

# Investor presentation

October 2024 Aker BP ASA



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These statements and this Document are based on current expectations, estimates and projections about global economic conditions, the economic conditions of the regions and industries that are major markets for Aker BP ASA's lines of business.

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#### Yggdrasil Alvheim Edvard Grieg & Ivar Aasen Johan Sverdrup Skarv area Ula area Ula/Tambar Operator, ~24% Operator, 15-80% Valhall/Hod 1) Reserves and resources at year-end 2023 2) Production 2023, mboepd: thousand barrels of oil equivalents per day

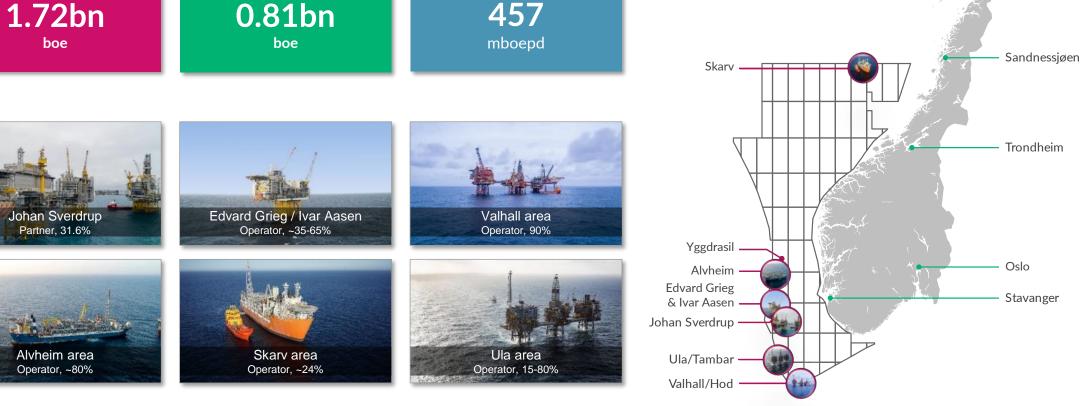
# Aker BP at a glance

2P reserves<sup>1</sup>

2C resources<sup>1</sup>

World-class oil and gas portfolio with large scale, low risk assets on the Norwegian Continental Shelf

**Production**<sup>2</sup>



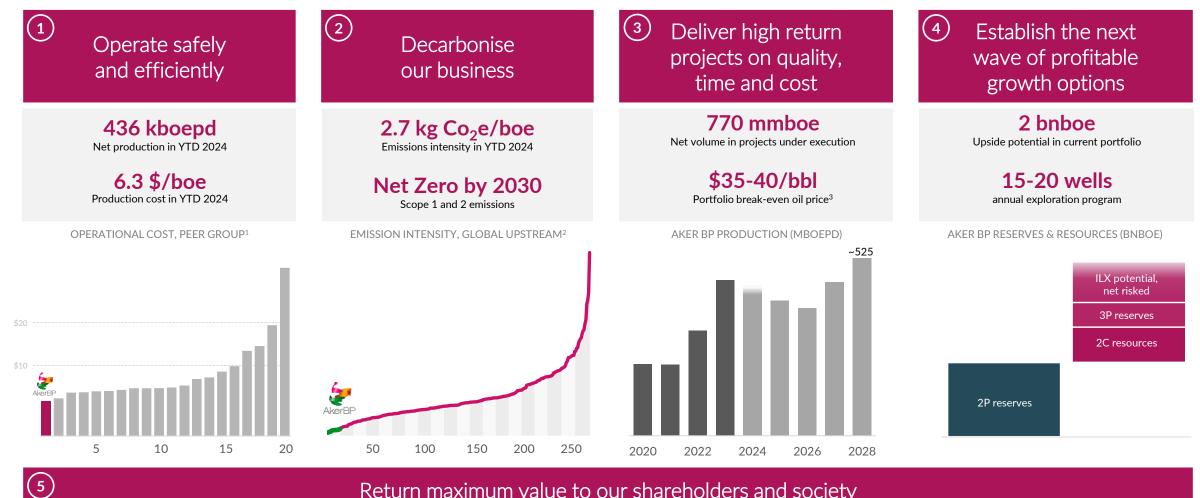


Harstad



# Aker BP at a glance

Our strategic priorities



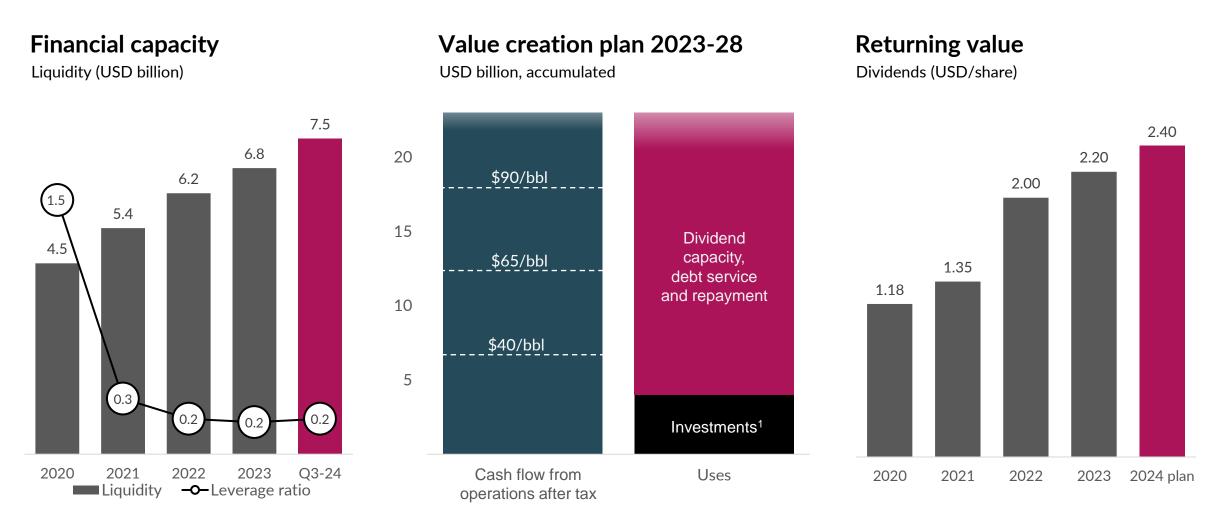
#### Return maximum value to our shareholders and society

1) Peer group, USD per boe, 2023e, Source Wood Mackenzie. Companies included: Aker BP, BP, Chevron, ConocoPhillips, Diamondback Energy, DNO, Eni, EOG Resources, Equinor, ExxonMobil, , Galp Energia, Harbour Energy, Hess Corp., Marathon 5 Oil, OKEA, Pioneer, Shell, TotalEnergies, Tullow Oil, Vår Energi, 2) Upstream companies, Kg CO2e per boe, equity share, Source; Wood Mackenzie- Global upstream CO2 emissions 3) Break-even oil price using 10% discount rate



# Aker BP at a glance

Financial framework to drive value creation & returns



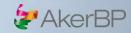
1) Investments after tax deductions. 2023 as reported. USDNOK of 10.0, 9.5 and 8.5 for '24, '25 and '26+, respectively.

