



Investor presentation

February 2026
Aker BP ASA

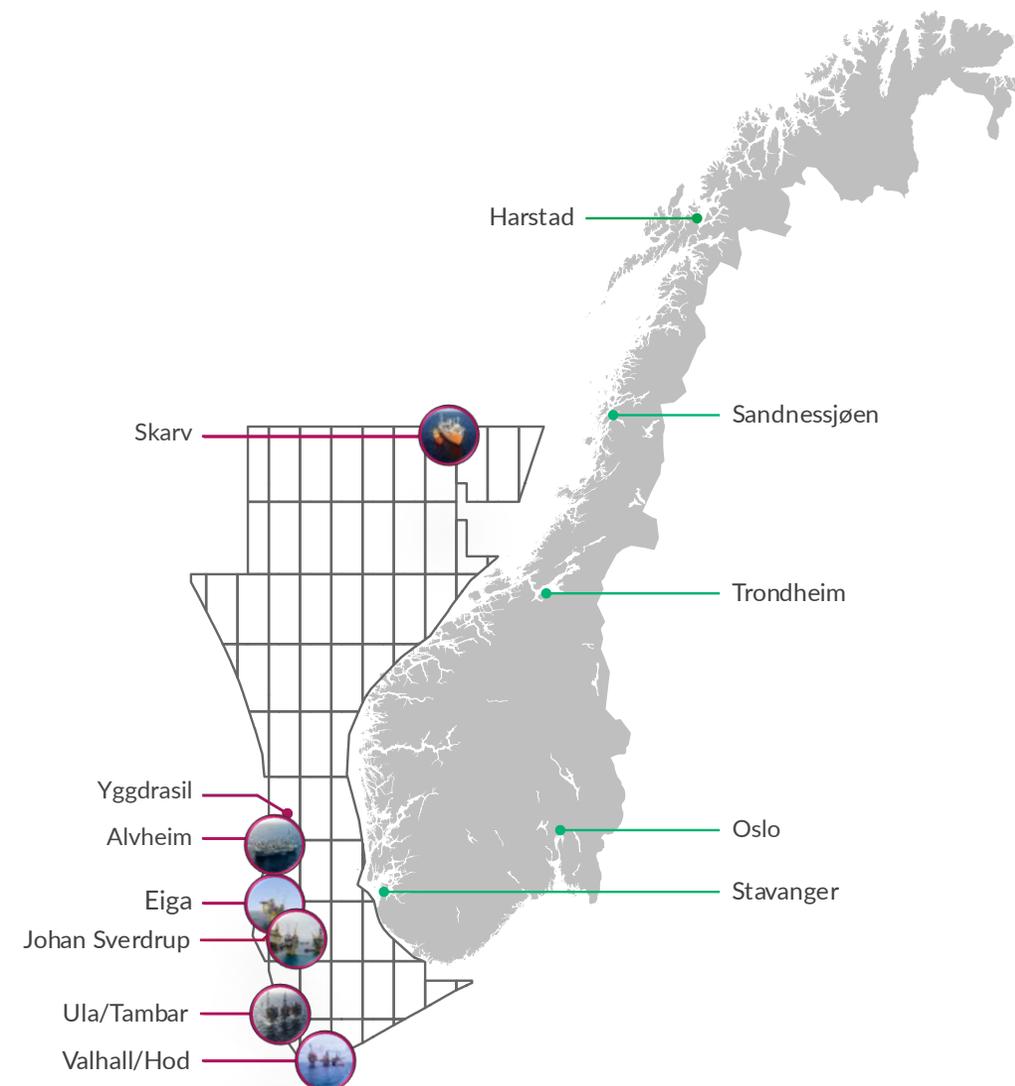
Contents

- Page 3 Aker BP at a glance
- Page 5 Oil demand expected to grow for at least a decade
- Page 7 Distinct capabilities driving E&P operator excellence
- Page 13 Safe and with industry-low emissions
- Page 18 World-class assets with industry-leading performance
- Page 29 Deliver high return projects on quality, time and cost
- Page 42 Large opportunity set with clear pathway for profitable growth
- Page 54 Financial frame designed to maximise value creation and shareholder return
- Page 62 2026 guidance
- Page 63 Latest financial results
- Page 74 Overview of the Norwegian petroleum tax system



World-class oil and gas portfolio

Large scale, low risk assets on the Norwegian Continental Shelf



1) Reserves and resources at year-end 2025 2) Production 2025, mboepd: thousand barrels of oil equivalents per day

Aker BP at a glance

Pure-play oil & gas company operating on the Norwegian Continental Shelf

Distinct capabilities driving E&P operator excellence

- ✓ Experienced team driving performance and innovation. Collaborative, entrepreneurial and agile culture
- ✓ Alliance model with key suppliers. Execution excellence through shared incentives and better collaboration
- ✓ Industry leader in digitalisation and AI. Automation, robotisation and better decisions enabled by a future-fit architecture
- ✓ Active and ambitious long-term shareholders (Aker, BP and Lundin)

World-class assets with industry-leading performance

- ✓ High-quality assets on the Norwegian Continental Shelf (NCS). 6 producing area hubs. 2.4 bn barrels of reserves and resources
- ✓ Lowest operational costs in the peer group consistent top quartile production efficiency
- ✓ Johan Sverdrup consistently exceeding expectations. Phase 3 in production in 2027
- ✓ Global leader in low emission intensity with <3 kg CO₂e/boe. Equity share scope 1&2 GHG emission neutrality from 2030

Large opportunity set with clear pathway for profitable growth

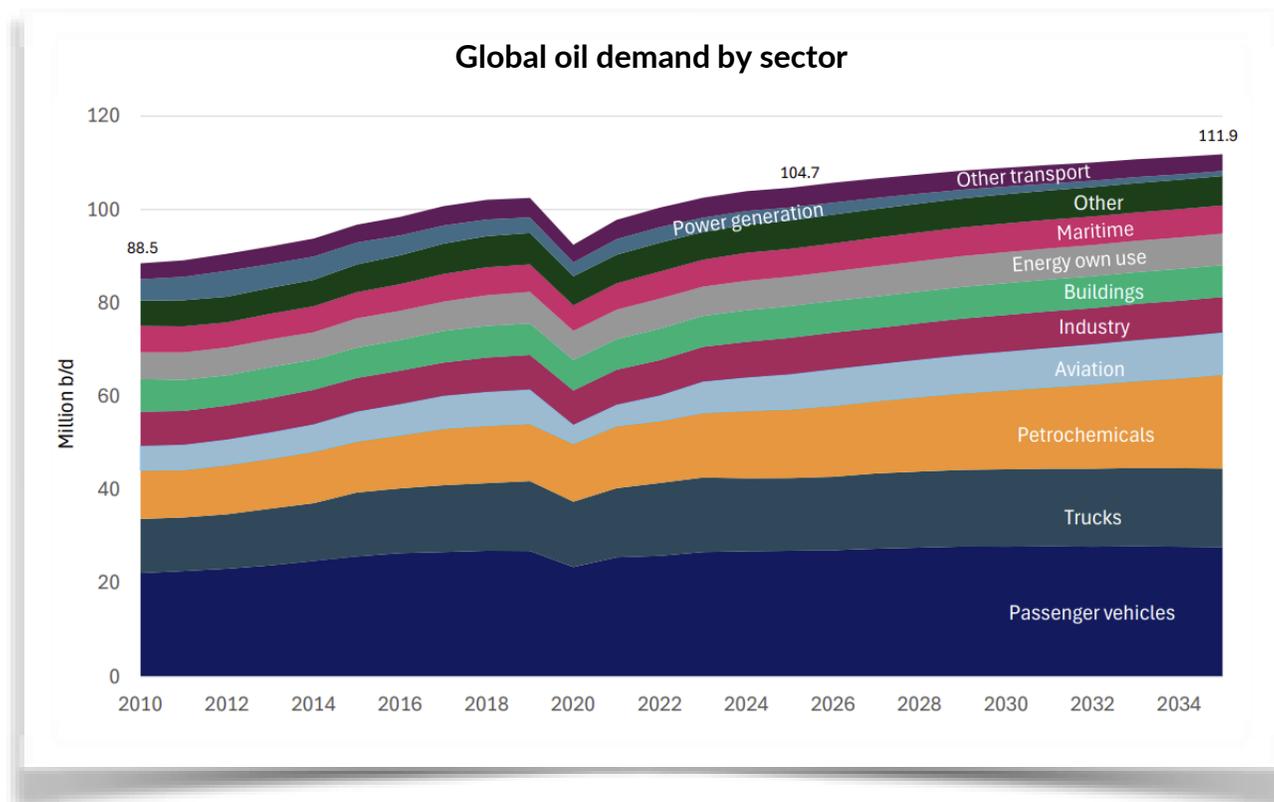
- ✓ Big fields with attractive upsides that are continuously getting bigger through IOR, infills and ILX
- ✓ Ongoing low-cost projects growing production to ~525 mboepd in 2028. Yggdrasil targeting above 1 billion barrels
- ✓ Diversified portfolio of early-phase opportunities. Present in all major discoveries on NCS in 2025, adding 100 mmbone net
- ✓ Strong track record for value-driven M&A, efficient integrations and extracting upsides by leveraging operational capabilities

Financial frame designed to maximise value creation and shareholder return

- ✓ Investment grade balance sheet with low leverage and high liquidity providing resilience and flexibility
- ✓ Investing in high return projects with low break-even oil price, strong cash flow and a short payback time
- ✓ Returning value through a resilient dividend steadily growing in line with value creation
- ✓ Enabled by a supportive, investment friendly and stable fiscal regime in Norway

Oil demand expected to grow for at least a decade

Mobility and petrochemical demand offset structural declines in other sectors



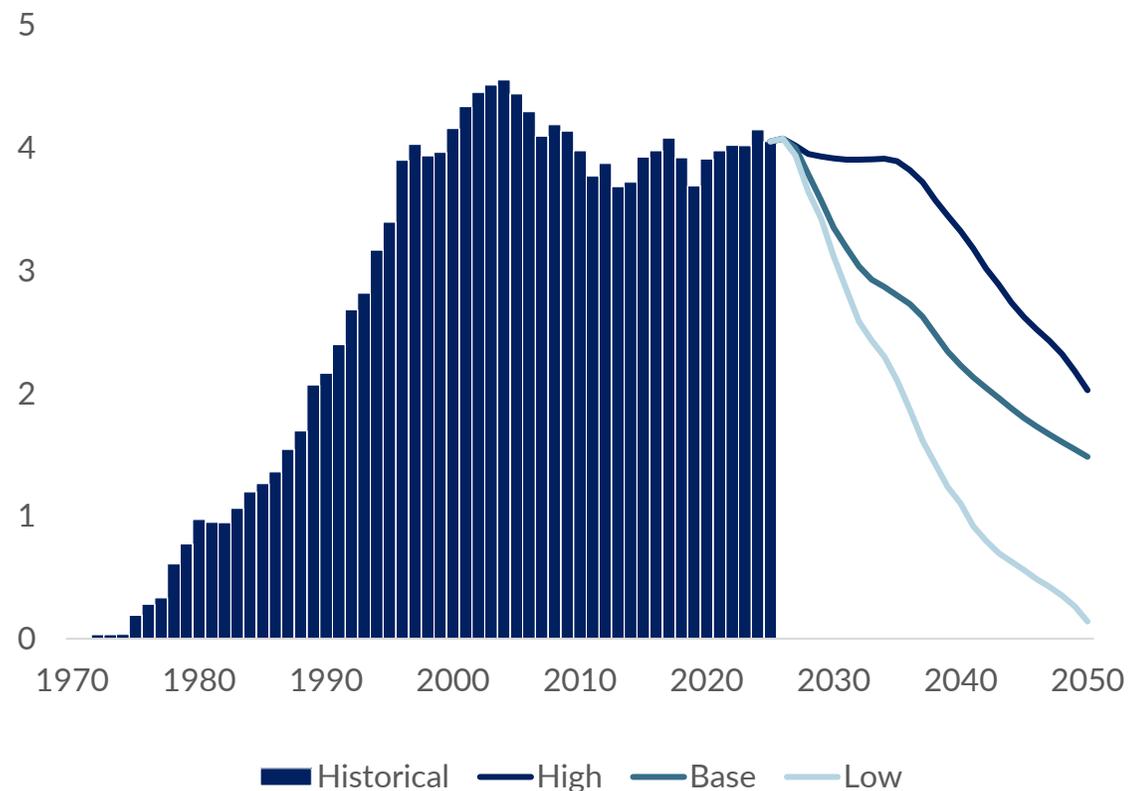
- **Transport demand remains resilient**, with passenger vehicles, trucks and aviation together adding more than 2 million boepd over the next decade
- **Petrochemicals continue to expand**, driven by rising materials demand in emerging economies and limited substitution options
- **Efficiency gains and electrification slow – but do not reverse – oil use**, with declines in buildings, power and industry outweighed by growth in mobility and petchem
- **Hard-to-abate sectors anchor long-term demand**, keeping global liquids consumption on a gently rising trajectory into the 2030s

Unlocking the NCS potential

Requires active exploration, high productivity and innovation

Scenarios for Norwegian oil and gas production to 2050

Million boepd



High scenario

- High exploration activity with several larger discoveries
- Rapid technology deployment across fields
- Strong utilisation of existing and new infrastructure

Base scenario

- Moderate exploration and steady efficiency improvements
- Mostly small discoveries developed as tie-backs
- Resource growth gradually declines

Low scenario

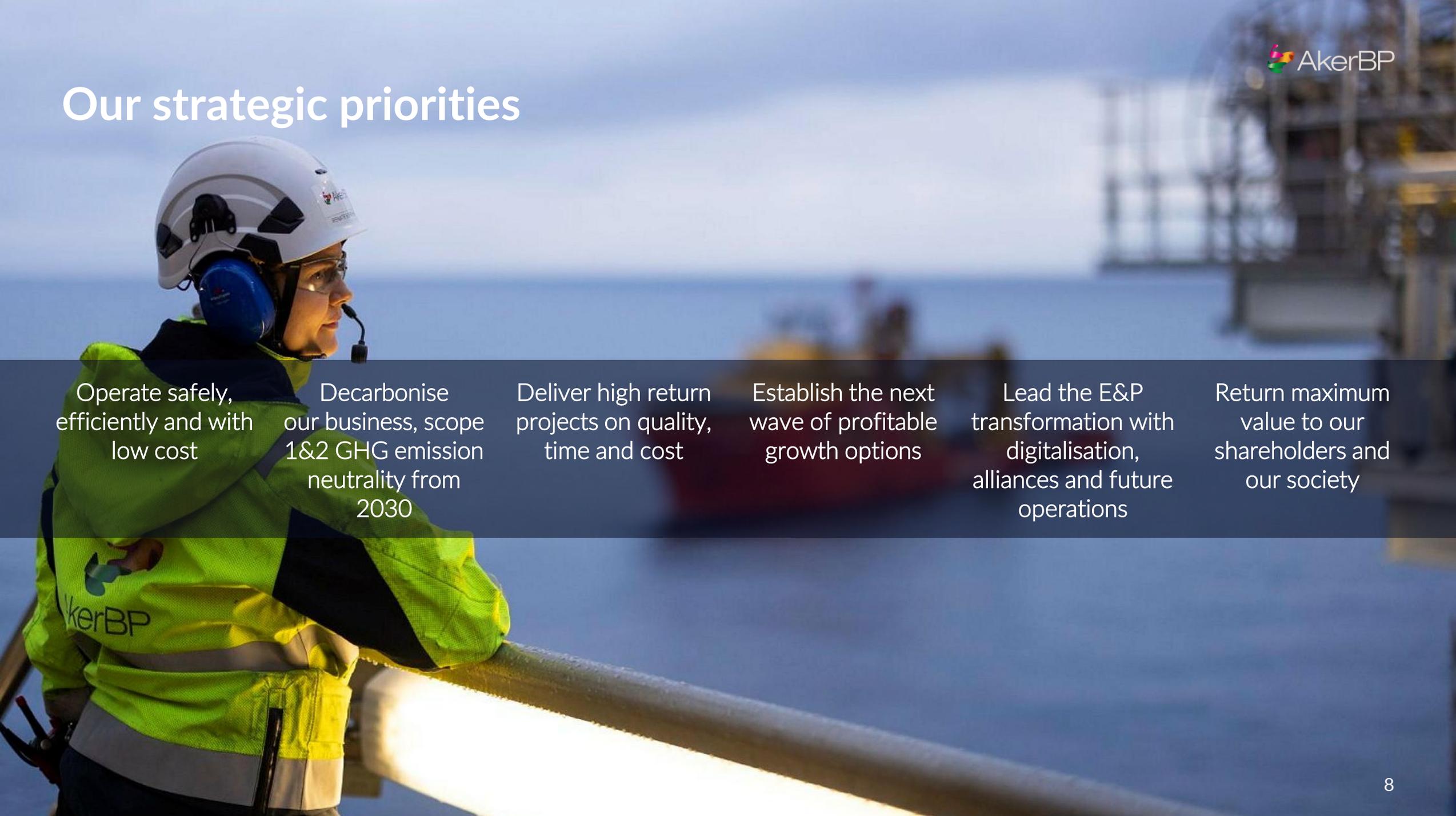
- Weak exploration results and very few viable discoveries
- Rising unit costs and early field shut-downs
- Rapid dismantling of activity toward 2050



Distinct capabilities driving E&P operator excellence



Our strategic priorities



Operate safely,
efficiently and with
low cost

Decarbonise
our business, scope
1&2 GHG emission
neutrality from
2030

Deliver high return
projects on quality,
time and cost

Establish the next
wave of profitable
growth options

Lead the E&P
transformation with
digitalisation,
alliances and future
operations

Return maximum
value to our
shareholders and
our society

Performance culture – a key to success

- Experienced team with strong track record
- Creating the most attractive place to work in the industry
- Collaborating as One Team internally and across our partnerships
- Driving culture of continuous improvement & innovation
- Active and ambitious long-term owners



Strategic alliances with key suppliers

A cornerstone of Aker BP's execution strategy

Alliances established across the value chain

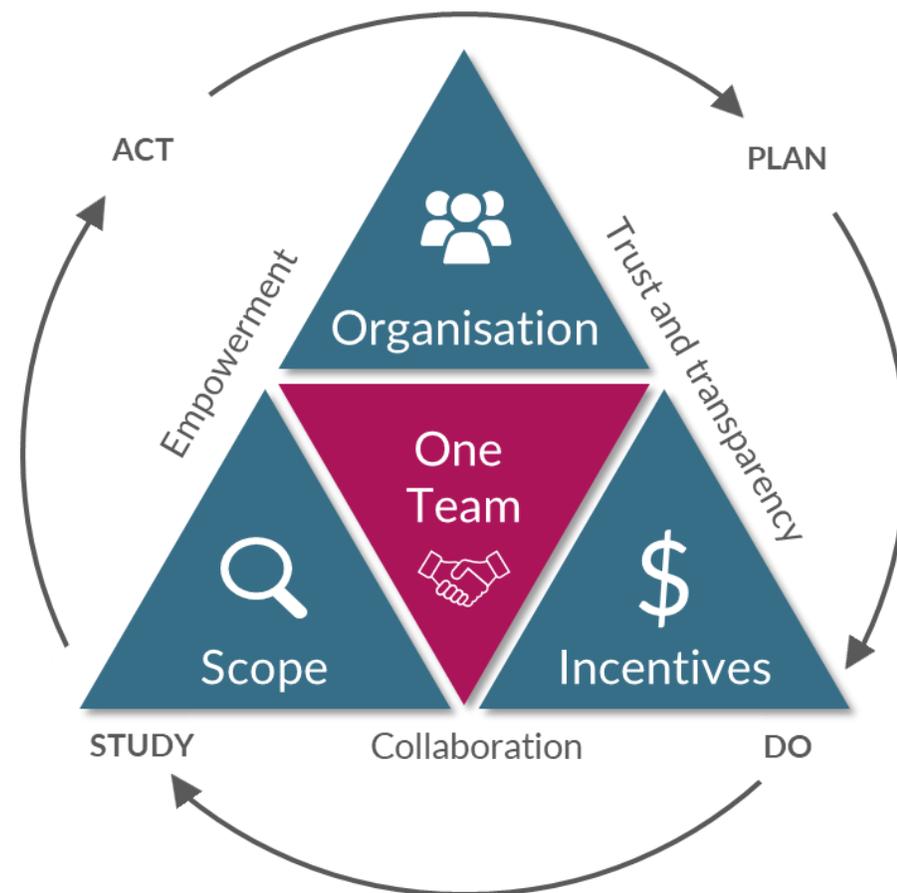
- Subsea, drilling, fixed installations, modifications
- Covering majority of Aker BP's capital spend

Proven track record last decade

- 18 subsea tie-backs and 2 fixed platforms
- More than 100 wells completed
- Significant modifications scope

Key benefits of the alliance model

- Access to capacity and competence
- Improved efficiency
- Driving continuous improvement



Digitalisation as a competitive differentiator

Turning a decade of digital investment into measurable advantage

**A decade-strong
data foundation**

High-quality, structured, real-time data enabling integration and automation across the business

**Tech and AI accelerating
performance today**

Faster exploration decisions, world-class drilling execution, remote and low-manned operations

**Scaling a proven
digital advantage**

Higher speed, lower cost and better uptime, built on ten years of digital leadership - the productivity step-change the NCS requires

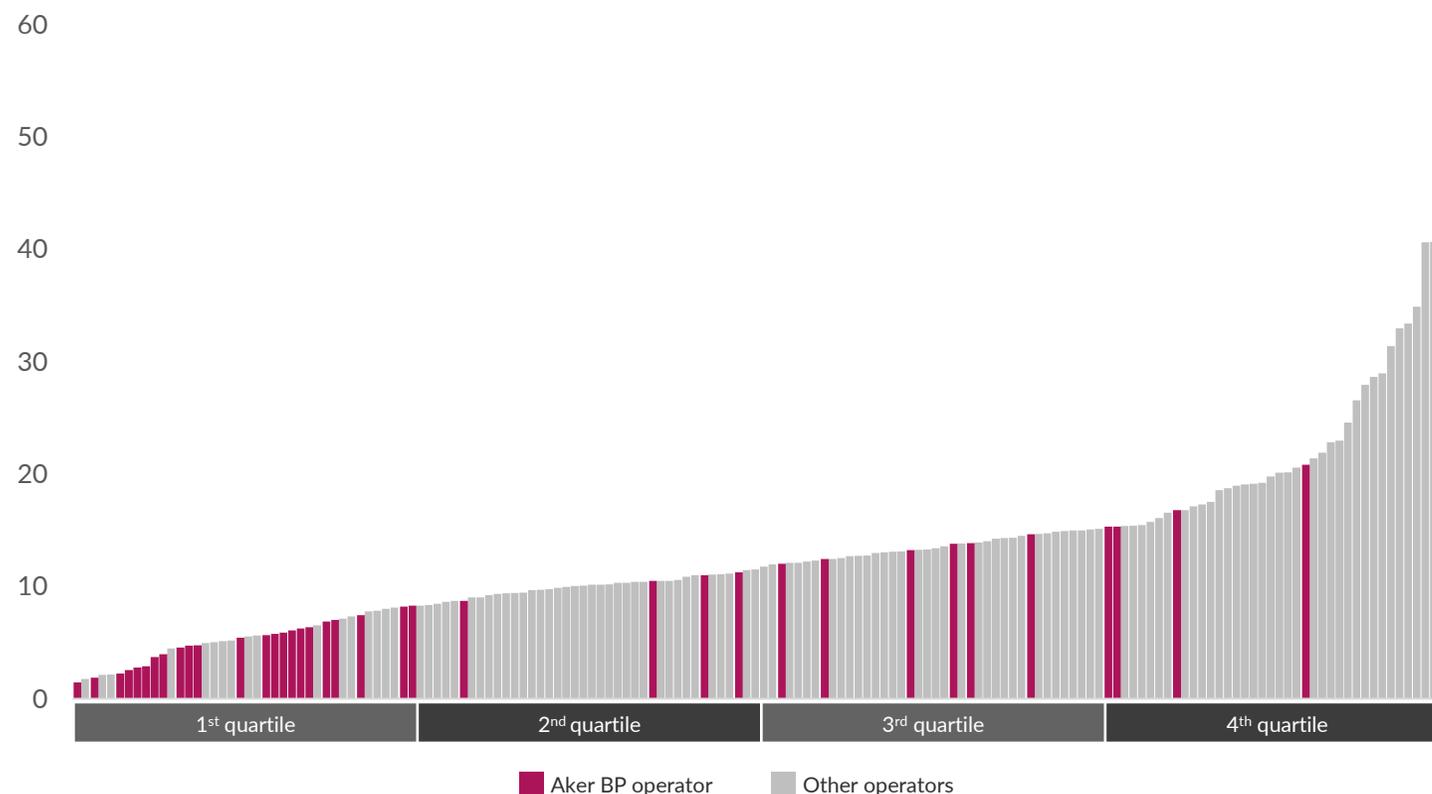
Aker BP sets new benchmark in drilling on the NCS

