

## Investor presentation

May 2024 Aker BP ASA



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These statements and this Document are based on current expectations, estimates and projections about global economic conditions, the economic conditions of the regions and industries that are major markets for Aker BP ASA's lines of business.

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### Aker BP's investment proposition

The E&P company of the future

- ✓ World-class assets with high efficiency and low cost
- Low emissions and clear pathway to net zero
- Driving transformation through digital and alliances
- Profitable growth from unique resource base
- Financial strength & growing dividends





Sandnessjøen

Trondheim

Oslo

Stavanger

### World-class oil and gas portfolio

Large scale, low risk assets on the Norwegian Continental Shelf



1) Reserves and resources at year-end 2023 2) Production 2023, mboepd: thousand barrels of oil equivalents per day



### Growth through M&A and projects

Transactions + 18 organic development projects



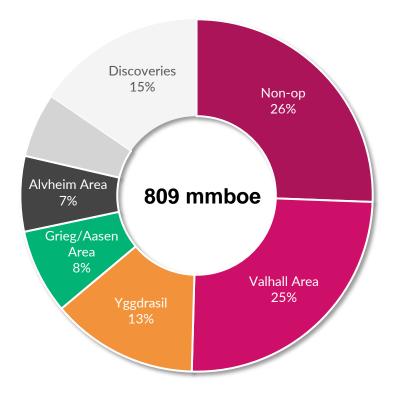


### **Reserves and resources**

Year-end 2023

#### 2P oil and gas reserves Alvheim Area 8% Johan Sverdrup Grieg/Aasen 33% Area 11% 1,716 mmboe Valhall Area 22%

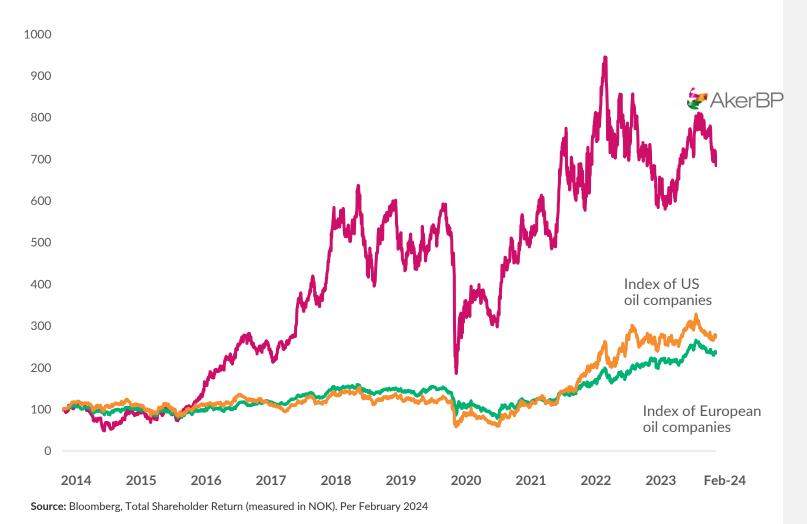
#### **2C contingent resources**





### Large value creation to shareholders

Index



>600% shareholder
return last 10 years

~22% annual investor return

Index of European oil companies: Equinor, BP, Total, ENI, Shell, Repsol, Galp Index of US oil companies: Exxon, Chevron, ConocoPhilips, Hess, Eog, Pioneer, Marathon, Diamondback, Apache. Peer averages are equal weighted.



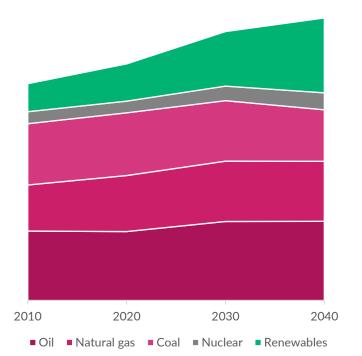
### Oil & gas will remain a crucial part of the energy mix

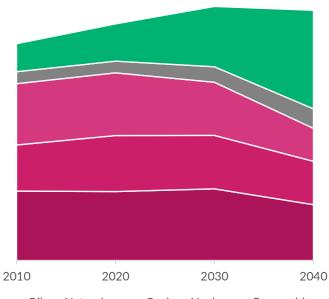
Total energy supply (IEA WEO 2022)

Stated policies scenario

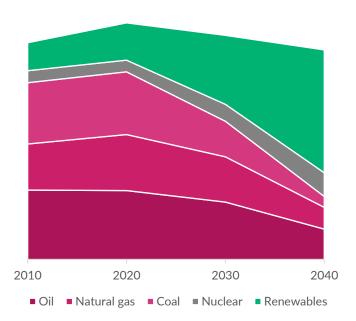
Announced pledges scenario

Net zero emissions by 2050 scenario





■ Oil ■ Natural gas ■ Coal ■ Nuclear ■ Renewables





### Our contribution as a pure play E&P company

### Maximize value

for shareholders and the society while producing the energy the world needs Minimize emissions

from our operations

Share technology and knowledge

to enable new industries



### Aker BP's improvement programme

#### **Strategic alliances**

One-team culture with our main suppliers based on common goals and shared incentives

#### Lean operations

Framework for developing more efficient work processes

#### Flexible business models

Re-thinking how we structure our interactions with suppliers and business partners

#### Digitalisation

Essential enabler for building the E&P company of the future



### **Our strategic priorities**

Ambition to lead the industry transformation as the E&P company of the future



Return maximum value to our shareholders and our society

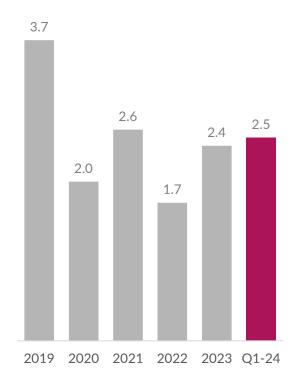


# Operate safely and efficiently

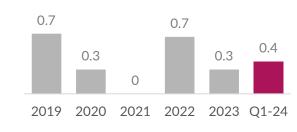


### Safety

#### Injury frequency (TRIF)<sup>1</sup>



#### Serious incident frequency (SIF)<sup>1</sup>

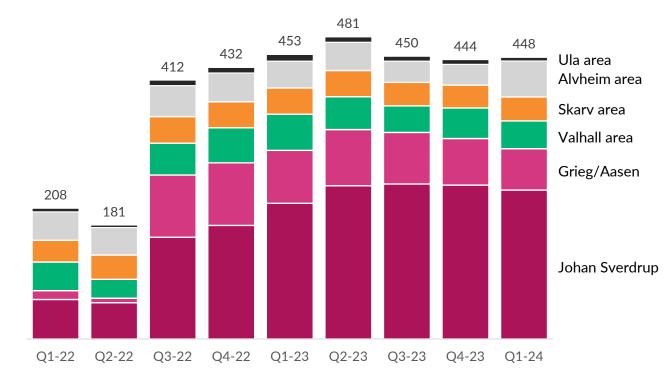


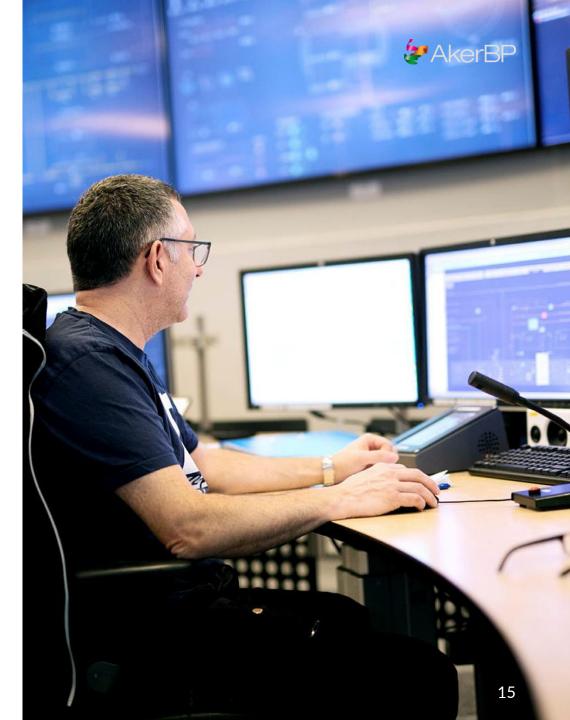
1) TRIF and SIF in prior years have been restated to reflect a more accurate methodology for measurement of exposure hours. See Quarterly report Q4 2023 for details.