# Aker BP's investment proposition

The E&P company of the future

- ✓ World-class assets with high efficiency and low cost
- Low emissions and clear pathway to net zero
- Driving transformation through digital and alliances
- Profitable growth from unique resource base
- Financial strength & growing dividends





# Growth through M&A and projects

Transactions + 18 organic development projects



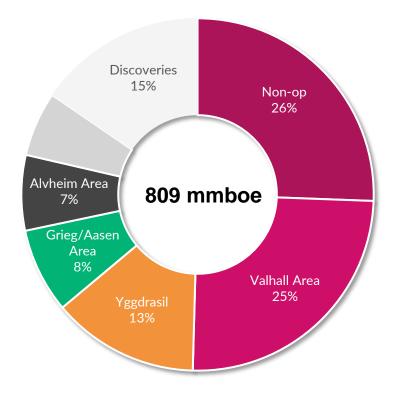


# **Reserves and resources**

Year-end 2023

#### 2P oil and gas reserves Alvheim Area 8% Johan Sverdrup Grieg/Aasen 33% Area 11% 1,716 mmboe Valhall Area 22%

#### **2C contingent resources**





# Large value creation to shareholders

Index



# >600% shareholder return last 10 years

# ~20% annual investor return

Source: Bloomberg, Total Shareholder Return (measured in NOK). Per September 2024



# Aker BP's improvement programme

#### **Strategic alliances**

One-team culture with our main suppliers based on common goals and shared incentives

#### Lean operations

Framework for developing more efficient work processes

#### Flexible business models

Re-thinking how we structure our interactions with suppliers and business partners

#### Digitalisation

Essential enabler for building the E&P company of the future



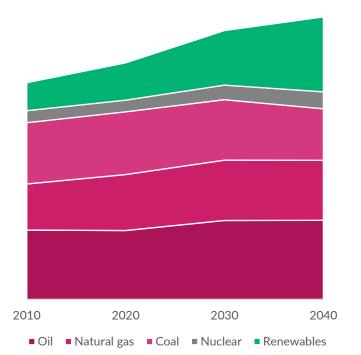
# Oil & gas will remain a crucial part of the energy mix

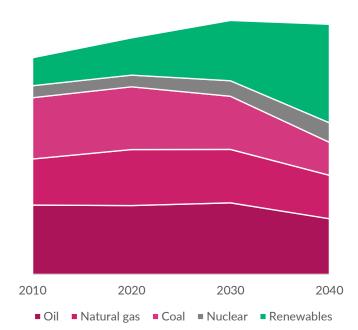
Total energy supply (IEA WEO 2022)

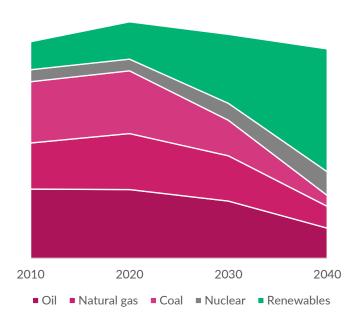
Stated policies scenario

Announced pledges scenario

Net zero emissions by 2050 scenario









# Our contribution as a pure play E&P company

#### Maximize value

for shareholders and the society while producing the energy the world needs Minimize emissions

from our operations

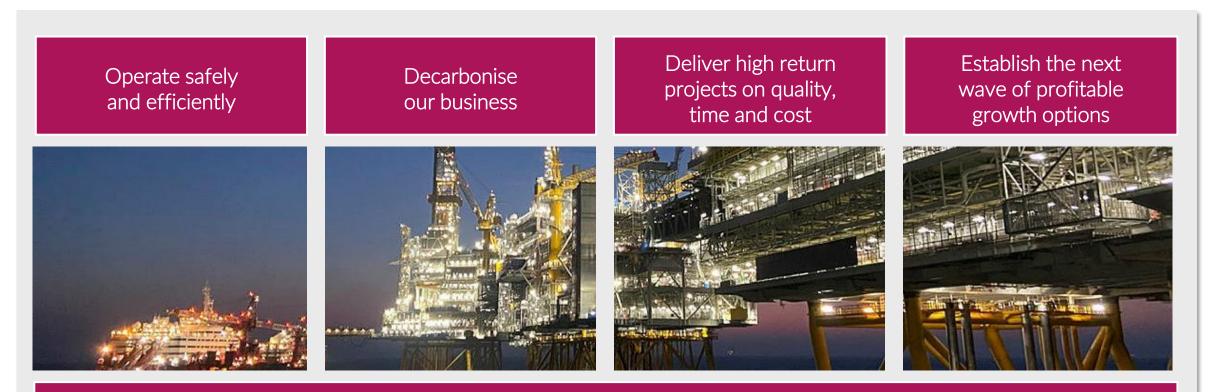
Share technology and knowledge

to enable new industries



# **Our strategic priorities**

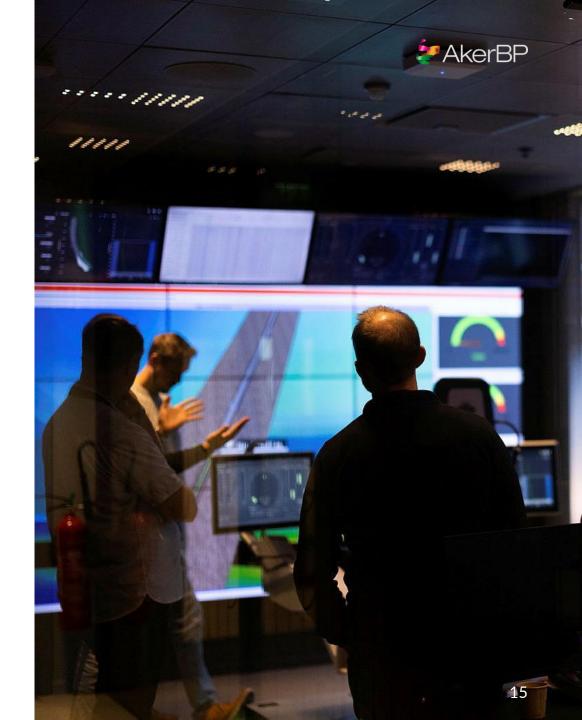
Ambition to lead the industry transformation as the E&P company of the future



Return maximum value to our shareholders and our society

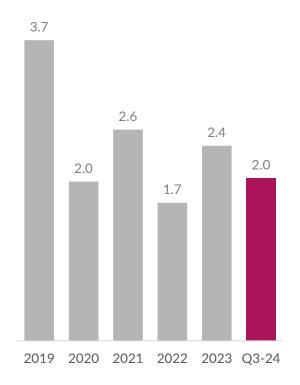


# Operate safely and efficiently

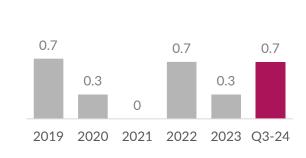


# Safety

#### Injury frequency (TRIF)<sup>1</sup>



#### Serious incident frequency (SIF)<sup>1</sup>

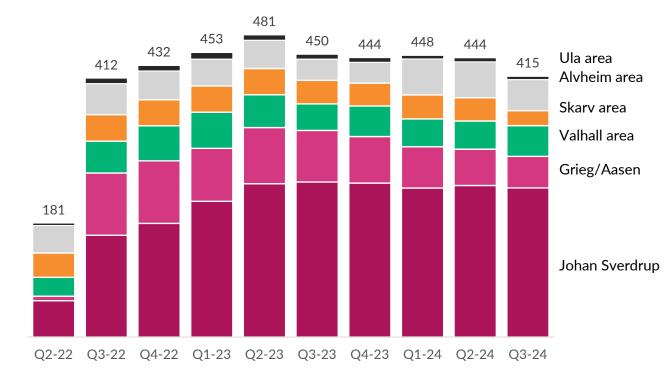




1) TRIF and SIF, L12m, prior years have been restated to reflect a more accurate methodology for measurement of exposure hours.

# Production

# **Oil & gas production per area** 1,000 mboepd



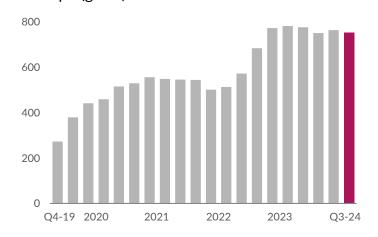




#### World-class oil field

- High production efficiency
- Opex ~\$2 USD/boe
- Emissions below 1 kg CO<sub>2</sub>e/boe

