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## Aker BP at a glance

World-class oil and gas portfolio with large scale, low risk assets on the Norwegian Continental Shelf

2P reserves<sup>1</sup>

**1.72bn** 

2C resources<sup>1</sup>

**0.81bn** 

Production<sup>2</sup>

457 mboepd



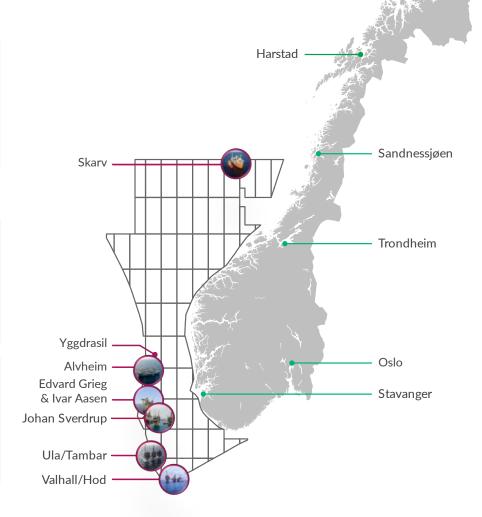














## Aker BP at a glance

### Our strategic priorities

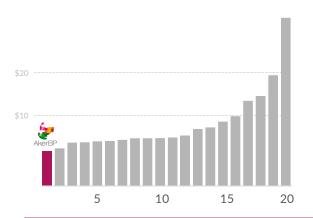
Operate safely and efficiently

457 kboepd

Net production in 2023

6.2 \$/boe
Production cost in 2023

OPERATIONAL COST. PEER GROUP<sup>1</sup>

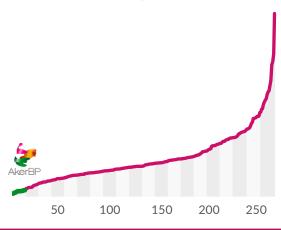


Decarbonise our business

2.8 kg Co<sub>2</sub>e/boe
Emissions intensity in 2023

Net Zero by 2030
Scope 1 and 2 emissions

EMISSION INTENSITY, GLOBAL UPSTREAM<sup>2</sup>



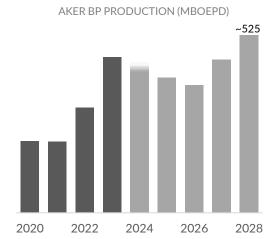
Deliver high return projects on quality, time and cost

### 770 mmboe

Net volume in projects under execution

\$35-40/bbl

Portfolio break-even oil price<sup>3</sup>



4 Establish the next wave of profitable growth options

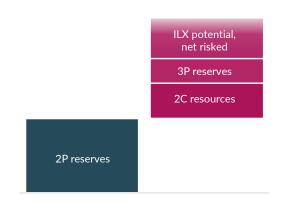
### 2 bnboe

Upside potential in current portfolio

### 15-20 wells

2024 exploration program; >10 operated

AKER BP RESERVES & RESOURCES (BNBOE)





### Return maximum value to our shareholders and society

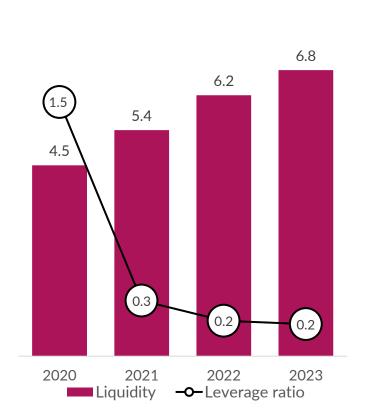


## Aker BP at a glance

### Financial framework to drive value creation & returns

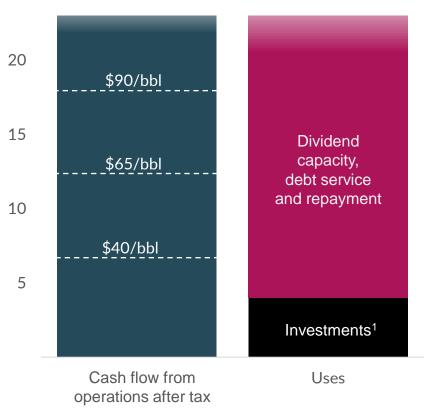
### Financial capacity

Liquidity (USD billion)



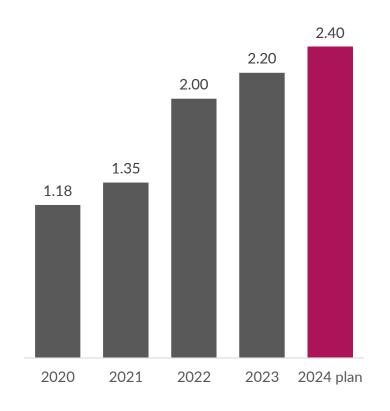
### Value creation plan 2023-28

USD billion, accumulated



### Returning value

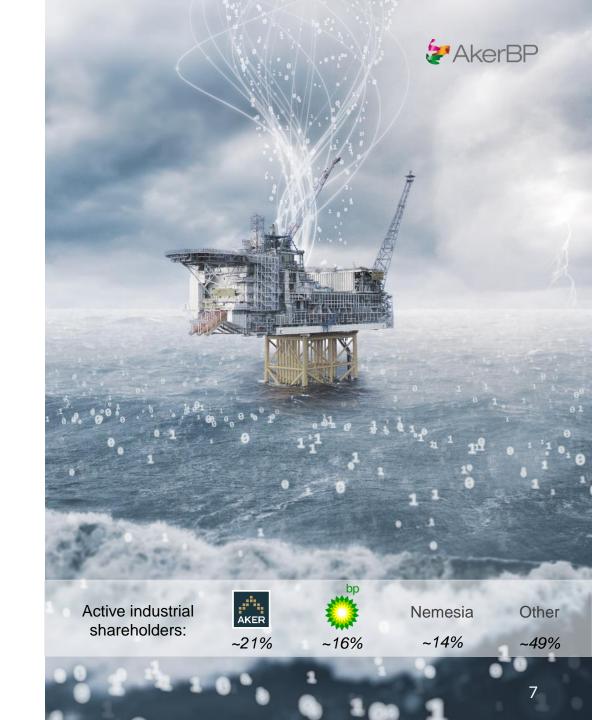
Dividends (USD/share)



## Aker BP's investment proposition

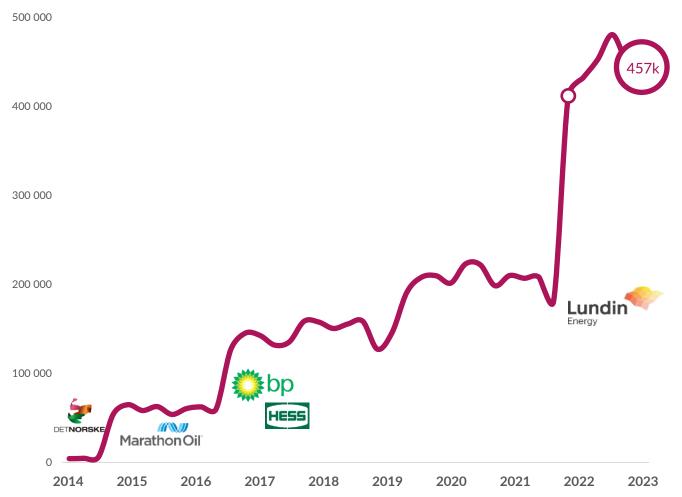
The E&P company of the future

- ✓ World-class assets with high efficiency and low cost
- ✓ Low emissions and clear pathway to net zero
- Driving transformation through digital and alliances
- ✓ Profitable growth from unique resource base
- ✓ Financial strength & growing dividends