### Production

### **Oil & gas production per area** 1,000 mboepd

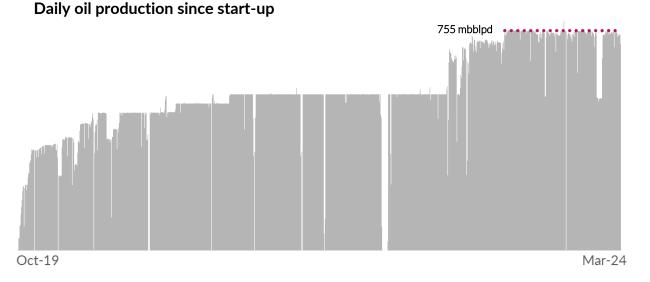




### Johan Sverdrup

A giant field with excellent reservoir properties

- Excellent operational performance
- Stable production at elevated capacity level
- Continuously working to optimise production

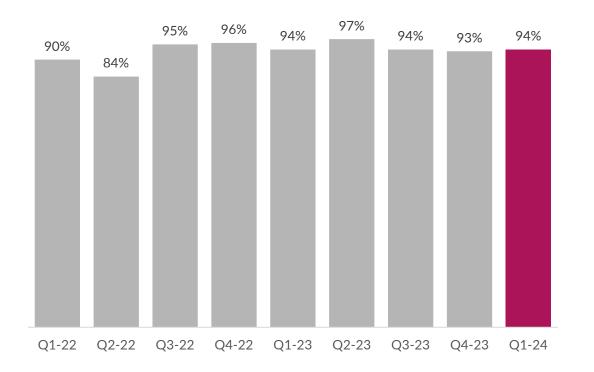


AkerBP

Aker BP holds 31.6% ownership in the Johan Sverdrup partnership operated by Equinor

### **Production efficiency**

#### High production uptime<sup>1</sup>

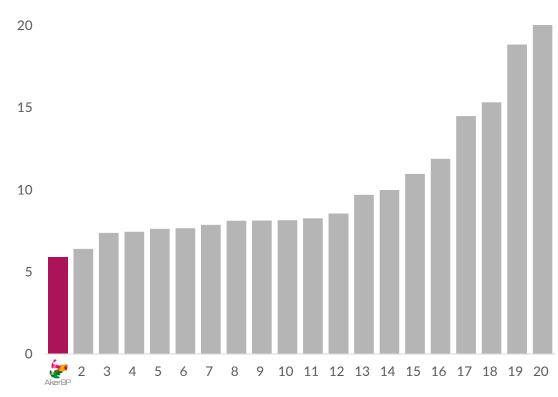




1) Total portfolio per quarter (operated and non-operated)

### Low-cost operations

### **Total operational cost<sup>1</sup>** USD per boe, 2023e

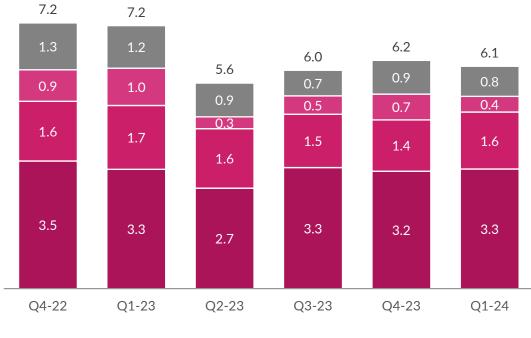






### **Production cost**

#### USD per boe



Base opex Tariff & transport Projects Power & environment tax





### Future operations – modernising and digitalising the way we work



Integration of new concepts

New ways of working



Integrated Operation Centres



Data-driven decisions

New cooperation models

ALC: NO	^ <del>۳</del>

Increased digital competence for all



Remote operations and maintenance



Automation

20



# Decarbonise our business





### Aker BP's decarbonisation strategy

Reducing absolute scope 1&2 GHG emissions before neutralising residual emissions

	Scope 3		
Avoid	ReduceImage: the second	NeutraliseSecond Second	Upstream scope 3 reduction through procurement
Electrification of greenfield assets and portfolio management			Support new industries and drive technology development
			Explore potential of CCS

Create value through decarbonisation

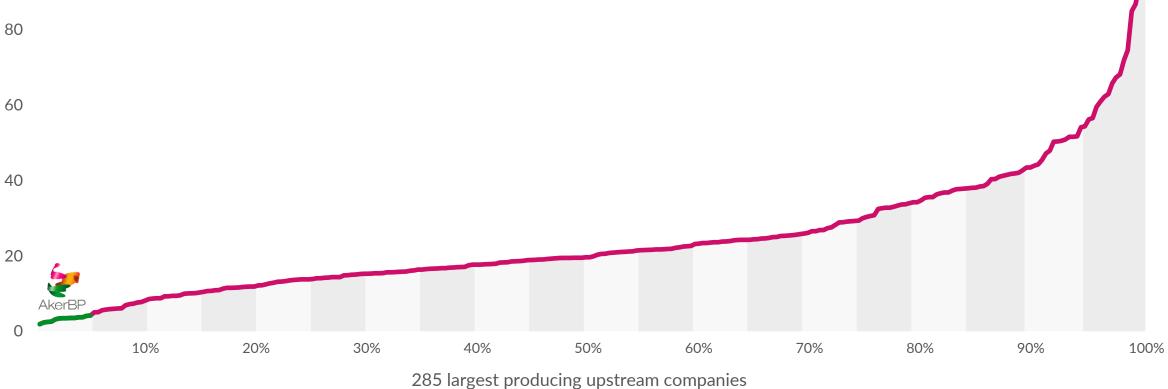
#### Aker BP's targets

- 1. Reduce operated scope 1&2 GHG emissions with 50% by 2030 and ~100% by 2050
- 2. Net zero equity share scope 1&2 emissions by 2030
- World-class equity share scope 1&2 GHG intensity <4 kg CO<sub>2</sub>e/boe
- 4. World-class methane intensity <0.05 %



### Aker BP – a global leader in low CO<sub>2</sub> emissions

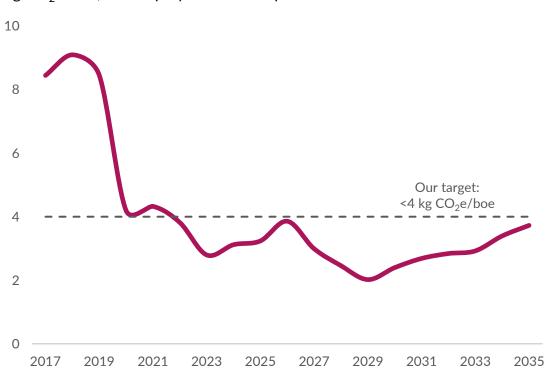
**Net emission intensity 2023** kg CO<sub>2</sub>e per boe, equity share





