



#### **Disclaimer**

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These statements and this Document are based on current expectations, estimates and projections about global economic conditions, the economic conditions of the regions and industries that are major markets for Aker BP ASA's lines of business.

These expectations, estimates and projections are generally identifiable by statements containing words such as "expects", "believes", "estimates" or similar expressions.

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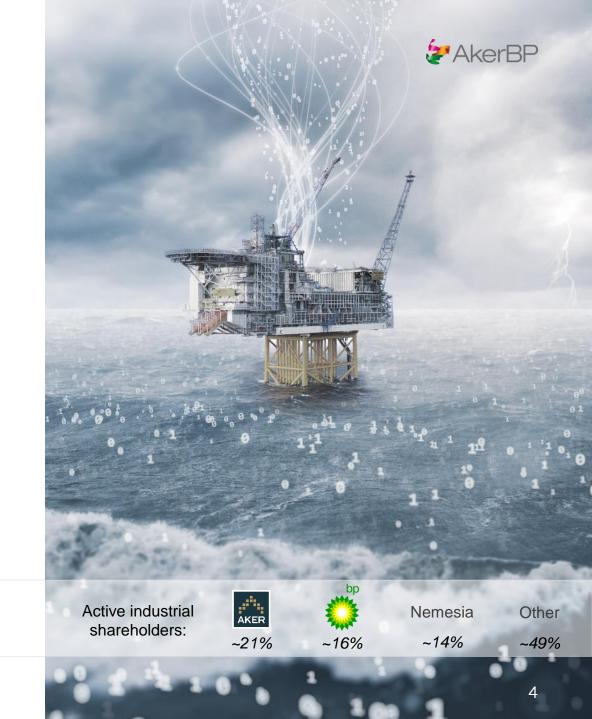
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## Aker BP's investment proposition

The E&P company of the future

- ✓ World-class assets with high efficiency and low cost
- ✓ Low emissions and clear pathway to net zero
- Driving transformation through digital and alliances
- ✓ Profitable growth from unique resource base
- ✓ Financial strength & growing dividends



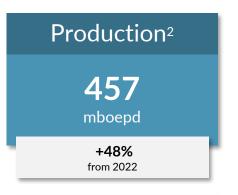


## World-class oil and gas portfolio

Large scale, low risk assets on the Norwegian Continental Shelf









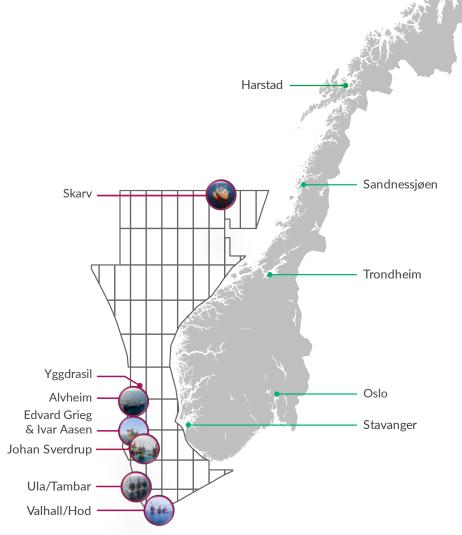










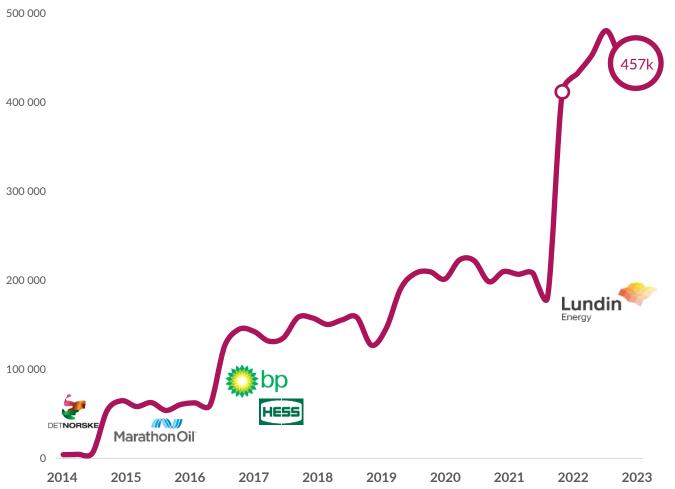


<sup>1)</sup> Reserves and resources at year-end 2023

<sup>2)</sup> Production 2023, mboepd: thousand barrels of oil equivalents per day