## Growth through M&A and projects

Transactions + 18 organic development projects



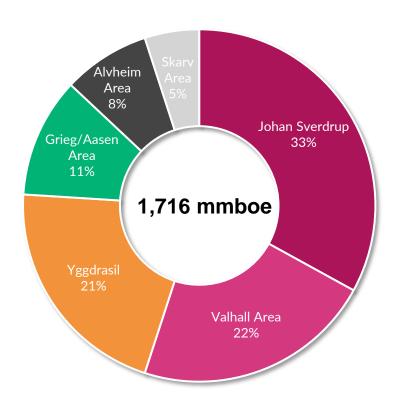




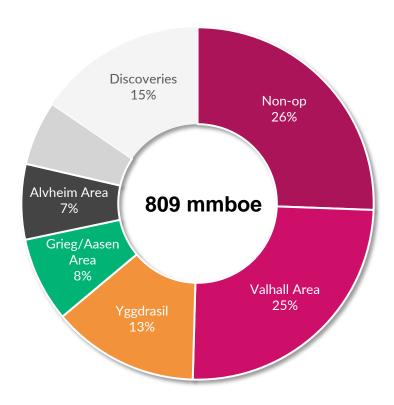
## Reserves and resources

Year-end 2023

2P oil and gas reserves



### **2C** contingent resources





# Large value creation to shareholders



>600% shareholder return last 10 years

~22% annual investor return

Source: Bloomberg, Total Shareholder Return (measured in NOK). Per February 2024



## Oil & gas will remain a crucial part of the energy mix

Total energy supply (IEA WEO 2022)

■ Oil ■ Natural gas ■ Coal ■ Nuclear ■ Renewables

Stated policies scenario Announced pledges scenario Net zero emissions by 2050 scenario 

■ Oil ■ Natural gas ■ Coal ■ Nuclear ■ Renewables

■ Natural gas ■ Coal ■ Nuclear ■ Renewables



## Maximize value

for shareholders and the society while producing the energy the world needs

## Minimize emissions

from our operations

# Share technology and knowledge

to enable new industries



## Aker BP's improvement programme





## Our strategic priorities

Ambition to lead the industry transformation as the E&P company of the future

Operate safely and efficiently

Decarbonise our business

Deliver high return projects on quality, time and cost Establish the next wave of profitable growth options





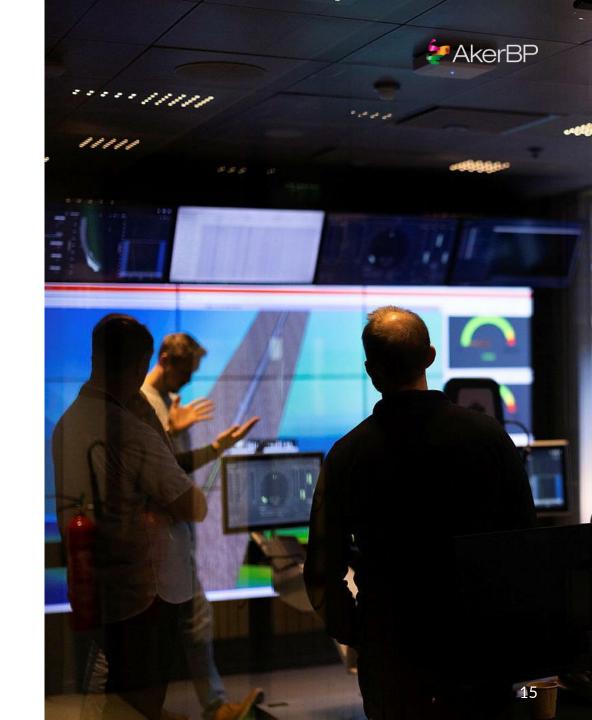




Return maximum value to our shareholders and our society



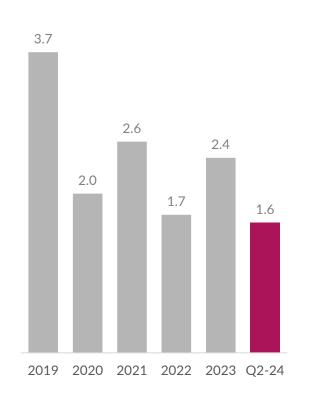
# Operate safely and efficiently

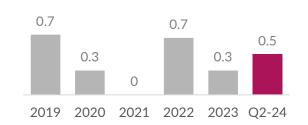


## **Safety**

### Injury frequency (TRIF)<sup>1</sup>

### Serious incident frequency (SIF)<sup>1</sup>

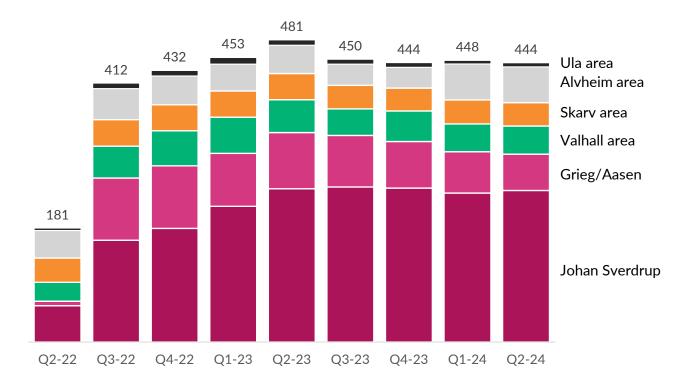






## **Production**

## Oil & gas production per area 1,000 mboepd







## Johan Sverdrup

A world-class oil field with excellent reservoir properties





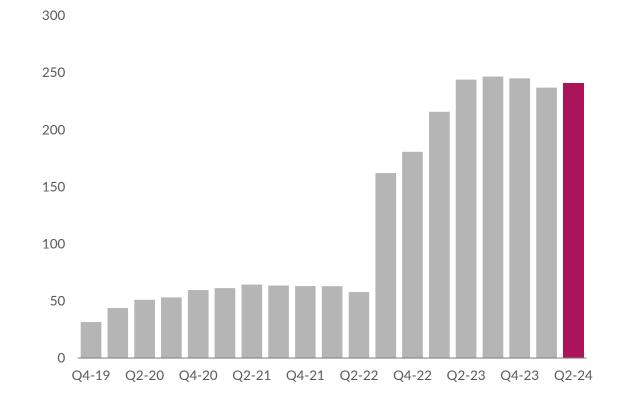
## Johan Sverdrup

Steady production at elevated plateau

- Continued high production efficiency
- Four new production wells online in 1H
- Six more production wells to be added in 2H
- Planning for retrofit multilaterals next year
- Maturing Phase 3 subsea expansion