Drilling alliances with excellent results

- 23 of 37 wellbores drilled were in top quartile for cost per meter
- The average performance of Aker BP's total drilling portfolio was also in top quartile
- Alliance partners Odfjell Drilling, Noble, Halliburton and SLB pivotal in achieving these excellent results

Total well cost for NCS wells in 2023 & 2024¹

1,000 USD per meter



1) Source: Rushmore. Criteria: 2023 & 2024 wells drilled in the Norwegian sector of the North Sea and the Norwegian Sea, using jack-up, jack-up-over-platform and semi-submersible rigs (data extracted January 2026)



Safe and with
industry-low
emissions

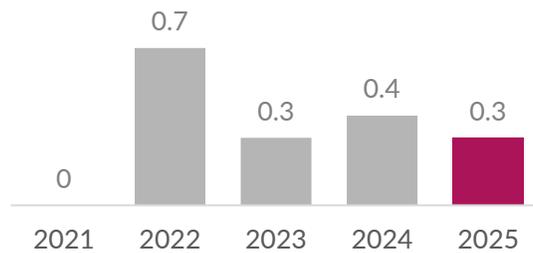
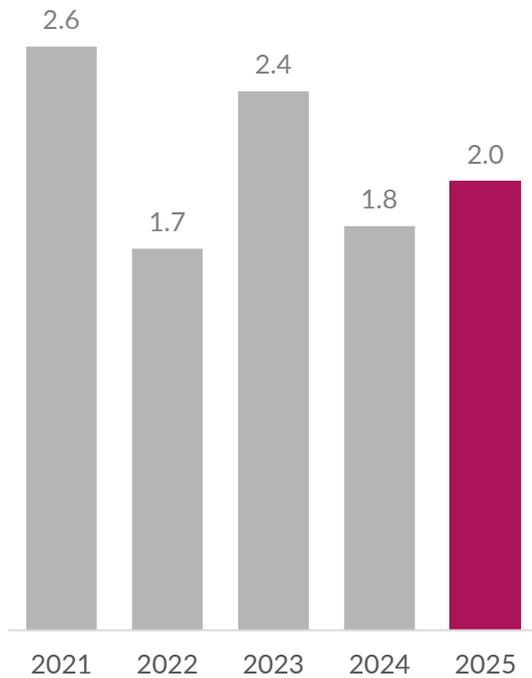


Safety first

Keeping people safe is top priority

Injury frequency (TRIF)¹

Serious incident frequency (SIF)²



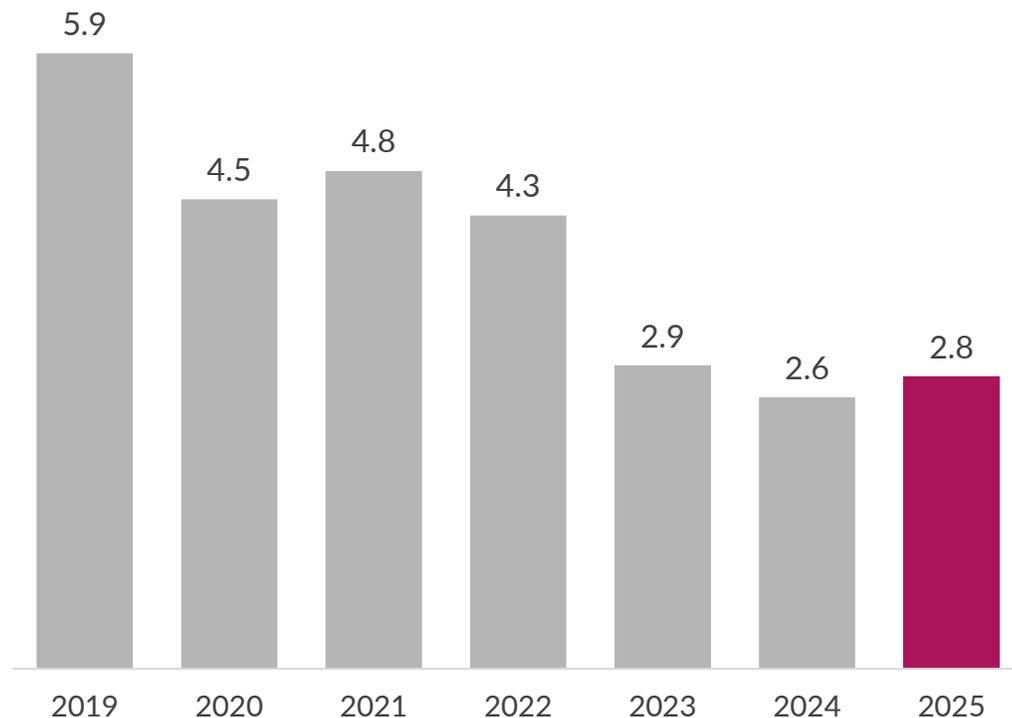
1) TRIF: Number of recordable injuries per million working hours 2) SIF: Number of serious injuries per million working hours



A global leader in low-emission oil and gas production

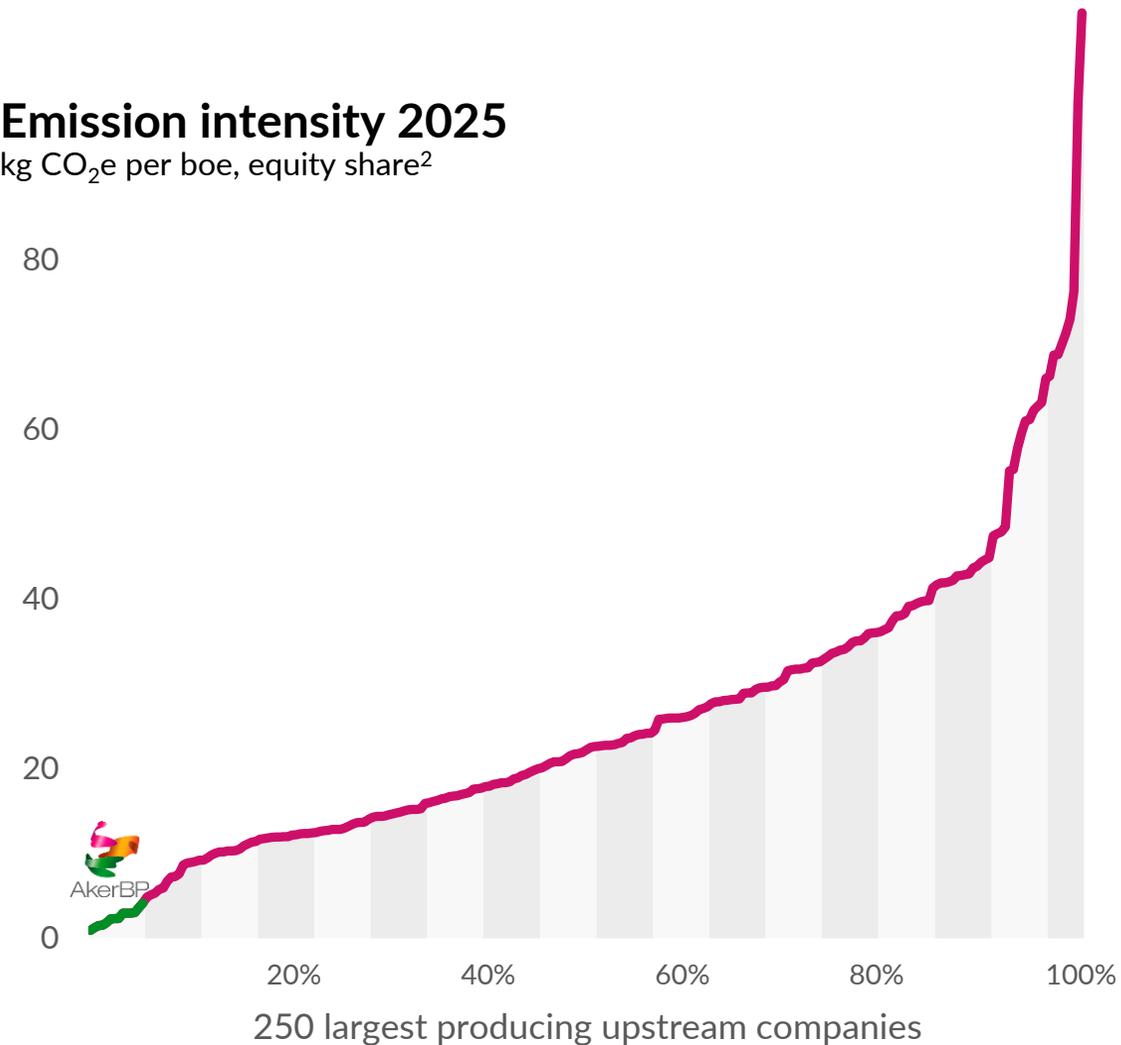
Decarbonising our business

Aker BP emission intensity, kg CO₂e per boe¹



Emission intensity 2025

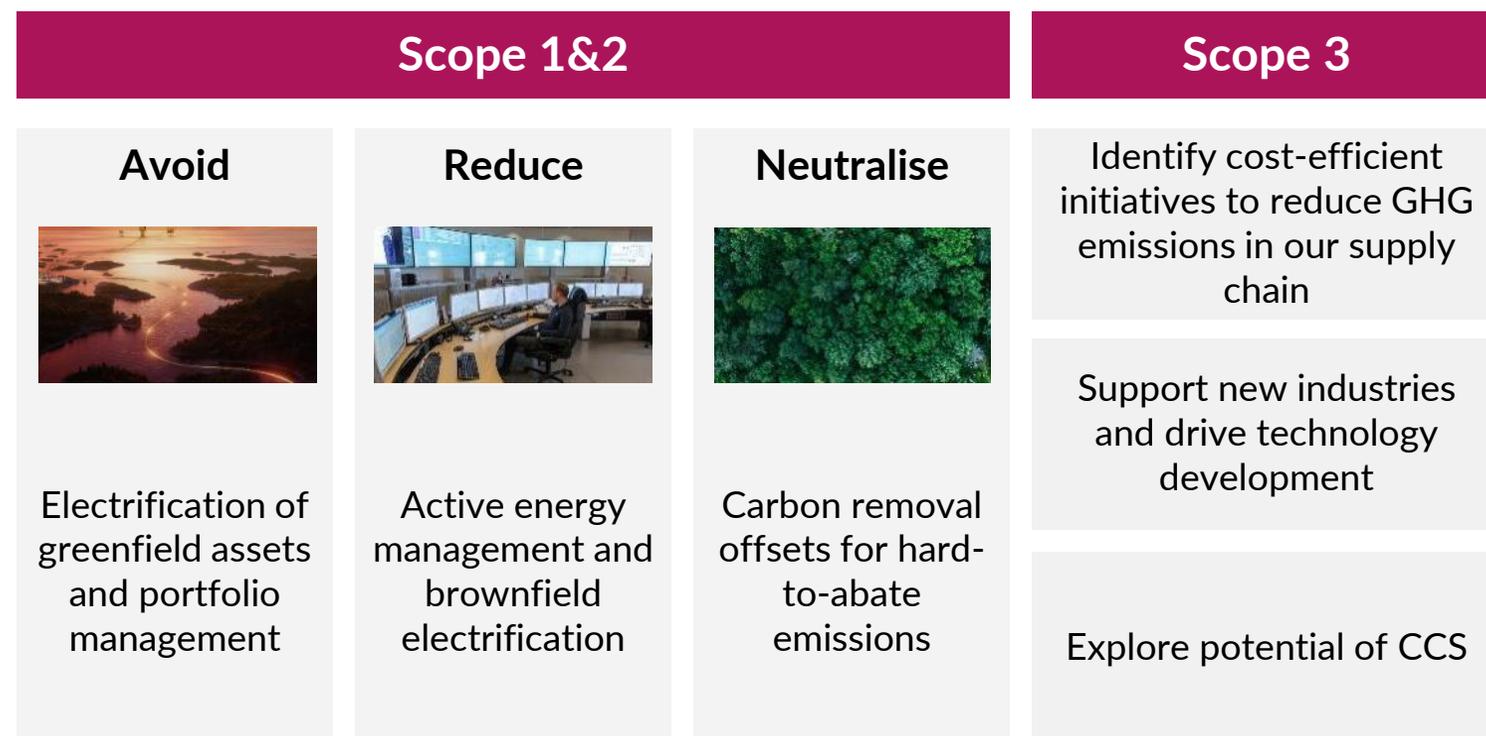
kg CO₂e per boe, equity share²



1) Scope 1 & 2 2) Source: Wood Mackenzie – Global upstream CO₂ emissions

Aker BP's decarbonisation strategy

Reducing absolute scope 1&2 GHG emissions before neutralising residual emissions



Aker BP's targets

1. Reduce operated scope 1&2 GHG emissions with 50% by 2030 and 90% by 2050
2. Equity share scope 1&2 GHG emission neutrality from 2030
3. Equity share scope 1&2 GHG intensity <4 kg CO₂e/boe
4. Methane intensity <0.05 %

Create value through decarbonisation

Uniquely positioned to become GHG neutral by 2030

Aker BP to offset all our remaining emissions using high-quality carbon removal projects

Total estimated equity share scope 1&2 emissions

1 000 tonnes CO₂e



Our approach

Avoid

New assets with power from shore
Target 100% electrification

Reduce

Continued emission reductions from energy efficiency

Neutralise residual emissions

High quality carbon offsets
Removal only, strict verification criteria



World-class assets with
industry-leading performance

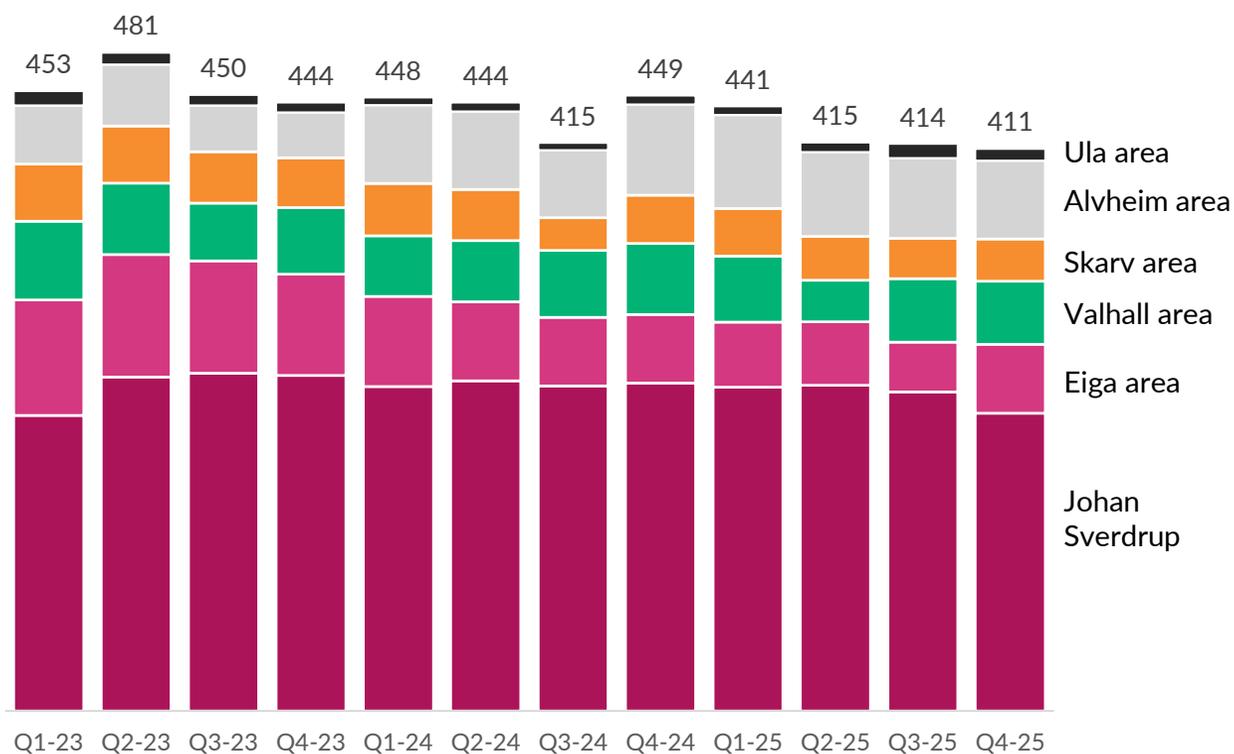


Production

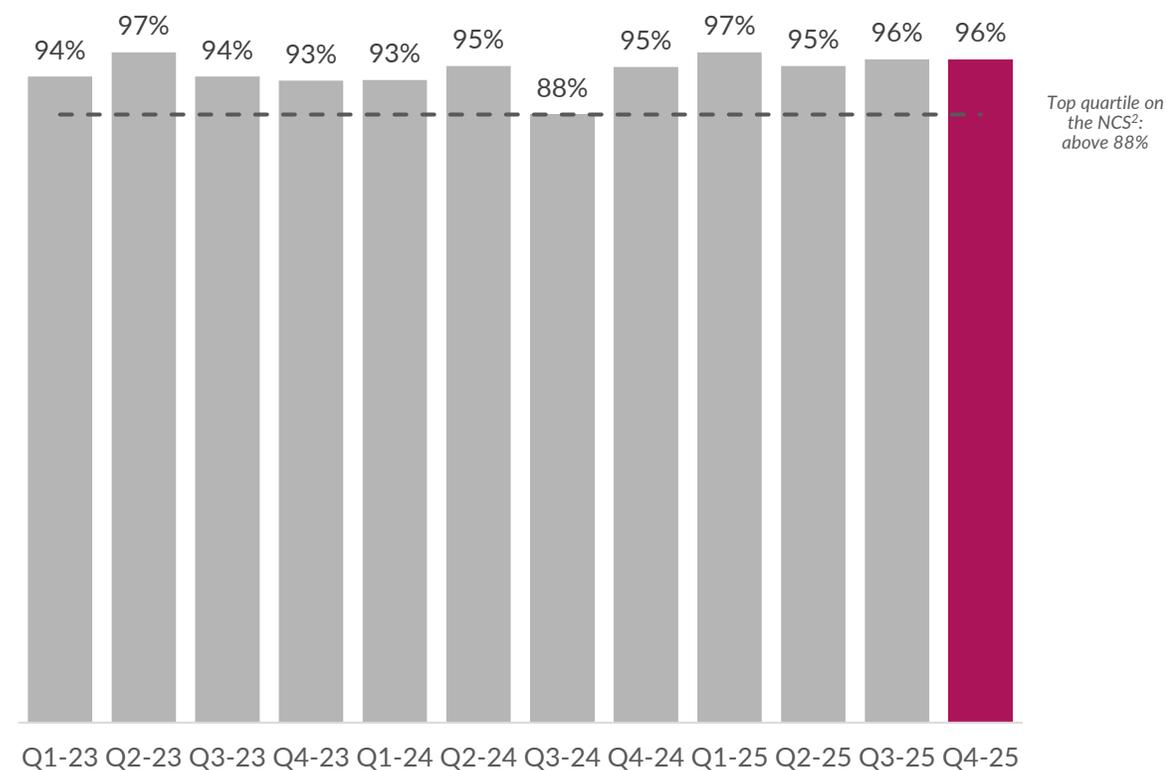
Delivered with industry-leading efficiency

Oil & gas production per area

1,000 mboepd



Production efficiency¹

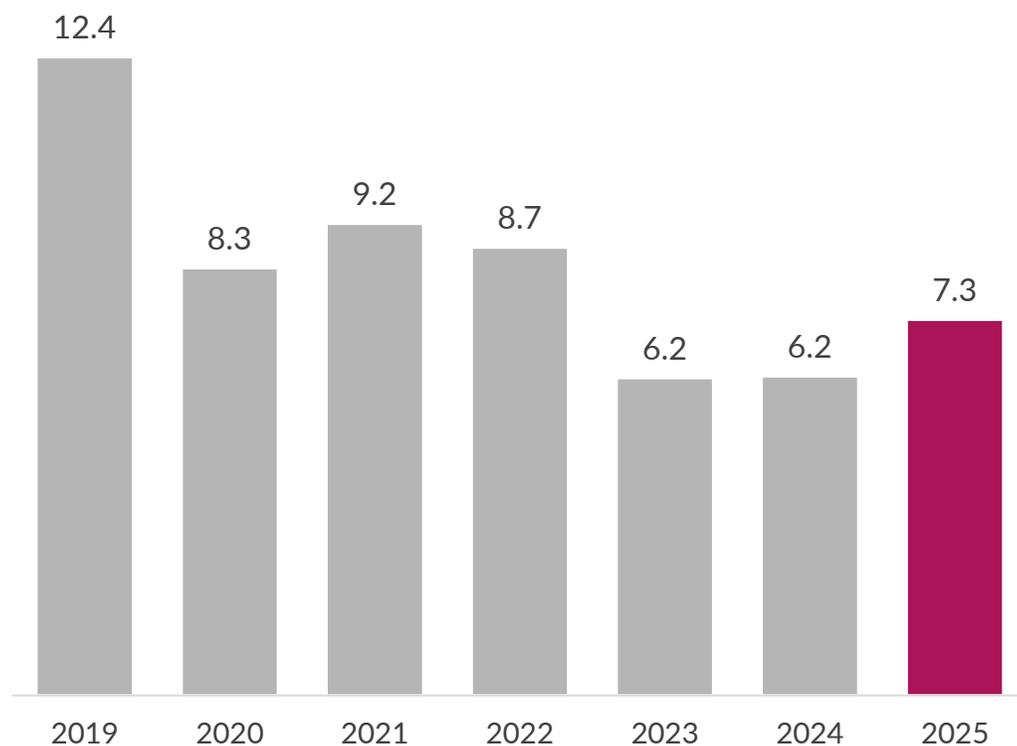


1) Total portfolio per quarter (operated and non-operated) 2) Source: 2023 McKinsey Energy Insights Offshore Operations Benchmark

Low cost – a competitive advantage

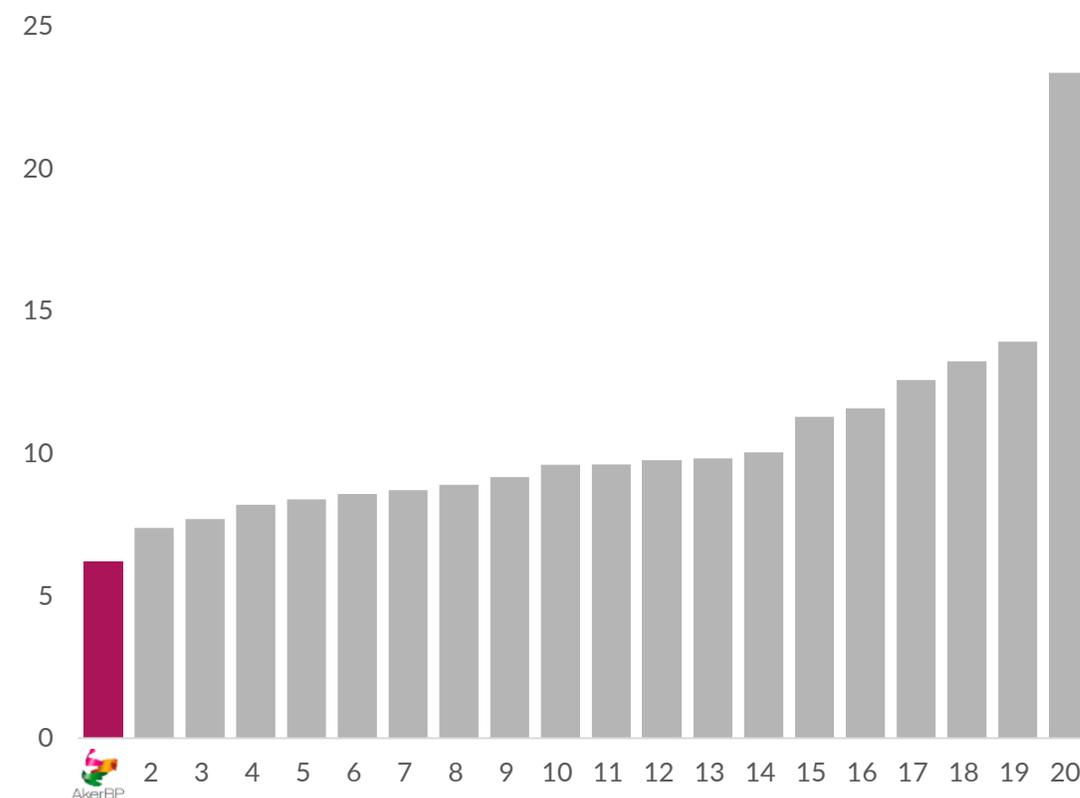
Aker BP production cost

USD per boe



Industry peers total operational cost¹

USD per boe, 2025e

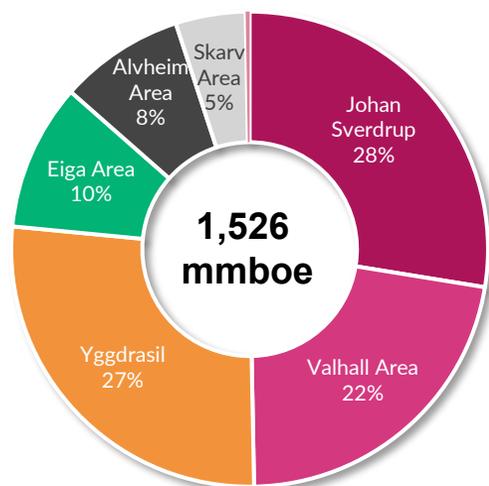


1) Source: Wood Mackenzie. Companies included: Aker BP, BP, Chevron, ConocoPhillips, Diamondback Energy, DNO, Eni, EOG Resources, Equinor, ExxonMobil, Galp Energia, Harbour Energy, Hess Corp., OKEA, OMV, Santos, Shell, TotalEnergies, Tullow Oil, and Vår Energi