#### Production mboepd (gross)



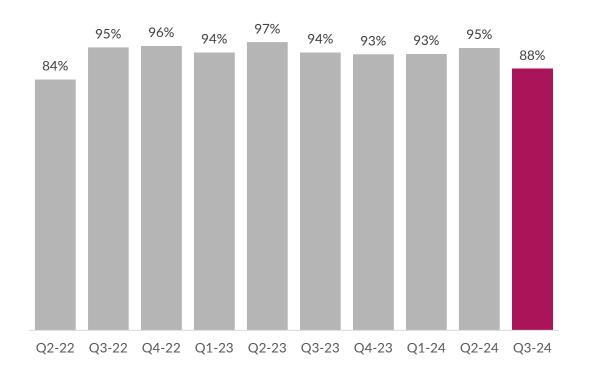
#### Near-term plans

- Finalise drilling campaign
- Retrofit multilaterals
- Phase 3 concept select

# **Production efficiency**

Q3-24 impacted by scheduled maintenance

#### High production uptime<sup>1</sup>





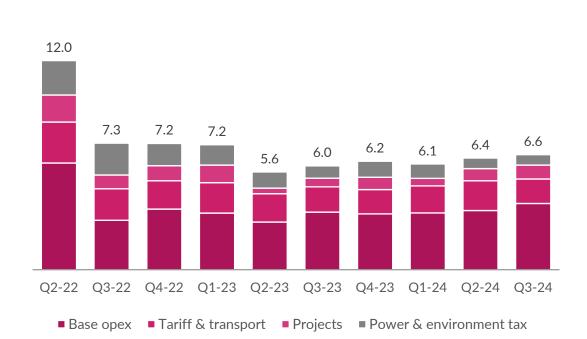
#### AkerBP

# **Production costs**

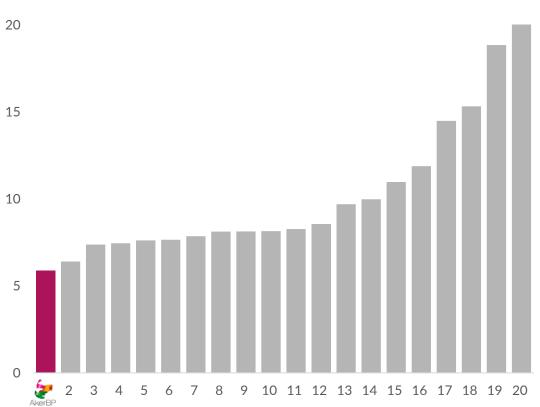
A strong competitive position

#### Aker BP production cost

USD per boe



#### Industry peers total operational cost<sup>1</sup>



USD per boe, 2023



# Future operations – modernising and digitalising the way we work



Integration of new concepts

New ways of working



Integrated Operation Centres



Data-driven decisions

New cooperation models

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Increased digital competence for all



Remote operations and maintenance



Automation

21



# Decarbonise our business





# Aker BP's decarbonisation strategy

Reducing absolute scope 1&2 GHG emissions before neutralising residual emissions

	Scope 1&2		Scope 3
Avoid	Reduce	Neutralise	Upstream scope 3 reduction through procurement
lectrification of	Active energy	Carbon removal	Support new industries and drive technology development
reenfield assets and portfolio management	management and brownfield electrification	offsets for hard- to-abate emissions	Explore potential of CCS

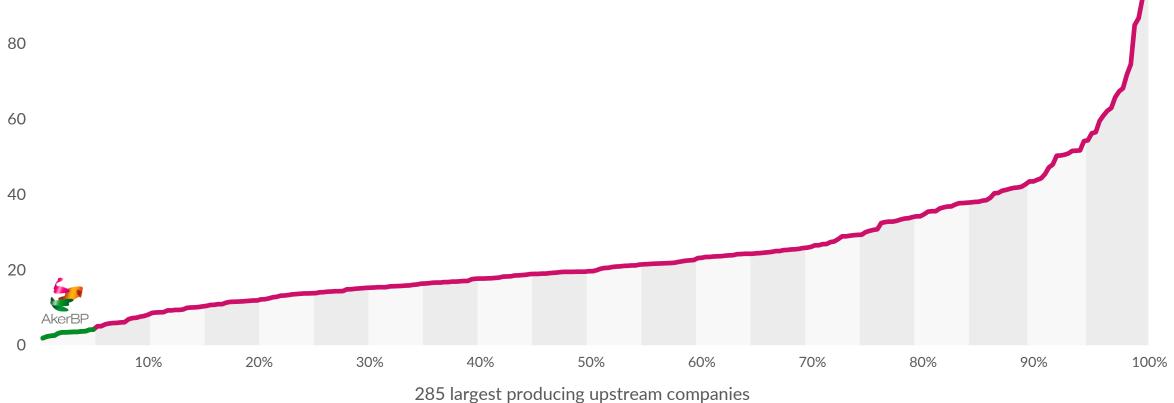
#### Aker BP's targets

- 1. Reduce operated scope 1&2 GHG emissions with 50% by 2030 and ~100% by 2050
- 2. Net zero equity share scope 1&2 emissions by 2030
- World-class equity share scope 1&2 GHG intensity <4 kg CO<sub>2</sub>e/boe
- World-class methane intensity <0.05 %</li>



# Aker BP – a global leader in low CO<sub>2</sub> emissions

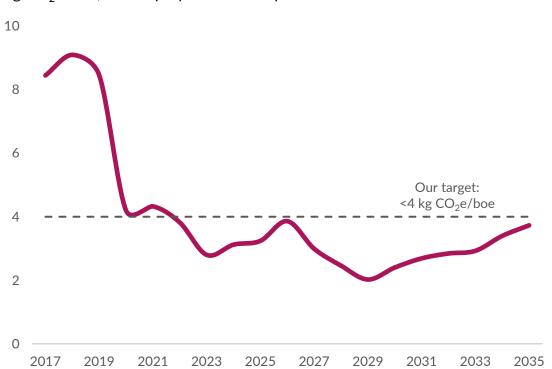
**Net emission intensity 2023** kg CO<sub>2</sub>e per boe, equity share





# Staying below our strict GHG and methane targets

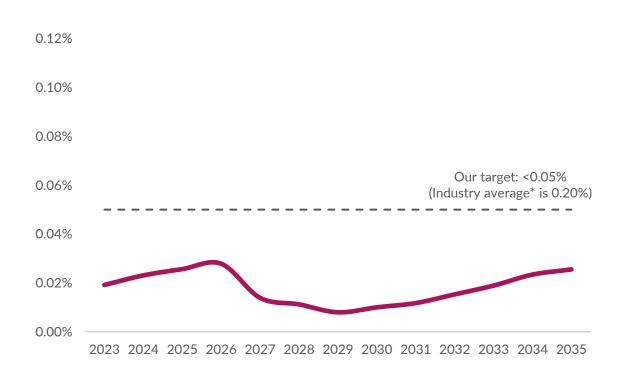
#### **GHG** intensity



#### Kg CO<sub>2</sub>e/boe, total equity share of scope 1&2 emissions

#### Methane intensity

% methane in saleable gas, operated gross volume





# Targeting net zero scope 1&2 emissions by 2030

Aker BP to offset all our remaining emissions using high-quality carbon removal projects

# **Total estimated equity share scope 1&2 emissions** 1 000 tonnes CO<sub>2</sub>e



#### Our approach

#### **Avoid**

New assets with power from shore Target 100% electrification

#### Reduce

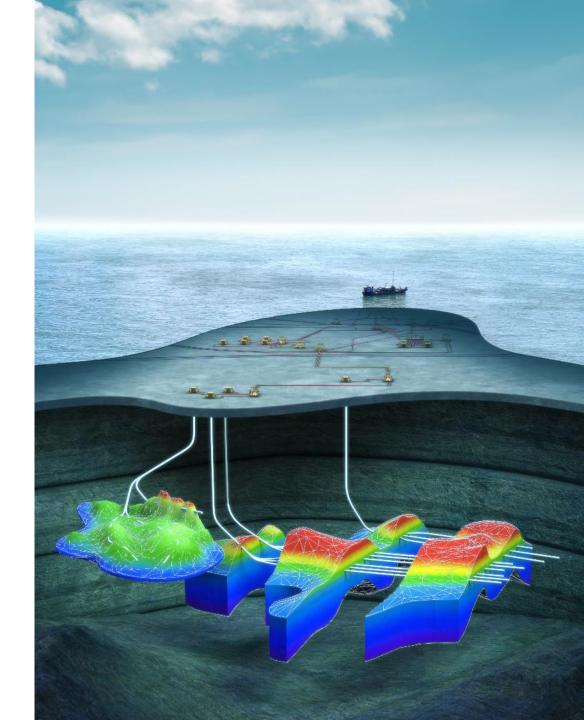
Continued energy efficiency 2% annual reduction target

#### Neutralise residual emissions

High quality carbon offsets Removal only, strict verification criteria



# Deliver high-return projects on quality, time and cost





# **Aker BP project overview**

~770 mmboe net oil and gas volume at net capex of around USD 3 billion after tax

Asset area	Field development	Aker BP ownership	Gross/net volume	Net capex estimate	PDO submission	Production start
Alvheim	Frosk	80.0%	10/8 mmboe	USD 0.2bn	2021	2023 🗸
	Kobra East & Gekko	80.0%	50/40 mmboe	USD 0.9bn	2021	2023 🗸
	Tyrving	61.3%	25/15 mmboe	USD 0.4bn	2022	2024 🗸
	Hanz	35.0%	20/7 mmboe	USD 0.2bn	2021	2024 🗸
Grieg/Aasen	Symra	50.0%	97/40 mmbaa		D 22	2026
	Solveig Phase II	65.0%	87/49 mmboe USD 1.3bn		Dec-22	2026
Skarv	Alve North	68.1%	119/51 mmboe	USD 1.0bn	Dec-22	2027
	Idun North	23.8%				2027
	Ørn	30.0%				2027
Valhall	Valhall PWP	90.0%	000/407 mmh	USD 5.5bn	Dec-22	2027
	Fenris	77.8%	230/187 mmboe			2027
Yggdrasil	Hugin	87.7%		50/415 mmboe USD 10.7bn	Dec-22	2027
	Munin	50.0%	650/415 mmboe			2027
	Fulla	47.7%				2027