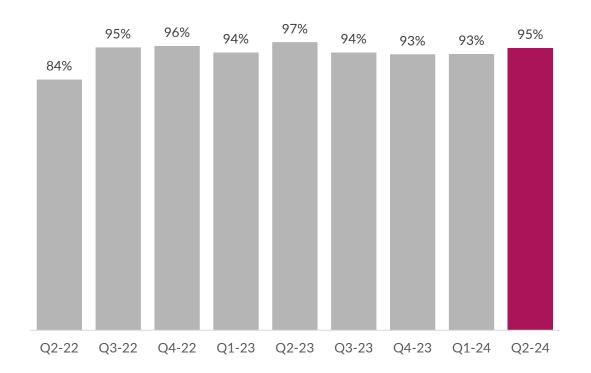
### Johan Sverdrup production

Net to Aker BP, mboepd



## **Production efficiency**

### High production uptime<sup>1</sup>



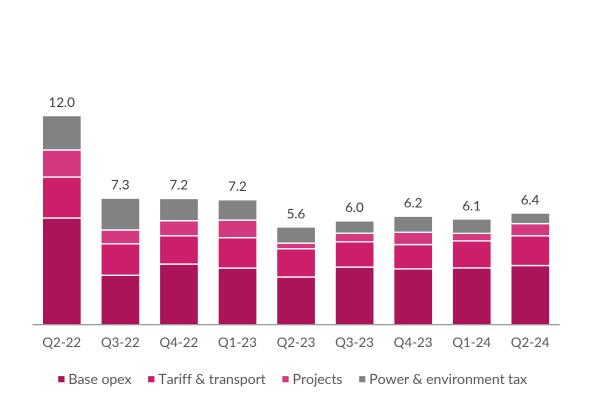




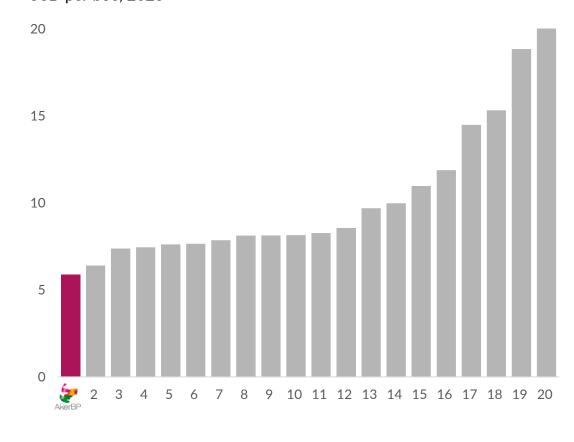
## **Production costs**

A strong competitive position

## Aker BP production cost USD per boe



## Industry peers total operational cost<sup>1</sup> USD per boe, 2023





## Future operations - modernising and digitalising the way we work





Integration of new concepts



New ways of working



Integrated
Operation Centres



Data-driven decisions



New cooperation models



Increased digital competence for all



Remote operations and maintenance



Automation





# Decarbonise our business





## Aker BP's decarbonisation strategy

Reducing absolute scope 1&2 GHG emissions before neutralising residual emissions

### Scope 1&2

### **Avoid**



Electrification of greenfield assets and portfolio management

### Reduce



Active energy management and brownfield electrification

### Neutralise



Carbon removal offsets for hard-to-abate emissions

### Scope 3

Upstream scope 3 reduction through procurement

Support new industries and drive technology development

**Explore potential of CCS** 

### Aker BP's targets

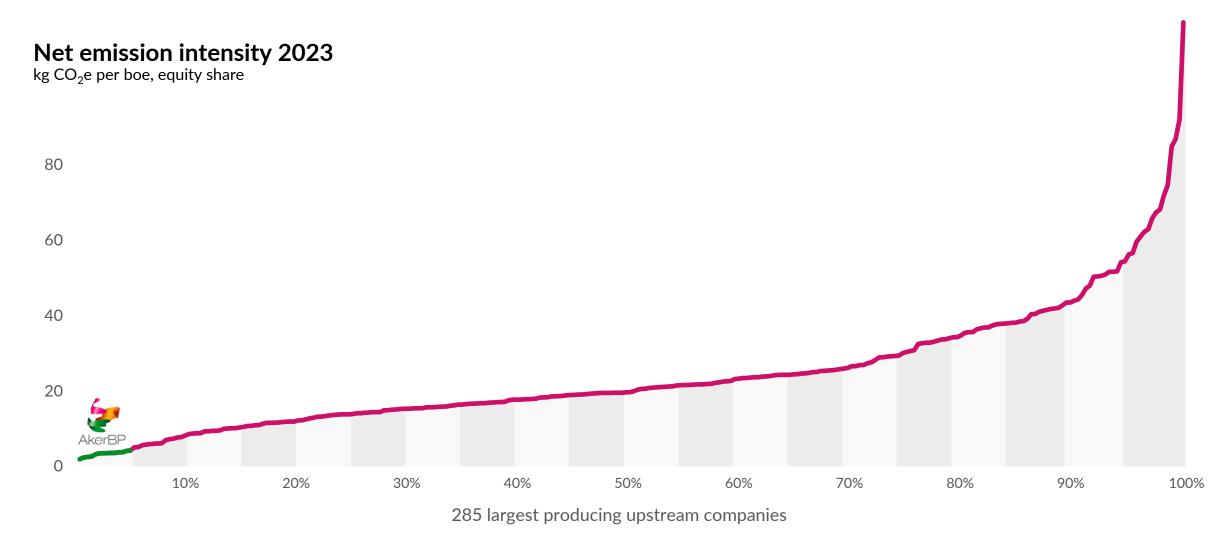
- 1. Reduce operated scope 1&2 GHG emissions with 50% by 2030 and ~100% by 2050
- 2. Net zero equity share scope 1&2 emissions by 2030
- 3. World-class equity share scope 1&2 GHG intensity <4 kg CO<sub>2</sub>e/boe
- 4. World-class methane intensity <0.05 %

Create value through decarbonisation

GHG: Greenhouse gases



## Aker BP – a global leader in low CO<sub>2</sub> emissions



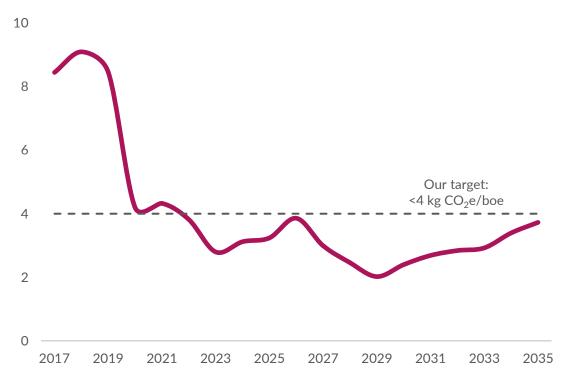
Source: Wood Mackenzie- Global upstream CO<sub>2</sub> emissions



## Staying below our strict GHG and methane targets

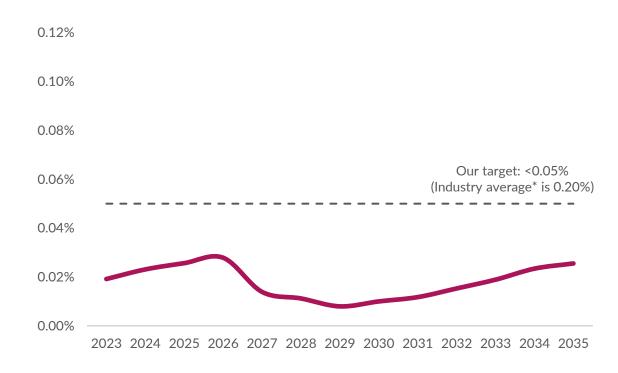
### **GHG** intensity

Kg CO<sub>2</sub>e/boe, total equity share of scope 1&2 emissions



### Methane intensity

% methane in saleable gas, operated gross volume





## Targeting net zero scope 1&2 emissions by 2030

Aker BP to offset all our remaining emissions using high-quality carbon removal projects