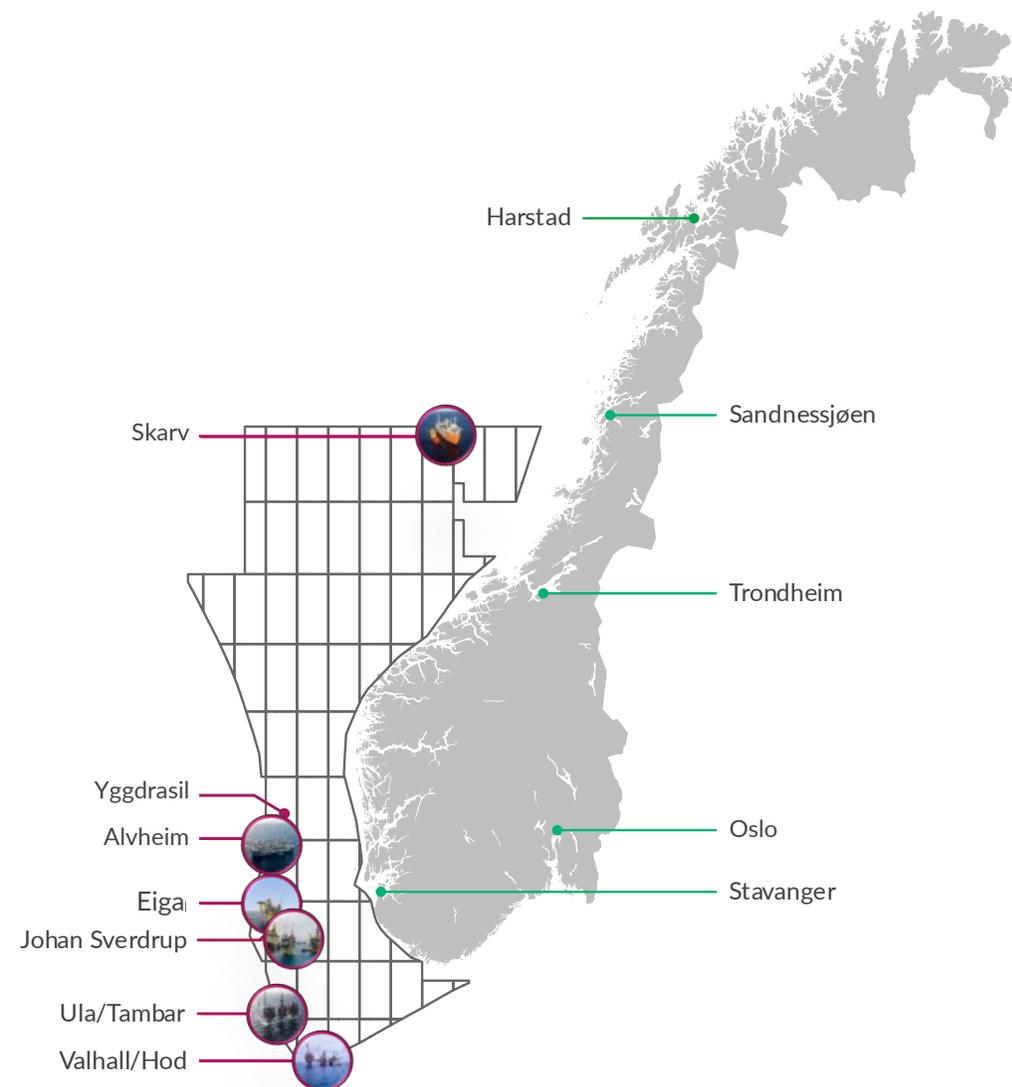
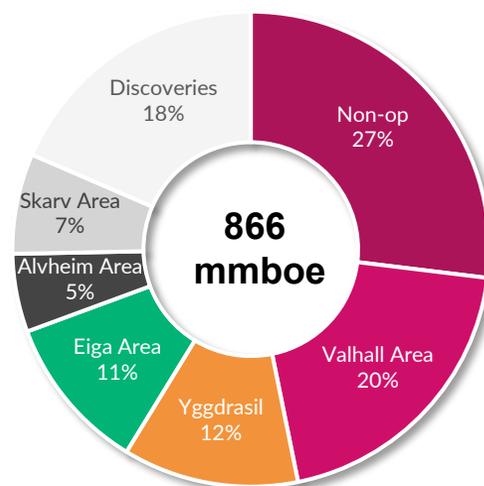
Reserves and resources

Year-end 2025

2P oil and gas reserves



2C contingent resources



Johan Sverdrup

A world class asset

Total reserves

~2.7

billion boe

Gross production 2025

731

1,000 bbl per day

Production cost

~\$2

per boe

GHG emissions

<1 kg

CO₂e per boe

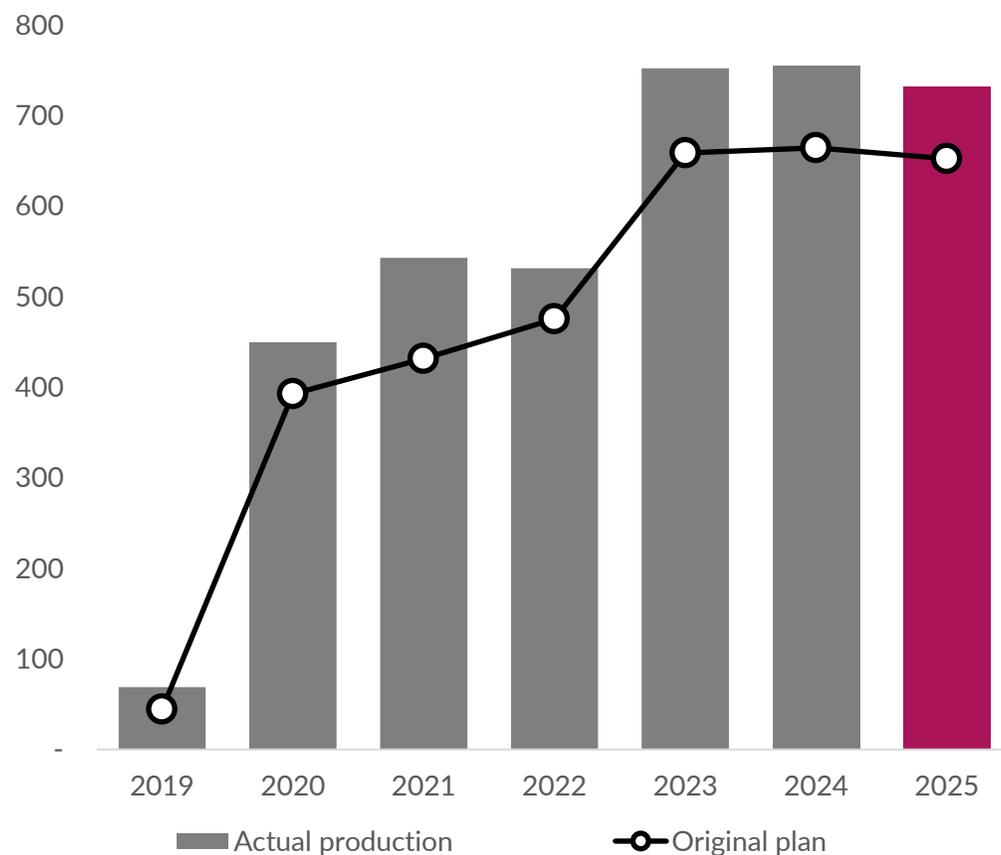
Aker BP

31.6%

interest

Johan Sverdrup consistently exceeding expectations

Approx. 15% more cumulative volume than original plan
mboepd, gross





Increasing the field recovery ambition to 75%

Phase-3 sanctioned with start up end 2027

Planned with two subsea templates and four new wells

Maturing additional IOR measures with 2026 drilling

Ambition for recovery factor increased to 75%¹

Additional resource potential in the area

Targeting 3-4 exploration wells per year towards 2030

1) Up from 65% in the plan for development and operations (PDO)

A story of profitable growth

Recoverable volumes nearly quadrupled from original PDO estimate

The blueprint for a successful area strategy

Maximising production efficiency

- High-performance team
- Robust and flexible facilities

Building opportunity set

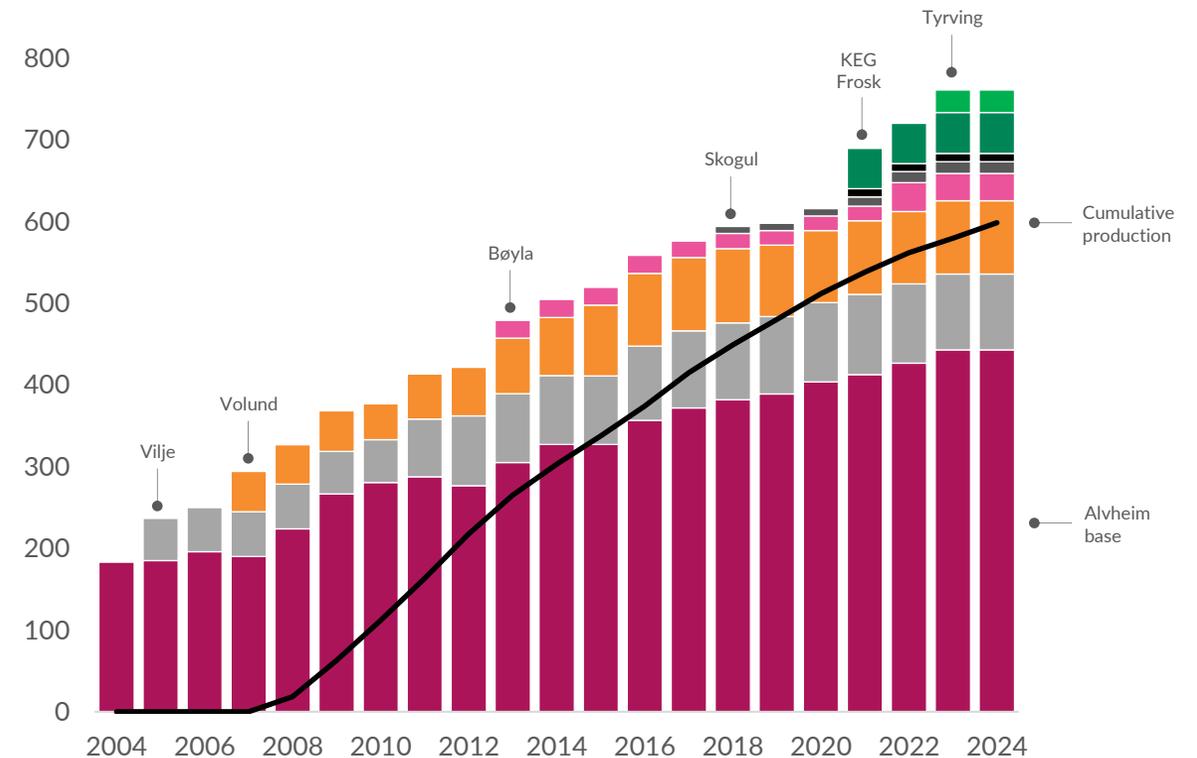
- Exploration and M&A
- State-of-the-art data acquisition and analysis

Project execution

- Drilling efficiency and precision
- Continuous improvement with alliance partners

Total reserves in the Alvheim area

Gross, million boe



High-performing gas hub in prospective area

Top-performing asset

- Industry-leading production efficiency
- High-capacity FPSO with a long asset life
- Strong, high-performing team

Strategic transformation

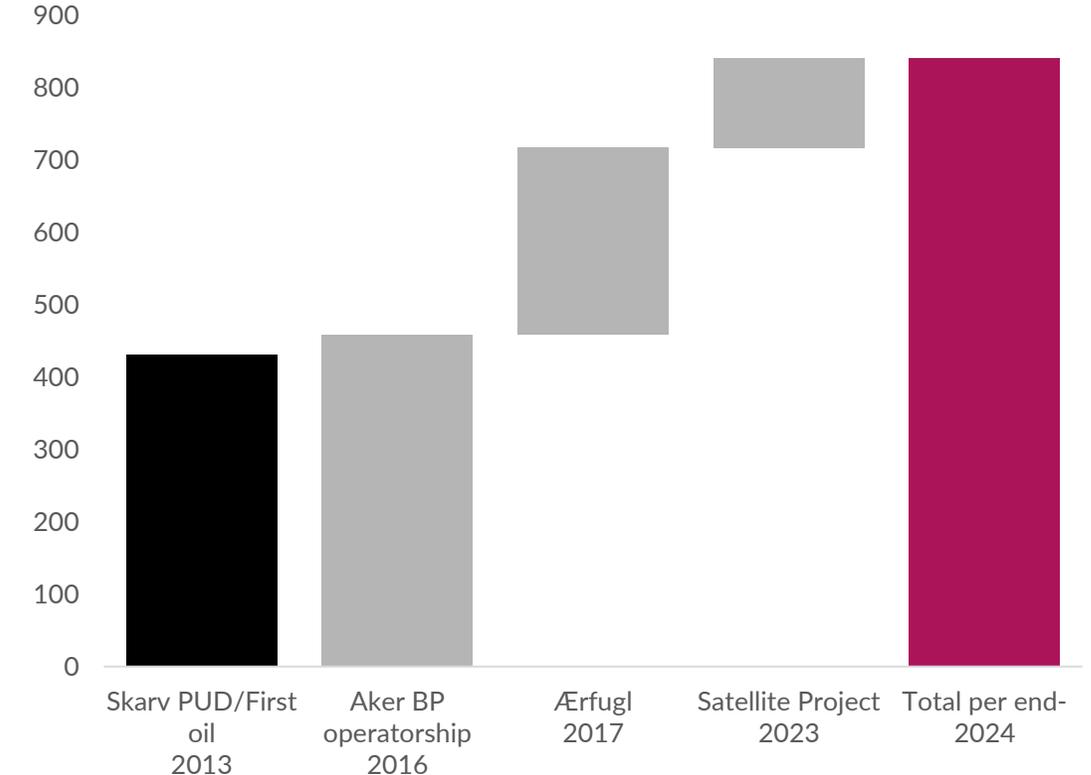
- Aker BP became the operator in 2016
- Successful Ærfugl development delivered
- Expanded acreage and stepped-up exploration

Growth through exploration and expansion

- 18 wells drilled, 11 discoveries – more to come
- Skarv Satellite Project progressing according to plan
- Additional tie-backs in planning

Total reserves in the Skarv area

Gross, million boe



Continued development of a North Sea giant

Approx. 1.1 billion barrels produced – aiming for 2 billion

Projects delivered on plan

- Hod and Valhall Flank West
- Decommissioning and P&A

PWP/Fenris transforming Valhall into area hub

- Increased flexibility for additional wells
- Expanded gas handling capacity

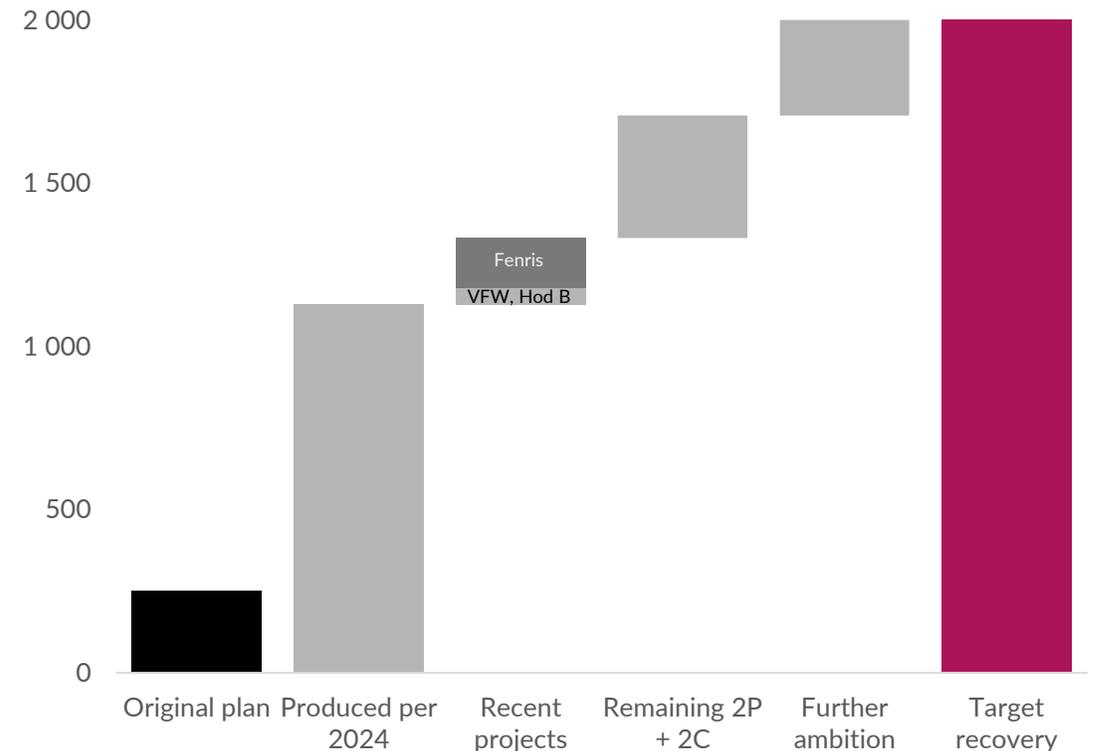
Driving innovation and efficiency

- Optimised drilling and completion methods
- Enhanced well productivity and cost reductions

Winner of 2024 Improved Recovery Award¹

Total resources in the Valhall area

Gross, million boe



1) From [The Norwegian Offshore Directorate](#)

Doubling of recoverable resources from original PDO plans

Growing value organically

- Improved subsurface understanding
- Accelerated production and plateau prolonged
- Refilling host capacity through tie-ins and infill campaigns

Realising synergies of operating as one unit

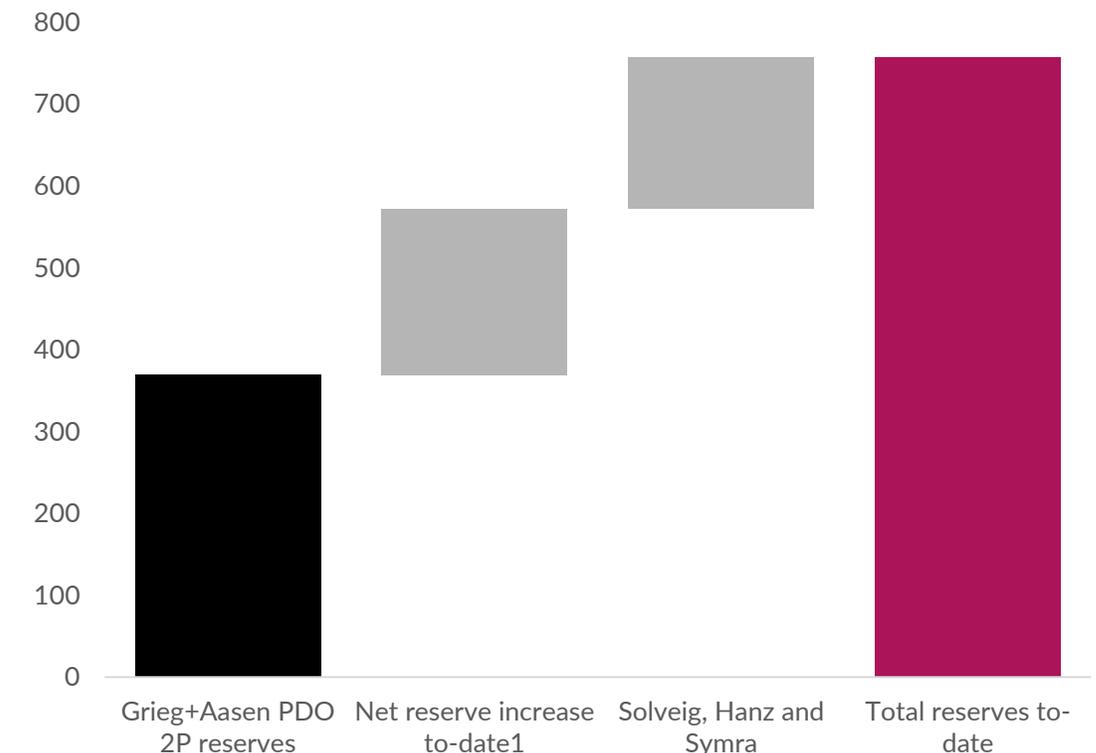
- Large benefits from merger with Lundin Energy
- Production optimisation and improved value outtakes
- Drilling synergies and rig availability

Further unlocking area potential

- Delivery of Solveig phase 2 and Symra projects at Utsira high
- Mature future phases of tie-in fields incl. basement structure
- Continued high IOR activity and ILX

Total reserves in the Eiga area

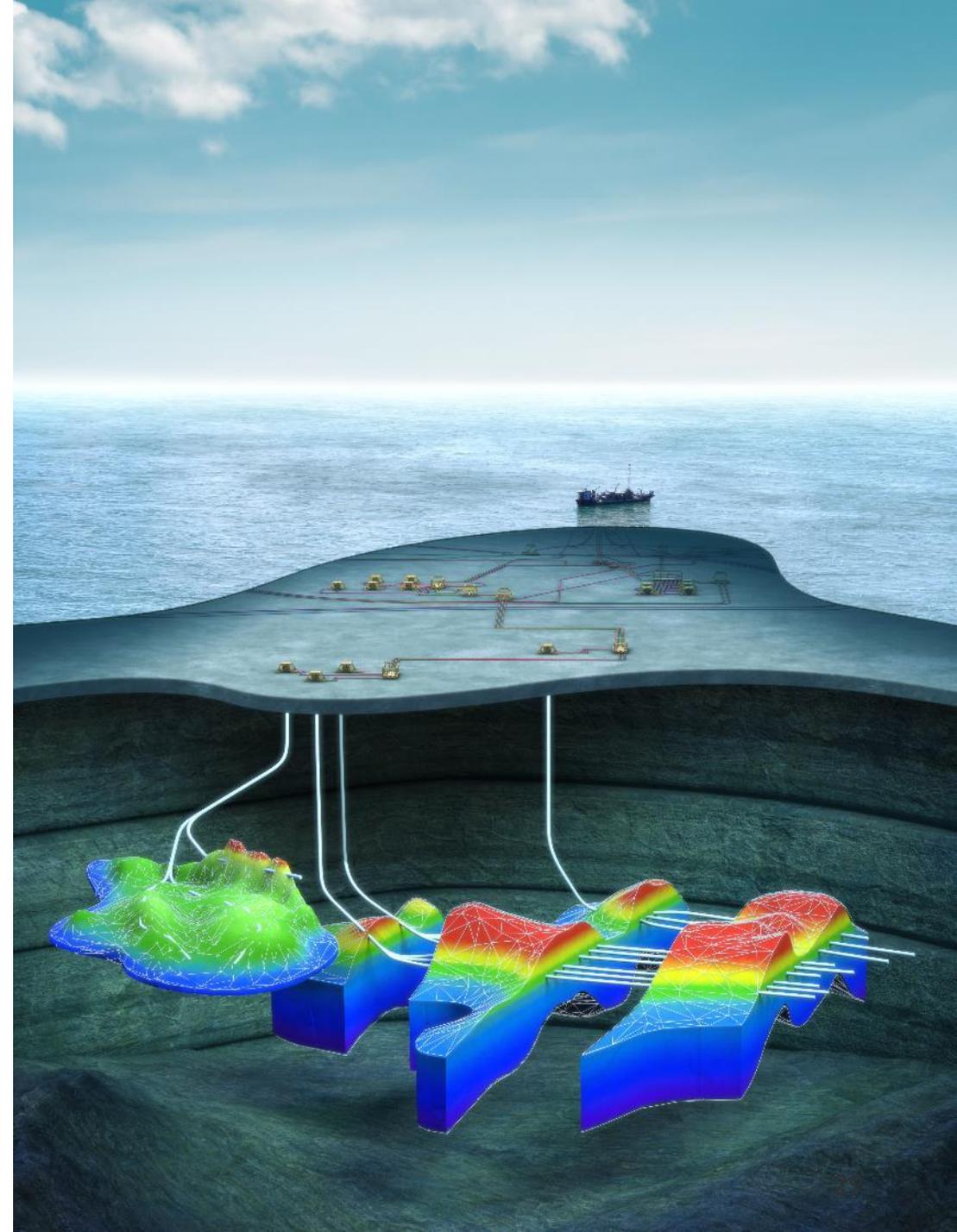
Gross, million boe



1) The reserve increase is mainly related to the Edvard Grieg field



Deliver high-return projects on quality, time and cost



Proven track record for project execution

Last 10 projects delivered on plan and with highly attractive economics

- Recent projects delivered together with our alliances¹
 - Skarv (Ærfugl phase 1 and phase 2 & Gråsel)
 - Valhall (Valhall Flank West & Hod redevelopment)
 - Eiga (Hanz)
 - Alvheim (Volund infill, Skogul, Frosk, KEG and Tyrving)
- First oil achieved on or ahead of schedule
- Planned gross reserve estimate of >500 mmbœ unchanged
- Total investments 2% below the original plan²