### Staying below our strict GHG and methane targets

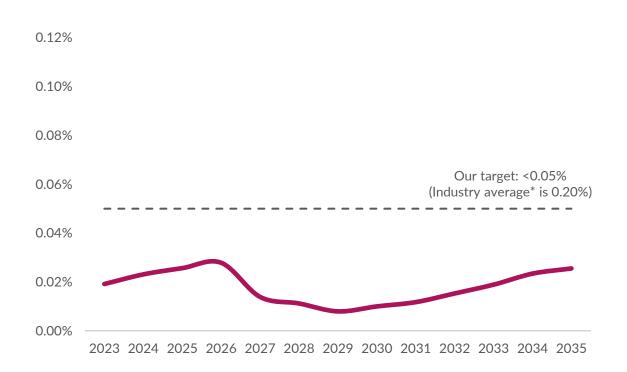
#### **GHG** intensity



#### Kg CO<sub>2</sub>e/boe, total equity share of scope 1&2 emissions

#### Methane intensity

% methane in saleable gas, operated gross volume





### Targeting net zero scope 1&2 emissions by 2030

Aker BP to offset all our remaining emissions using high-quality carbon removal projects

### **Total estimated equity share scope 1&2 emissions** 1 000 tonnes CO<sub>2</sub>e



#### Our approach

#### **Avoid**

New assets with power from shore Target 100% electrification

#### Reduce

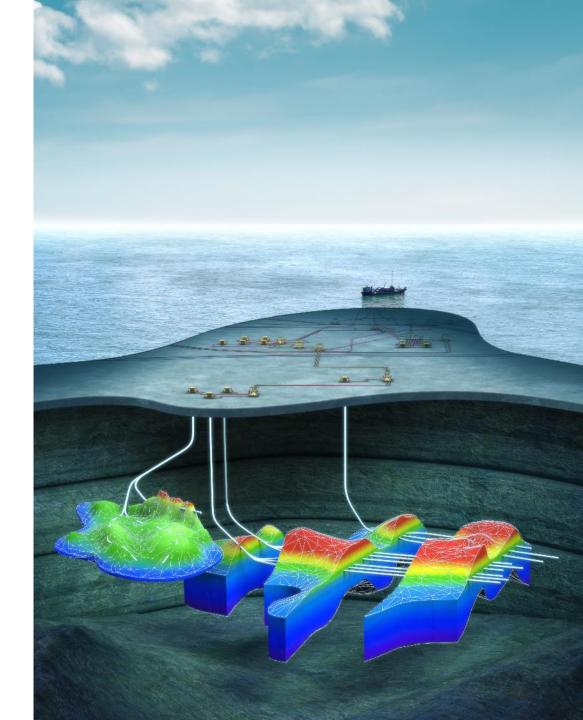
Continued energy efficiency 2% annual reduction target

#### Neutralise residual emissions

High quality carbon offsets Removal only, strict verification criteria



# Deliver high-return projects on quality, time and cost





### **Aker BP project overview**

~770 mmboe net oil and gas volume at net capex of around USD 3 billion after tax

Asset area	Field development	Aker BP ownership	Gross/net volume	Net capex estimate	PDO submission	Production start
Alvheim	Frosk	80.0%	10/8 mmboe	USD 0.2bn	2021	2023 🗸
	Kobra East & Gekko	80.0%	50/40 mmboe	USD 0.9bn	2021	2023 🗸
	Tyrving	61.3%	25/15 mmboe	USD 0.4bn	2022	2024 <sup>1</sup>
Grieg/Aasen	Hanz	35.0%	20/7 mmboe	USD 0.2bn	2021	2024 🗸
	Symra	50.0%	87/49 mmboe	USD 1.3bn	Dec-22	2026
	Solveig Phase II	65.0%				2026
Skarv	Alve North	68.1%	119/51 mmboe	USD 1.0bn	Dec-22	2027
	Idun North	23.8%				2027
	Ørn	30.0%				2027
Valhall	Valhall PWP	90.0%	230/187 mmboe	USD 5.5bn	Dec-22	2027
	Fenris	77.8%				2027
Yggdrasil	Hugin	87.7%	650/413 mmboe	USD 10.7bn	Dec-22	2027
	Munin	50.0%				2027
	Fulla	47.7%				2027



### Our key principles for successful project execution

#### **Partnerships**

- **Competence** and learning
- Continuity
- Common goals and incentives

#### **Standardisation**

- Well designs and equipment
   Topside and subsea equipment
- Facilitate efficient operations

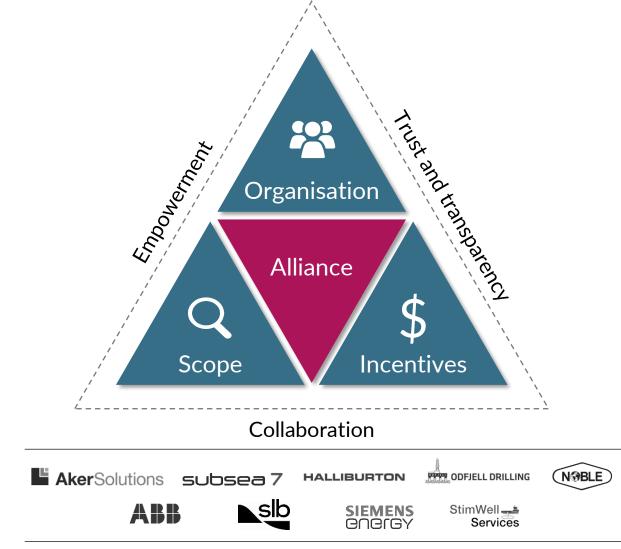
#### Frontloading

- Early planning and maturation
- ✓ Supplier involvement
- ✓ Secured yard and rig capacity



### Alliances with leading suppliers – with proven track record

The cornerstone of project planning and execution



#### Alliances established with leading suppliers

- Covering majority of capital spend
- Subsea, Fixed Facilities, Modifications and Drilling
- One team Common goals Shared incentives

#### Proven track record of alliance model since 2016

- 18 subsea tie-backs
- Two fixed platforms
- More than 100 wells completed
- Significant modifications scope

#### Key benefits

- Access to capacity and competence
- Improved efficiency
- Drive continuous improvement



### Project execution progressing according to plan

Moving from engineering and procurement phase to construction



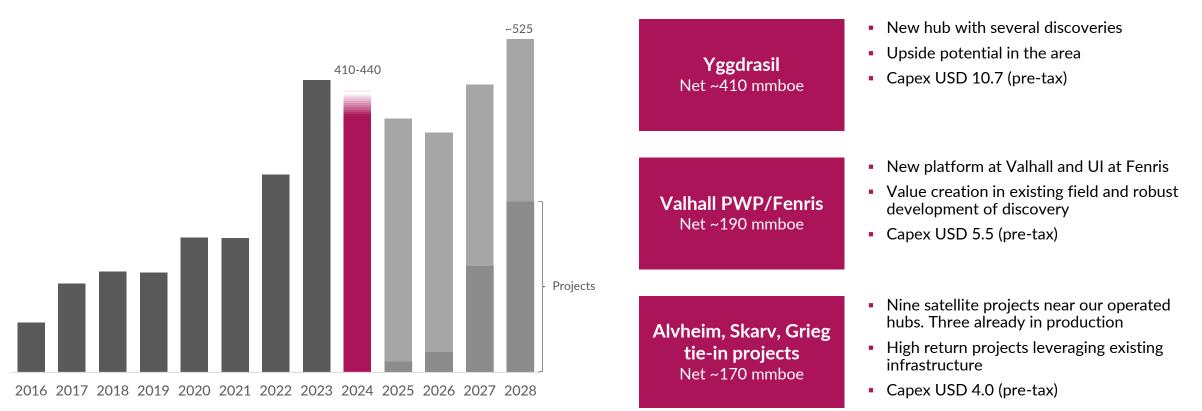


### Development projects to drive growth and value creation

Net volume ~770 mmboe Net capex USD ~3 billion after tax Portfolio BE at USD 35-40 per barrel<sup>1</sup>