## Total estimated equity share scope 1&2 emissions 1 000 tonnes CO<sub>2</sub>e



### Our approach

### **Avoid**

New assets with power from shore Target 100% electrification

### Reduce

Continued energy efficiency 2% annual reduction target

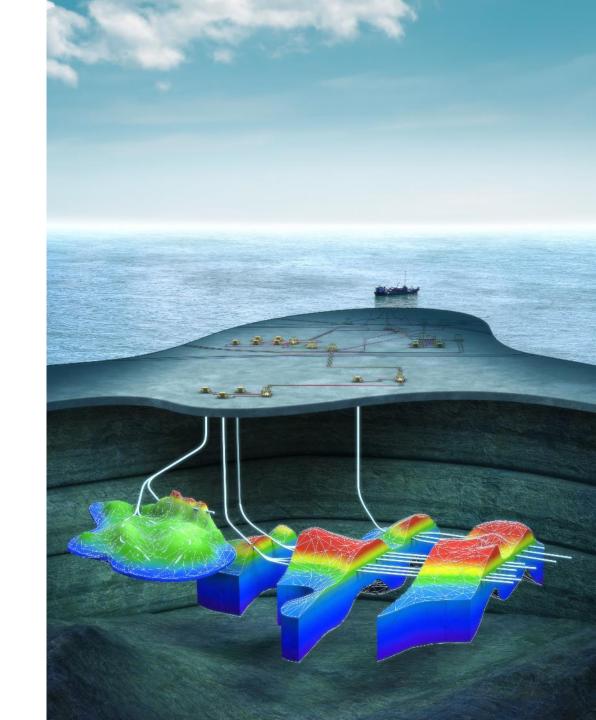
### **Neutralise residual emissions**

High quality carbon offsets Removal only, strict verification criteria

VCU: Verified Carbon Units



Deliver high-return projects on quality, time and cost





## Aker BP project overview

~770 mmboe net oil and gas volume at net capex of around USD 3 billion after tax

Asset area	Field development	Aker BP ownership	Gross/net volume	Net capex estimate	PDO submission	Production start	
	Frosk	80.0%	10/8 mmboe	USD 0.2bn	2021	2023 🗸	
Alvheim	Kobra East & Gekko	80.0%	50/40 mmboe	USD 0.9bn	2021	2023	
	Tyrving	61.3%	25/15 mmboe	USD 0.4bn	2022	2024 🗸	
	Hanz	35.0%	20/7 mmboe	USD 0.2bn	2021	2024 🗸	
Grieg/Aasen	Symra	50.0%	87/49 mmboe	USD 1.3bn	Dec-22	2026	
	Solveig Phase II	65.0%				2026	
	Alve North	68.1%	119/51 mmboe	USD 1.0bn	Dec-22	2027	
Skarv	Idun North	23.8%				2027	
	Ørn	30.0%				2027	
Valkall	Valhall PWP	90.0%	230/187 mmboe	220 /407	LICD E Ehm	D 22	2027
Valhall	Fenris	77.8%		e USD 5.5bn	Dec-22	2027	
	Hugin	87.7%	650/413 mmboe	ooe USD 10.7bn	Dec-22	2027	
Yggdrasil	Munin	50.0%				2027	
	Fulla	47.7%				2027	



## Our key principles for successful project execution





## Alliances with leading suppliers - with proven track record

The cornerstone of project planning and execution





















### Alliances established with leading suppliers

- Covering majority of capital spend
- Subsea, Fixed Facilities, Modifications and Drilling
- One team Common goals Shared incentives

### Proven track record of alliance model since 2016

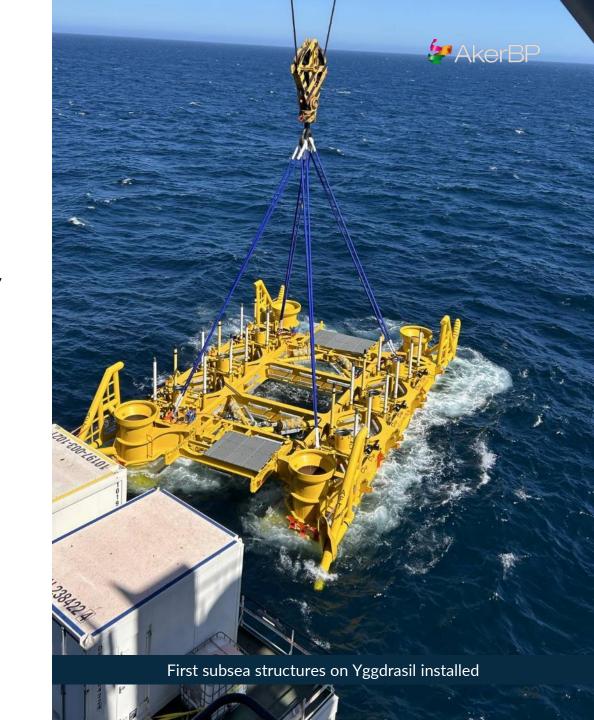
- 18 subsea tie-backs
- Two fixed platforms
- More than 100 wells completed
- Significant modifications scope

### **Key benefits**

- Access to capacity and competence
- Improved efficiency
- Drive continuous improvement

## Project execution on track

- Major milestones successfully reached
- Fabrication and installation activities well underway
- Subsea activities and drilling progressing well
- Tyrving start-up planned for October
- Total capex estimate in line with plans



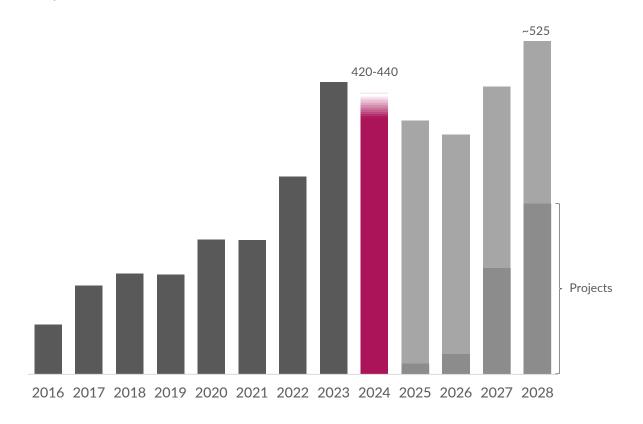


## Development projects to drive growth and value creation

Net volume ~770 mmboe Net capex USD ~3 billion after tax Portfolio BE at USD 35-40 per barrel<sup>1</sup>

### **Production outlook**

mboepd



**Yggdrasil** Net ~410 mmboe

- New hub with several discoveries
- Upside potential in the area
- Capex USD 10.7bn (pre-tax)

Valhall PWP/Fenris
Net ~190 mmboe

- New platform at Valhall and UI at Fenris
- Value creation in existing field and robust development of discovery
- Capex USD 5.5bn (pre-tax)

Alvheim, Skarv, Grieg tie-in projects Net ~170 mmboe

- Nine satellite projects near our operated hubs. Three already in production
- High return projects leveraging existing infrastructure
- Capex USD 4.0bn (pre-tax)

1) Break-even oil price using 10% discount rate



## Yggdrasil

### New North Sea area hub by joining forces across licences

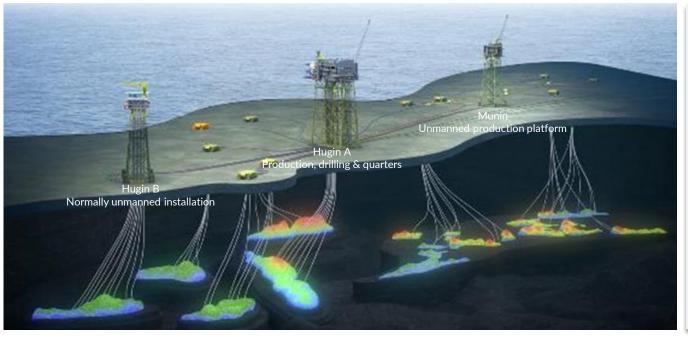
Gas ~40% of estimated volumes

Power supply from shore

A new digital standard

55 wells

Significant additional volume potential



Aker BP Hugin: 87.7% (operator) Munin: 50.0% Fulla: 47.7%

Partners Equinor and

**PGNiG Upstream Norway** 

34

Volume estimate 650 mmboe (gross) /

413 mmboe (net)

Net capex estimate

(nominal)

Prod. start

USD 10.7 bn

Production start est. 2027



Frigg East discovery not yet included



### Valhall PWP-Fenris

### Unlocks new volumes and secures life-time extension on Valhall

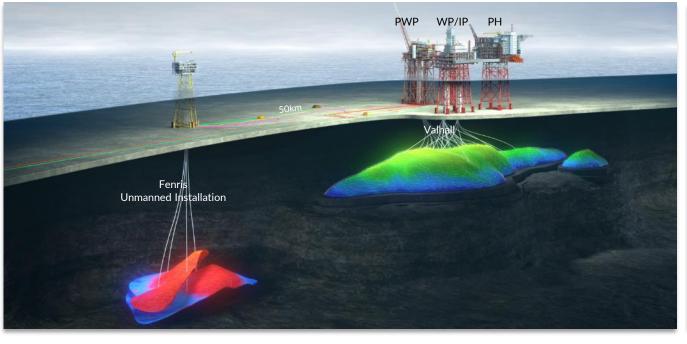
Establishes Valhall as area gas-hub

Power supply from shore

Minimal emissions of 0.5 kg CO<sub>2</sub>/boe

19 wells

Flexibility for many additional wells



Aker BP Valhall: 90.0% (operator) Fenris: 77.8%

Partners PGNiG Upstream Norway

and Pandion

Volume estimate 230 mmboe (gross) /

187 mmboe (net)

Net capex estimate

(nominal)