<\$30/bbl

Average full-cycle
break-even oil price

>40%

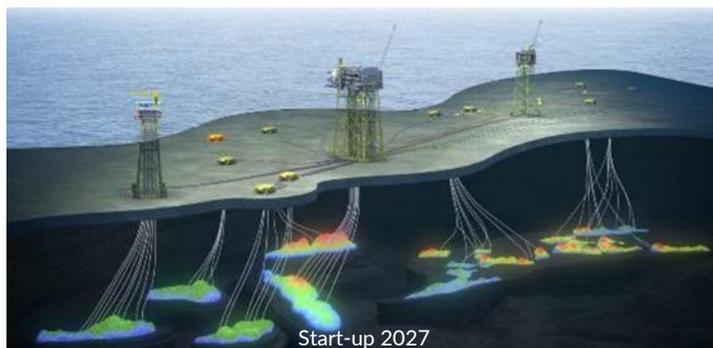
Volume-weighted
Internal rate of Return (IRR)³

Field developments driving growth and value creation

Net volume ~835 mmboe & net capex USD ~3.3 billion after tax. Payback in 1-2 years on portfolio

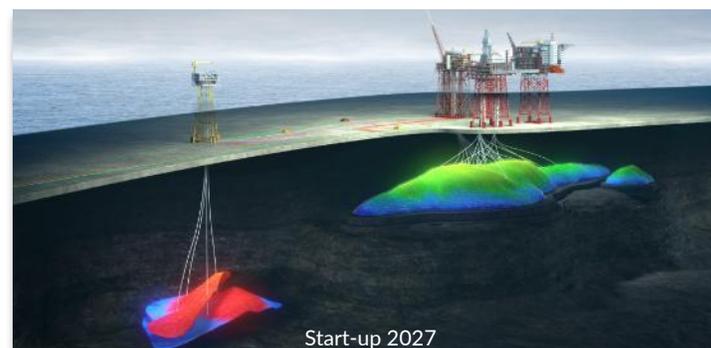
Yggdrasil Net ~450 mmboe

- New area hub with several discoveries
- East Frigg discovery added to project. Omega Alfa still in planning. Significant exploration upside potential.
- Capex (pre-tax) USD 12.1bn



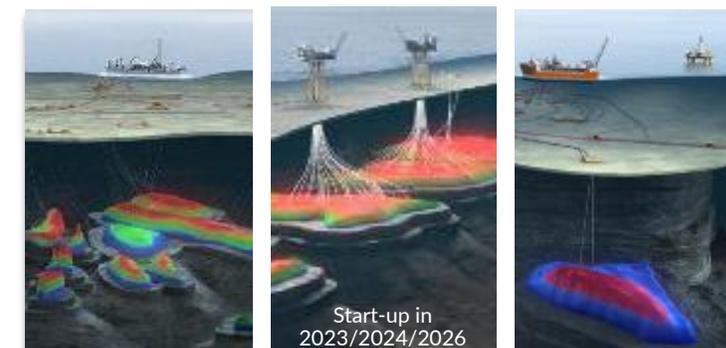
Valhall PWP/Fenris Net ~220 mmboe

- Modernising Valhall field centre and enabling development of Fenris gas field
- New well at Fenris and 4 IOR wells at Valhall added to project
- Capex (pre-tax) USD 7.0bn

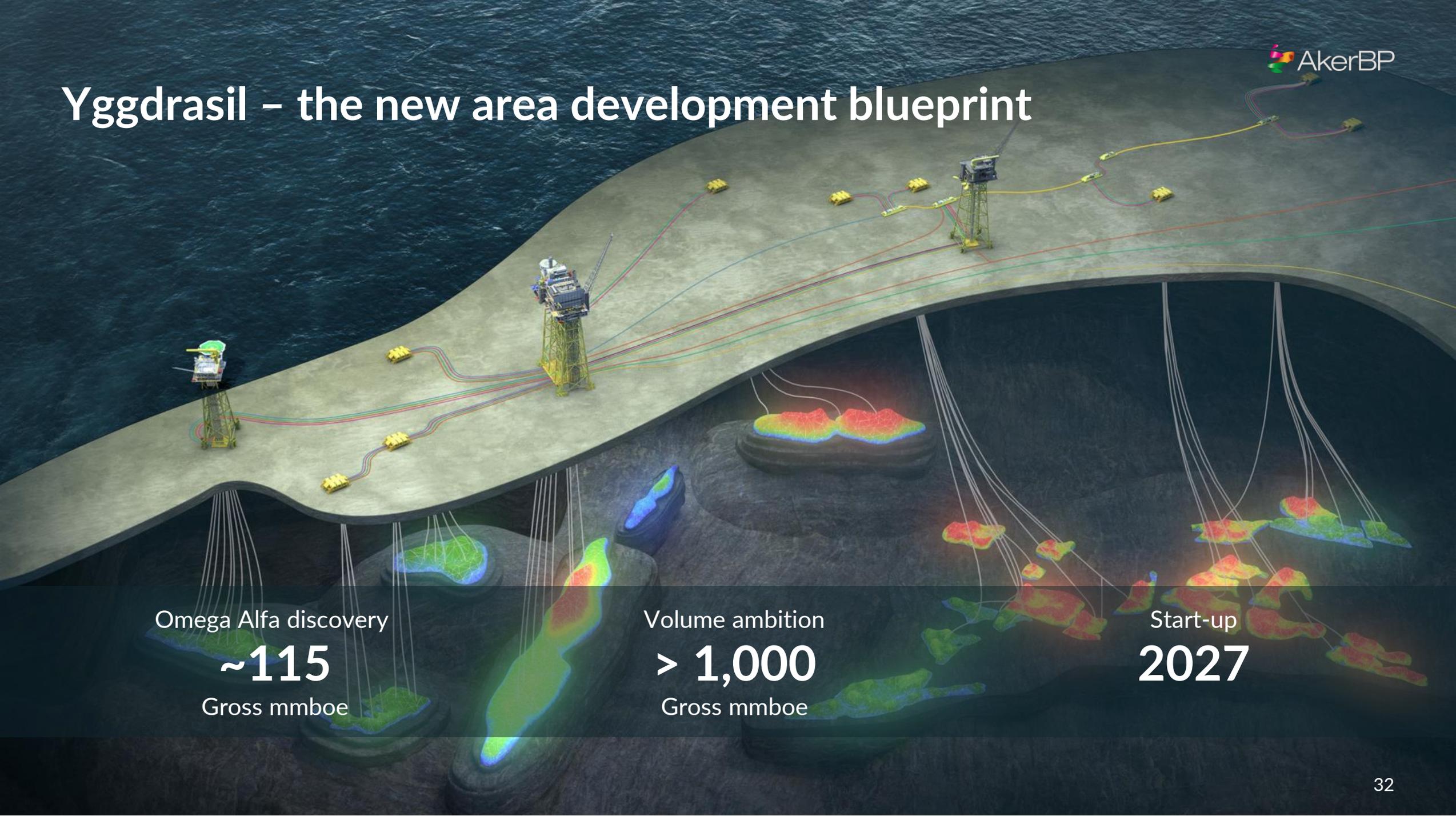


Tie-back projects at Alvheim, Skarv and Eiga Net ~165 mmboe

- Nine tie-backs to existing infrastructure – five of which already completed
- Low break-even, high returns, rapid payback
- Capex (pre-tax) USD 3.5 bn



Yggdrasil – the new area development blueprint



Omega Alfa discovery

~115

Gross mmboe

Volume ambition

> 1,000

Gross mmboe

Start-up

2027

Unlocking new volumes at Yggdrasil



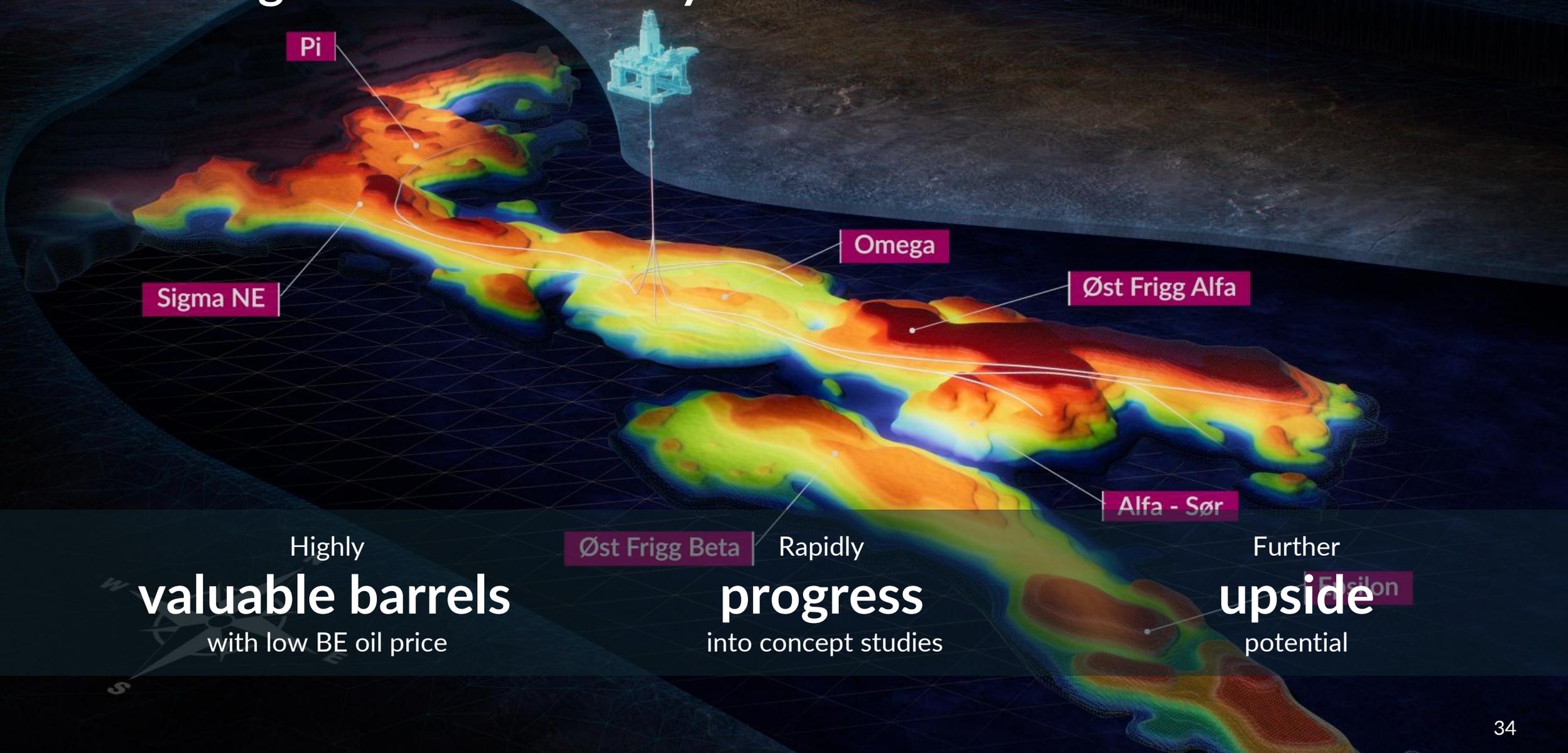
East Frigg development sanctioned in Q2

Major oil discovery at Omega Alfa in Q3

- Multi-target exploration well with recoverable volumes estimated at 96-134 mmboe
- Total of 45,000m drilled – including 40,000m in reservoir sections and the three longest well branches ever drilled on the NCS
- High-speed horizontal drilling and advanced data acquisition have reduced subsurface uncertainty – accelerating the progress toward concept studies

Significant further upside potential in the area

The Omega Alfa oil discovery



Highly
valuable barrels
with low BE oil price

Øst Frigg Beta Rapidly
progress
into concept studies

Further
upside
potential

Targeting over 1 billion barrels

Yggdrasil built for substantial long-term upside

Substantial upside potential

- Initial estimate of ~650 mmboe increased to ~800 mmboe with East Frigg and Omega Alfa
- Additional prospectivity identified, further exploration planned
- Resource ambition raised to >1 billion boe

Infrastructure designed for growth

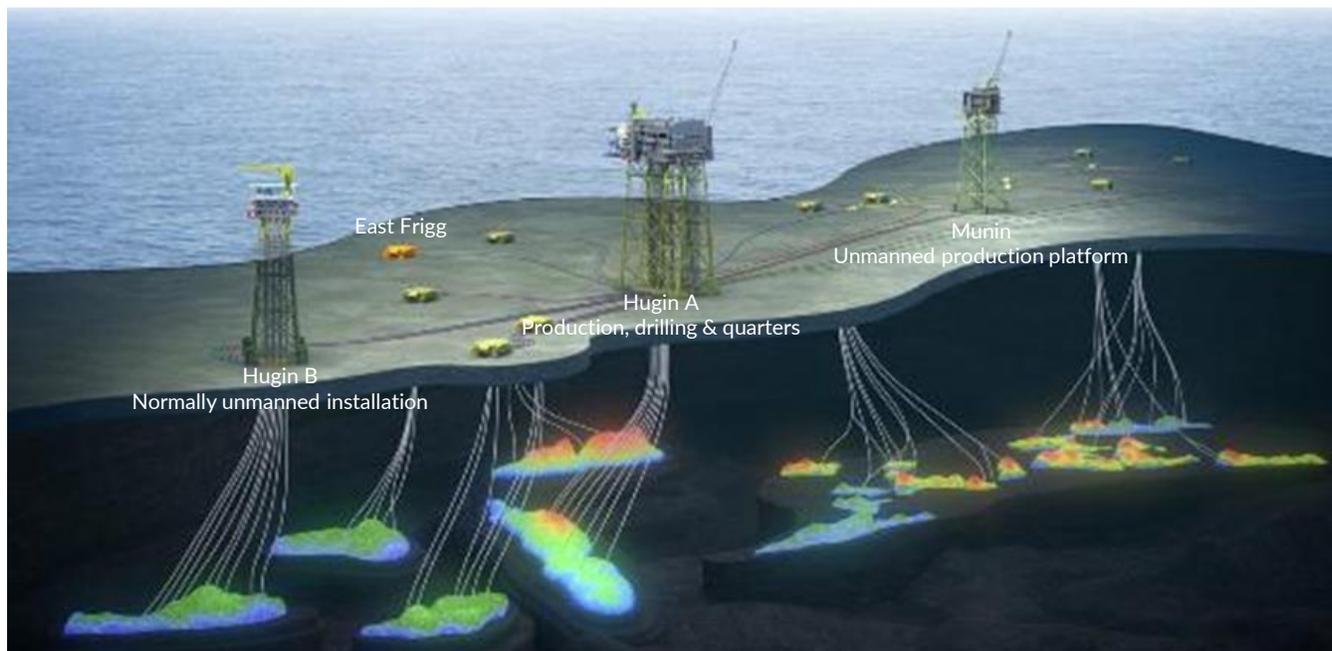
- Flexible development concept with capacity for more infill wells and future tie-backs



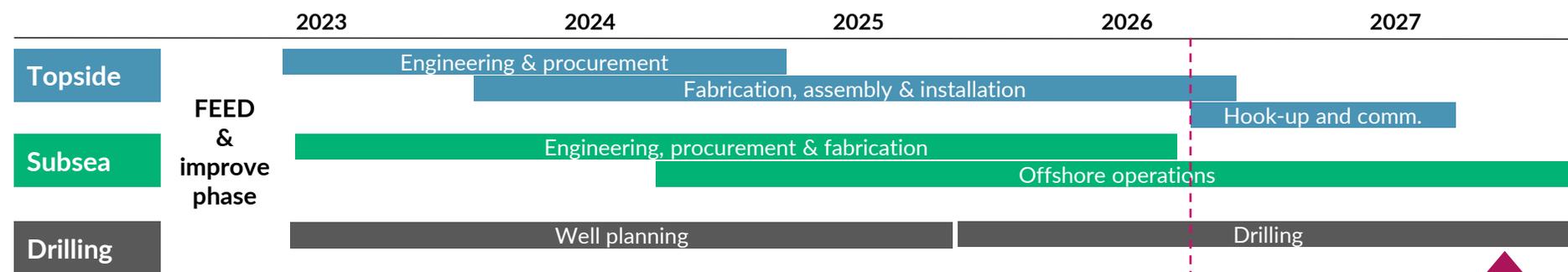
Yggdrasil – project overview

New North Sea area hub by joining forces across licences

- Gas ~40% of estimated volumes
- Power supply from shore
- A new digital standard
- >55 wells
- Significant additional volume potential



Aker BP (operator)	Hugin Unit: 76.7% Hugin Satellites: 87.7% Munin: 50.0% Fulla: 47.7%
Partners	Equinor and ORLEN Upstream Norway
Volume estimate	~700 mmbob (gross) / ~450 mmbob (net)
Net capex estimate (nominal)	USD 12.1 bn
Production start est.	2027



Alliance partners / suppliers

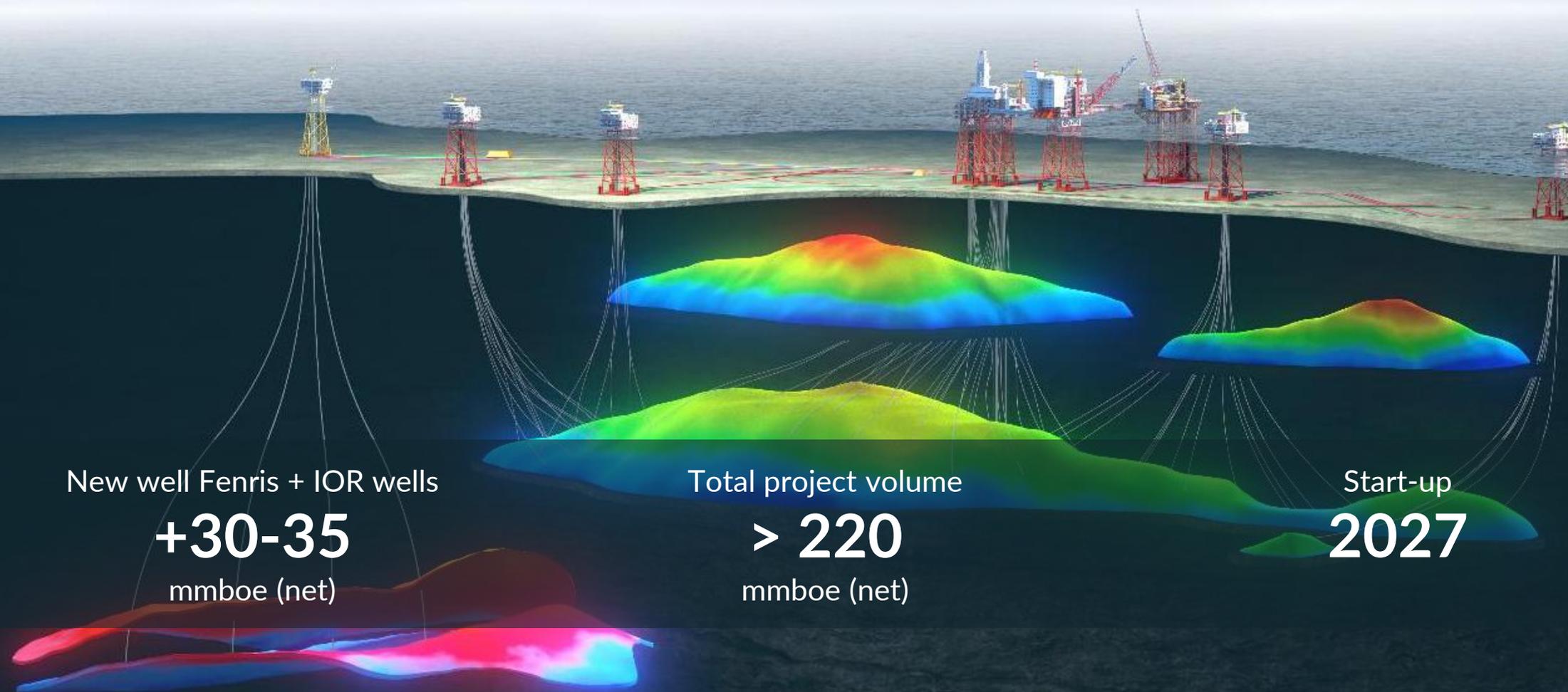


Volumes at Yggdrasil shown excluding Omega Alfa discovery (gross 96- 134 mmbob)



Valhall PWP-Fenris – increasing volumes and value creation

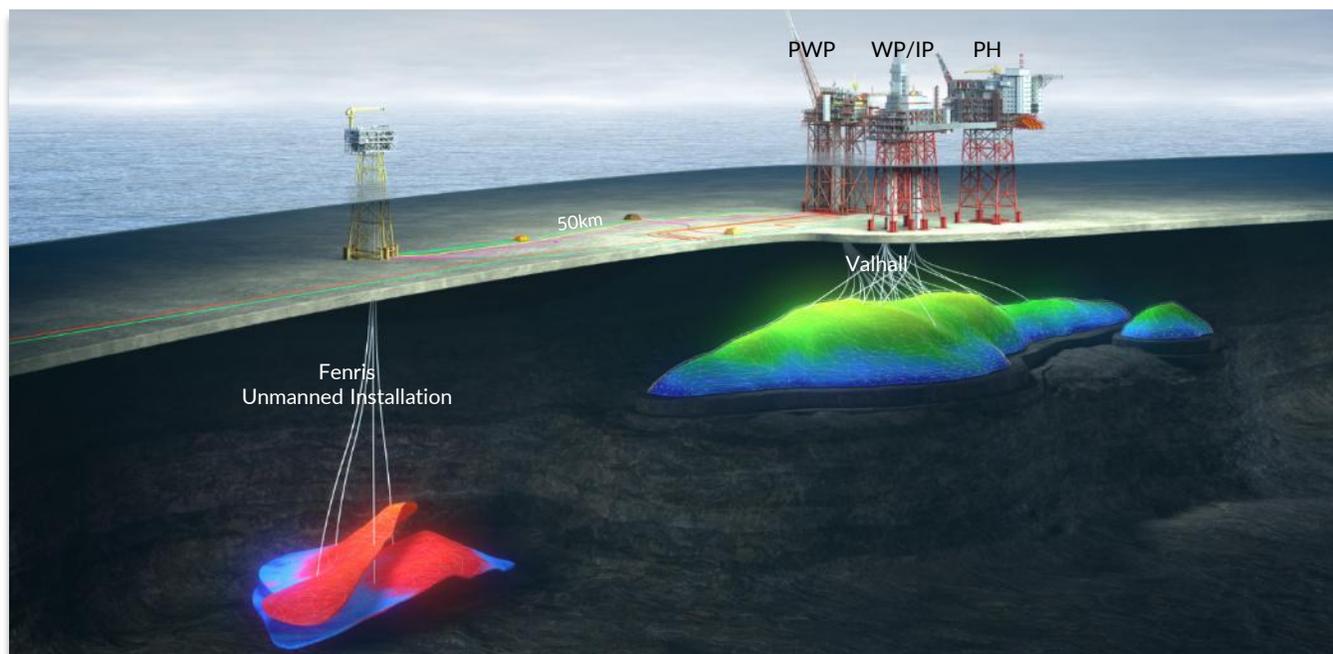
New production and wellhead platform expanding capacity and field life + tie back of Fenris gas discovery