## Growth through M&A and projects

Transactions + 18 organic development projects



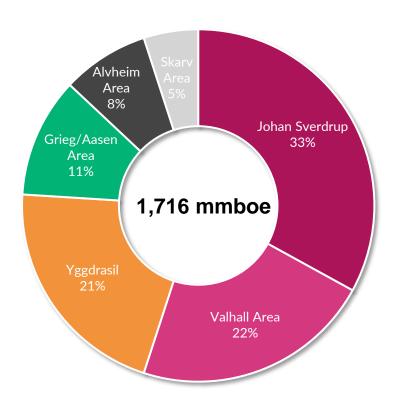




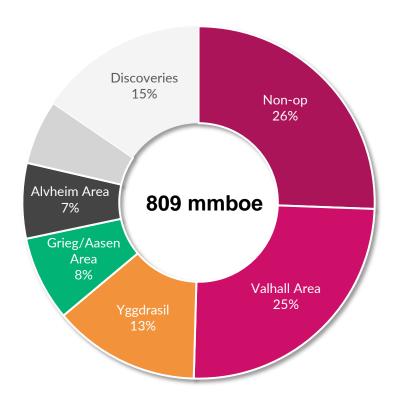
#### Reserves and resources

Year-end 2023

2P oil and gas reserves



#### **2C** contingent resources





# Large value creation to shareholders



>600% shareholder return last 10 years

~22% annual investor return

Source: Bloomberg, Total Shareholder Return (measured in NOK). Per February 2024



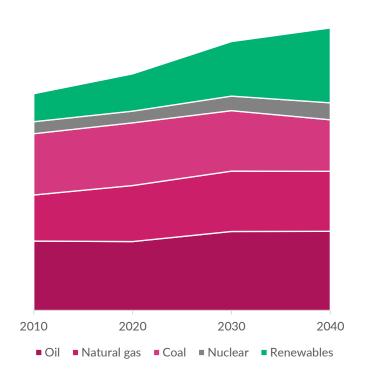
## Oil & gas will remain a crucial part of the energy mix

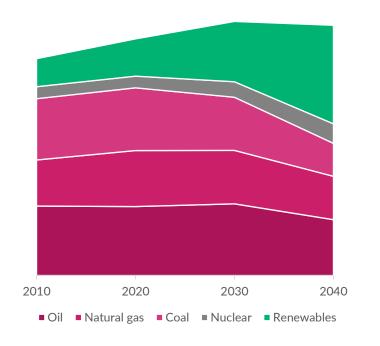
Total energy supply (IEA WEO 2022)

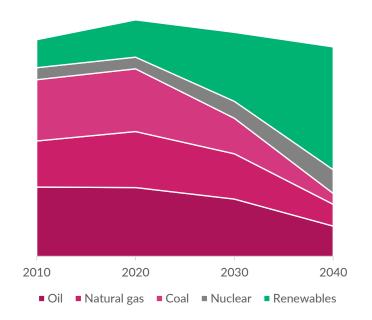
Stated policies scenario

Announced pledges scenario

Net zero emissions by 2050 scenario









# Maximize value

for shareholders and the society while producing the energy the world needs

# Minimize emissions

from our operations

# Share technology and knowledge

to enable new industries



## Aker BP's improvement programme





## Our strategic priorities

Ambition to lead the industry transformation as the E&P company of the future

Operate safely and efficiently

Decarbonise our business

Deliver high return projects on quality, time and cost Establish the next wave of profitable growth options