USD 5.5 bn

Production start est. 2027

Fenris

2023 2024 2026 2027 Alliance partners / suppliers 2025 Engineering & procurement **Topside** Fabrication, assembly & installation **FEED** Offshore modifications **Aker**Solutions & Hook-up and comm. subsea 7 Subsea improve Offshore operations ABB Engineering & procurement Offshore operations phase Well planning **Drilling Fenris Drilling Valhall** Drilling **HALLIBURTON** N9BLE)



## **Skary Satellites**

### Investments in future flexibility enabling further area development

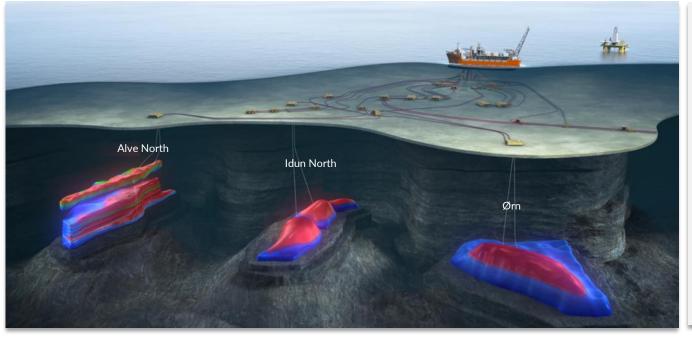
Gas ~70% of estimated volumes

Low operational cost

Low incremental emissions of 4.5 kg CO2/boe

6 wells

Flexibility for potential tie-ins



Aker BP (operator) Alve North: 68.1% Idun North: 23.8% 30.0% Ørn:

**Partners** 

Equinor, Wintershall DEA

and PGNiG Upstream

Norway

Volume estimate

119 mmboe (gross) /

51 mmboe (net)

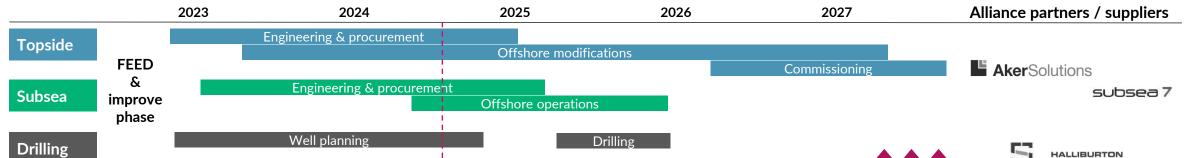
Net capex estimate

(nominal)

USD 1.0 bn

Production start est.

2027





## **Utsira High projects**

Increased capacity utilisation at Ivar Aasen and Edvard Grieg platforms

Adds low-cost production

Unlocks potential future developments

Low carbon intensity production

9 wells

Provides new infrastructure in the area



Aker BP Solveig Ph. II: 65.0% (operator) Symra: 50.0% Hanz: 35.0%

Partners Equinor, OMV,

Wintershall Dea and

Sval Energi

Volume estimate 107 mmboe (gross) /

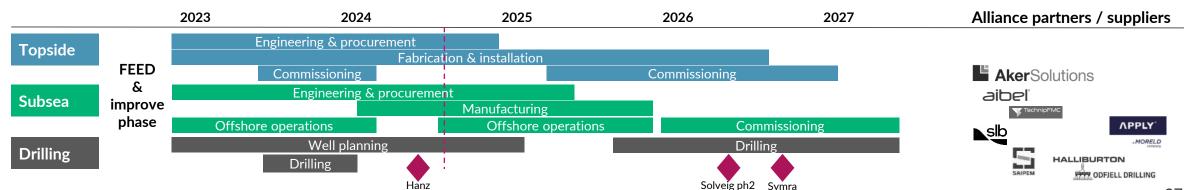
56 mmboe (net)

Net capex estimate

(nominal)

USD 1.5 bn

Production start est. 2024/2026





## **Alvheim projects**

Unlocks new volumes, reduces unit cost and secures life-time extension on Alvheim

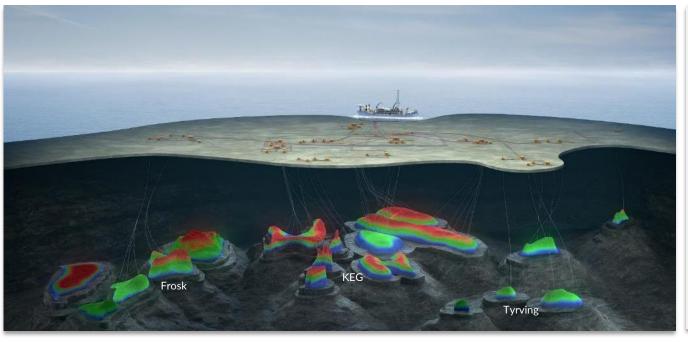
Tie-backs to existing infrastructure

Accounts for ca. 50% of net Alvheim volumes in 2024/25

Within temporary changes in the petroleum tax system

9 wells

Lower carbon intensity production



Aker BP Frosk: 80.0% (operator) KEG: 80.0% Tyrving: 61.3%

Partners Concedo, ConocoPhillips,

Petoro, PGNiG Upstream

Norway

Volume estimate 85 mmboe (gross) /

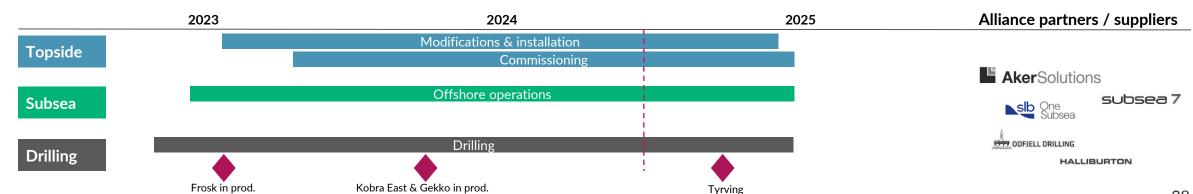
63 mmboe (net)

Net capex estimate

(nominal)

USD 1.5 bn

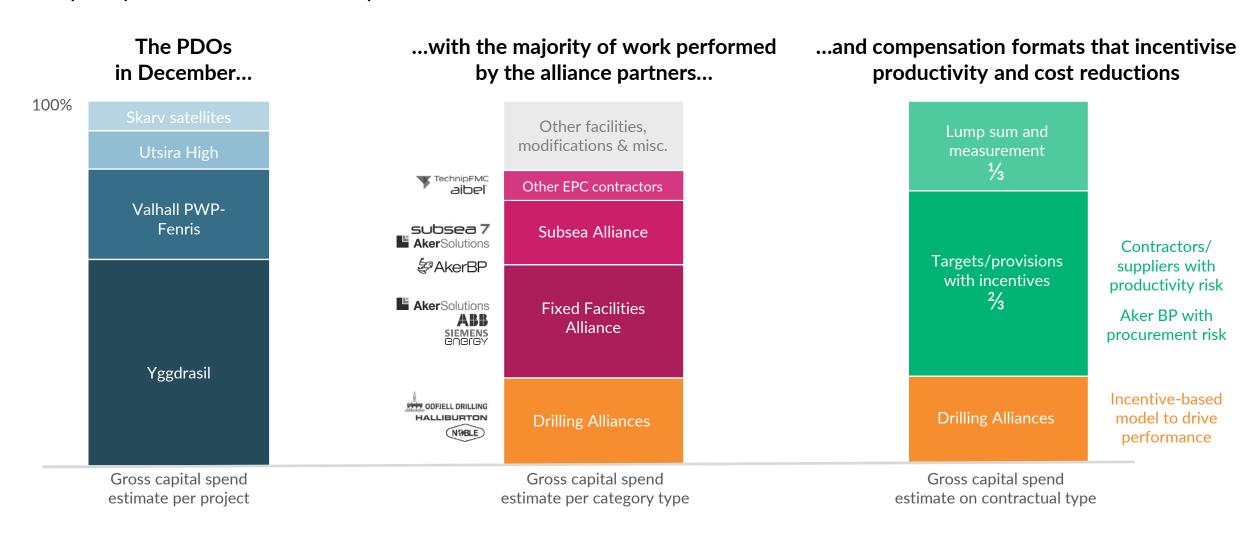
Production start est. 2023/2024





## **Execution through alliances and incentive-based contracts**

Capacity secured with alliance partners





## Signed contracts with all major yards in Norway

Close and early collaboration to ensure capacity, construction quality and efficiency