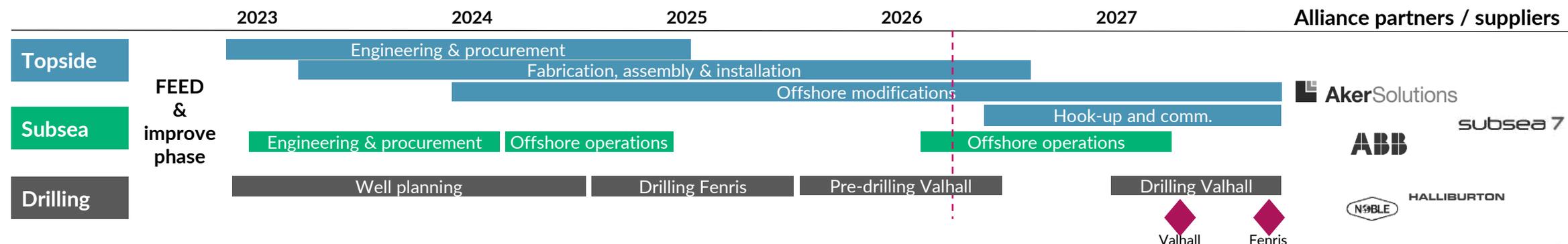
Valhall PWP-Fenris – project overview

Unlocks new volumes and secures life-time extension on Valhall

- Establishes Valhall as area gas-hub
- Power supply from shore
- Minimal emissions of 0.5 kg CO₂/boe
- 19 wells
- Flexibility for many additional wells



Aker BP (operator)	Valhall: 90.0% Fenris: 77.8%
Partners	ORLEN Upstream Norway and INPEX Idemitsu Norway
Volume estimate	275 mmbob (gross) / 220 mmbob (net)
Net capex estimate (nominal)	USD 7.0 bn
Production start est.	2027



Skarv Satellites – project overview

Investments in future flexibility enabling further area development

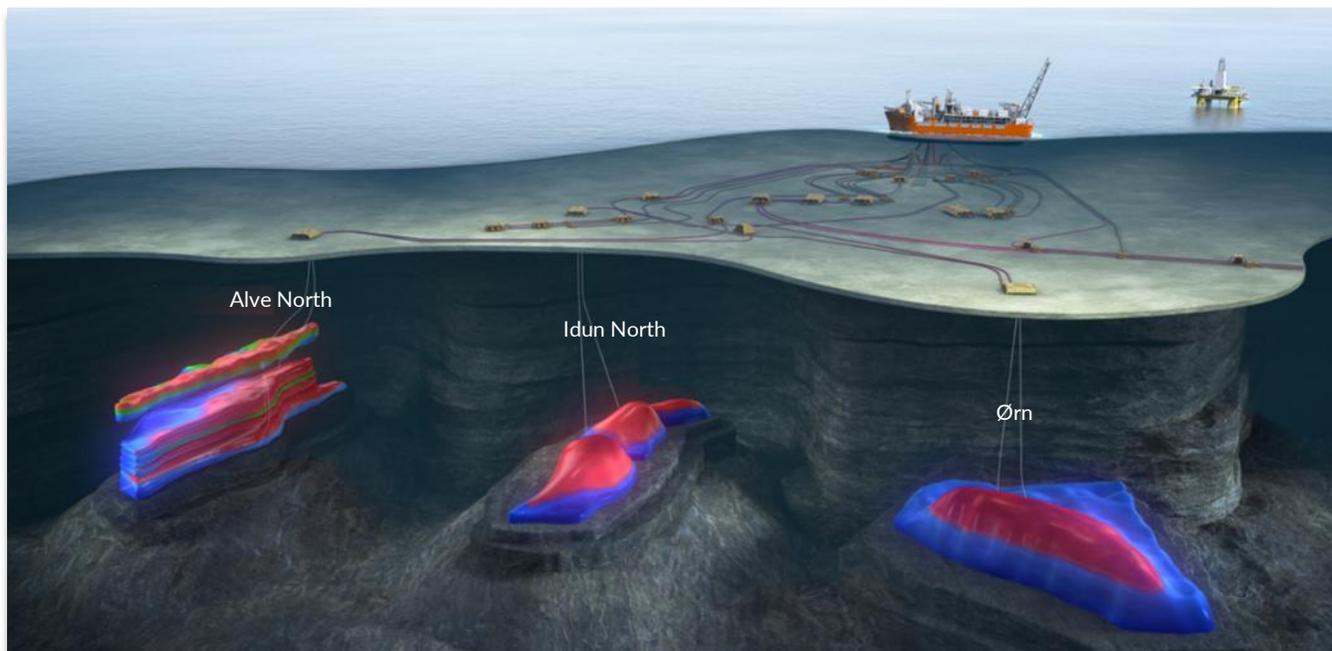
Gas ~70% of estimated volumes

Low operational cost

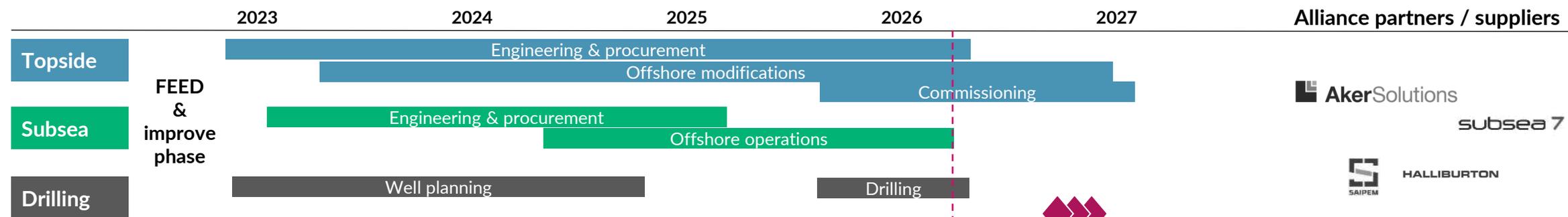
Low incremental emissions of 4.5 kg CO₂/boe

6 wells

Flexibility for potential tie-ins



Aker BP (operator)	Alve North: 58.1% Idun North: 23.8% Ørn: 30.0%
Partners	Equinor, Harbour Energy, Japex and ORLEN Upstream Norway
Volume estimate	119 mmboe (gross) / 51 mmboe (net)
Net capex estimate (nominal)	USD 0.9 bn
Production start est.	2026



Alliance partners / suppliers

subsea 7

HALLIBURTON

Idun N, Ørn & Alve N start-up

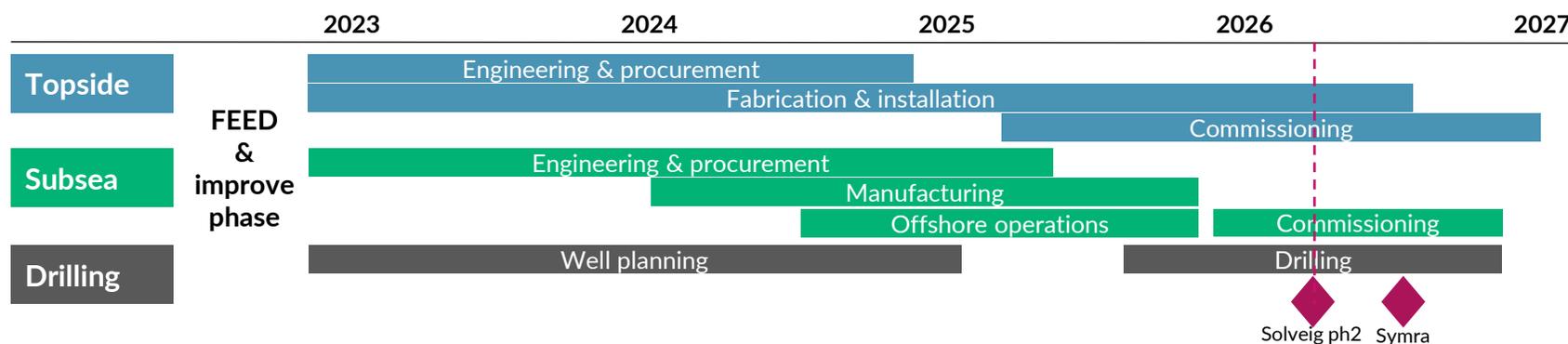
Eiga area – project overview

Increased capacity utilisation at Ivar Aasen and Edvard Grieg platforms

- Adds low-cost production
- Unlocks potential future developments
- Low carbon intensity production
- 7 wells
- Provides new infrastructure in the area



Aker BP (operator)	Solveig Ph. II: 65.0% Symra: 50.0%
Partners	Equinor, Harbour Energy, OMV and DNO Norge
Volume estimate	103 mmboe (gross) / 57 mmboe (net)
Net capex estimate (nominal)	USD 1.1 bn
Production start est.	2026



Alliance partners / suppliers



Alvheim projects are all in production

Unlocks new volumes, reduces unit cost and secures life-time extension on Alvheim

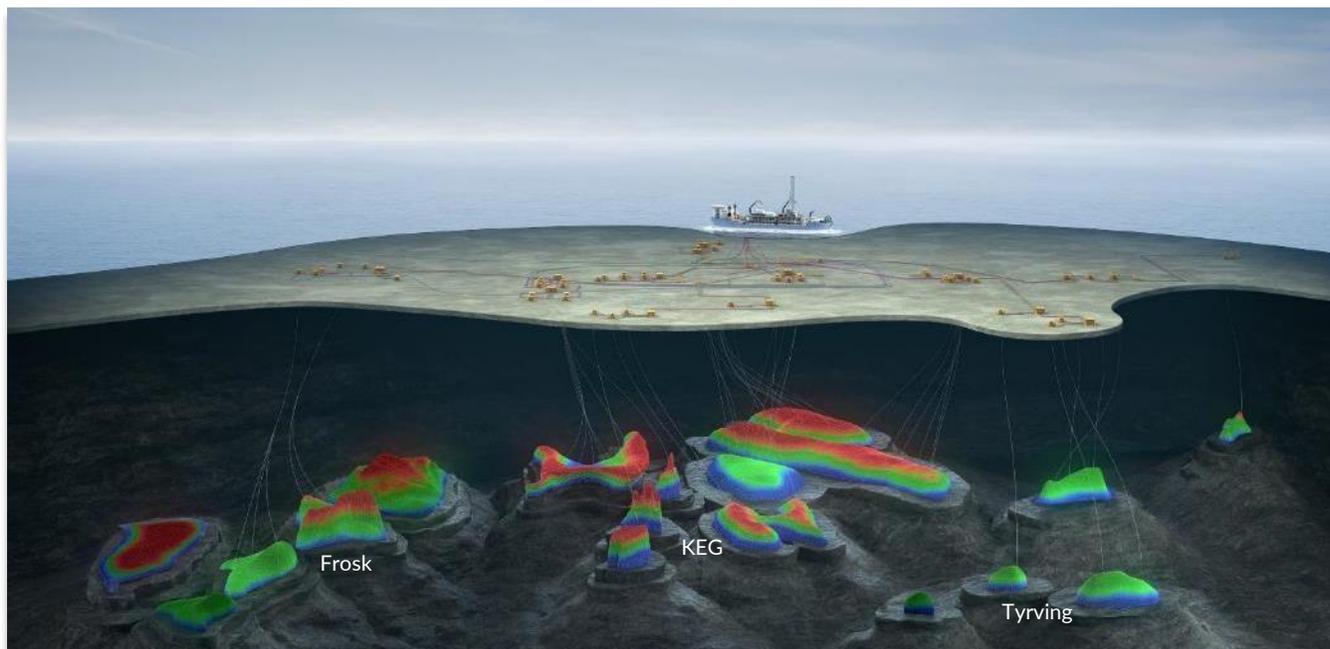
Tie-backs to existing infrastructure

Accounts for ca. 50% of net Alvheim volumes in 2024/25

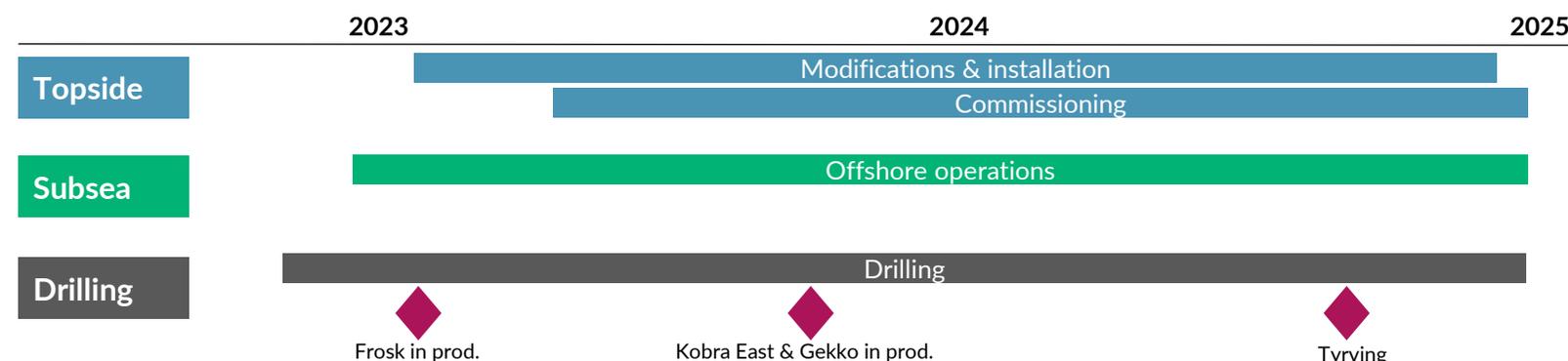
Within temporary changes in the petroleum tax system

9 wells

Lower carbon intensity production



Aker BP (operator)	Frosk: 80.0% KEG: 80.0% Tyrving: 61.3%
Partners	Concedo, ConocoPhillips, Petoro, ORLEN Upstream Norway
Volume estimate	85 mmboe (gross) / 63 mmboe (net)
Net capex (nominal)	USD 1.5 bn
Production start	2023/2024



Alliance partners / suppliers



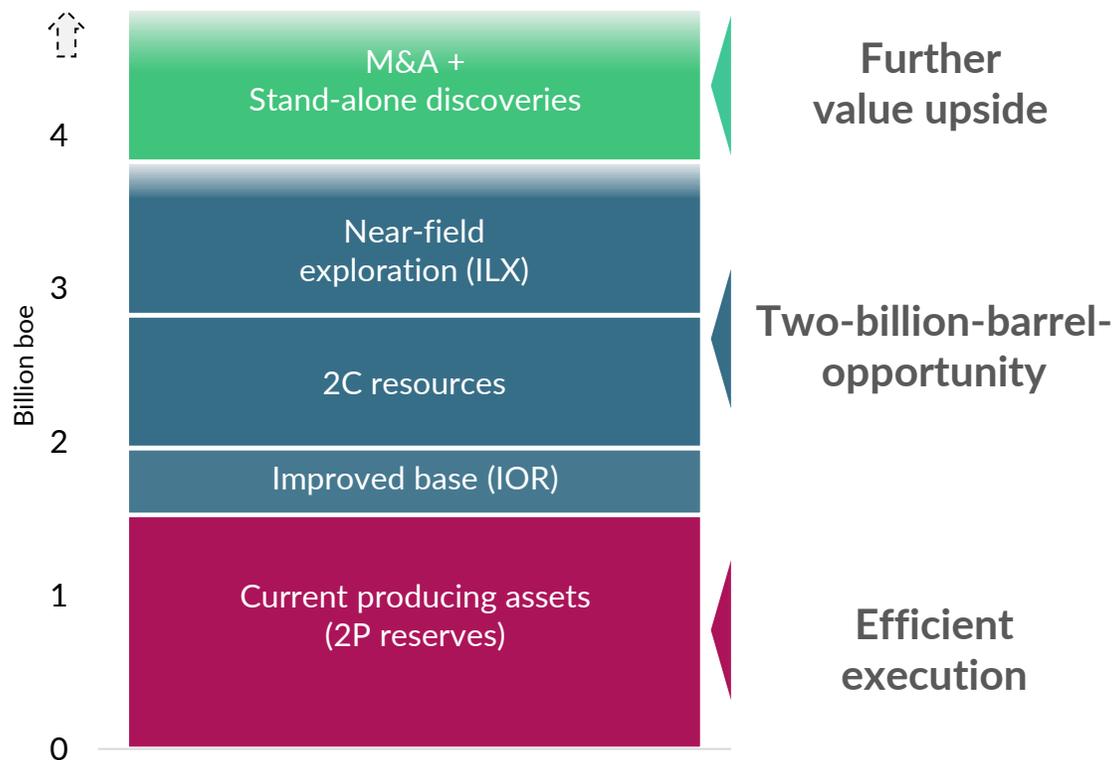


Large opportunity set with
clear pathway for
profitable growth

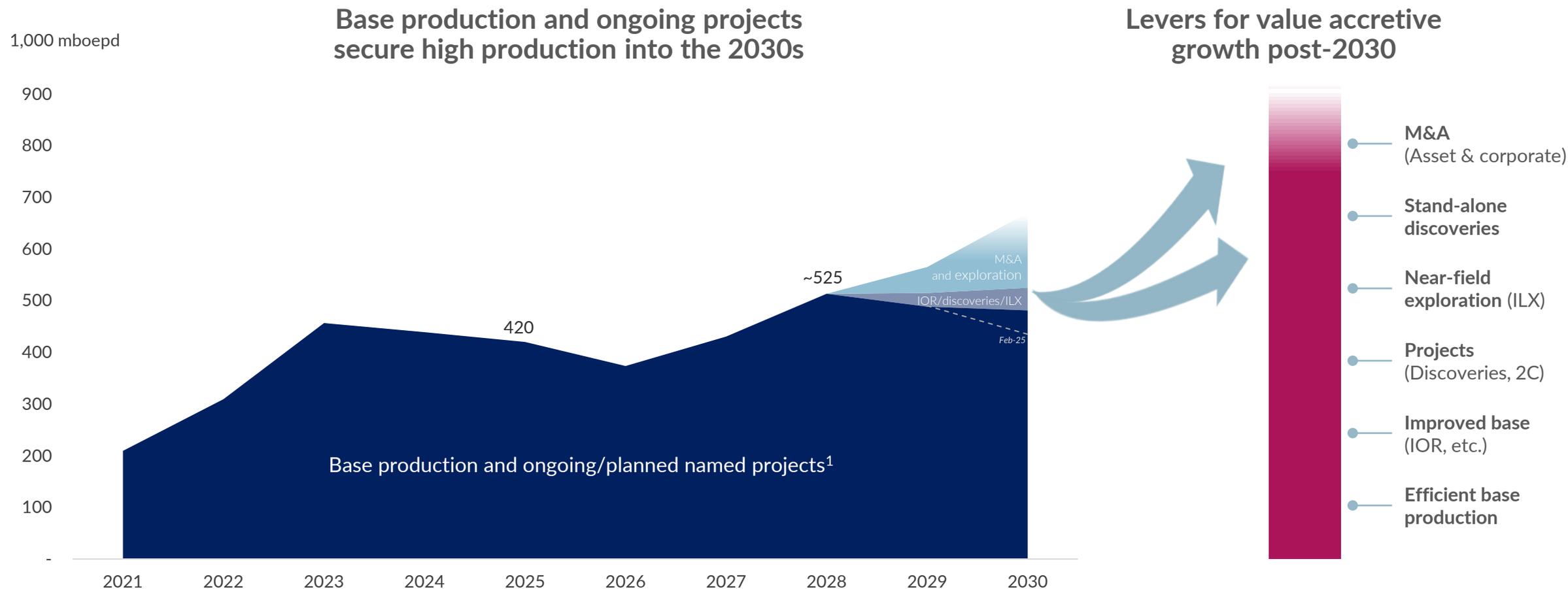


A large NCS opportunity set

Building on our distinct capabilities and world-class assets



Maintaining production above 500 mboepd into the 2030s

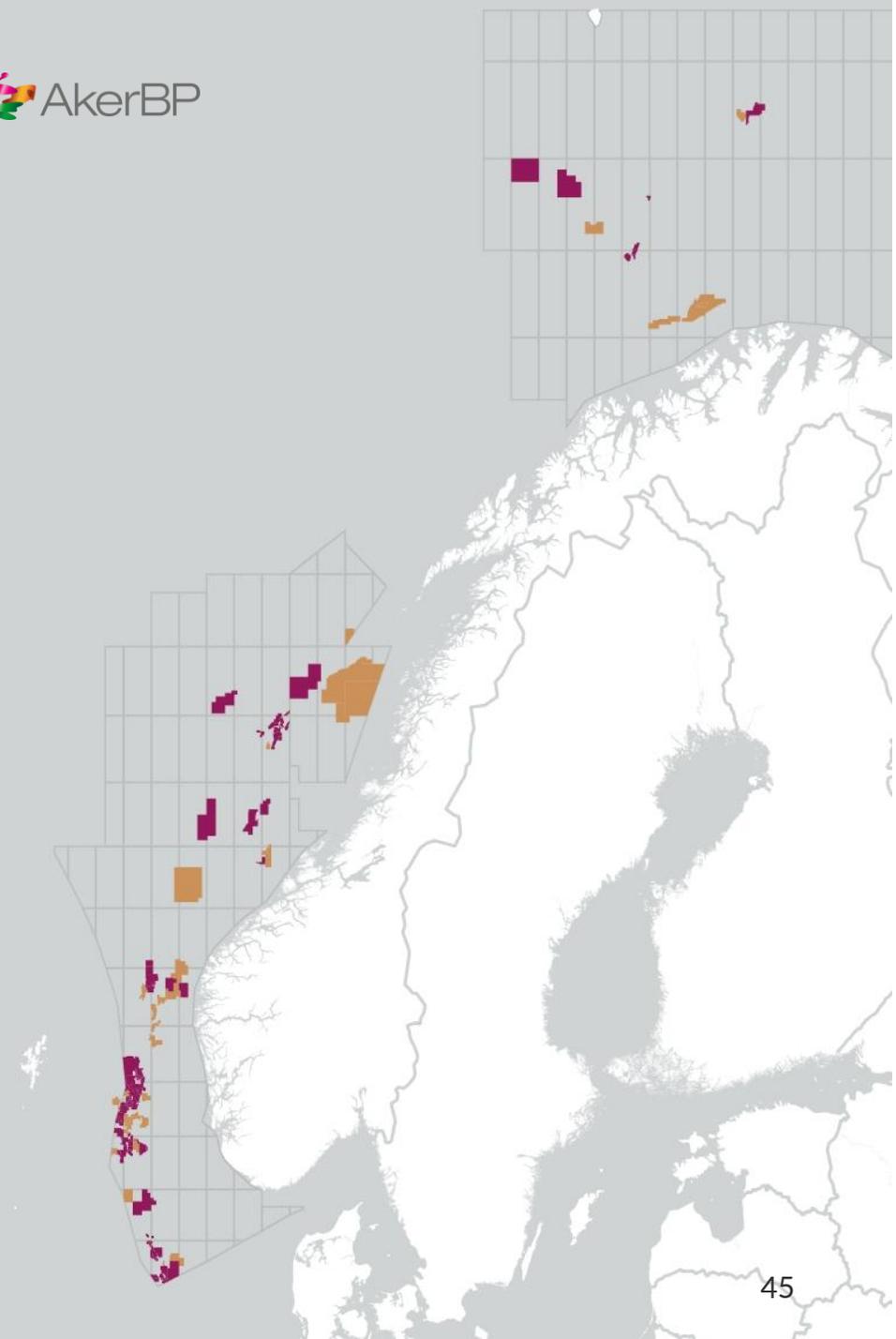


1) Includes producing fields, ongoing projects, and mature non-sanctioned projects, as well as ordinary IOR/infill activities.