#### **Production outlook**

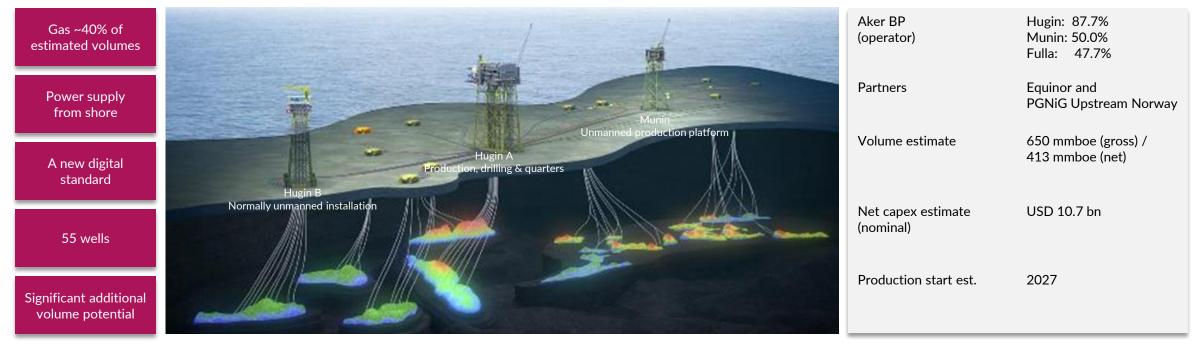
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### Yggdrasil

#### New North Sea area hub by joining forces across licences

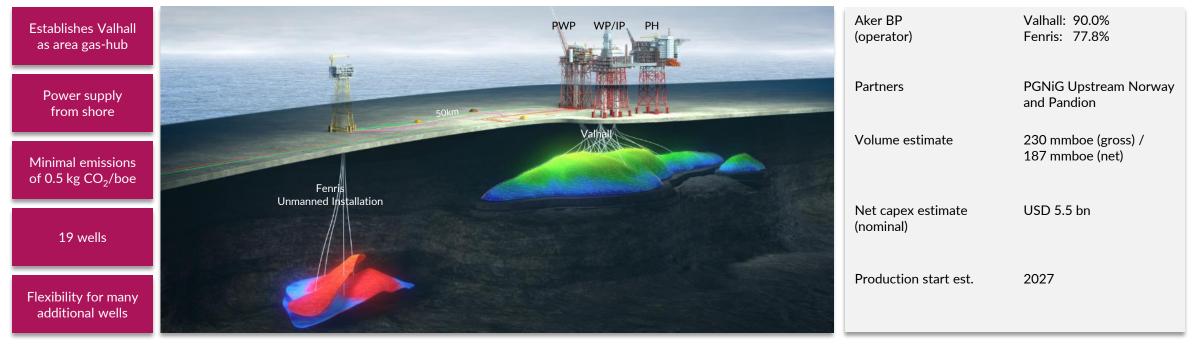






### Valhall PWP-Fenris

#### Unlocks new volumes and secures life-time extension on Valhall

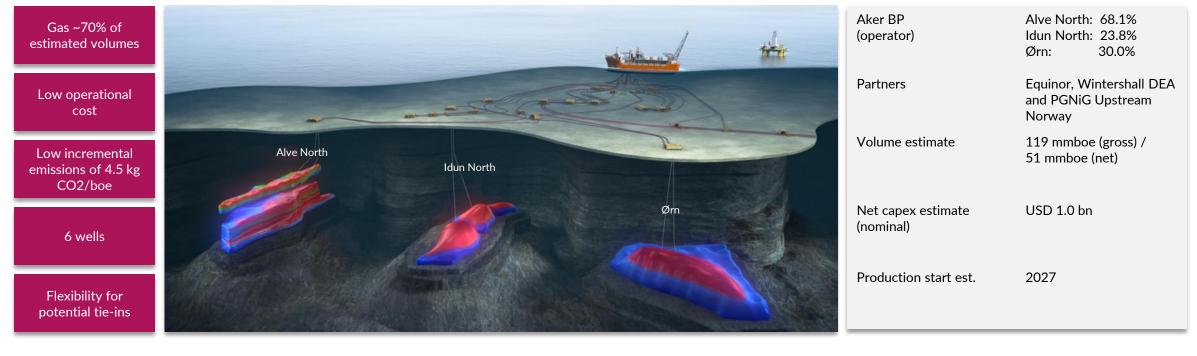


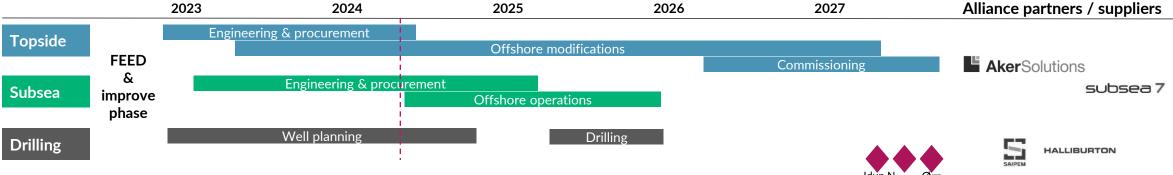




### **Skarv Satellites**

#### Investments in future flexibility enabling further area development





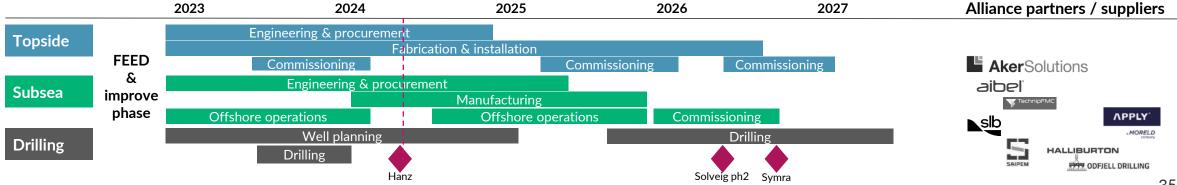
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### **Utsira High projects**