# Aker Solutions Stord

- PWP Topside Fabrication/Integration
- Hugin A Topside Fabrication/ Integration



- Fenris Topside and Jacket
- Hugin B Topside and Jacket
- Hugin A and PWP Jackets



- Hugin A Utility Module Lower Part
- Fulla Subsea Manifolds
- PWP Pre-fab Modifications



- Hugin A and PWP Flares
- SSP Subsea Manifolds
- SSP Pre-Fab Modifications



 Munin Topside Fabrication/ Integration



PWP Utility Module



- Hugin A Living Quarter
- Hugin B Helideck
- Hugin B Emergency Shelter



PWP Bridge



Establish the next wave of profitable growth options



## Our exploration strategy

#### Uniquely positioned on the NCS

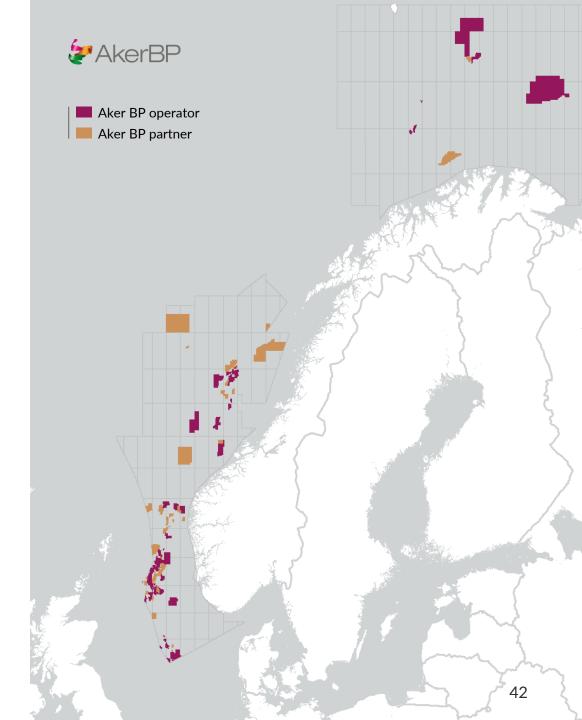
- 2<sup>nd</sup> largest in Norway with over 200 licences
- Operator of ~70%
- 27 licences awarded in APA 2023 all-time high

#### Targeting net 250 mmboe from 2022 to 2027

- Drill 10-15 exploration wells per year
- 80% near-field 20% in new areas

#### New ways of working

- Technology driving efficiency and exploration success
- Data gathering and processing speed multiplied





## Recent exploration activity

Significant oil discovery in the Yggdrasil area

#### Discovery at Frigg East in 2023

- Current volume estimate of 53-90 mmboe gross
- Increases the resource base for Yggdrasil
- Highly profitable with break-even well below \$20/bbl

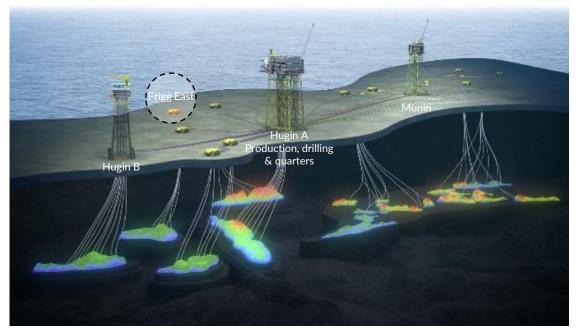
#### **Several other discoveries**

- 2023: Carmen, Ofelia, Norma
- 2024 YTD: Adriana, Trell North, Ringhorne North
- Finding cost below \$1/boe

#### The unlocking of Wisting in Barents continues

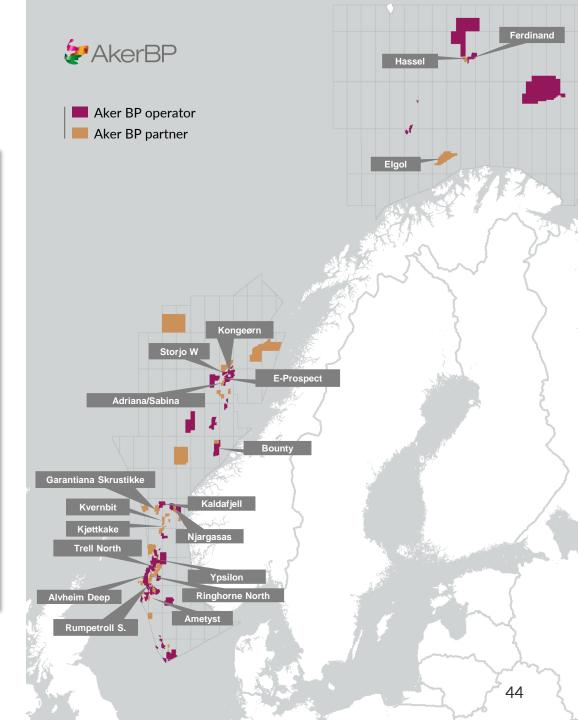
- Positive Wisting geopilot in the quarter
- Good reservoir quality and important data for evaluation and development of Wisting





## 2024 exploration program

Licence	Prospect	Operator	Aker BP share	Pre-drill mmboe	Status
PL102G	Trell North*	Aker BP	61%		3-8 mmboe
PL1138	Ametyst	Harbour Energy	30%		6-19 mmboe
PL956	Ringhorne North	Vår Energi	20%		13-23 mmboe
PL211CS	Adriana*	Wintershall Dea	15%		23-45 mmboe
PL442	Ypsilon	Aker BP	88%		Dry
PL203	Alvheim Deep	Aker BP	80%		Dry
PL1170	Ferdinand	Aker BP	35%		Small gas discovery
PL1170	Hassel	Aker BP	35%		Small gas discovery
PL261	Storjo West	Aker BP	70%	4 - 30	Ongoing
PL1185	Kvernbit	Equinor	20%	9 - 65	Q3
PL554	Garantiana Skrustikke	Equinor	30%	26 - 100	Q3
PL211CS	Sabina*	Wintershall Dea	15%	6 - 15	Q3
PL869	Rumpetroll South	Aker BP	80%	10 - 45	Q3
PL932	Kaldafjell	Aker BP	40%	12 - 140	Q3
PL1110	Njargasas	Aker BP	55%	23 - 120	Q4
PL942	Kongeørn	Aker BP	30%	5 - 40	Q4
PL886	Bounty	Aker BP	60%	50 - 400	Q4
PL212	E-Prospect	Aker BP	30%	5 - 10	Q4

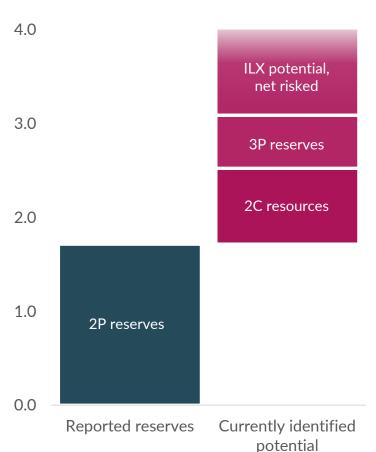




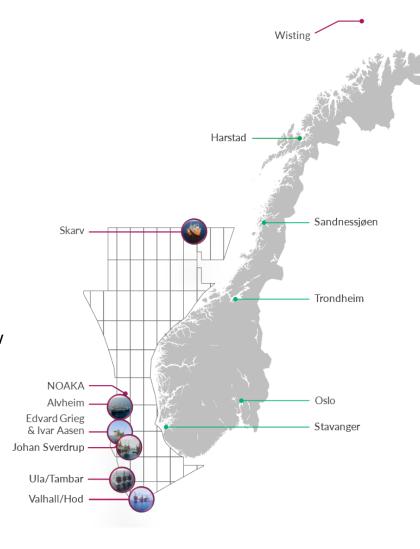
## Significant upside potential around existing assets