Exploration strategy

- Attractive NCS exploration potential with up to 22 billion boe yet to be discovered¹
- Aker BP uniquely positioned with more than 200 licences – operating ~70%
- Leveraging new technology to drive performance and success rates
 - Real-time exploration drilling
 - AI-powered subsurface insight
 - High-resolution Ocean Bottom Node seismic

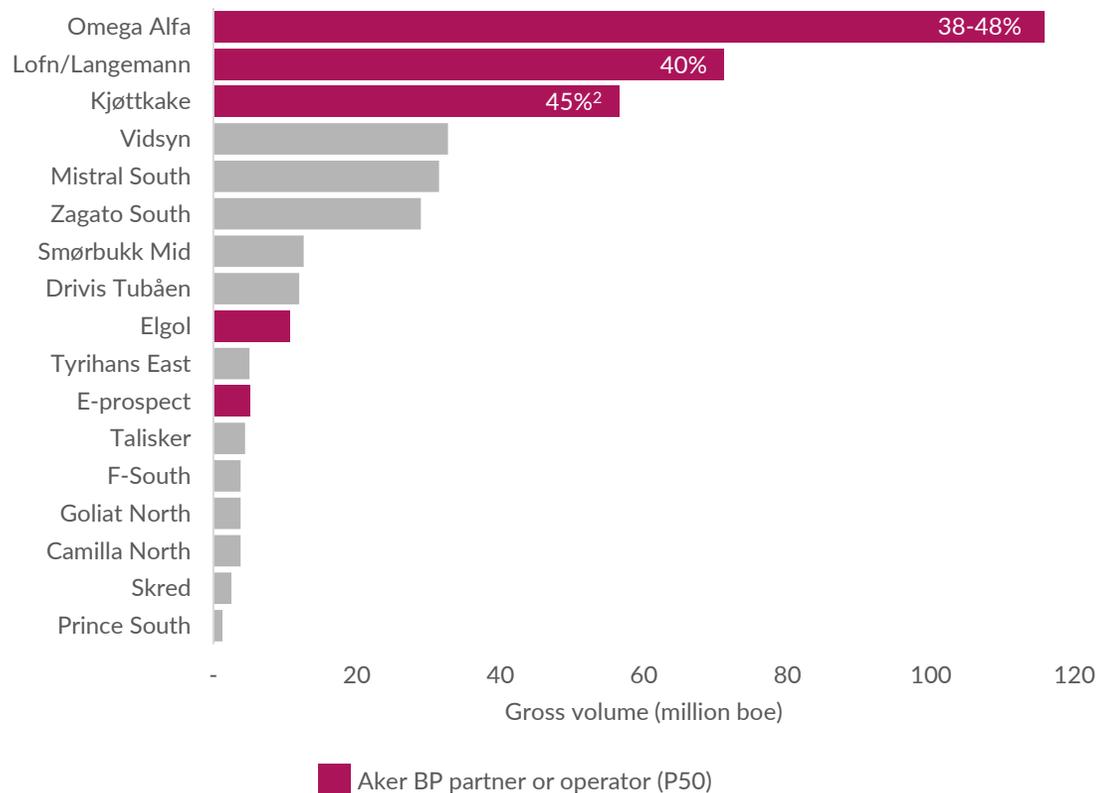
1) Source: The Norwegian Offshore Directorate



Aker BP in all the large discoveries

~100 million barrels net to the company

2025 NCS exploration results¹

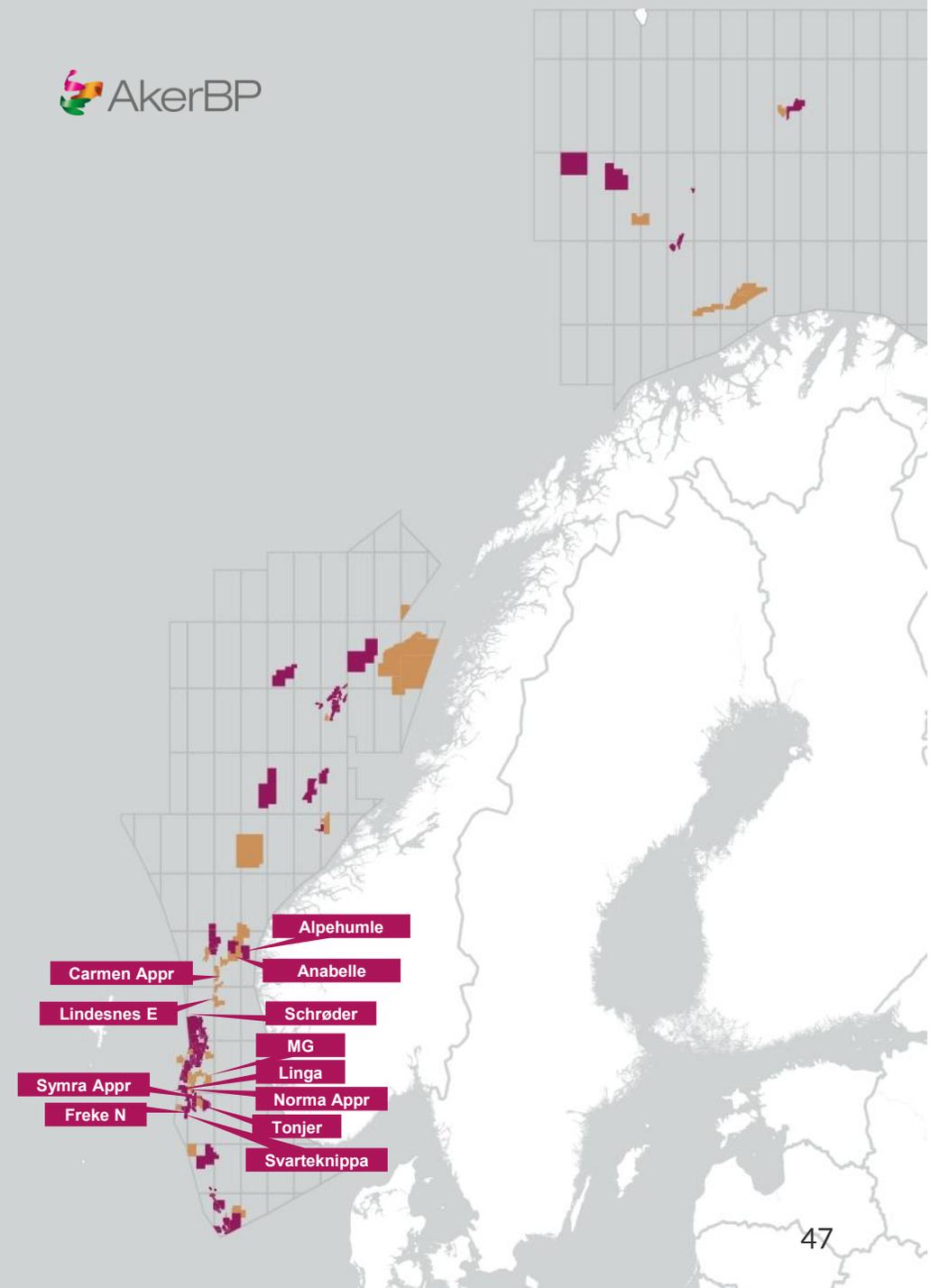


1) Source: The Norwegian Offshore Directorate "The Shelf in 2025" 2) Aker BP had 30% at the point of discovery. In July, Aker BP acquired a 15% stake from Japex, and later assumed operatorship of the Kjøttkake discovery in the development phase.

Exploration programme 2026

12 wells planned – focused on near-infrastructure opportunities

Licence	Prospect	Operator	Aker BP share	Gross volume (mmboe)	Timing
PL1148	Carmen appraisal	Wellesley	10%		Q1-26
JSU ¹	Tonjer	Equinor	32%	10 - 20	Q1-26
PL1153	Alpehumle	Aker BP	40%	10 - 190	Q2-26
PL979	Svarteknipa	Aker BP	60%	10 - 60	Q2-26
PL782S	Linga	Equinor	40%	10 - 50	Q2-26
PL1042	MG	Equinor	40%	10 - 110	Q3-26
PL1177	Schrøder	Equinor	15%	25 - 110	Q3-26
PL 167	Symra Ph2 appraisal	Aker BP	50%		Q3-26
PL1102	Lindesnes East	Equinor	20%	15 - 50	Q3-26
PL984	Norma appraisal	DNO	10%		Q3-26
PL1139	Freke North	Aker BP	70%	25 - 90	Q4-26
PL 929	Anabelle	Vår Energi	10%	15 - 75	Q4-26



1) Johan Sverdrup Unit

A new NCS reality

Still large resource potential on the NCS,
but smaller discoveries and more complex reservoirs

Aker BP with proven project development capabilities

- Alliance model with suppliers
- Adoption of new technologies
- Relentless push on digitalisation

New reality calls for bold next steps for turning marginal and complex resources into profitable barrels

- Compress timelines
- Improve efficiency
- Push technology & innovation boundaries



Reinforcing the next-generation field developments

Our ambition: halve the time from discovery to first oil and drive cost efficiency at similar magnitude



1

Solutions

- Scaling standardised, leaner and repeatable solutions
- Engineering, well design, modular layouts and equipment
- Cut time, cost and improve predictability

2

Workflows

- Re-thinking workflows from exploration to first oil
- Maturing subsurface and development concepts in parallel
- End-to-end dataflow to automate workflows and scale AI

3

Integration

- Further enhancing how we work together in our alliances
- Shared objectives, aligned incentives and cooperation with main suppliers
- One integrated team across the value chain

Creating value at our hubs, while innovating to unlock new plays

Examples for shaping the future of the NCS

Skarv area

- Reserves 2x since the start with developments like Ærfugl and Skarv Satellites
- Several new discoveries with an ambition to add resources faster and with lower cost for keeping production into the 2040s

Valhall area

- Reserves 6x since the start with a large remaining potential
- PWP-Fenris project turns Valhall into a hub for both oil and gas in the southern part of the NCS for the long-term
- Learnings from already taken important steps toward unlocking even more challenging reservoirs

Unlocking value in complex reservoirs

- E.g. Victoria/Warka discoveries in the Norwegian Sea
- Technically challenging (tight and HPHT) and hold large volume potential
- Awarded in January, we are already progressing at pace

Levers to shape our +2030 trajectory

Ongoing/potential projects and IOR opportunities

Enhancing recovery in our existing asset base

- Infill drilling campaigns planned at all main hubs
- Testing basement and tight reservoirs

860 million boe in 2C resources

- Wisting progressing towards concept select

Large hopper of early phase projects/discoveries

- Next wave of tie-backs to existing assets
- 2025 discoveries already in planning phase
- Potential for new area developments



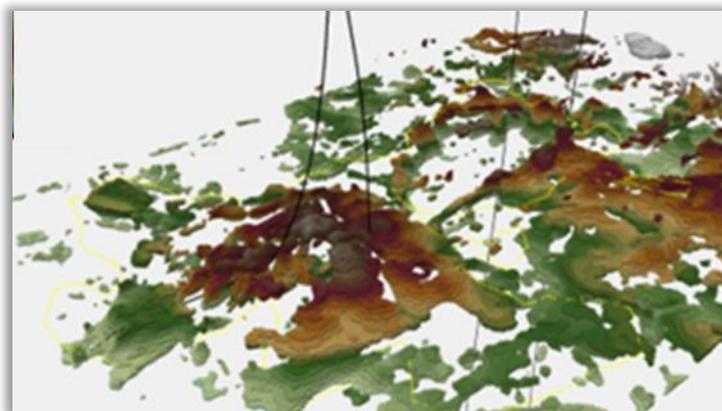
Projects in execution	Ongoing and planned infill campaigns	
Yggdrasil, incl. East Frigg Valhall PWP-Fenris Skarv Satellite Projects Symra Johan Sverdrup ph3 Johan Sverdrup RMLTs	Johan Sverdrup infills Skarv area infills Alvheim area infills Eiga area infills Valhall infills Fenris infills Hod expansion	
Early-phase projects and discoveries		
Wisting Omega Alfa Lofn/Langemann Kjøttkake Kveikje Victoria/Warka Falketind/Spinell Symra ph2 Solveig ph3	Adriana/Sabina Storjo/Kaneljo Skarv E Lunde Newt Troidhaugen Alta/Gotha Norvarg/Ververi	Ve Mjølner Valhall Diatomite Froskelår Garantiana Carmen Ofelia Ringhorne North

2025 - Adding highly valuable barrels through exploration

The three significant and commercial discoveries in the North Sea add ~100 million barrels net to Aker BP

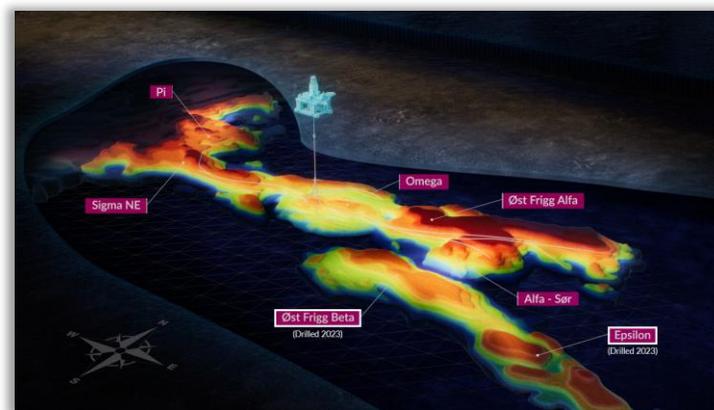
Kjøttkake March

- Gross volume of 39-75 mmboe
- Aker BP operator in development phase (45%)
- Located the vicinity of Troll C and Gjøa



Omega Alfa August

- Gross volume of 96-134 mmboe
- Aker BP operator (38% / 48%)
- Tie-back to Yggdrasil under evaluation

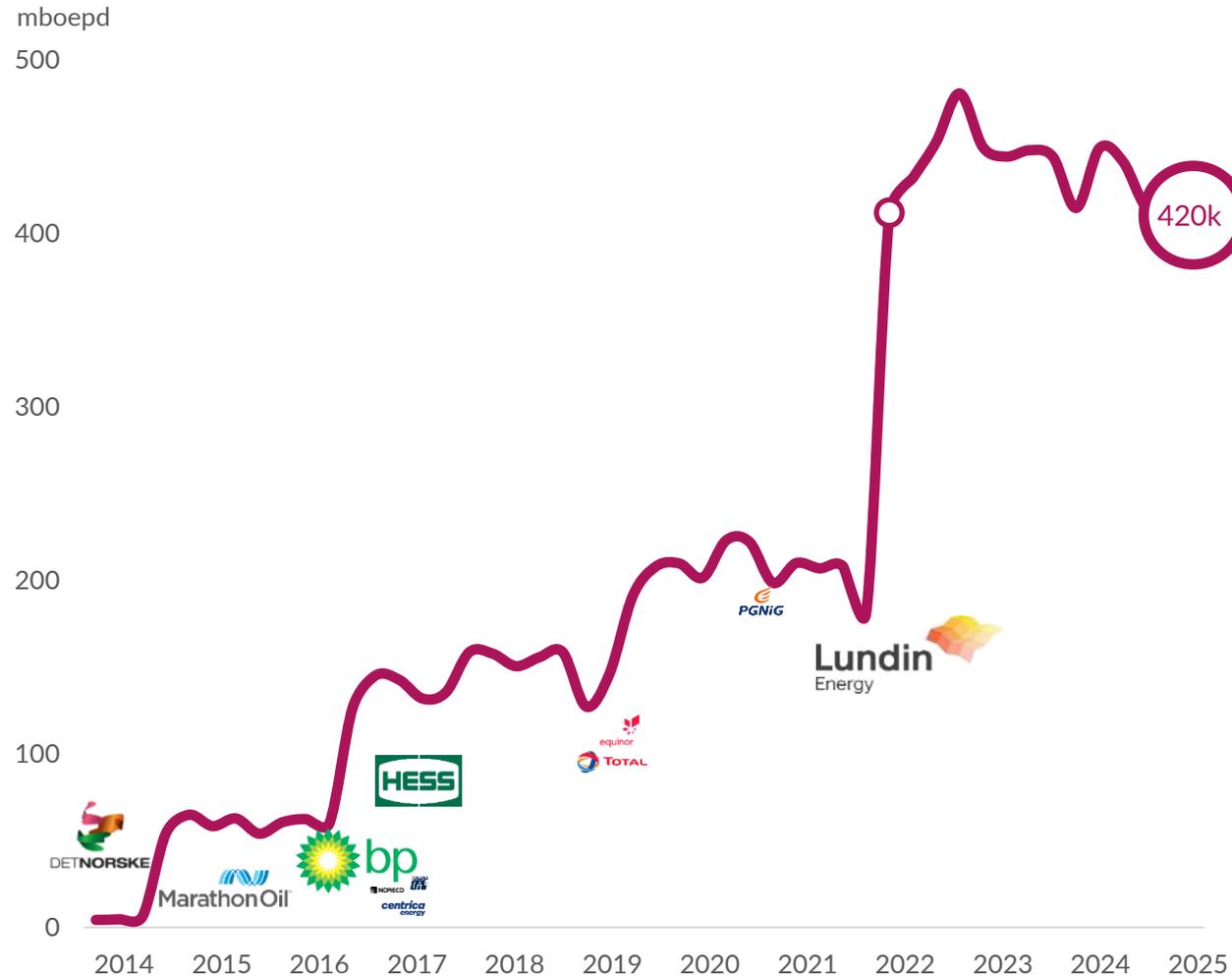


Lofn/Langemann December

- Gross volume of 30-110 mmboe
- Aker BP partner (40%)
- 40 km northwest of Sleipner A and between the Gudrun and Eirin fields



Proven track record of value accretive M&A



-
- Strategic fit
 - Financially accretive
 - Efficient integration
 - Realise synergies & upsides



Financial frame designed to
maximise value creation and
shareholder return



Our capital allocation priorities remain firm

Aker BP's financial frame – designed to maximise value creation and shareholder returns

1 Financial capacity

Maintain financial flexibility and an investment grade credit profile

5.9bn

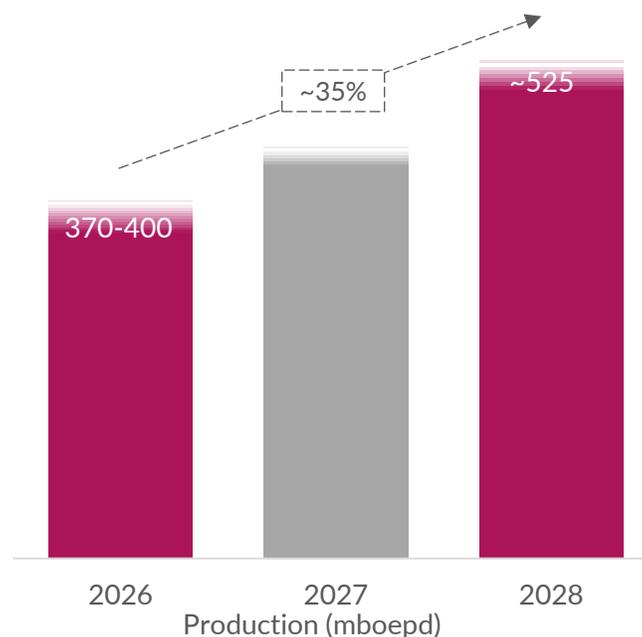
Available liquidity¹ (USD)

0.6

Leverage ratio²

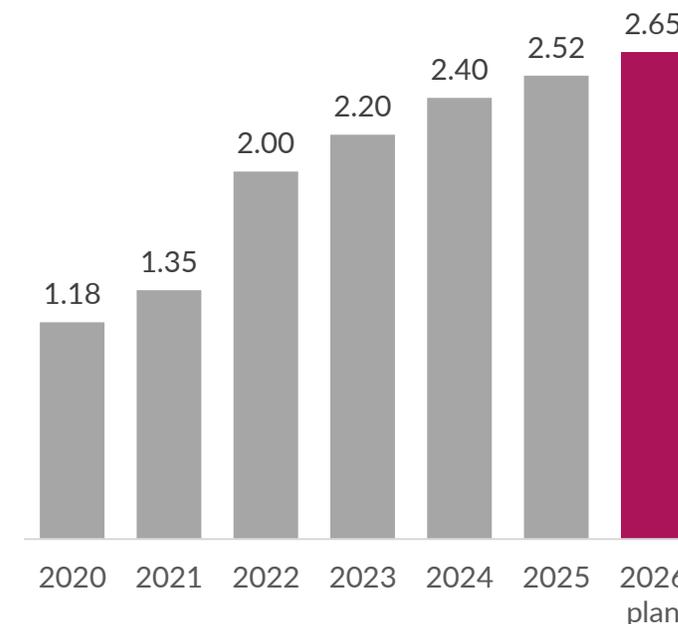
2 Profitable growth

Allocate capital to high-return, low break-even projects



3 Shareholder returns

Resilient and growing dividend in line with long-term value creation

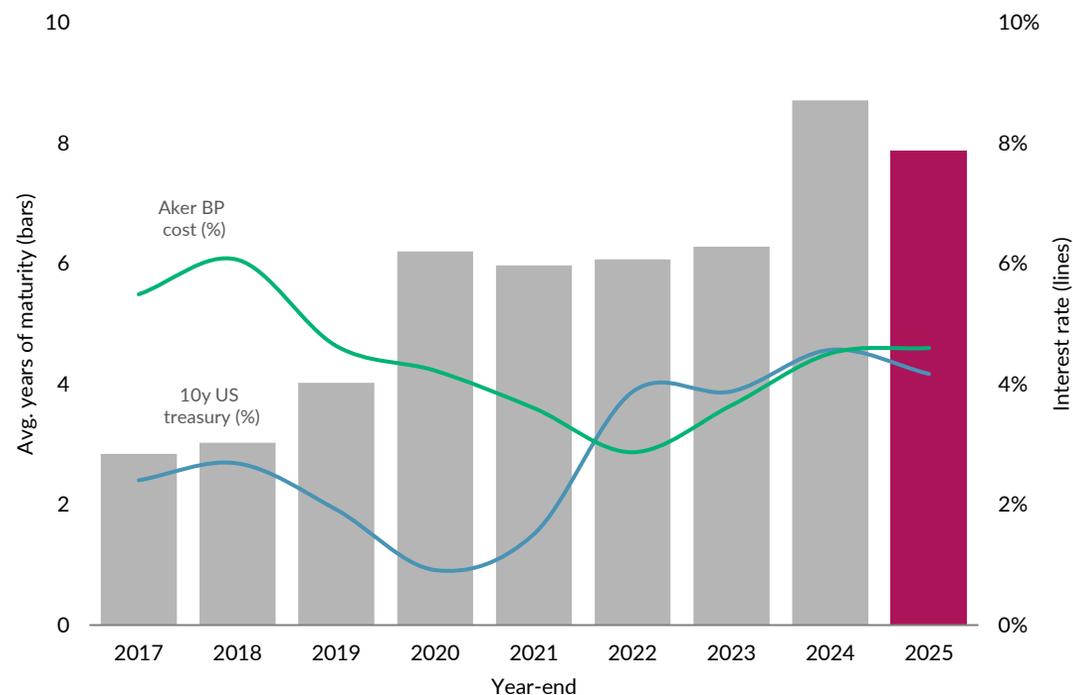


1) Available liquidity includes cash and cash equivalents, financial investments and undrawn RCF 2) Leverage ratio: Net interest-bearing debt / EBITDAX (LTM), excluding IFRS16 leases

Optimising the capital structure

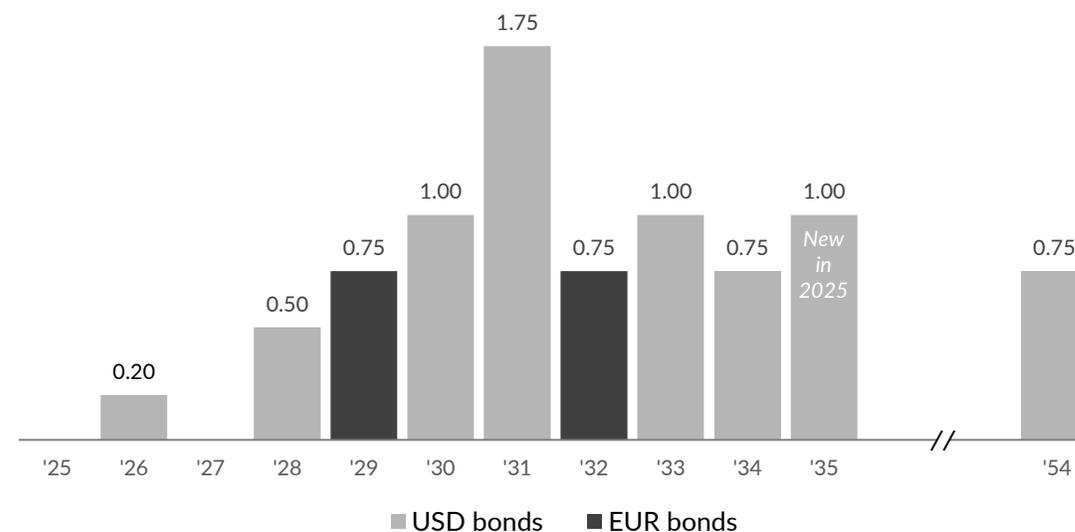
Aligning debt maturities with longevity of business profile