#### Increased capacity utilisation at Ivar Aasen and Edvard Grieg platforms

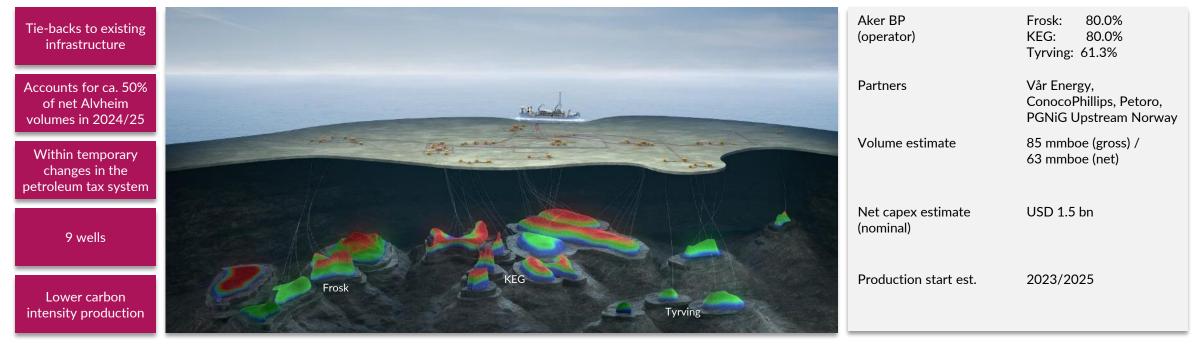


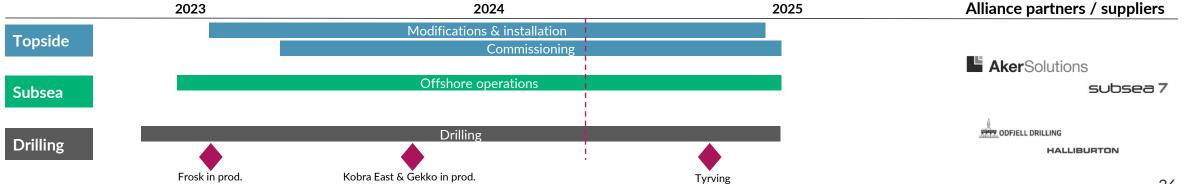




### **Alvheim projects**

Unlocks new volumes, reduces unit cost and secures life-time extension on Alvheim

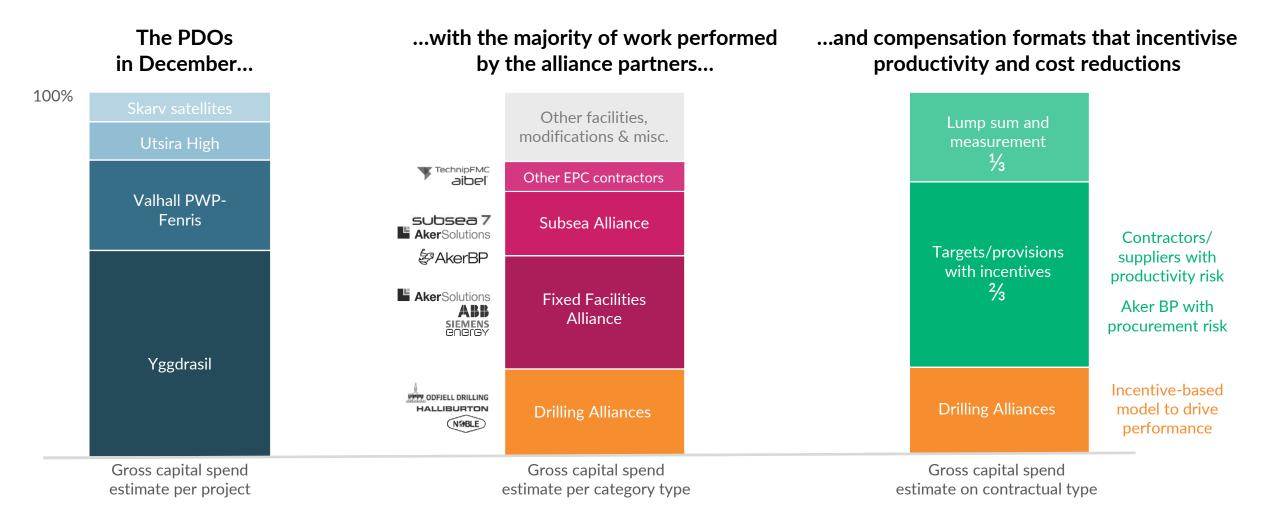






# **Execution through alliances and incentive-based contracts**

Capacity secured with alliance partners





# Signed contracts with all major yards in Norway

Close and early collaboration to ensure capacity, construction quality and efficiency

#### **Aker Solutions Stord**



- PWP Topside Fabrication/Integration
- Hugin A Topside Fabrication/ Integration



- Fenris Topside and Jacket
- Hugin B Topside and Jacket
- Hugin A and PWP Jackets

#### Aker Solutions Egersund



- Hugin A Utility Module Lower Part
- Fulla Subsea Manifolds
- PWP Pre-fab Modifications

#### Aker Solutions Sandnessjøen



- Hugin A and PWP Flares
- SSP Subsea Manifolds
- SSP Pre-Fab Modifications

#### Aibel Haugesund



 Munin Topside Fabrication/ Integration

#### Rosenberg Worley Stavanger



PWP Utility Module

#### Leirvik Stord



- Hugin A Living Quarter
- Hugin B Helideck
- Hugin B Emergency Shelter

#### Nymo Grimstad/Eydehavn



PWP Bridge



# Establish the next wave of profitable growth options



# **Our exploration strategy**

## Uniquely positioned on the NCS

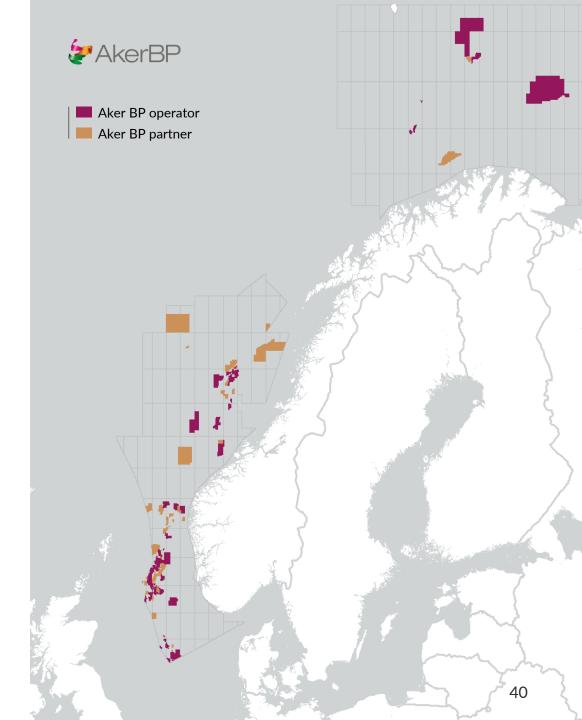
- 2<sup>nd</sup> largest in Norway with over 200 licences
- Operator of ~70%
- 27 licences awarded in APA 2023 all-time high

## Targeting net 250 mmboe from 2022 to 2027

- Drill 10-15 exploration wells per year
- 80% near-field 20% in new areas

## New ways of working

- Technology driving efficiency and exploration success
- Data gathering and processing speed multiplied





## 2023 – another year of successful exploration

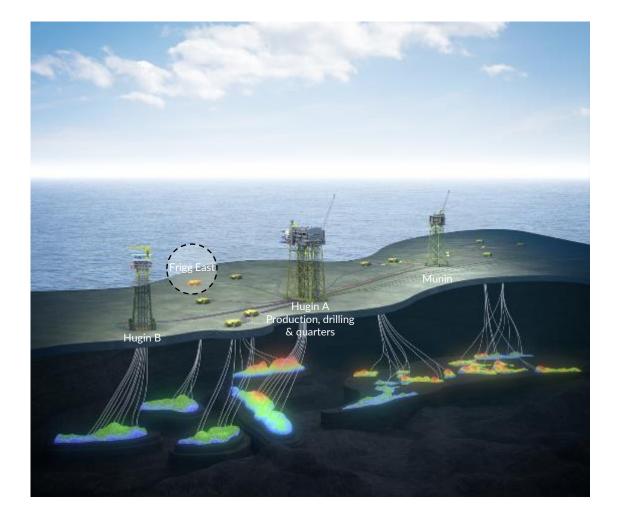
Significant oil discovery in the Yggdrasil area