Return maximum value to our shareholders and our society



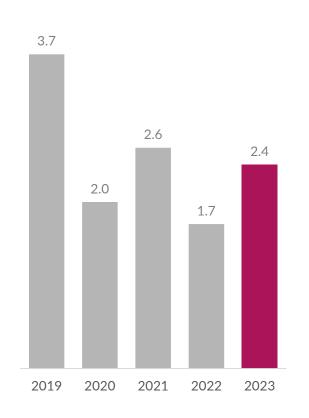
Operate safely and efficiently

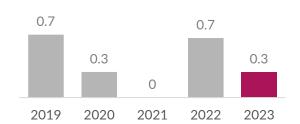


## **Safety**

#### Injury frequency (TRIF)<sup>1</sup>

#### Serious incident frequency (SIF)<sup>1</sup>

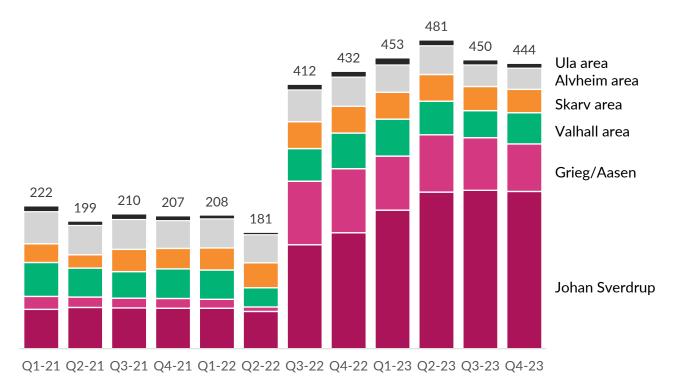


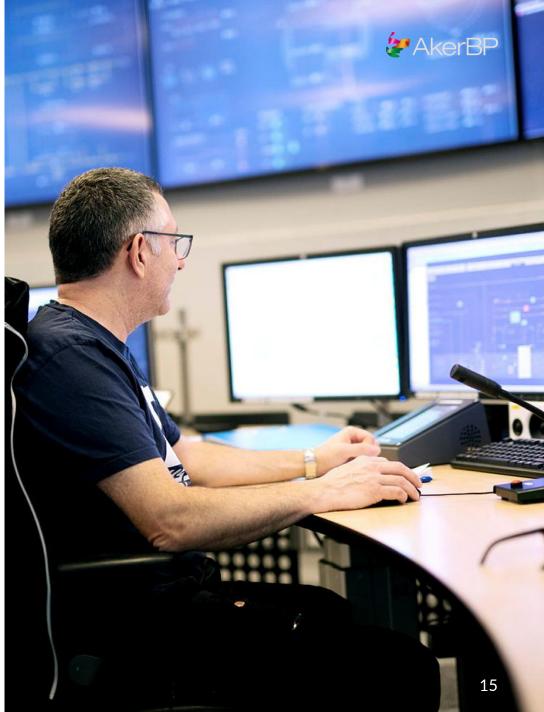




#### **Production**

## Oil & gas production per area 1,000 mboepd





## **Johan Sverdrup**

A giant field with excellent reservoir properties

- Excellent operational performance
- Stable production at elevated capacity level
- Continuously working to optimise production