# Our key principles for successful project execution

# 

#### **Partnerships**

- **Competence** and learning
- ✓ Continuity
- Common goals and incentives

#### **Standardisation**

- Well designs and equipment
   Topside and subsea equipment
- Facilitate efficient operations

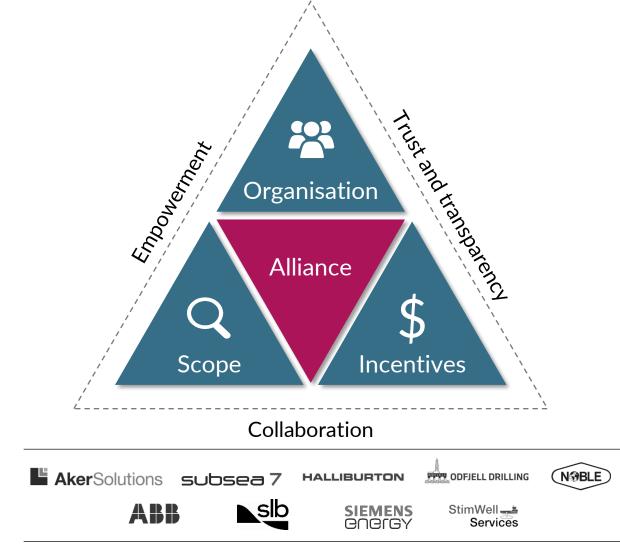
#### Frontloading

- Early planning and maturation
- ✓ Supplier involvement
- ✓ Secured yard and rig capacity



# Alliances with leading suppliers – with proven track record

The cornerstone of project planning and execution



#### Alliances established with leading suppliers

- Covering majority of capital spend
- Subsea, Fixed Facilities, Modifications and Drilling
- One team Common goals Shared incentives

#### Proven track record of alliance model since 2016

- 18 subsea tie-backs
- Two fixed platforms
- More than 100 wells completed
- Significant modifications scope

#### Key benefits

- Access to capacity and competence
- Improved efficiency
- Drive continuous improvement



# Field developments driving growth and value creation

Net volume ~770 mmboe Net capex USD ~3 billion after tax Portfolio BE at USD 35-40 per barrel<sup>1</sup>

#### **Production outlook**

mboepd

**Yggdrasil** Net ~415 mmboe

#### Valhall PWP/Fenris Net ~190 mmboe

 New platform at Valhall and UI at Fenris
 Modernising Valhall field centre and enabling development of Fenris gas field

New area hub with several discoveries.

Significant exploration upside potential

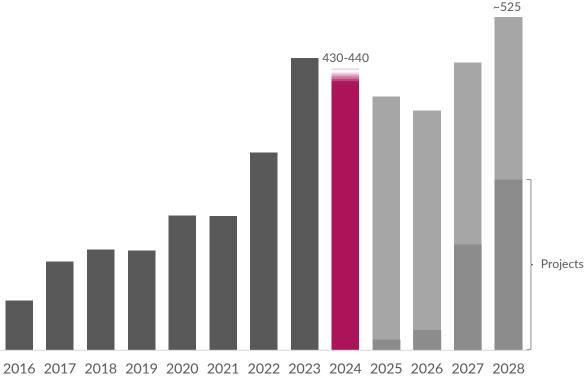
Capex USD 5.5bn (pre-tax)

Capex USD 10.7bn (pre-tax)

**Tie-back projects at Alvheim, Skarv, Grieg** Net ~170 mmboe

- Nine tie-backs to existing infrastructure four of these on production by Q3-24
- Low breakeven oil price, high returns, and rapid payback time
- Capex USD 4.0bn (pre-tax)

·





### **Projects on track**

Successful installation activities

#### From prefabrication to yard assembly

#### Focus on quality and schedule

SEVEN NAVICA

Total capex estimate in line with plans



# Yggdrasil

#### New North Sea area hub by joining forces across licences

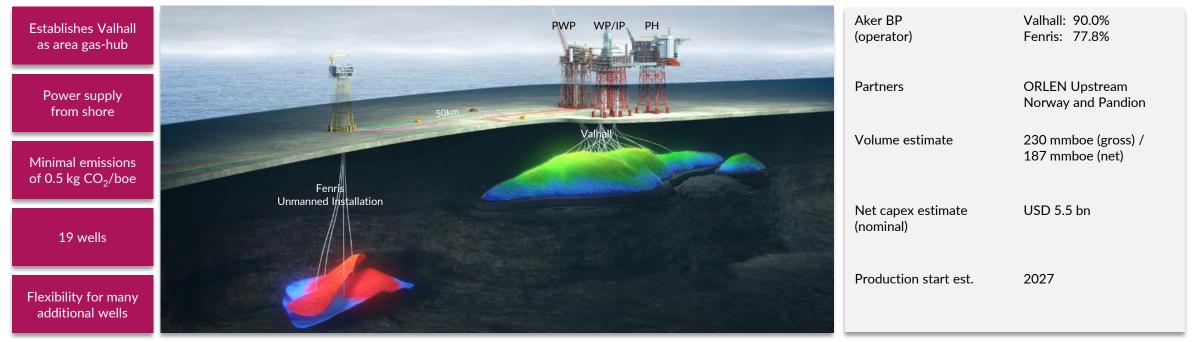
Gas ~40% of estimated volumes		Aker BP (operator)	Hugin: 87.7% Munin: 50.0% Fulla: 47.7%
Power supply from shore	Munin	Partners	Equinor and ORLEN Upstream Norway
A new digital standard	Hugin A Production, drilling & quarters Hugin B	Volume estimate	650 mmboe (gross) / 413 mmboe (net)
55 wells	Normally unmanned installation	Net capex estimate (nominal)	USD 10.7 bn
Significant additional volume potential		Production start est.	2027





# Valhall PWP-Fenris

#### Unlocks new volumes and secures life-time extension on Valhall



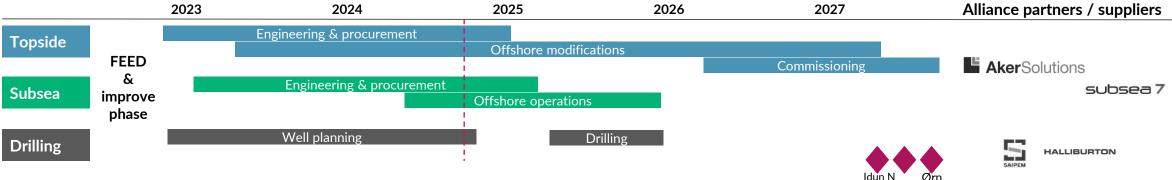




# **Skarv Satellites**

#### Investments in future flexibility enabling further area development

Gas ~70% of estimated volumes	the state	Aker BP (operator)	Alve North: 68.1% Idun North: 23.8% Ørn: 30.0%
Low operational cost		Partners	Equinor, Wintershall DEA and ORLEN Upstream Norway
Low incremental emissions of 4.5 kg CO2/boe	Alve North Idun North	Volume estimate	119 mmboe (gross) / 51 mmboe (net)
6 wells	Øn	Net capex estimate (nominal)	USD 1.0 bn
Flexibility for potential tie-ins		Production start est.	2027