#### **Discovery at Frigg East**

- Current volume estimate of 53-90 mmboe gross
- Increases the resource base for Yggdrasil
- Highly profitable with break-even well below \$20/bbl

#### Partner in several other discoveries

- Carmen, Ofelia, Norma
- Finding cost below \$1/boe
- 2/3 on the way towards 2027 target of 250 mmboe



## 2024 exploration program

Licence	Prospect	Operator	Aker BP share	Pre-drill mmboe	Status
PL102G	Trell North*	Aker BP	61%		3-12 mmboe
PL1138	Ametyst	Harbour Energy	30%		6-19 mmboe
PL956	Ringhorne North	Vår Energi	20%		13-23 mmboe
PL211CS	Adriana*	Wintershall Dea	15%		23-45 mmboe
PL442	FGD*/Ypsilon	Aker BP	88%	9 - 20	Drilling
PL1182S	Kjøttkake	DNO	30%	19 - 40	Q2
PL1185	Kvernbit	Equinor	20%	9 - 65	Q2
PL203	Alvheim Deep	Aker BP	80%	24 - 160	Drilling
PL261	Storjo West	Aker BP	70%	4 - 30	Q2
PL1170	Ferdinand	Aker BP	35%	31 - 65	Q2
PL1170	Hassel	Aker BP	35%	27 - 45	Q2
PL554	Garantiana Skrustikke	Equinor	30%	26 - 100	Q2
PL211CS	Sabina*	Wintershall Dea	15%	6 - 15	Q3
PL869	Rumpetroll South	Aker BP	80%	10 - 45	Q3
PL932	Kaldafjell	Aker BP	40%	12 - 140	Q3
PL1110	Njargasas	Aker BP	55%	23 - 120	Q4
PL1131	Elgol	Vår Energi	20%	27 - 180	Q4
PL942	Kongeørn	Aker BP	30%	5 - 40	Q4
PL886	Bounty	Aker BP	60%	50 - 400	Q4
PL212	E-Prospect	Aker BP	30%	5 - 10	Q4

**Ferdinand** AkerBP Hassel Aker BP operator 📕 📕 Aker BP partner Elgol Kongeørn Storjo W E-Prospect Adriana/Sabina Bounty Garantiana Skrustikke Kaldafjell Kvernbit Kjøttkake Njargasas Trell North FGD/Ypsilon Ringhorne North Alvheim Deep Ametyst Rumpetroll S.

\*) Appraisal well



Wisting

## Significant upside potential around existing assets

#### **Reserves and resources** billion boe 4.0 Harstad Skarv: Infill drilling, exploration and development of tight reservoirs ILX potential, net risked Edvard Grieg/Ivar Aasen: Infill drilling, 3.0 Sandnessjøen exploration and basement upside Skarv 3P reserves Johan Sverdrup: Infill drilling, subsea tiebacks exploration opportunities Trondheim 2C resources 2.0 **Valhall:** Infill drilling, exploration with new gas infrastructure NOAKA Wisting: Exploring for upside potential Oslo Alvheim 1.0 Edvard Grieg 2P reserves Stavanger & Ivar Aasen Johan Sverdrup Ula/Tambar Valhall/Hod 0.0 **Reported reserves** Currently identified potential



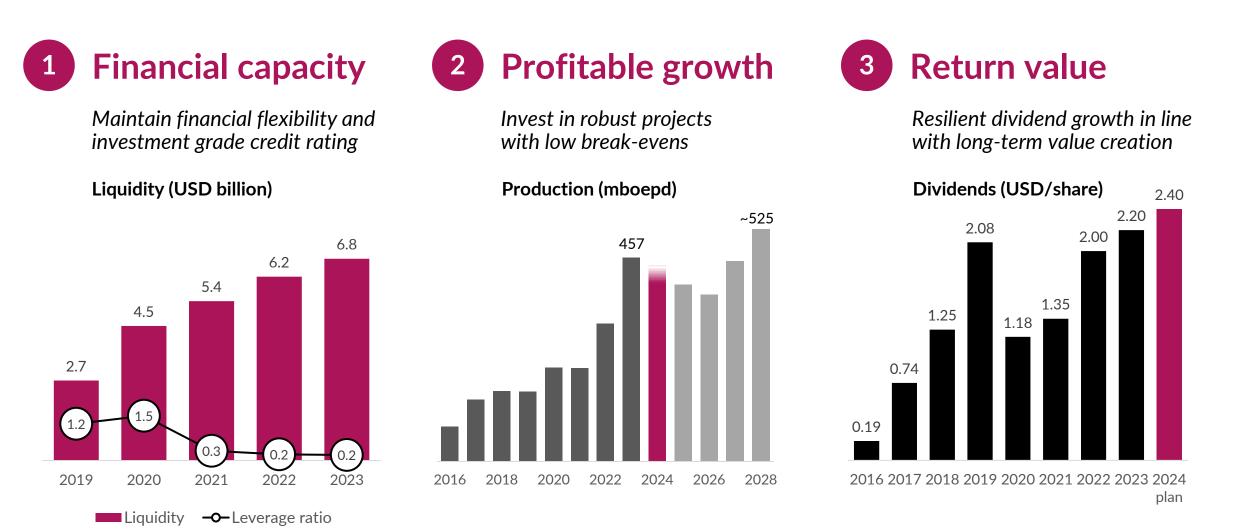
# Return maximum value to shareholders and society





## **Capital allocation priorities**

Aker BP's financial frame – designed to drive value creation and shareholder return





## **Continuously optimising our capital structure**

#### **Recent financing transactions**

2024: EUR 750 million in new Senior Notes issued

2032 maturity

#### 2023: USD 1,500 million in new Senior Notes issued

- USD 500 million Notes due in 2028
- USD 1,000 million Notes due in 2033

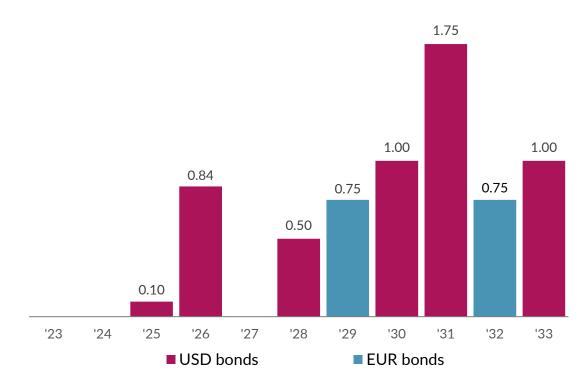
2023: USD ~1,000 million in existing bonds repurchased

• 2025 and 2026 maturities

2023: USD 1,800 million Forward Start Bank Facility signed

- Active from 2026, maturing in 2028, options to extend to 2030
- Opportunity to increase up to USD 2,500 million