#### Reserves and resources

billion boe



- Skarv: Infill drilling, exploration and development of tight reservoirs
- Edvard Grieg/Ivar Aasen: Infill drilling, exploration and basement upside
- Johan Sverdrup: Infill drilling, subsea tiebacks exploration opportunities
- Valhall: Infill drilling, exploration with new gas infrastructure
- Wisting: Exploring for upside potential





Return maximum value to shareholders and society





## Capital allocation priorities

Aker BP's financial frame – designed to drive value creation and shareholder return

1 Financial capacity

Maintain financial flexibility and investment grade credit rating

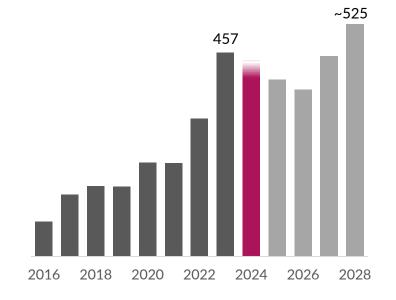
**Liquidity (USD billion)** 



2 Profitable growth

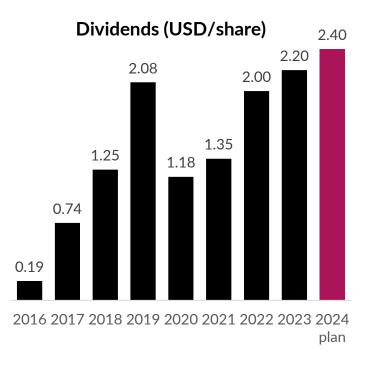
Invest in robust projects with low break-evens

**Production (mboepd)** 



**3** Return value

Resilient dividend growth in line with long-term value creation





## Continuously optimising our capital structure

#### **Recent financing transactions**

2024: EUR 750 million in new Senior Notes issued

2032 maturity

2023: USD 1,500 million in new Senior Notes issued

- USD 500 million Notes due in 2028
- USD 1,000 million Notes due in 2033

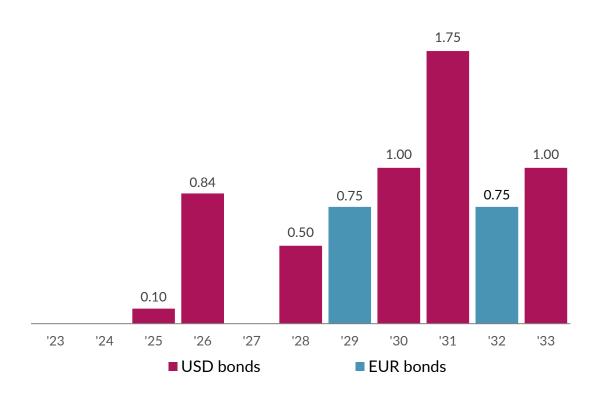
2023: USD ~1,000 million in existing bonds repurchased

2025 and 2026 maturities

2023: USD 1,800 million Forward Start Bank Facility signed

- Active from 2026, maturing in 2028, options to extend to 2030
- Opportunity to increase up to USD 2,500 million

## Bond maturities USD/EUR billion





## Maintaining financial flexibility

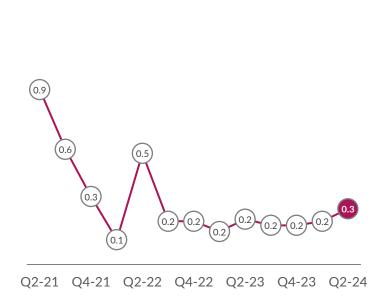
#### Net interest-bearing debt

Excl. leases, USD billion

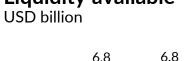
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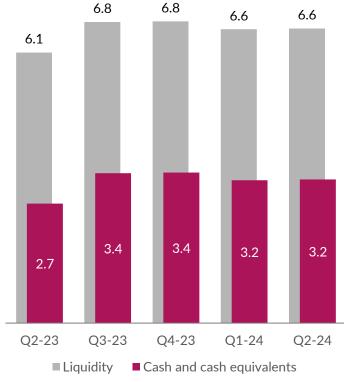
#### Leverage ratio<sup>1</sup>

Targeting below 1.5 over time



#### Liquidity available<sup>2</sup>





Investment grade credit ratings



BBB



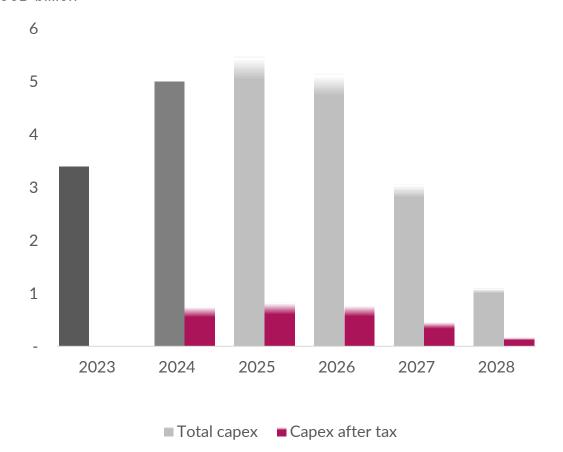




## Investing in robust and profitable projects

In an investment-friendly tax system

#### Aker BP est. capex before and after tax USD billion



- Total capex estimate 2023-2028 in line with plans presented one year ago
- Minor adjustments to capex phasing between years
- ~85% of the planned capex is related to projects subject to the temporary tax system with 86.9% tax deduction
- The rest is subject to ordinary tax system with 78% tax deduction

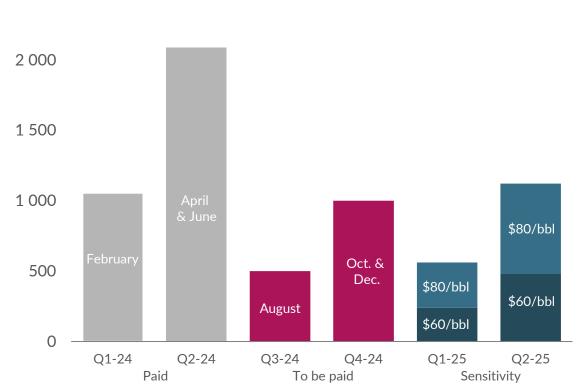


## Near-term tax payments

#### Sensitivity for H2-2024

USD million





#### Tax instalments

- Tax for the year is paid in six bimonthly instalments with six months delay
- Initial tax estimate for the year is made in Q2, the H2-instalments are then fixed in NOK
- Option for voluntary additional payment in October

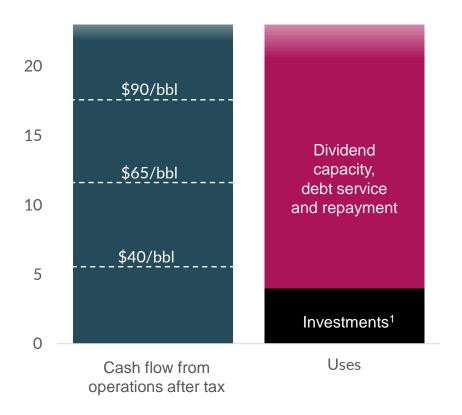
#### Assumptions for H1-25 sensitivity analysis

- Three oil price scenarios illustrated (average for H2-24)
- Gas prices assumed at USD 9 per mmbtu
- USDNOK rate assumed at 10.0

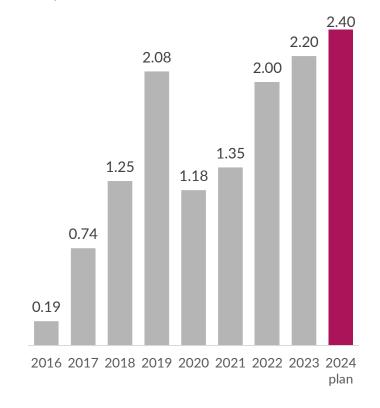


## Strong and resilient cash flow as basis for dividend growth

#### Aker BP value creation plan 2023-2028 USD billion, accumulated



## **Dividends**USD per share



- Low-cost production gives resilient dividend capacity
- Distributions shall reflect the capacity through the cycle
- 9% dividend growth in 2024
- Ambition to grow dividend by minimum 5% per year