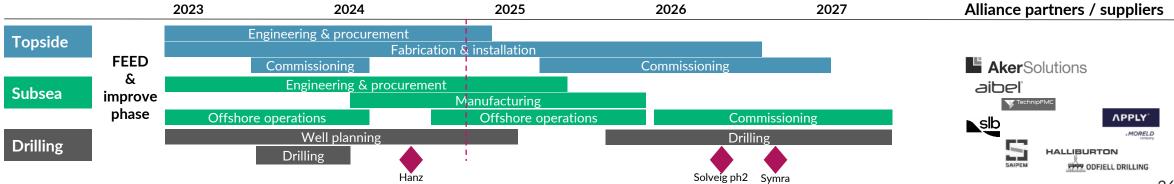
Alve N



# **Utsira High projects**

#### Increased capacity utilisation at Ivar Aasen and Edvard Grieg platforms

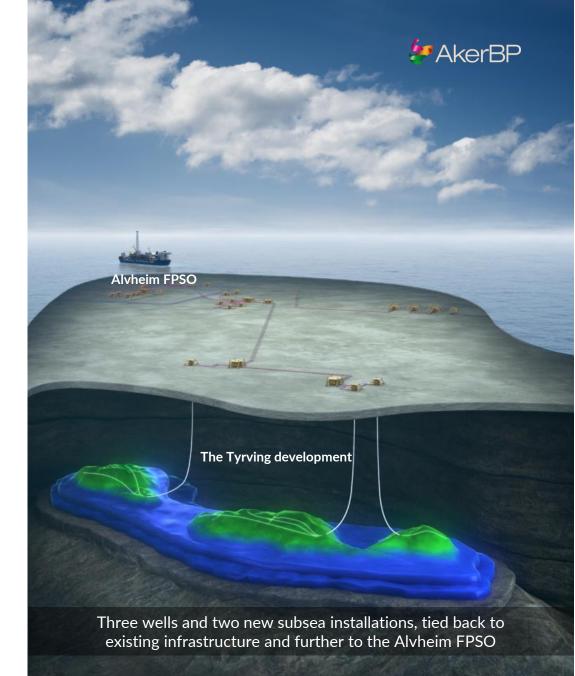




## Successful Tyrving start-up

Efficient execution I Ahead of schedule I Below budget

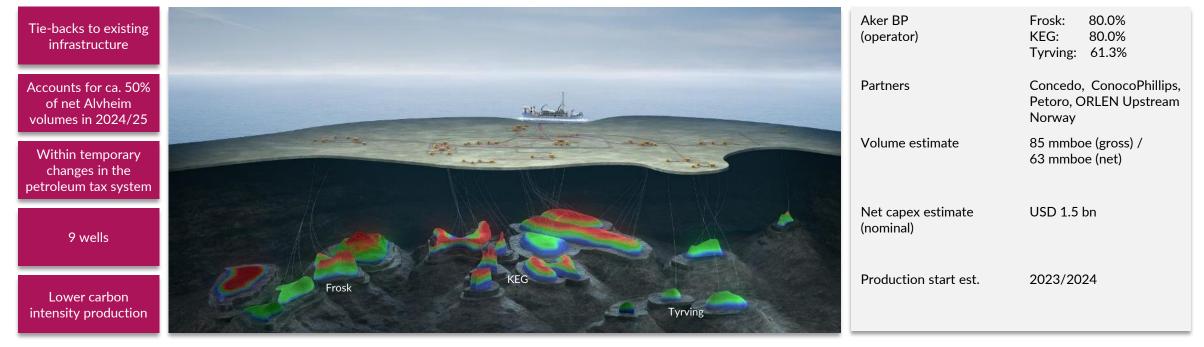
- Delivered through our alliance model, fostering collaboration with suppliers toward shared goals and incentives
- World-class drilling and subsea performance
- Estimated gross recoverable resources ~25 mmboe<sup>1</sup>
- Expected gross production over 13 mboepd by 2025
- Exceptionally low operational emissions of only 0.3 kg CO<sub>2</sub>e/boe

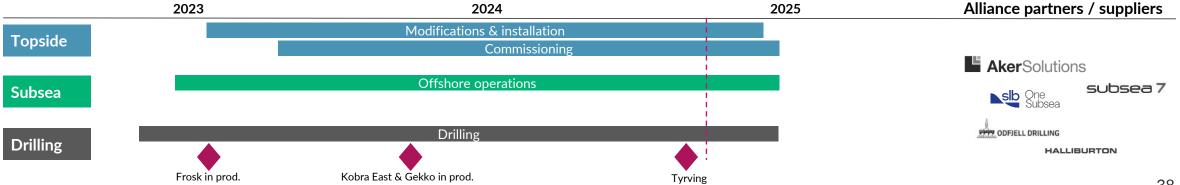




## Alvheim projects are all in production

Unlocks new volumes, reduces unit cost and secures life-time extension on Alvheim

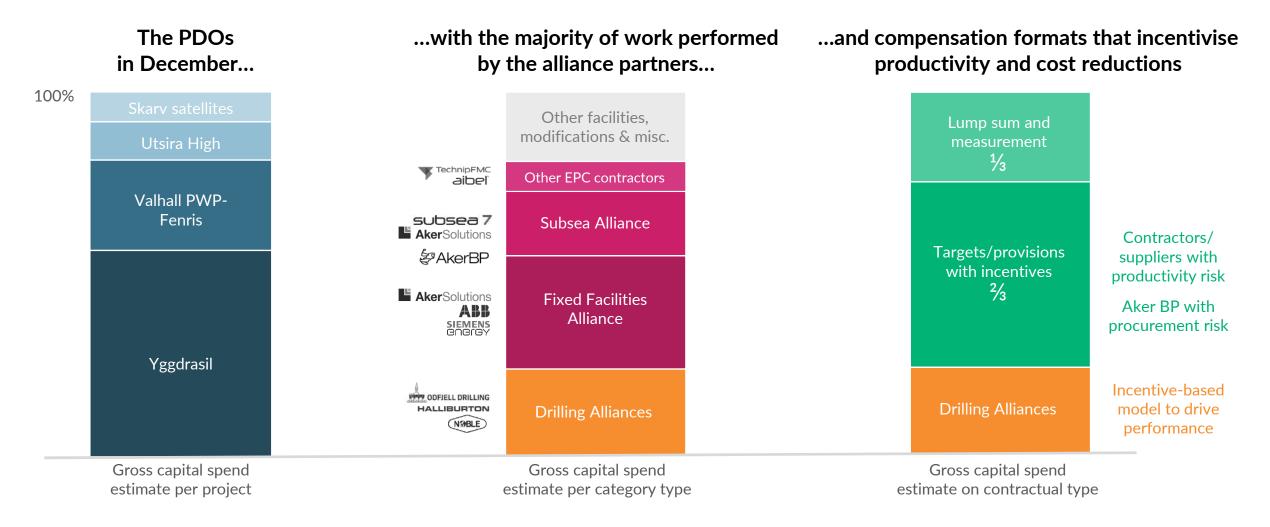






## **Execution through alliances and incentive-based contracts**

Capacity secured with alliance partners





# Establish the next wave of profitable growth options





## Targeting the next growth phase

Develop existing resources | M&A | Exploration

#### Reserves and resources



## **Exploration strategy**

Establishing new growth options

#### Uniquely positioned on the NCS

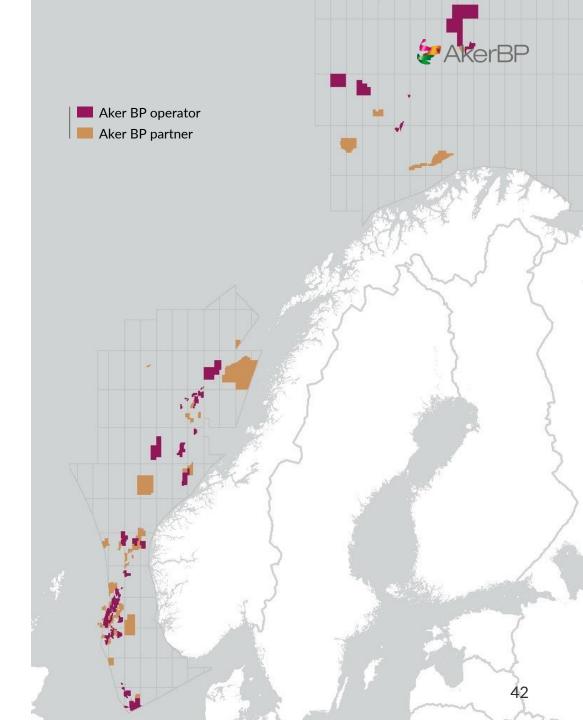
- Second largest player with over 200 licences
- Present in all key NCS regions
- Operator of ~70%

#### **Driving innovation**

- Technology development driving efficiency and success rates
- Data gathering and processing speed multiplied