#### Bond maturities USD/EUR billion

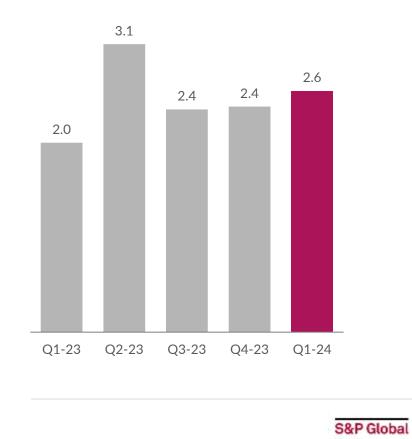




## Maintaining financial flexibility

Net interest-bearing debt

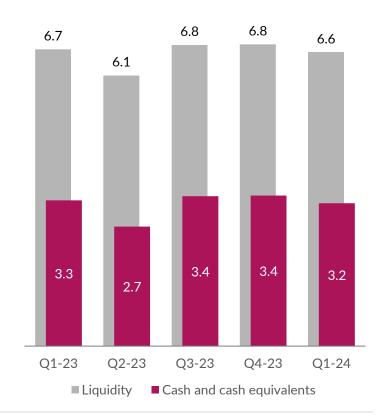
Excl. leases, USD billion



**Leverage ratio<sup>1</sup>** Targeting below 1.5 over time

Q1-21 Q3-21 Q1-22 Q3-22 Q1-23 Q3-23 Q1-24

Liquidity available<sup>2</sup> USD billion



Investment grade credit ratings

FitchRatings BBB

Moody's Baa2

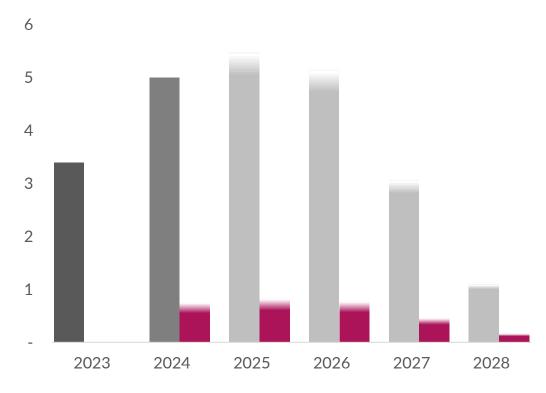
BBB



# Investing in robust and profitable projects

In an investment-friendly tax system

## Aker BP est. capex before and after tax USD billion



 Total capex estimate 2023-2028 in line with plans presented one year ago

- Minor adjustments to capex phasing between years
- ~85% of the planned capex is related to projects subject to the temporary tax system with 86.9% tax deduction
- The rest is subject to ordinary tax system with 78% tax deduction

■ Total capex ■ Capex after tax



## Near-term tax payments

## Sensitivity for H2-2024

USD million

2 500



#### Tax instalments for fiscal year 2023

- Tax for the year is paid in six bimonthly instalments with six months delay
- Q2-24 instalments now fixed based on full-year 2023 performance

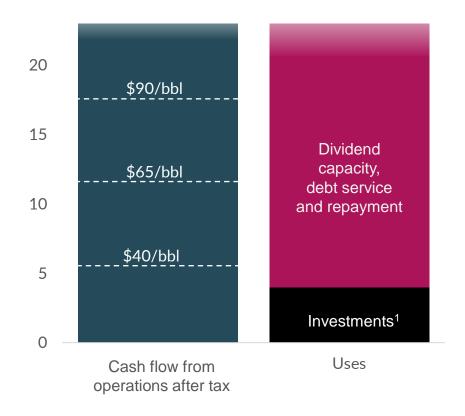
## Assumptions for H2-24 sensitivity analysis

- Gas prices assumed at USD 8 per mmbtu
- USDNOK rate assumed at 10.0
- Three oil price scenarios illustrated (average for 2024)

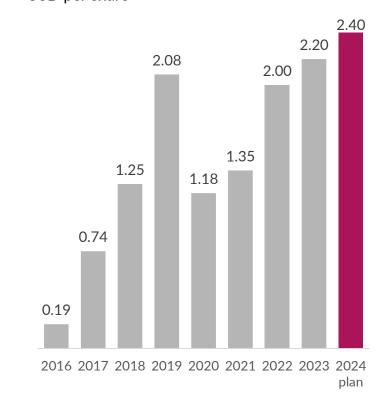


## Strong and resilient cash flow as basis for dividend growth

#### Aker BP value creation plan 2023-2028 USD billion, accumulated



**Dividends** USD per share



Low-cost production gives resilient dividend capacity

- Distributions shall reflect the capacity through the cycle
- 9% dividend growth in 2024
- Ambition to grow dividend by minimum 5% per year



# First quarter 2024

24 April 2024 Aker BP ASA

# Highlights

First quarter 2024

## High operational performance

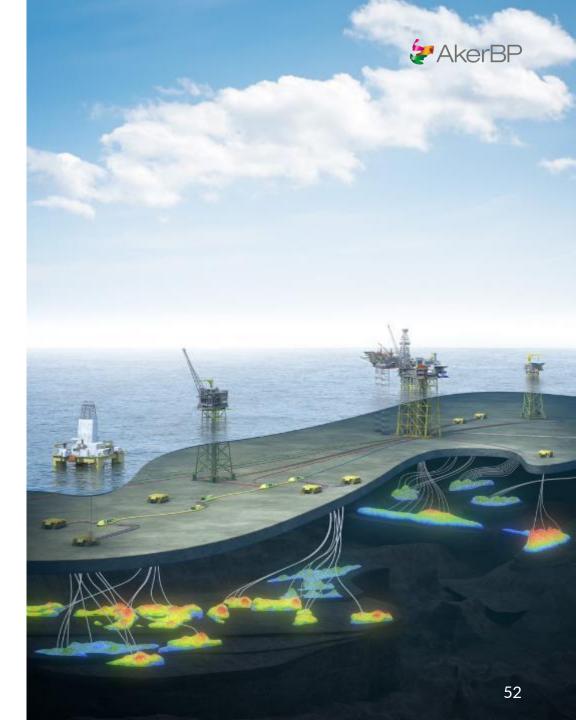
- Production as planned
- Low cost and low emissions

## **Development projects on track**

- Hanz in production
- Accelerated start-up for Tyrving

## Strong financial position

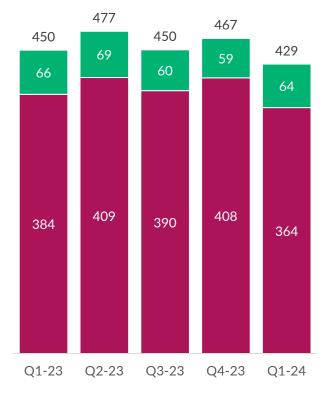
- Stable underlying cash flow
- Full-year guiding unchanged



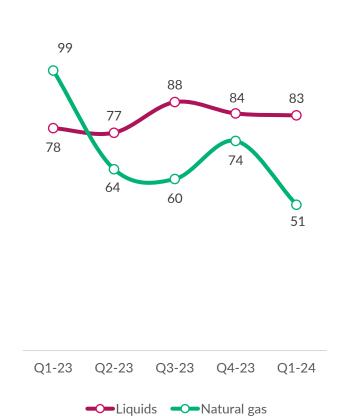


## Sales of oil and gas

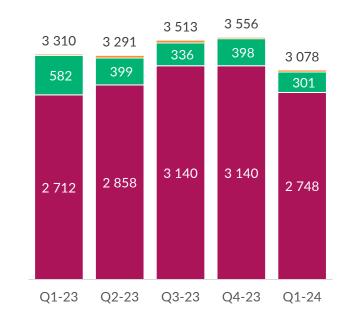
## Volume sold



#### Realised prices USD/boe



Total income USD million



Liquids Natural gas

Liquids Natural gas Other



## **Income statement**

USD million

	Q1 2024		Q4 2023	
	– Actual	Before impairment	Impairments	Actual
Total income	3 078	3 556		3 556
Production costs	211	298		298
Other operating expenses	11	17		17
EBITDAX	2 855	3 241		3 241
Exploration expenses	68	67		67
EBITDA	2 787	3 174		3 174
Depreciation	592	606		606
Impairments	0		415	415
Operating profit (EBIT)	2 194	2 569	(415)	2 154
Net financial items	(104)	15		15
Profit/loss before taxes	2 090	2 583	(415)	2 168
Tax (+) / Tax income (-)	1 559	2 008	(3)	2 005
Net profit / loss	531	575	(412)	164
EPS (USD)	0.84	0.91	(0.65)	0.26
Effective tax rate	75 %	78 %	1 %	92 %