Longer maturity at attractive terms ¹



Bond maturities

USD/EUR billion



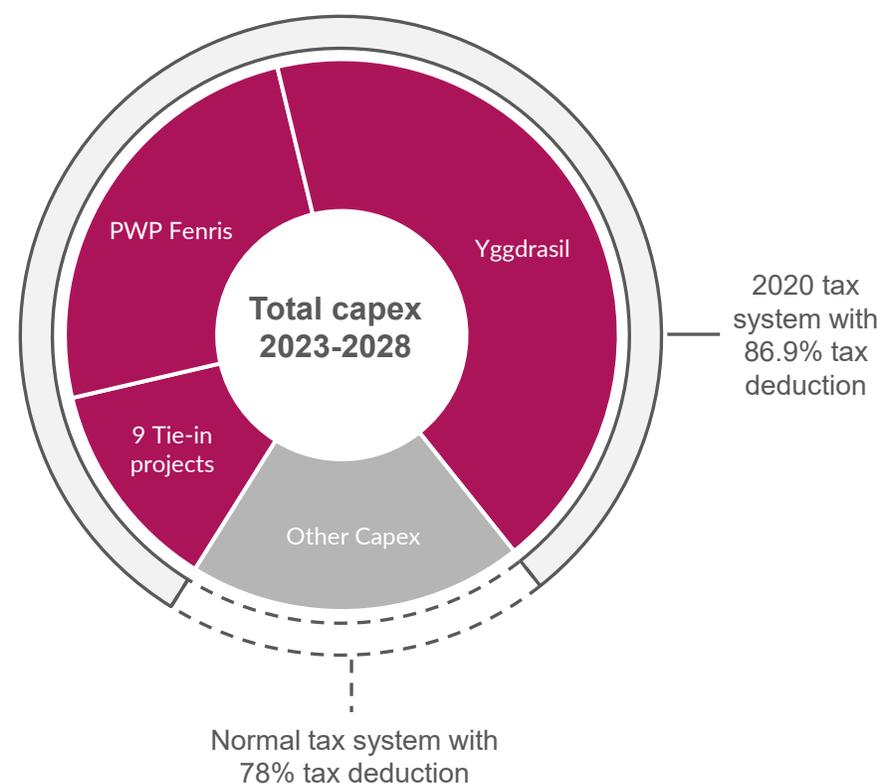
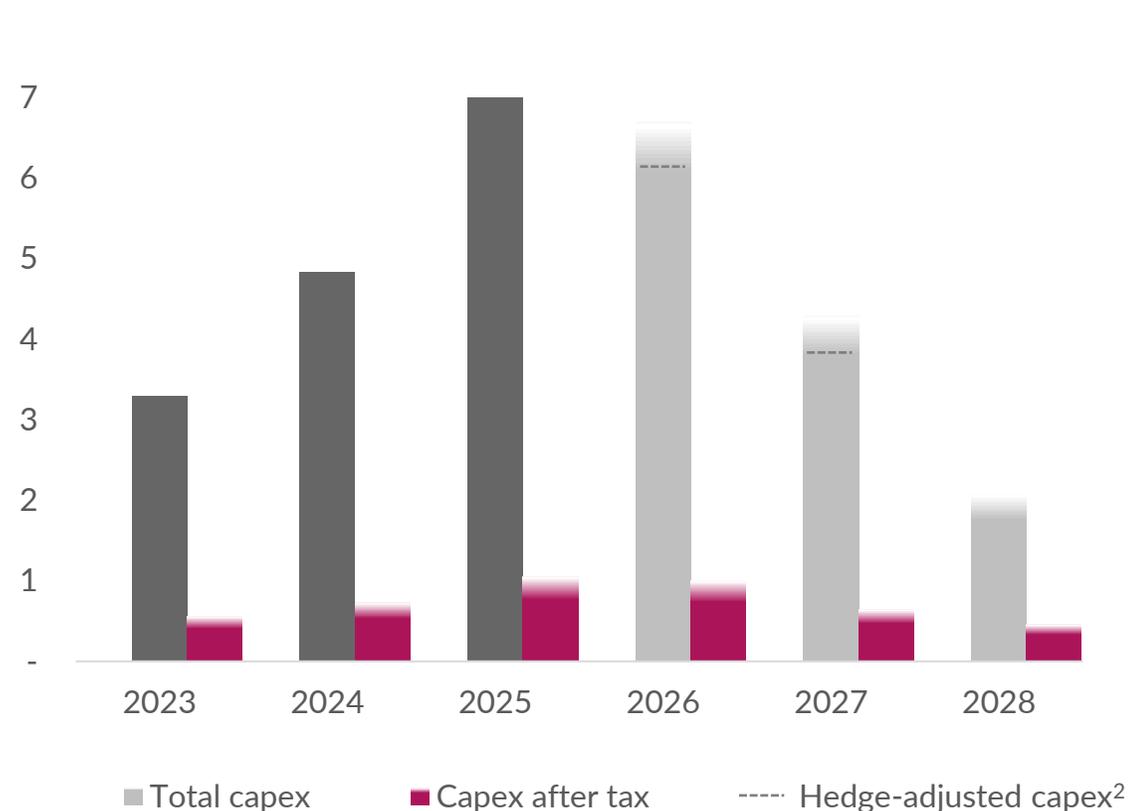
1) Per 31 December 2025

Progressing our investments programme

In a supportive fiscal regime

Aker BP est. capex before and after tax¹

USD billion

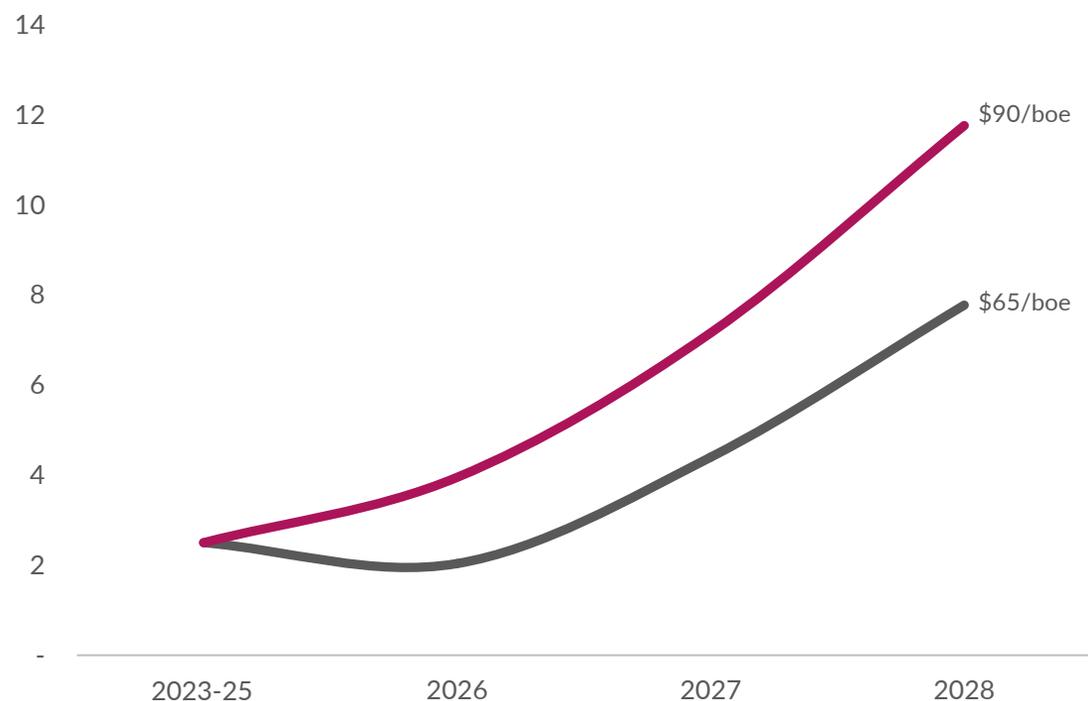


1) All capex related to "Base production and ongoing/planned named projects" are included. USDNOK 10.0 assumed for 2026-2028 2) Value of FX derivative positions at year-end corresponding to pre-tax capex of around USD 350m and USD 300m for 2026 and 2027, respectively.

Significant future value creation across oil price scenarios

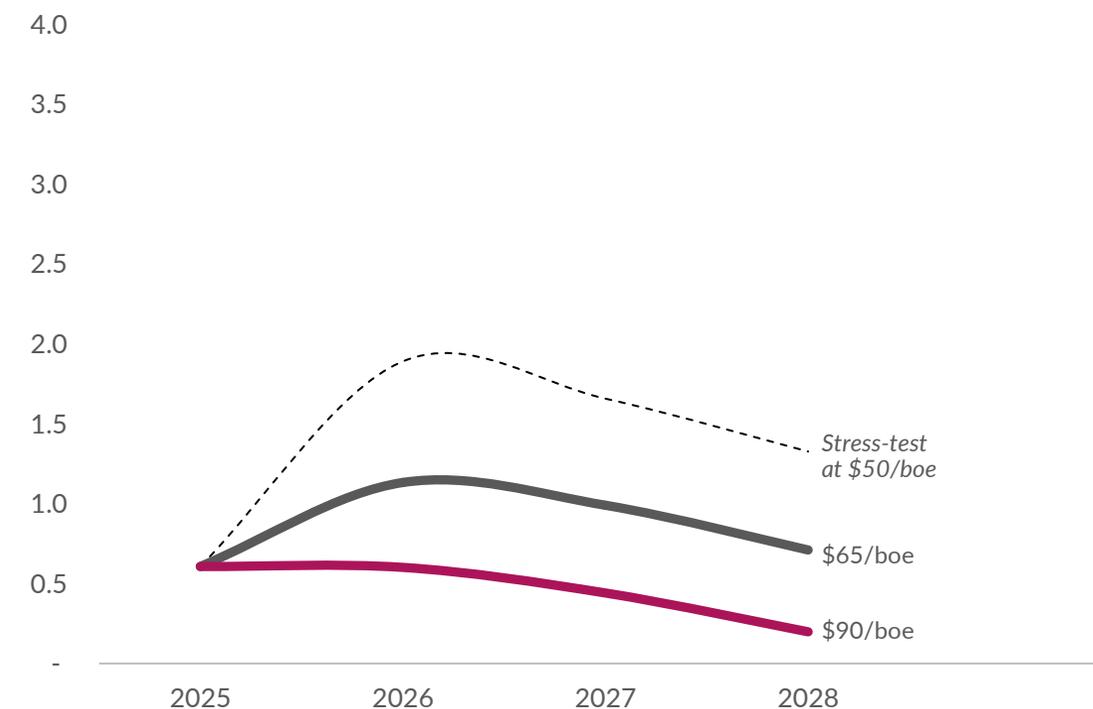
Cumulative free cash flow¹

USD billion



Leverage ratio²

After dividends

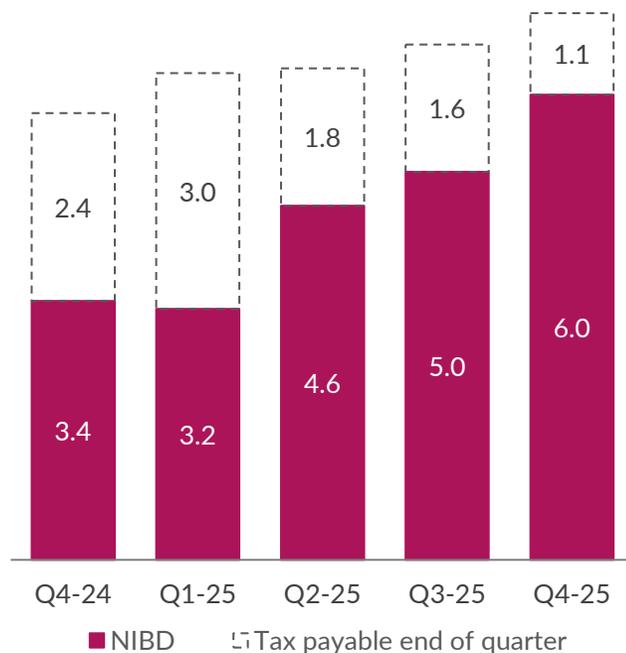


Illustrative calculations. 2023 - 2025 as reported. Production profile, capex and opex as indicated at the Strategy Update 11 February 2026. USDNOK 10.0 assumed 1) Free cash flow: Net cash flow from operating activities less Net cash flow from investment activities 2) Leverage ratio: Net interest-bearing debt divided by EBITDAX last 12 months, excluding effects of IFRS16 Leasing. Assuming a 5% annual increase in dividend 2026-2028

Maintaining a strong balance sheet and financial capacity

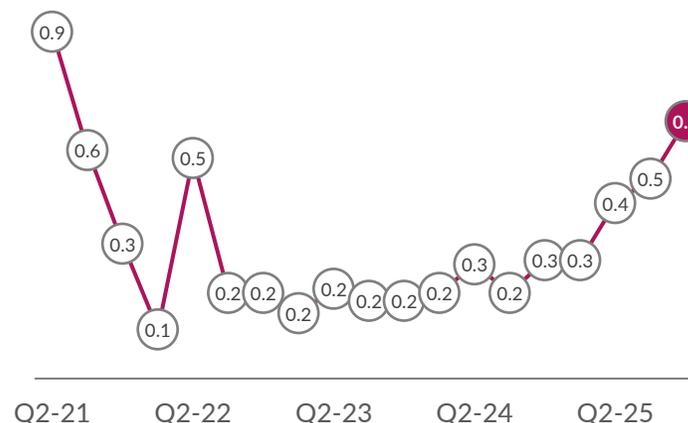
Net interest-bearing debt¹ + tax payable

Excl. leases, USD billion



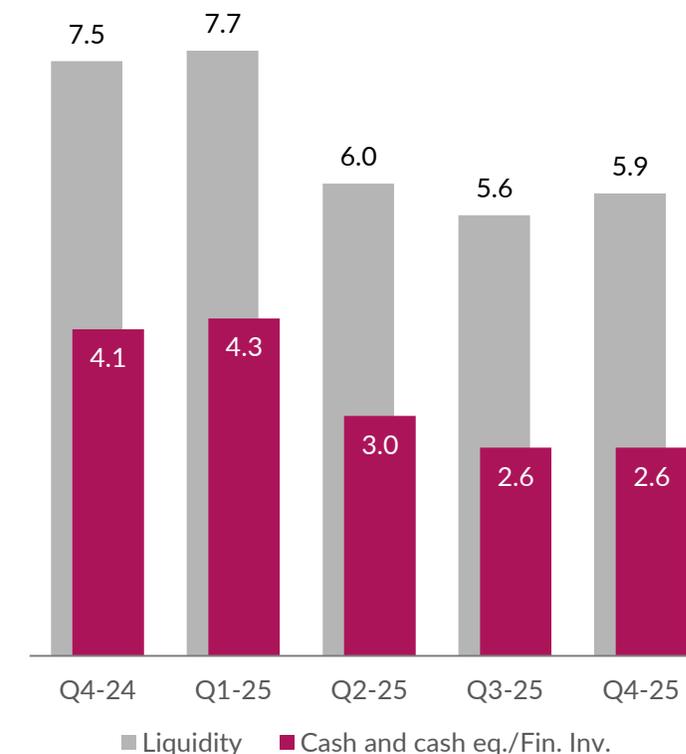
Leverage ratio²

Targeting below 1.5 over time



Available liquidity³

USD billion

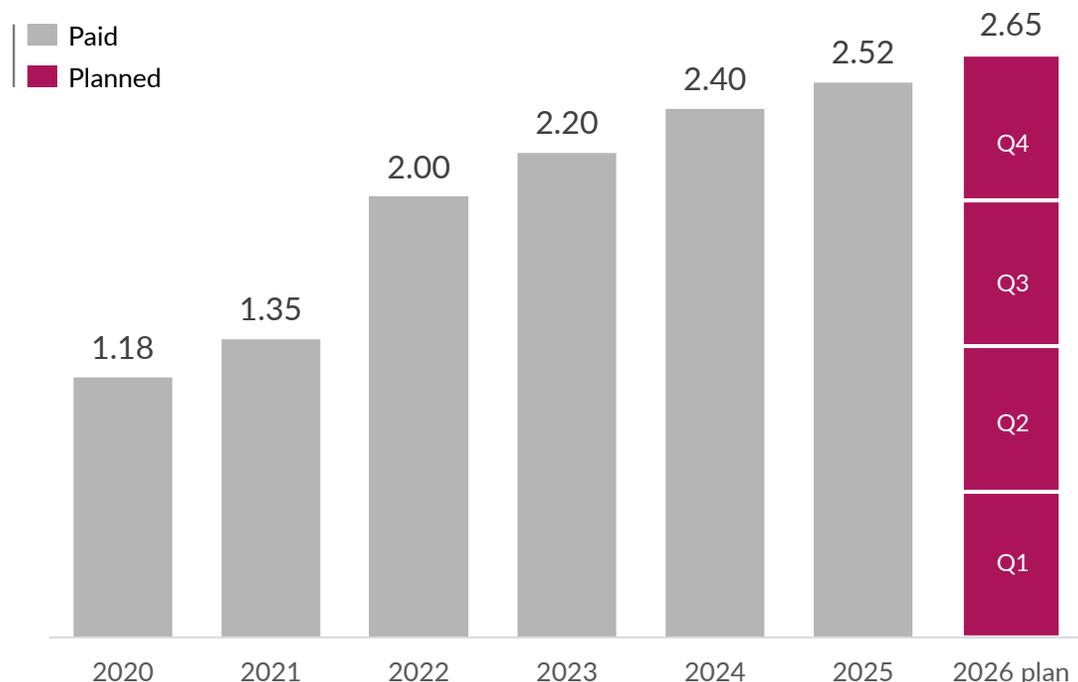


1) Prior to 2025 accrued interest on bonds was presented as other current liabilities but is presented as short-term bonds from Q1 2025. Previous periods have been adjusted accordingly 2) Leverage ratio: Net interest-bearing debt excluding lease debt divided by EBITDAX last 12 months, excluding effects of IFRS16 Leasing 3) Available liquidity: Cash and cash equivalents, financial investments and undrawn RCF facility

Resilient dividend growth

Dividends

USD per share

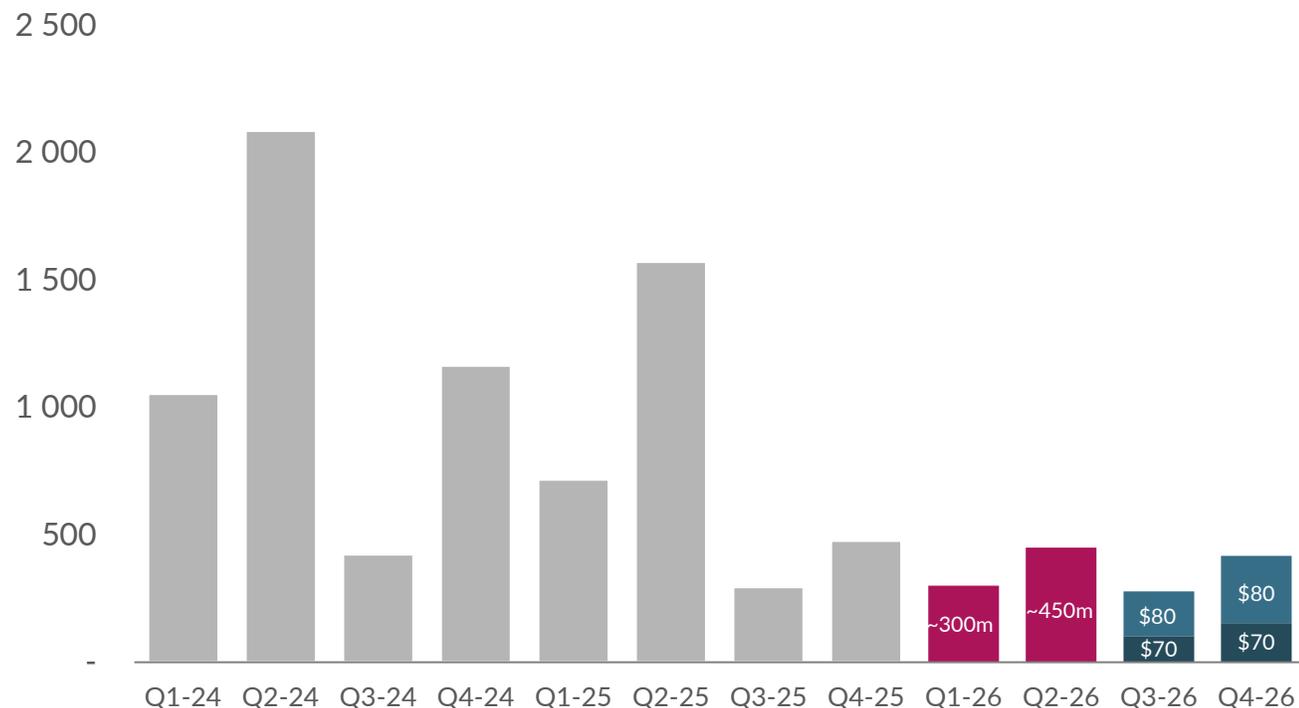


- Low-cost production and cash flow provide resilient dividend capacity
- Distributions reflect capacity through the cycle
- Ambition to grow the dividend with minimum 5% per year through the current investment cycle
- Planned dividend of USD 2.646 per share in 2026 (5% growth)

Near-term tax payments

Sensitivity for H2-2026

USD million



Adjusted payment schedule from Q3-25

- Number of tax instalments increased to ten from six per year, with no payment in January and July
- No impact on tax rates

H2-26 sensitivity analysis

- Oil price: USD 70 and 80 per barrel
- Gas price: USD 10.0 per MMBtu
- USDNOK: 10.0

2026 guidance

	2025 actuals	2026 guidance
Production mboepd	420	370-400
Production cost USD/boe	7.3	~8.0
Capex USD billion	7.0	6.2-6.7
Exploration USD billion	0.51	~0.40
Abandonment USD billion	0.09	~0.10

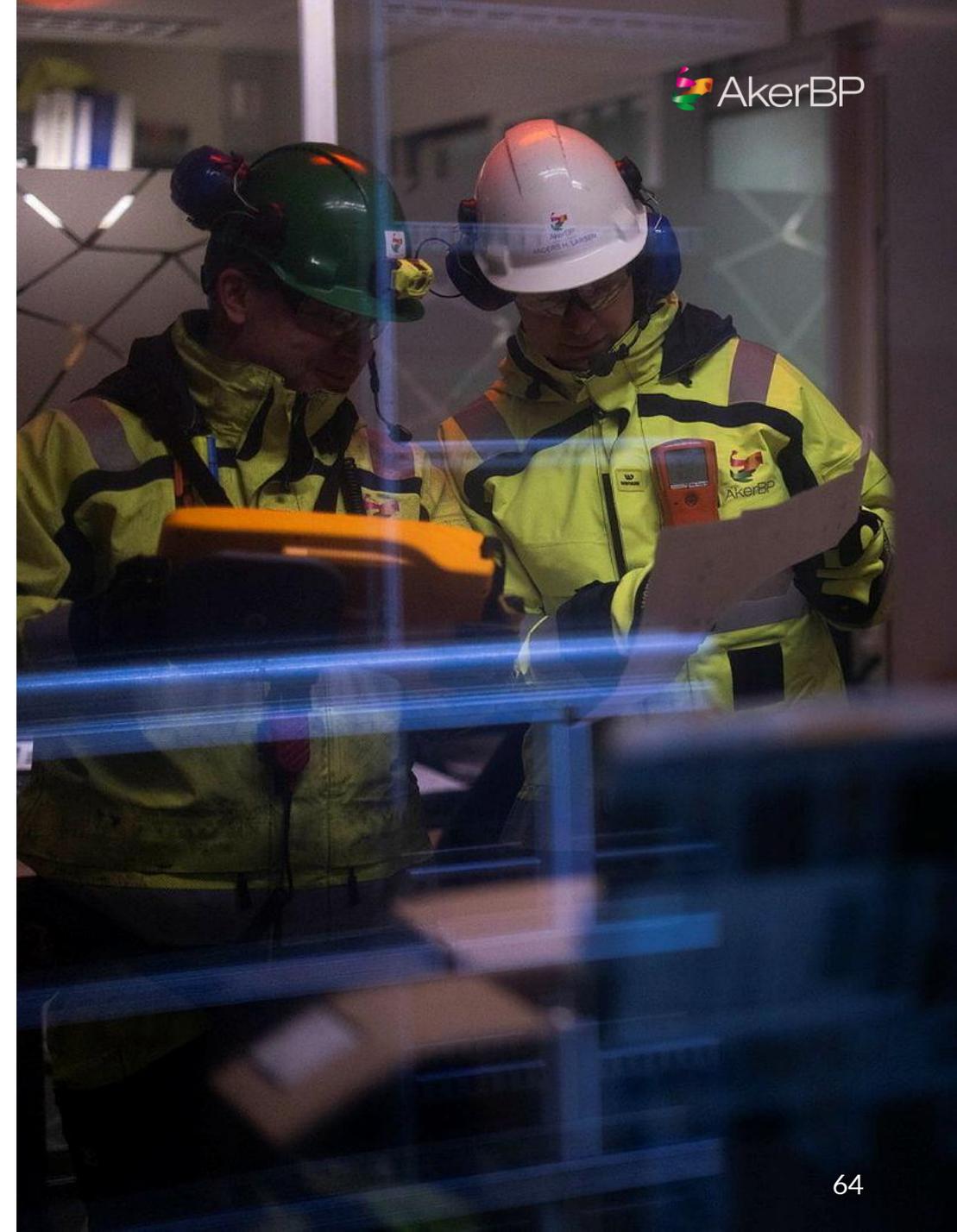


Q4 and full-year 2025

11 February 2026
Aker BP ASA

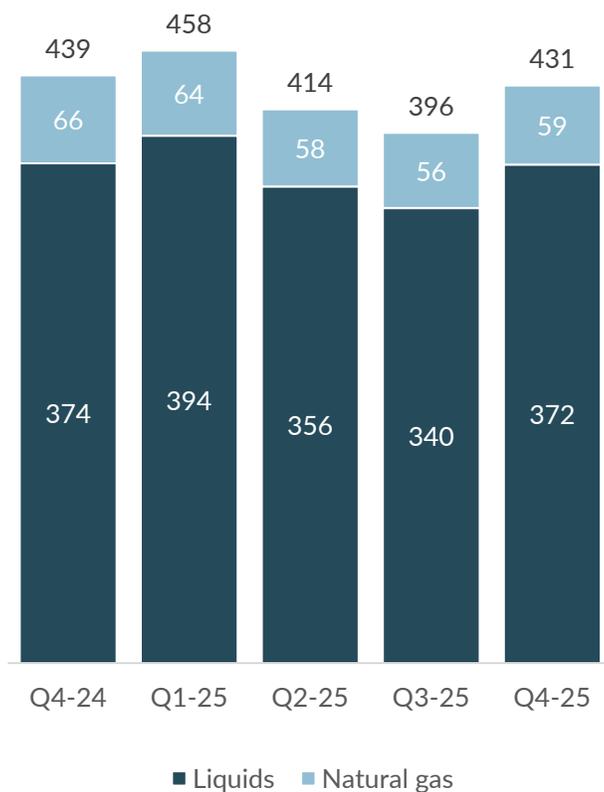
Highlights 2025

- Strong operating cash generation
- Projects on schedule, increased resources and lifted investment estimates
- Outstanding exploration results
- Industry-leading unit costs and emissions intensity
- Record-high operating cash flow
- Robust balance sheet and financial flexibility
- Increased dividends by 5% for the year