#### Ambitious exploration programme

- 10-15 exploration wells per year
- 80% near-field 20% in new areas



## **Drilling ahead**

High-impact wells and emerging opportunities

#### Skarv area – building on recent successes

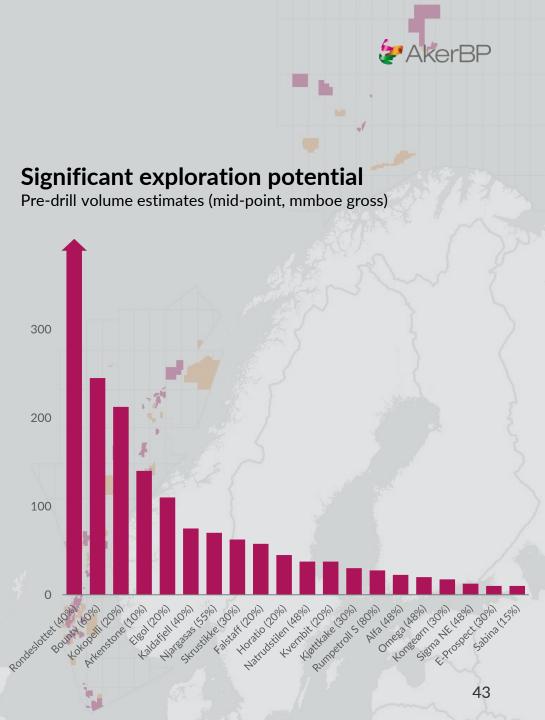
- Multiple discoveries under evaluation for development (Adriana, Lunde and Storjo)
- Three firm wells scheduled: Sabina, Kongeørn and E-prospect
- Additional prospects advancing towards drill decisions

#### Northern North Sea – an emerging exploration region

- Substantial potential with several recent discoveries
- Four firm wells scheduled: Kaldafjell, Njargasas, Horatio and Skrustikke
- Additional prospects advancing towards drill decisions

#### Other wells to watch

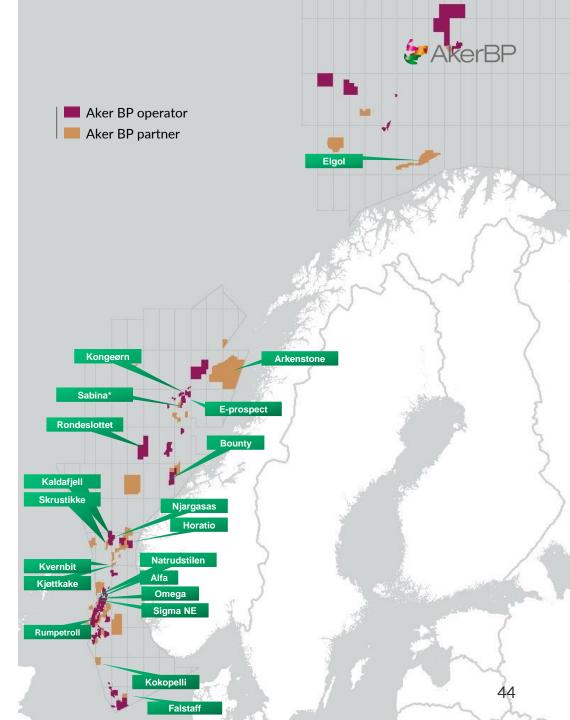
- High-potentials planned for drilling in the next 12 months: Rondeslottet, Bounty, Arkenstone and Kokopelli
- East Frigg success unlocks additional opportunities in the Yggdrasil area



## Near-term exploration programme

Licence		Prospect	Operator	Aker BP share	Pre-drill mmboe	Status
PL261	✓	Storjo	Aker BP	70%		21-67 mmboe
PL1086		Falstaff	DNO	20%	20 - 95	Ongoing
PL1185		Kvernbit	Equinor	20%	10 - 65	Ongoing
PL211CS		Sabina (appraisal)	Wintershall Dea	15%	5 - 15	Ongoing
PL932		Kaldafjell	Aker BP	40%	10 - 140	Ongoing
PL1014		Arkenstone	Equinor	10%*	30 - 250	Q4-24
PL1110		Njargasas	Aker BP	55%	20 - 120	Q4-24
PL1131		Elgol	Vår Energi	20%	30 - 180	Q4-24
PL869		Rumpetroll South	Aker BP	80%	10 - 45	Q4-24
PL1005		Rondeslottet	Aker BP	40%	700 - 1,000	Q1-25
PL1090		Kokopelli	Vår Energi	20%*	50 - 375	Q1-25
PL1109		Horatio	OMV	20%*	20 - 70	Q1-25
PL1182S		Kjøttkake	DNO	30%	20 - 40	Q1-25
PL212		E-Prospect	Aker BP	30%	5 - 15	Q1-25
PL554		Skrustikke	Equinor	30%	25 - 100	Q1-25
PL886		Bounty	Aker BP	60%	50 - 440	Q1-25
PL942		Kongeørn	Aker BP	30%	5 - 30	Q1-25
PL873		Alfa	Aker BP	48%	10 - 35	Q2-25
PL873		Natrudstilen	Aker BP	48%	15 - 60	Q2-25
PL873		Sigma NE	Aker BP	48%	5 - 20	Q2-25
PL873B		Omega	Aker BP	48%	5 - 35	Q2-25

\* Subject to government approval





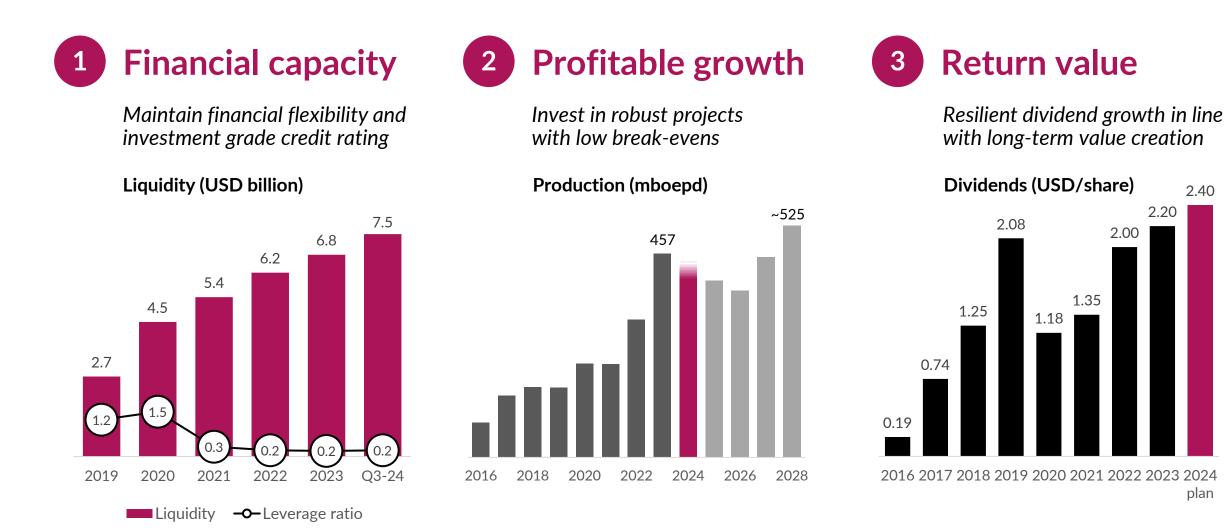
# Return maximum value to shareholders and society





## **Capital allocation priorities**

Aker BP's financial frame – designed to drive value creation and shareholder return



plan

2.40



## **Optimising the capital structure**

New 10-year and 30-year USD senior notes issued 1 October 2024

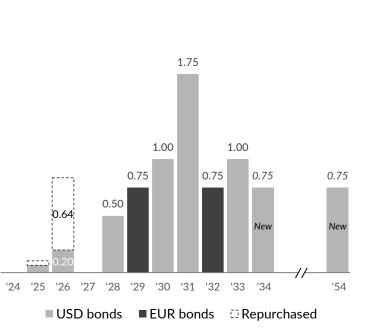
**Bond maturities** USD/EUR billion

## Aligning debt maturities with longevity of business profile

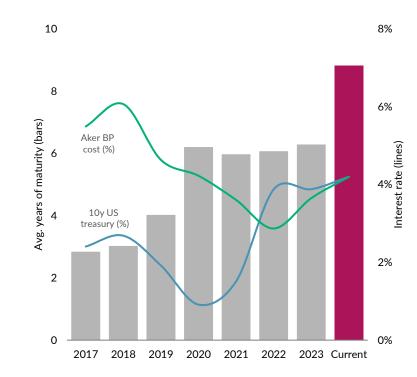
- Issued USD 1.5 billion notes split equally between 10 and 30 years
- Repurchased of USD 668 million with maturity 2025/26
- Increased average debt maturity by 3 years