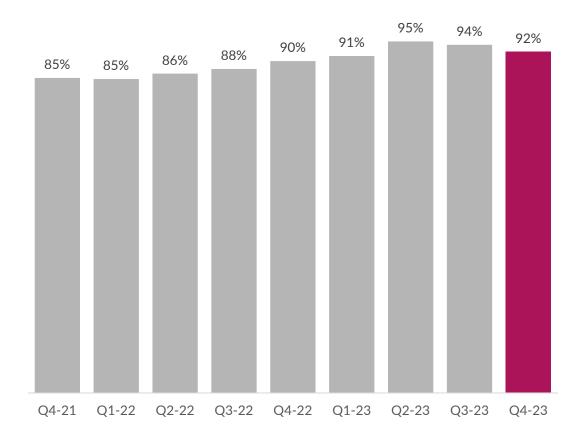
Oct-19 Dec-23



## **Production efficiency**

#### Increased production uptime

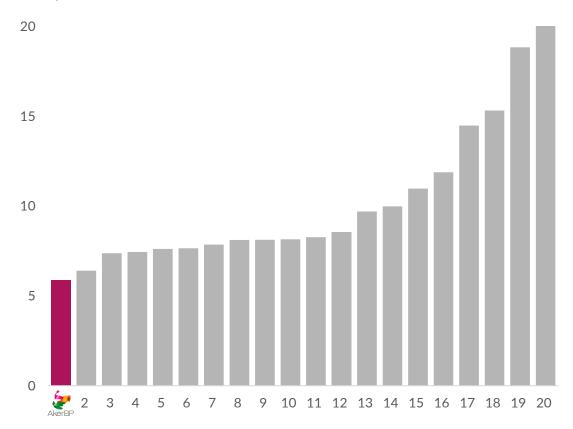
Rolling 12m, operated assets only

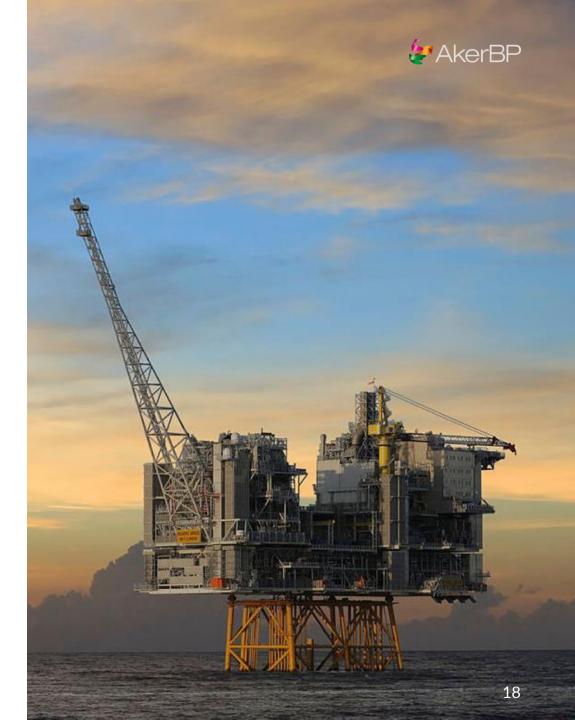




## **Low-cost operations**

## Total operational cost<sup>1</sup> USD per boe, 2023e





1) Source Wood Mackenzie. Companies included: Aker BP, BP, Chevron, ConocoPhillips, Diamondback Energy, DNO, Eni, EOG Resources, Equinor, ExxonMobil, , Galp Energia, Harbour Energy, Hess Corp., Marathon Oil, OKEA, Pioneer, Shell, TotalEnergies, , Tullow Oil, Vår Energi.