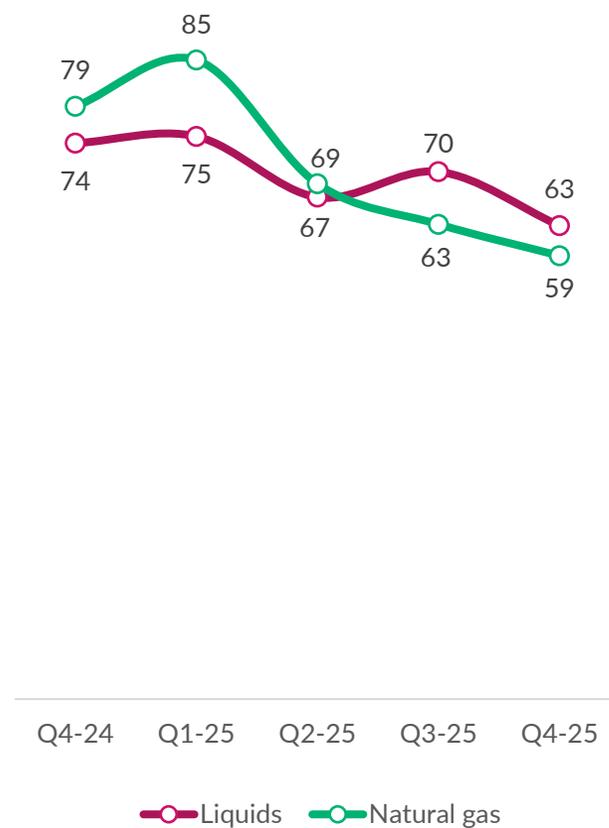


Sales of oil and gas

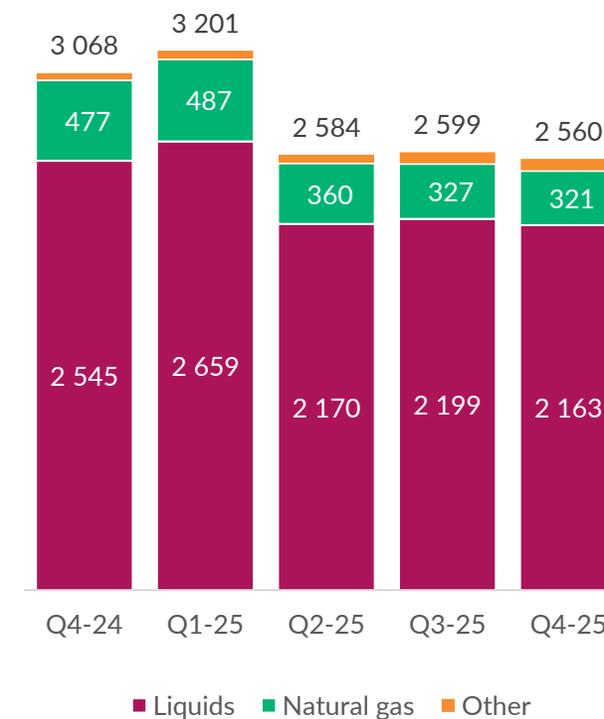
Volume sold
mboepd



Realised prices
USD/boe



Total income
USD million



Financial results 2025

Earnings¹

2.8 USD/share

Cash flow from
operations after tax

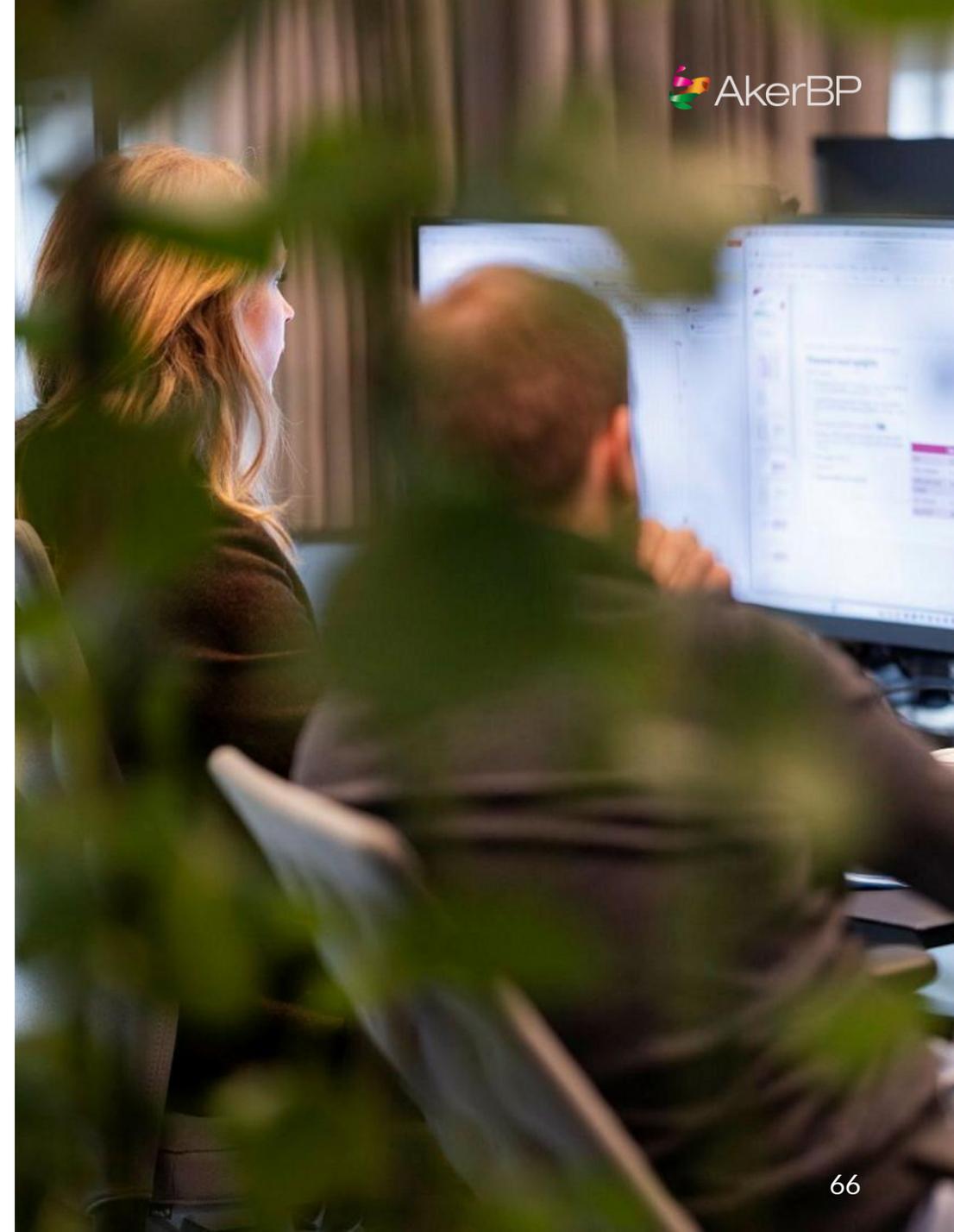
11.0 USD/share

Dividend

2.52 USD/share

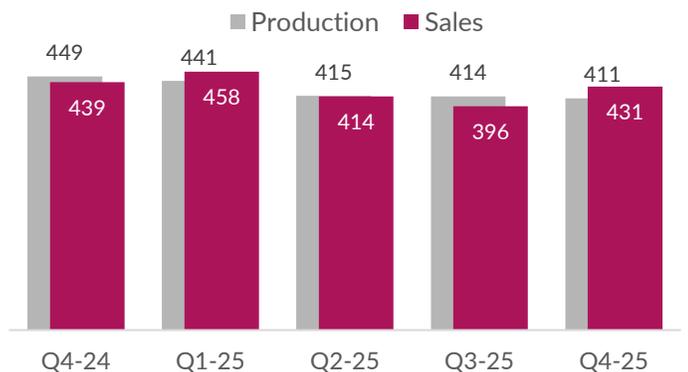
Leverage ratio²

0.6 at year-end

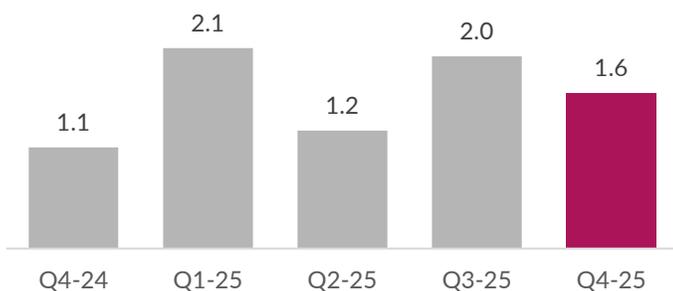


Summing up Q4 2025 performance

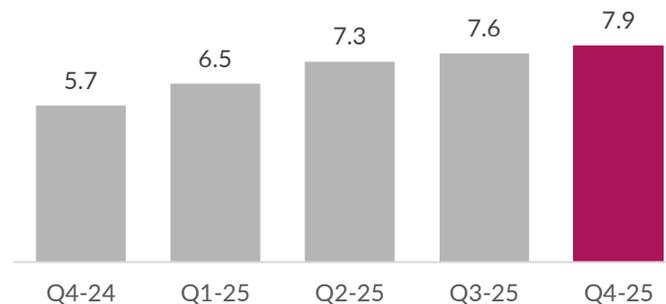
Produced and sold volume (1,000 boepd)



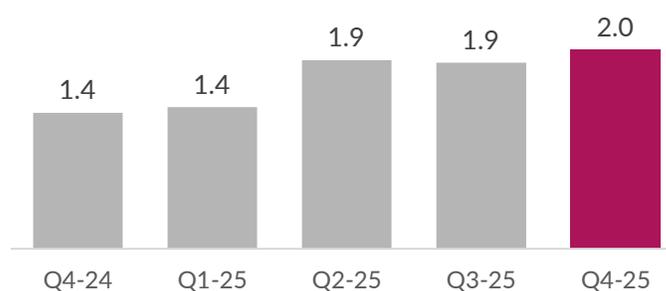
Net cash flow from operations (USD bn)



Production cost (USD per boe)



Adj. Cash flow from investments¹ (USD bn)



\$63 per boe (69)

Net realised price

-\$0.68 (0.24)

FCF per share

\$0.63 (0.63)

Dividend per share

\$5.9 bn (\$5.6)

Total available liquidity

1) Adjusted for Investments in financial assets in Q2-25

Income statement

USD million

	Q4 2025			Q3 2025		
	Before impairment	Impairment	Actual	Before impairment	Impairment	Actual
Total income	2 560		2 560	2 599		2 599
Production expenses	365		365	246		246
Other operating expenses	21		21	18		18
EBITDAX	2 174		2 174	2 334		2 334
Exploration expenses	105		105	72		72
EBITDA	2 069		2 069	2 262		2 262
Depreciation	677		677	615		615
Impairment		944	944		173	173
Operating profit (EBIT)	1 392	(944)	449	1 647	(173)	1 475
Net financial items	(55)		(55)	(48)		(48)
Profit/loss before taxes	1 337	(944)	394	1 599	(173)	1 426
Tax (+) / Tax income(-)	899	(360)	539	1 141		1 141
Net profit / loss	439		(145)	458		285
EPS (USD)	0.69		(0.23)	0.73		0.45
Effective tax rate	67%		137%	71%		80%

431 mboepd (396)

Oil and gas sales

\$63 per boe (69)

Net realised price

\$7.9 per boe (7.6)

Production cost

Cash flow statement

USD million

	Q4-25	Q3-25	Q2-25	Q1-25
Op. CF before tax and WC changes	2 175	2 369	2 331	2 852
Net taxes paid	(458)	(295)	(1 571)	(718)
Changes in working capital	(131)	(51)	480	(25)
Cash flow from operations	1 586	2 023	1 240	2 109
Adj. Cash flow from investments ¹	(2 013)	(1 871)	(1 899)	(1 424)
Free cash flow	(427)	152	(658)	685
Investments in financial assets	-	-	(300)	-
Net debt drawn/repaid	988	-	-	(64)
Dividends	(398)	(398)	(398)	(398)
Interest, leasing & misc.	(165)	(149)	(247)	(125)
Cash flow from financing	426	(547)	(645)	(587)
Net change in cash	(1)	(395)	(1 603)	98
Cash at end of period	2 344	2 344	2 745	4 283

\$1.6 bn (2.0)

Cash flow from operations

\$-0.68 (0.24)

FCF per share

\$0.63 (0.63)

Dividend per share

1) Adjusted for Investments in financial assets in Q2-25

Balance sheet

USD million

Assets	31.12.25	30.09.25	31.12.24
PP&E	25 451	24 025	20 238
Goodwill	11 268	11 679	12 757
Other non-current assets	2 943	3 482	3 033
Cash and cash equivalent	2 344	2 344	4 147
Other current assets	2 801	2 647	2 018
Total Assets	44 806	44 175	42 193

Equity and liabilities	31.12.25	30.09.25	31.12.24
Equity	11 226	11 738	12 691
Financial debt ¹	8 666	7 665	7 498
Deferred taxes	16 001	15 445	12 990
Other long-term liabilities	5 289	5 172	4 661
Tax payable	1 053	1 646	2 434
Other current liabilities ¹	2 571	2 508	1 920
Total Equity and liabilities	44 806	44 175	42 193

\$5.9 bn (\$5.6)

Total available liquidity

25% (27%)

Equity ratio

0.63 (0.49)

Leverage ratio

1) Prior to 2025 accrued interest on bonds was presented as other current liabilities but is presented as short-term bonds from Q1 2025. Previous periods have been adjusted accordingly

2025 Income statement

USD million

	Full-year 2025			Full-year 2024		
	Before impairment	Impairments	Actual	Before impairment	Impairments	Actual
Total income	10 943		10 943	12 379		12 379
Production expenses	1 175		1 175	916		916
Other operating expenses	69		69	54		54
EBITDAX	9 699		9 699	11 409		11 409
Exploration expenses	344		344	327		327
EBITDA	9 355		9 355	11 083		11 083
Depreciation	2 574		2 574	2 398		2 398
Impairment		2 021	2 021		422	422
Operating profit (EBIT)	6 781	(2 021)	4 760	8 685	(422)	8 264
Net financial items	(153)		(153)	(215)		(215)
Profit/loss before taxes	6 629	(2 021)	4 607	8 470	(422)	8 049
Tax (+) / Tax income(-)	4 835	(360)	4 475	6 248	(27)	6 221
Net profit / loss	1 794	(1 662)	132	2 222	(395)	1 828
EPS (USD)	2.84		0.21	3.52		2.90
Effective tax rate	73%		97%	74%		77%

425 mboepd (430)

Oil and gas sales

\$69 per boe (78)

Net realised price

\$7.3 per boe (6.2)

Production cost

2025 Cash flow statement

USD million

	Full-year 2025	Full-year 2024
Op. CF before tax and WC changes	9 727	11 481
Net taxes paid	(3 042)	(4 728)
Changes in working capital	273	(331)
Cash flow from operations	6 958	6 423
Adj. Cash flow from investments ¹	(7 206)	(5 315)
Free cash flow	(248)	1 108
Investments in financial assets	(300)	-
Net debt drawn/repaid	925	1 642
Dividends	(1 593)	(1 517)
Interest, leasing & misc.	(685)	(410)
Cash flow from financing	(1 353)	(284)
Net change in cash	(1 901)	823
Cash at end of period	2 344	4 147

\$7.0 bn (6.4)

Cash flow from operations

\$-0.39 (1.75)

FCF per share

\$2.52 (2.40)

Dividend per share

1) Adjusted for Investments in financial assets in Q2-25

Performance vs 2025 targets

Strong delivery – higher capex driven by schedule protection

	Original guidance ¹	Most recent guidance ²	Actual 2025
Production mboepd	390-420	410-425	420
Production cost USD/boe	~7.0	~7.0	7.3
Capex USD billion	5.5-6.0	~6.5	7.0
Exploration USD billion	~0.45	~0.50	0.51
Abandonment USD billion	~0.15	~0.10	0.09

1) February 2025 2) October 2025



The Norwegian petroleum tax system

An overview

Ordinary tax system

- Stable 78% tax rate, consisting of corporate tax (CT) and special petroleum tax (SPT)
- Cash flow-based tax system from 2022
- Immediate deductions for offshore investments in SPT and refund of tax losses

Temporary tax system implemented in 2020 to stimulate investments during the pandemic

- An additional 12.4 % deduction of offshore investments in SPT for projects sanctioned pre-2023
- Resulting in 86.9% deduction for investments versus 78% tax on income
- Applicable to ~85% of Aker BP's investments 2023-2027

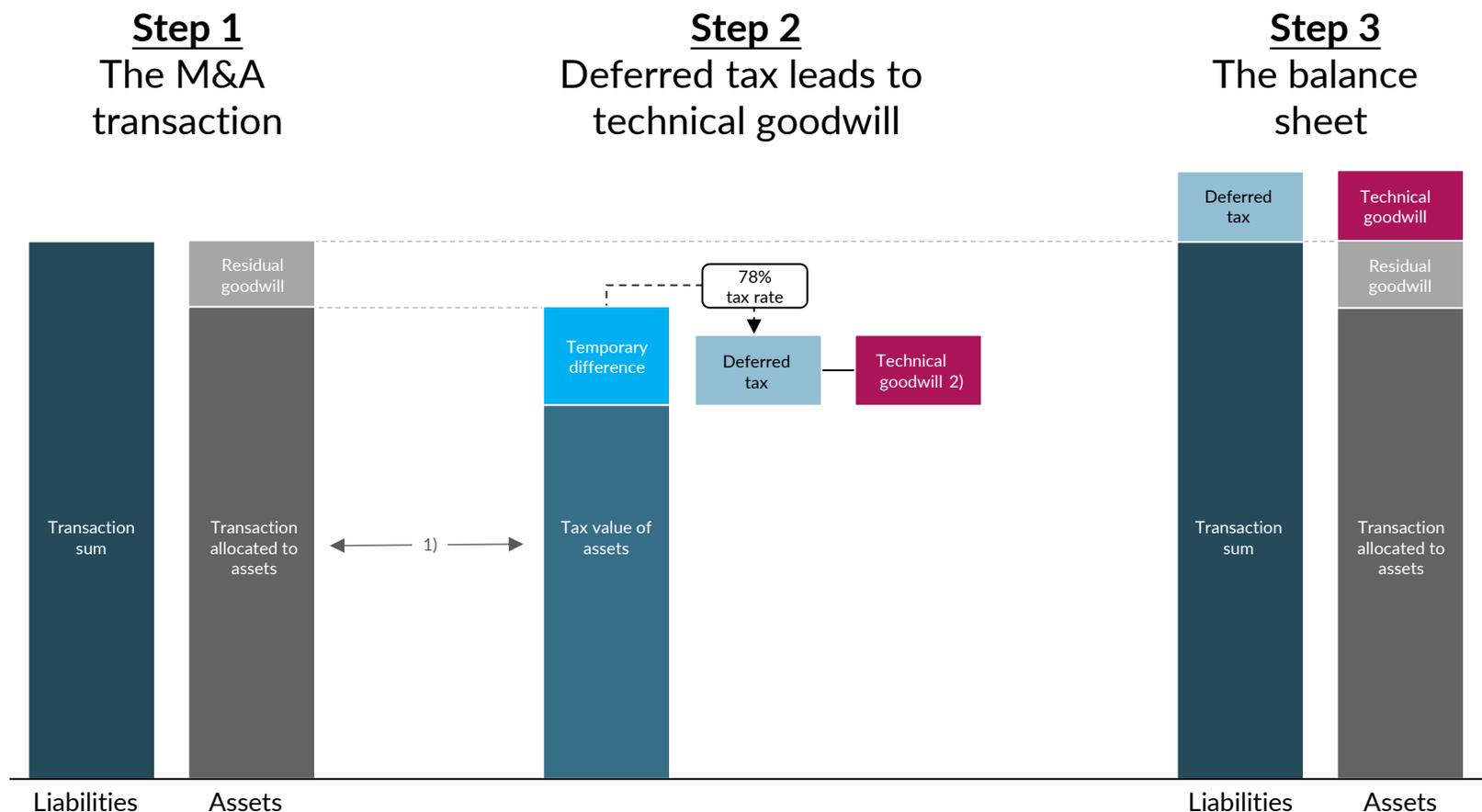
Financial effects

- Cash flows accelerated with higher investments due to an increased gap between P&L and cash tax
- Tax-losses no longer carried forward, increasing robustness in years with low commodity prices
- Reduced outstanding tax balances and increased deferred tax on the balance sheet

Technical goodwill explained

Accounting effect arising from M&A transactions

Illustrative example of goodwill formation and impairments



- Technical goodwill, allocated to assets during transactions, is not depreciated
- Impaired over the asset's lifetime at a 0% tax rate, affecting EPS
- The impairment has no effect on the company's cash flow
- Aker BP has USD ~5.0 billion in technical goodwill per Q2-25

1) In Norway, much of capex is immediately tax deductible, so asset value in the tax balance sheet is lower than the asset value in the accounting balance sheet. 2) Technical goodwill is mirroring the gross-up effect of deferred tax. See company reporting and www.akerbp.com/en/investor/analyst for further details.

Disclaimer

This Document includes and is based, inter alia, on forward-looking information and statements that are subject to risks and uncertainties that could cause actual results to differ.

These statements and this Document are based on current expectations, estimates and projections about global economic conditions, the economic conditions of the regions and industries that are major markets for Aker BP ASA's lines of business.

These expectations, estimates and projections are generally identifiable by statements containing words such as "expects", "believes", "estimates" or similar expressions.

Important factors that could cause actual results to differ materially from those expectations include, among others, economic and market conditions in the geographic areas and industries that are or will be major markets for Aker BP ASA's businesses, oil prices, market acceptance of new products and services, changes in governmental regulations, interest rates, fluctuations in currency exchange rates and such other factors as may be discussed from time to time in the Document.

Although Aker BP ASA believes that its expectations and the Document are based upon reasonable assumptions, it can give no assurance that those expectations will be achieved or that the actual results will be as set out in the Document.

Aker BP ASA is making no representation or warranty, expressed or implied, as to the accuracy, reliability or completeness of the Document, and neither Aker BP ASA nor any of its directors, officers or employees will have any liability to you or any other persons resulting from your use.



www.akerbp.com