## Second quarter 2024

12 July 2024 Aker BP ASA

## Highlights

Second quarter 2024

#### **Excellent operational performance**

- High production efficiency and volumes
- Low cost and emissions

#### **Development projects on track**

- Fabrication and installation activities well underway
- Cost estimates and schedule unchanged

#### **Strong financial performance**

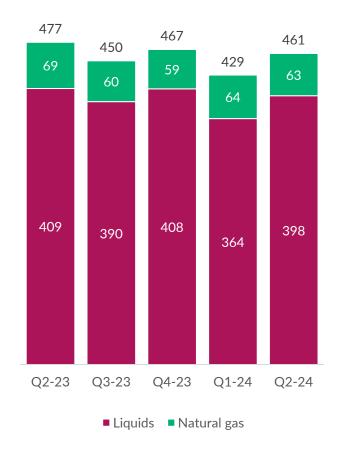
- High underlying cash flow in the quarter
- Continued optimising capital structure with Euro bond



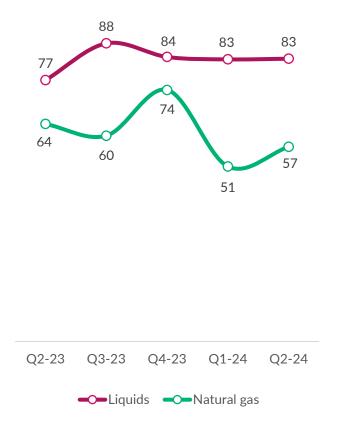


## Sales of oil and gas

## Volume sold mboepd



## Realised prices USD/boe



Total income USD million





#### **Income statement**

#### **USD** million

	Q2 2024			Q1 2024
	Before impairment	Impairments	Actual	Actual
Total income	3 377		3 377	3 078
Production costs	290		290	211
Other operating expenses	13		13	11
EBITDAX	3 074		3 074	2 855
Exploration expenses	108		108	68
EBITDA	2 966		2 966	2 787
Depreciation	588		588	592
Impairments		83	83	0
Operating profit (EBIT)	2 378	(83)	2 295	2 194
Net financial items	(16)		(16)	(104)
Profit/loss before taxes	2 362	(83)	2 279	2 090
Tax (+) / Tax income (-)	1 718		1 718	1 559
Net profit / loss	644	(83)	561	531
EPS (USD)	1.02		0.89	0.84
Effective tax rate	73 %		75 %	75 %

**461** mboepd (429)

Oil and gas sales

**\$80** per boe (78)

Net realised price

**\$6.4** per boe (6.1)

**Production cost** 

**75%** (75%)

Effective tax rate



#### Cash flow

#### **USD** million

	Q2-24	Q1-24	Q4-23	Q3-23
Op. CF before tax and WC changes	3 133	2 986	3 204	3 235
Taxes paid	(2 086)	(1 054)	(2 207)	(862)
Changes in working capital <sup>1</sup>	100	(476)	506	(272)
Cash flow - operations	1 147	1 456	1 503	2 101
Cash flow - investments	(1 430)	(1 117)	(1 042)	(944)
Free cash flow	(283)	339	461	1 157
Net debt drawn/repaid	807	-	(0)	(2)
Dividends	(379)	(379)	(348)	(348)
Interest, leasing & misc.	(119)	(110)	(85)	(138)
Cash flow - financing	308	(489)	(433)	(488)
Net change in cash	25	(150)	28	669
Cash at end of period	3 233	3 215	3 388	3 375

**\$-0.28** bn (0.34)

Free cash flow (FCF)

**\$-0.45** (0.54)

FCF per share

\$0.60 (0.60)

Dividend per share

1) Changes in inventories and trade creditors/receivables



#### **Balance sheet**

#### **USD** million

Assets	30.06.24	31.03.24	31.12.23
PP&E	18 620	17 819	17 450
Goodwill	13 060	13 143	13 143
Other non-current assets	3 307	3 207	3 314
Cash and equivalent	3 233	3 215	3 388
Other current assets	1 997	2 053	1 751
Total Assets	40 218	39 437	39 047

Equity and liabilities				
Equity	12 685	12 514	12 362	
Financial debt	6 589	5 791	5 798	
Deferred taxes	11 691	11 058	10 592	
Other long-term liabilities	4 734	4 674	4 861	
Tax payable	2 512	3 444	3 600	
Other current liabilities	2 007	1 955	1 833	
Total Equity and liabilities	40 218	39 437	39 047	

**\$6.6** bn (\$6.6)

Total available liquidity

32% (32%)

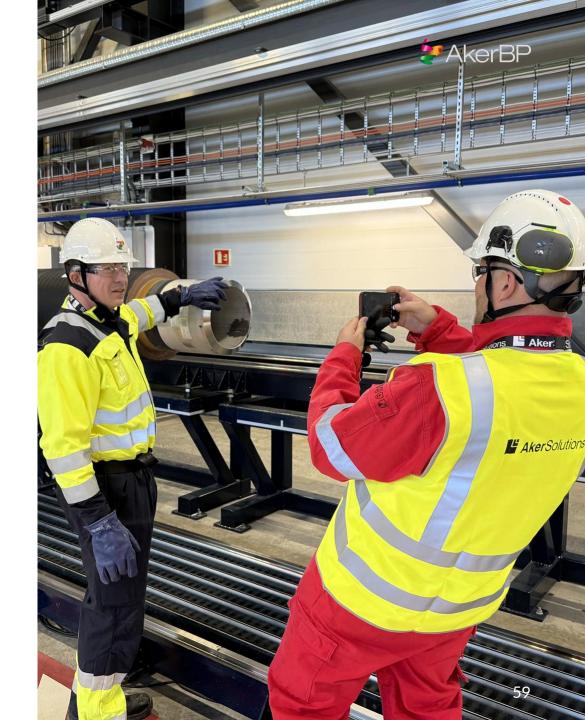
**Equity ratio** 

0.27 (0.21)

Leverage ratio<sup>1</sup>

## 2024 guidance

	Previous guidance	Actual Jan-June	New guidance
Production mboepd	410-440	446	420-440
Production cost USD/boe	~7.0	6.2	~7.0
Capex USD billion	~5.0	2.28	~5.0
<b>Exploration</b> USD billion	~0.50	0.25	~0.50
Abandonment USD billion	~0.25	0.14	~0.25





# The Norwegian petroleum tax system



## The Norwegian petroleum tax system

#### An overview

#### **Ordinary tax system**

- Stable 78% tax rate, consisting of corporate tax (CT) and special petroleum tax (SPT)
- Cash flow-based tax system from 2022
- Immediate deductions for offshore investments in SPT and refund of tax losses

## Temporary tax system implemented in 2020 to stimulate investments during the pandemic

- An additional 12.4 % deduction of offshore investments in SPT for projects sanctioned pre-2023
- Resulting in 86.9% deduction for investments versus 78% tax on income
- Applicable to ~85% of Aker BP's investments 2023-2028

#### **Financial effects**

- Cash flows accelerated with higher investments due to an increased gap between P&L and cash tax
- Tax-losses no longer carried forward, increasing robustness in years with low commodity prices
- Reduced outstanding tax balances and increased deferred tax on the balance sheet



## The tax system is highly supportive for investments

In the investment phase, taxes paid are significantly lower than tax expense in the P&L

## Illustrative<sup>1</sup> tax calculations Aker BP 2023 - 2028 USD billion



- Relatively low tax payments in periods with high investments
  - Especially prominent in low oil price scenarios
- An illustrative tax calculation example
  - Tax calculation model employed<sup>1</sup> (available at www.akerbp.com/en/investor)



 Note: this is for illustrative purposes only and is not company guiding



#### Overview of calculation of current tax (cash tax)

#### Analyst information