## **429 mboepd (467)** Oil and gas sales

**\$78** per boe (82)

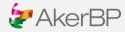
Net realised price

**\$6.1** per boe (6.2)

**Production cost** 

75% (92%)

Effective tax rate



# **Cash flow**

USD million

	Q1-24	Q4-23	Q3-23	Q2-23
Op. CF before tax and WC changes	2 986	3 204	3 235	2 731
Taxes paid	(1 054)	(2 207)	(862)	(2 817)
Changes in working capital <sup>1</sup>	(476)	506	(272)	207
Cash flow – operations	1 456	1 503	2 101	121
Cash flow – investments	(1 117)	(1 042)	(944)	(776)
Free cash flow	339	461	1 157	(655)
Net debt drawn/repaid	-	(O)	(2)	488
Dividends	(379)	(348)	(348)	(348)
Interest, leasing & misc.	(110)	(85)	(138)	(75)
Cash flow – financing	(489)	(433)	(488)	66
Net change in cash	(150)	28	669	(589)
Cash at end of period	3 215	3 388	3 375	2 689

**\$0.34** bn (0.5)

Free cash flow (FCF)

## **\$0.54** (0.73)

FCF per share

**\$0.60** (0.55)

Dividend per share



## **Balance sheet**

### USD million

Assets	31.03.24	31.12.23	31.03.23
PP&E	17 819	17 450	16 220
Goodwill	13 143	13 143	13 636
Other non-current assets	3 207	3 314	3 122
Cash and equivalent	3 215	3 388	3 280
Other current assets	2 053	1 751	1 671
Total Assets	39 437	39 047	37 928

Equity and liabilities			
Equity	12 514	12 362	12 267
Financial debt	5 791	5 798	5 304
Deferred taxes	11 058	10 592	9 502
Other long-term liabilities	4 674	4 861	4 681
Tax payable	3 444	3 600	4 758
Other current liabilities	1 955	1 833	1 416
Total Equity and liabilities	39 437	39 047	37 928

1) Leverage ratio: Net interest-bearing debt divided by EBITDAX last 12 months, excluding effects of IFRS16 Leasing

**\$6.6** bn (\$6.8)

Total available liquidity

32% (32%)

Equity ratio

0.21 (0.19)

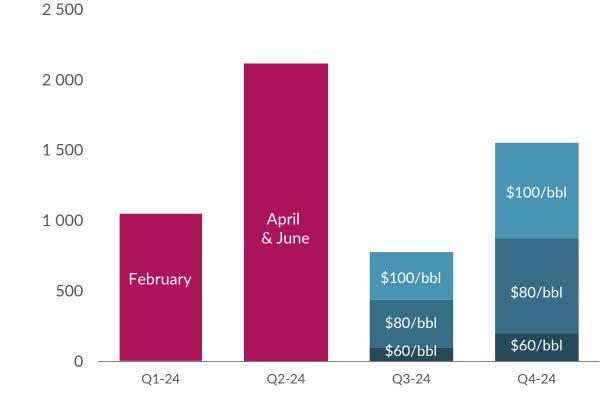
Leverage ratio<sup>1</sup>



## Near-term tax payments

### Sensitivity for H2-2024

USD million



#### Tax instalments for fiscal year 2023

- Tax for the year is paid in six bimonthly instalments with six months delay
- Q2-24 instalments now fixed based on full-year 2023 performance

## Assumptions for H2-24 sensitivity analysis

- Gas prices assumed at USD 8 per mmbtu
- USDNOK rate assumed at 10.0
- Three oil price scenarios illustrated (average for 2024)

# 2024 guidance

	Q1-24 actuals	2024 guidance
Production (mboped)	448	410-440
Opex (USD/boe)	6.1	~7.0
Capex (USDbn)	1.0	~5.0
Expex (USDbn)	0.08	~0.50
Abex (USDbn)	0.06	~0.25





# The Norwegian petroleum tax system



## The Norwegian petroleum tax system

An overview

Ordinary tax system	<ul> <li>Stable 78% tax rate, consisting of corporate tax (CT) and special petroleum tax (SPT)</li> <li>Cash flow-based tax system from 2022</li> <li>Immediate deductions for offshore investments in SPT and refund of tax losses</li> </ul>
<b>Temporary tax system</b> implemented in 2020 to stimulate investments during the pandemic	<ul> <li>An additional 12.4 % deduction of offshore investments in SPT for projects sanctioned pre-2023</li> <li>Resulting in 86.9% deduction for investments versus 78% tax on income</li> <li>Applicable to ~85% of Aker BP's investments 2023-2028</li> </ul>
Financial effects	<ul> <li>Cash flows accelerated with higher investments due to an increased gap between P&amp;L and cash tax</li> <li>Tax-losses no longer carried forward, increasing robustness in years with low commodity prices</li> <li>Reduced outstanding tax balances and increased deferred tax on the balance sheet</li> </ul>



# The tax system is highly supportive for investments

In the investment phase, taxes paid are significantly lower than tax expense in the P&L

#### Illustrative<sup>1</sup> tax calculations Aker BP 2023 - 2028 USD billion



- Relatively low tax payments in periods with high investments
  - Especially prominent in low oil price scenarios
- An illustrative tax calculation example
  - Tax calculation model employed<sup>1</sup> (available at <u>www.akerbp.com/en/investor</u>)

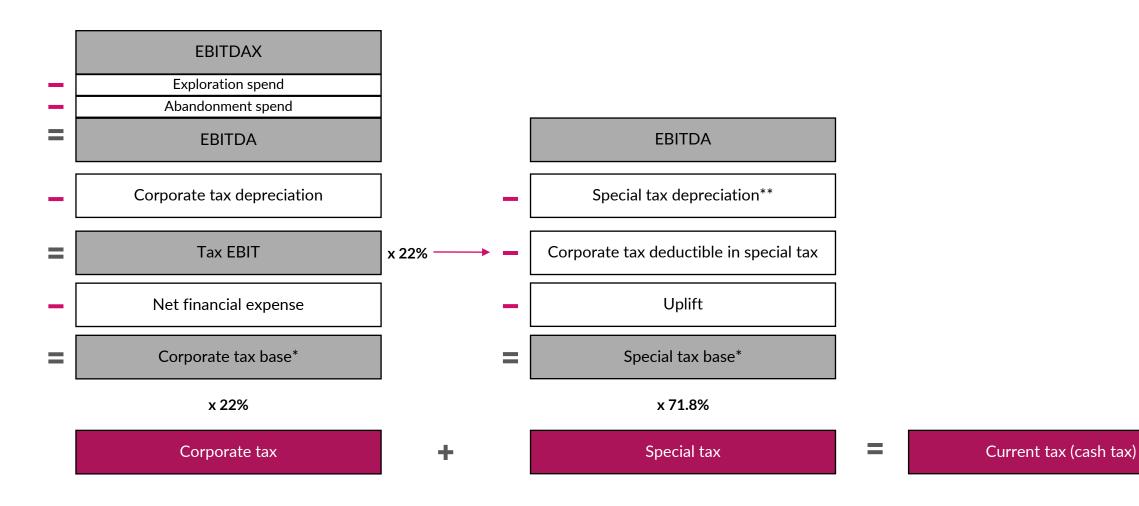


Note: this is for illustrative purposes only and is not company guiding



# **Overview of calculation of current tax (cash tax)**

Analyst information





www.akerbp.com