#### Strong demand and pricing of milestone 30-year notes illustrate investor long-term confidence

- Demand for oil and gas
- Attractiveness of the Norwegian basin
- Strategy and value creation of Aker BP



#### Longer maturity at attractive terms

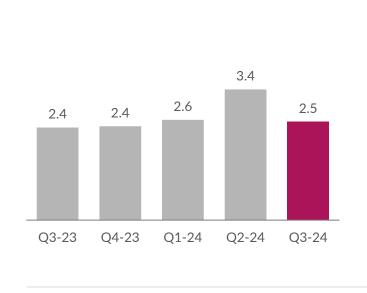




## Maintaining financial flexibility

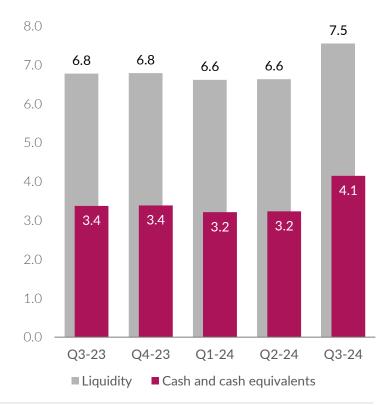
Net interest-bearing debt

Excl. leases, USD billion



Leverage ratio<sup>1</sup> Targeting below 1.5 over time





Investment grade credit ratings

Q1-21 Q3-21 Q1-22 Q3-22 Q1-23 Q3-23 Q1-24 Q3-24

(0.2)(0.2)

Moody's Baa2 BBB FitchRatings BBB Ratings

1) Leverage ratio: Net interest-bearing debt divided by EBITDAX last 12 months, excluding effects of IFRS16 Leasing 2) Liquidity available: undrawn bank facilities and cash and cash equivalents

S&P Global

1.2

0.9

0.6

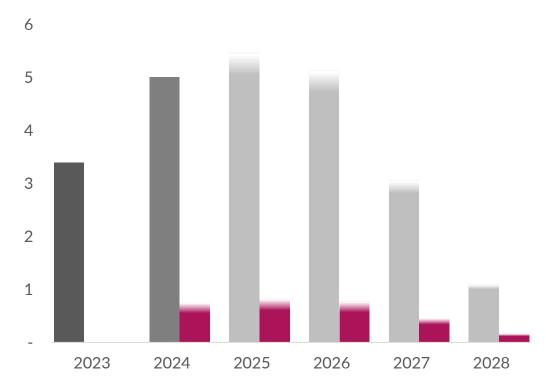
0.3



## Investing in robust and profitable projects

In an investment-friendly tax system

## Aker BP est. capex before and after tax USD billion



- Total capex estimate 2023-2028 in line with plans presented one year ago
- Minor adjustments to capex phasing between years
- ~85% of the planned capex is related to projects subject to the temporary tax system with 86.9% tax deduction
- The rest is subject to ordinary tax system with 78% tax deduction

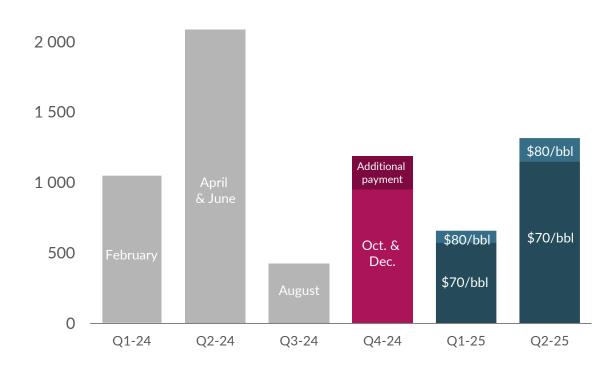


#### Near-term tax payments

#### Sensitivity for H1-2025

USD million

2 500



#### **Tax instalments**

- Tax for the year is paid in six bimonthly instalments with six months delay
- Initial tax estimate for the year is made in Q2, the H2-instalments are then fixed in NOK
- Voluntary additional payment in October

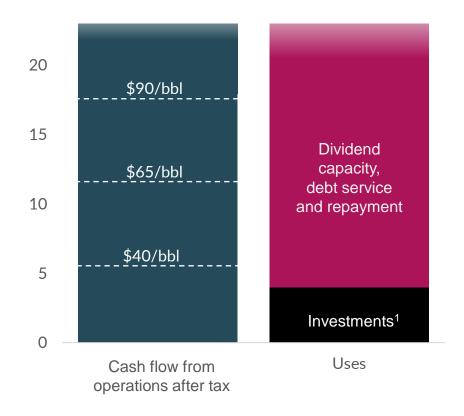
#### Q4-24 assumptions for H1-25 sensitivity analysis

- Two oil price scenarios illustrated
- Gas prices assumed at USD 10.3 per mmbtu
- USDNOK rate assumed at 10.5

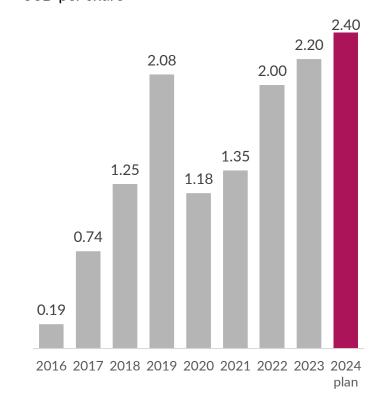


## Strong and resilient cash flow as basis for dividend growth

#### Aker BP value creation plan 2023-2028 USD billion, accumulated



**Dividends** USD per share



Low-cost production gives resilient dividend capacity

- Distributions shall reflect the capacity through the cycle
- 9% dividend growth in 2024
- Ambition to grow dividend by minimum 5% per year



## Third quarter 2024

30 October 2024 Aker BP ASA



## Highlights

Third quarter 2024

#### **Excellent operational performance**

- High production efficiency and volumes despite scheduled maintenance
- Low cost and emissions maintained
- Upgraded full-year guidance with improved production and cost targets

#### **Development projects on track**

- Fabrication, installation and drilling well underway
- Cost estimates and schedule unchanged
- Tyrving start-up accelerated to Q3

#### Strong financial performance

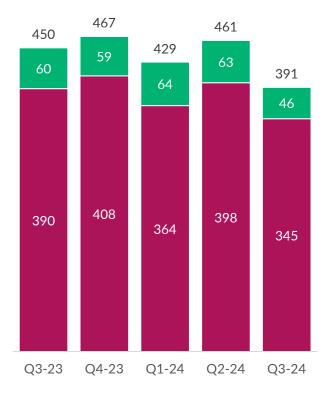
- Record-high quarterly cash flow from operations
- Capital structure optimised with 10-year and 30-year USD bonds
- Dividend of USD 0.60 per share paid in the quarter



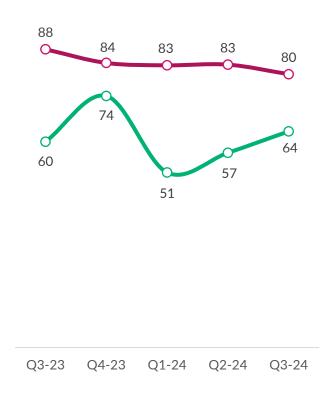


## Sales of oil and gas

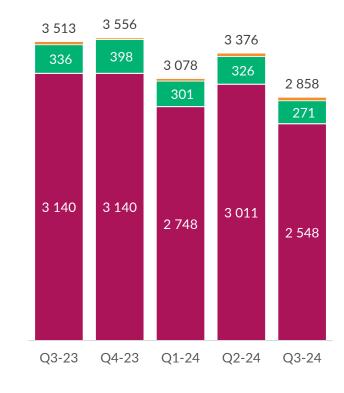
#### Volume sold



#### Realised prices USD/boe



#### Total income USD million



Liquids Natural gas

Liquids Natural gas Other



#### **Income statement**

USD million

		Q3 2024			Q2 2024	
	Before impairment	Impairments	Actual	Before impairment	Impairments	Actual
Total income	2 858		2 858	3 377		3 377
Production costs	186		186	290		290
Other operating expenses	19		19	13		13
EBITDAX	2 652		2 652	3 074		3 074
Exploration expenses	40		40	108		108
EBITDA	2 612		2 612	2 966		2 966
Depreciation	614		614	588		588
Impairments		304	304		83	83
Operating profit (EBIT)	1 998	(304)	1 695	2 378	(83)	2 295
Net financial items	(68)		(68)	(16)		(16)
Profit/loss before taxes	1 931	(304)	1 627	2 362	(83)	2 279
Tax (+) / Tax income(-)	1 454		1 454	1 718		1 718
Net profit / loss	477	(304)	173	644	(83)	561
EPS (USD)	0.76		0.27	1.02		0.89
Effective tax rate	75 %		89 %	73 %		75 %