## Future operations - modernising and digitalising the way we work





Integration of new concepts



New ways of working



Integrated Operation Centres



Data-driven decisions



New cooperation models



Increased digital competence for all



Remote operations and maintenance



Automation





# Decarbonise our business





## Aker BP's decarbonisation strategy

Reducing absolute scope 1&2 GHG emissions before neutralising residual emissions

#### Scope 1&2

#### **Avoid**



Electrification of greenfield assets and portfolio management

#### Reduce



Active energy management and brownfield electrification

#### Neutralise



Carbon removal offsets for hard-to-abate emissions

#### Scope 3

Upstream scope 3 reduction through procurement

Support new industries and drive technology development

Explore potential of CCS

#### Aker BP's targets

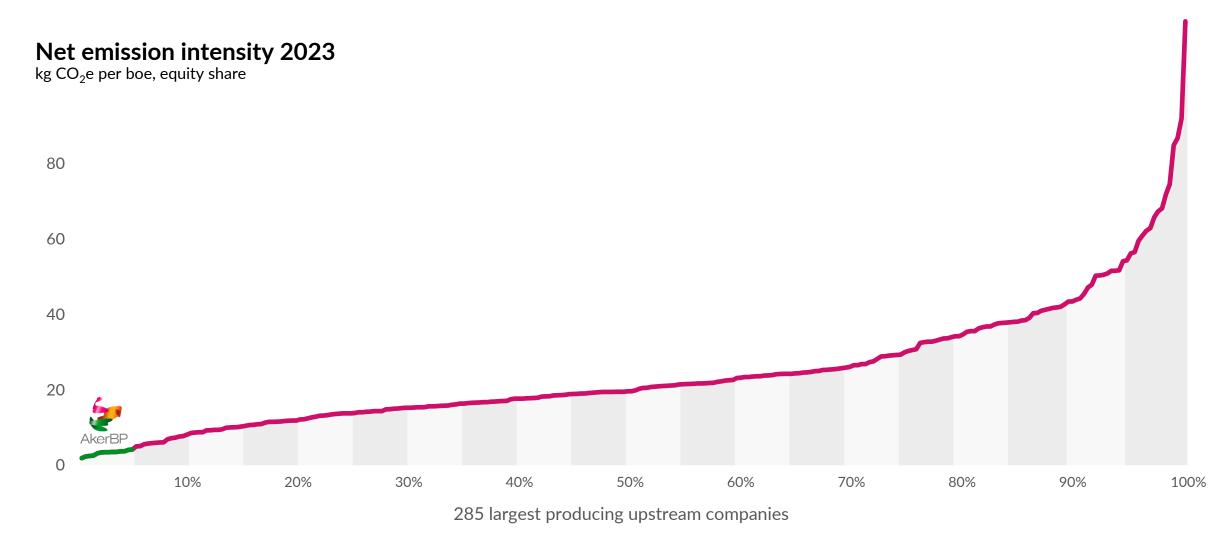
- Reduce operated scope 1&2 GHG emissions with 50% by 2030 and ~100% by 2050
- 2. Net zero equity share scope 1&2 emissions by 2030
- 3. World-class equity share scope 1&2 GHG intensity <4 kg CO<sub>2</sub>e/boe
- 4. World-class methane intensity <0.05 %

Create value through decarbonisation

GHG: Greenhouse gases



## Aker BP – a global leader in low CO<sub>2</sub> emissions



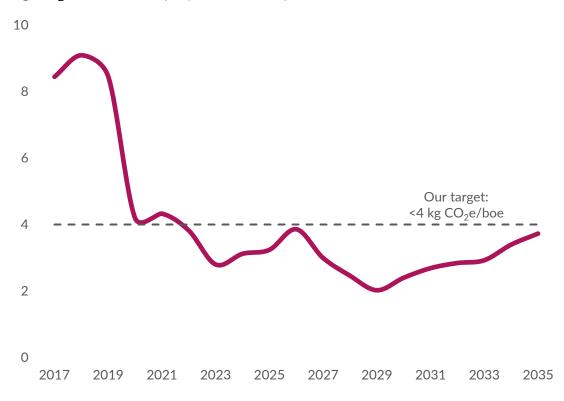
Source: Wood Mackenzie- Global upstream CO<sub>2</sub> emissions



## Staying below our strict GHG and methane targets

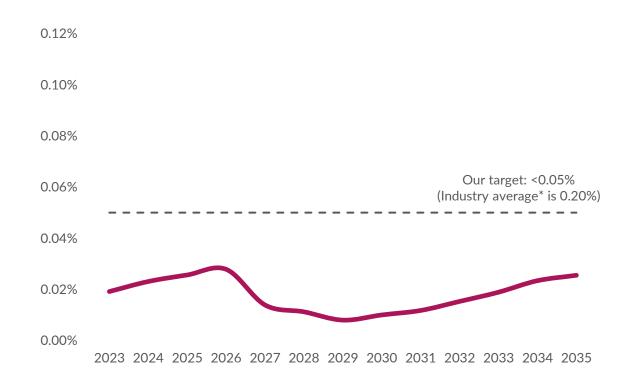
#### **GHG** intensity

Kg CO<sub>2</sub>e/boe, total equity share of scope 1&2 emissions



#### Methane intensity

% methane in saleable gas, operated gross volume





## Targeting net zero scope 1&2 emissions by 2030

Aker BP to offset all our remaining emissions using high-quality carbon removal projects