**391** mboepd (461)

Oil and gas sales

#### **\$78** per boe (80)

Net realised price

**\$6.6** per boe (6.4)

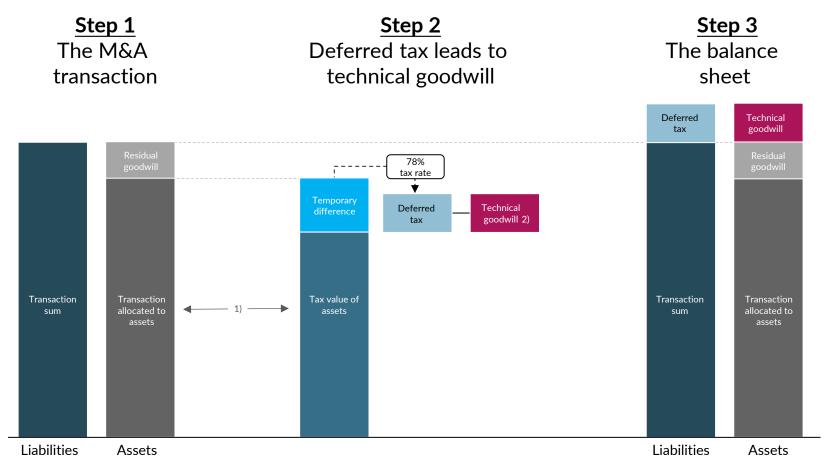
Production cost



## **Technical goodwill explained**

Accounting effect arising from M&A transactions

#### Illustrative example of goodwill formation and impairments



 Technical goodwill, allocated to assets during transactions, is not depreciated

- Impaired over the asset's lifetime at a 0% tax rate, affecting EPS
- The impairment has no effect on the company's cash flow
- Aker BP has USD 5.9 billion in technical goodwill per Q3-24



## **Cash flow**

USD million

	Q3-24	Q2-24	Q1-24	Q4-23
Op. CF before tax and WC changes	2 595	3 133	2 986	3 204
Net taxes paid	(424)	(2 086)	(1 054)	(2 207)
Changes in working capital <sup>1</sup>	586	100	(476)	506
Cash flow from operations	2 757	1 147	1 456	1 503
Cash flow from investments	(1 402)	(1 430)	(1 117)	(1 042)
Free cash flow	1 355	(283)	339	461
Net debt drawn/repaid	-	807	-	(0)
Dividends	(379)	(379)	(379)	(348)
Interest, leasing & misc.	(112)	(119)	(110)	(85)
Cash flow from financing	(491)	308	(489)	(433)
Net change in cash	864	25	(150)	28
Cash at end of period	4 147	3 233	3 215	3 388

**\$2.8** bn (1.5)

Cash flow from operations

**\$2.15 (-0.45)** FCF per share

\$0.60 (0.60)

Dividend per share



## **Balance sheet**

#### USD million

Assets	30.09.24	30.06.24	31.12.23
PP&E	19 803	18 620	17 450
Goodwill	12 757	13 060	13 143
Other non-current assets	3 362	3 307	3 314
Cash and equivalent	4 147	3 233	3 388
Other current assets	1 625	1 997	1 751
Total Assets	41 693	40 218	39 047

Equity and liabilities			
Equity	12 477	12 685	12 362
Financial debt	6 673	6 589	5 798
Deferred taxes	12 363	11 691	10 592
Other long-term liabilities	5 125	4 734	4 861
Tax payable	2 904	2 512	3 600
Other current liabilities	2 152	2 007	1 833
Total Equity and liabilities	41 693	40 218	39 047

**\$7.5** bn (\$6.6)

Total available liquidity

- **30% (32%)** Equity ratio
- 0.21 (0.27)

Leverage ratio

## 2024 guidance

	Previous guidance	Actual Jan-Sept	New guidance
Production mboepd	420-440	436	430-440
<b>Production cost</b> USD/boe	~7.0	6.3	~6.5
<b>Capex</b> USD billion	~5.0	3.5	~5.0
Exploration USD billion	~0.50	0.38	~0.50
Abandonment USD billion	~0.25	0.22	~0.25





# The Norwegian petroleum tax system



#### The Norwegian petroleum tax system

An overview

Ordinary tax system	<ul> <li>Stable 78% tax rate, consisting of corporate tax (CT) and special petroleum tax (SPT)</li> <li>Cash flow-based tax system from 2022</li> <li>Immediate deductions for offshore investments in SPT and refund of tax losses</li> </ul>
<b>Temporary tax system</b> implemented in 2020 to stimulate investments during the pandemic	<ul> <li>An additional 12.4 % deduction of offshore investments in SPT for projects sanctioned pre-2023</li> <li>Resulting in 86.9% deduction for investments versus 78% tax on income</li> <li>Applicable to ~85% of Aker BP's investments 2023-2028</li> </ul>
Financial effects	<ul> <li>Cash flows accelerated with higher investments due to an increased gap between P&amp;L and cash tax</li> <li>Tax-losses no longer carried forward, increasing robustness in years with low commodity prices</li> <li>Reduced outstanding tax balances and increased deferred tax on the balance sheet</li> </ul>



## The tax system is highly supportive for investments

In the investment phase, taxes paid are significantly lower than tax expense in the P&L

#### Illustrative<sup>1</sup> tax calculations Aker BP 2023 - 2028 USD billion



- Relatively low tax payments in periods with high investments
  - Especially prominent in low oil price scenarios
- An illustrative tax calculation example
  - Tax calculation model employed<sup>1</sup> (available at <u>www.akerbp.com/en/investor</u>)

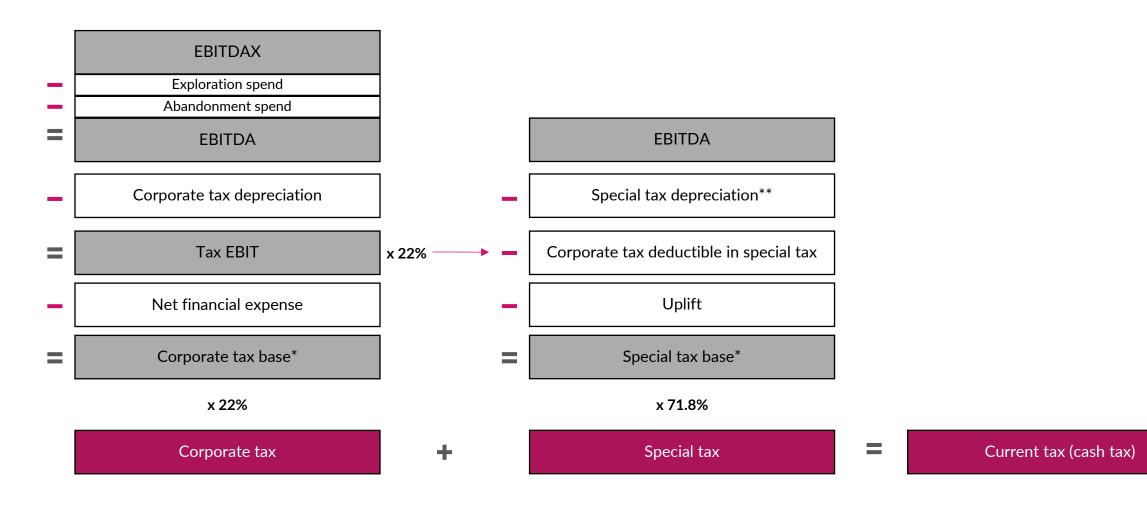


Note: this is for illustrative purposes only and is not company guiding



## **Overview of calculation of current tax (cash tax)**

Analyst information





www.akerbp.com