## Total estimated equity share scope 1&2 emissions 1 000 tonnes CO<sub>2</sub>e



#### Our approach

#### **Avoid**

New assets with power from shore Target 100% electrification

#### Reduce

Continued energy efficiency 2% annual reduction target

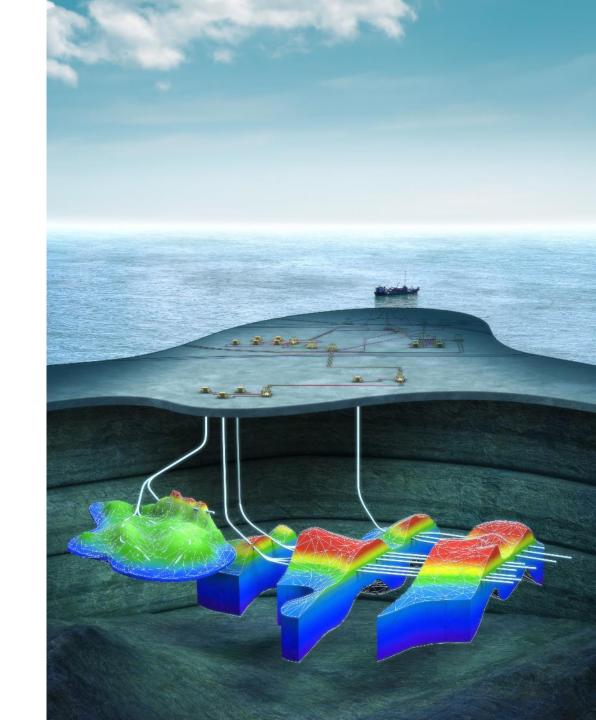
#### **Neutralise residual emissions**

High quality carbon offsets Removal only, strict verification criteria

VCU: Verified Carbon Units



Deliver high-return projects on quality, time and cost





## Aker BP project overview

770 mmboe net oil and gas volume at net capex of around USD 3 billion after tax

Asset area	Field development	Aker BP ownership	Gross/net volume	Net capex estimate	PDO submission	Production start	
	Frosk	80.0%	10/8 mmboe	USD 0.2bn	2021	2023 🗸	
Alvheim	Kobra East & Gekko	80.0%	50/40 mmboe	USD 0.9bn	2021	2023 🗸	
	Tyrving	61.3%	25/15 mmboe	USD 0.4bn	2022	2025	
	Hanz	35.0%	20/7 mmboe	USD 0.2bn	2021	2024	
Edvard Grieg & Ivar Aasen	Symra	50.0%	87/49 mmboe	USD 1.3bn	Dec-22	20261)	
IVal Adsell	Solveig Phase II	65.0%				2026	
	Alve North	68.1%	119/51 mmboe	USD 1.0bn	Dec-22	2027	
Skarv	Idun North	23.8%				2027	
	Ørn	30.0%				2027	
Malla all	Valhall PWP	90.0%	230/187 mmboe	220 /407h LICD 5 5h	LICD E El-	Dag 22	2027
Valhall	Fenris	77.8%		USD 5.5bn	Dec-22	2027	
	Hugin	87.7%	650/413 mmboe	mboe USD 10.7bn	Dec-22	2027	
Yggdrasil <sup>2)</sup>	Munin	50.0%				2027	
	Fulla	47.7%				2027	

<sup>1)</sup> Symra production start accelerated into 2026



### Our key principles for successful project execution





## Alliances with leading suppliers - with proven track record

The cornerstone of project planning and execution





















#### Alliances established with leading suppliers

- Covering majority of capital spend
- Subsea, Fixed Facilities, Modifications and Drilling
- One team Common goals Shared incentives

#### Proven track record of alliance model since 2016

- 16 subsea tie-backs
- Two fixed platforms
- More than 100 wells completed
- Significant modifications scope

#### **Key benefits**

- Access to capacity and competence
- Improved efficiency
- Drive continuous improvement

#### **Project execution on track**

Good progress in the first year since PDOs

- Key milestones achieved on schedule
- Main contracts placed and capacity secured
- Fabrication underway at multiple locations
- Sub-sea and drilling scope progressing well
- Total capex estimate in line with plans























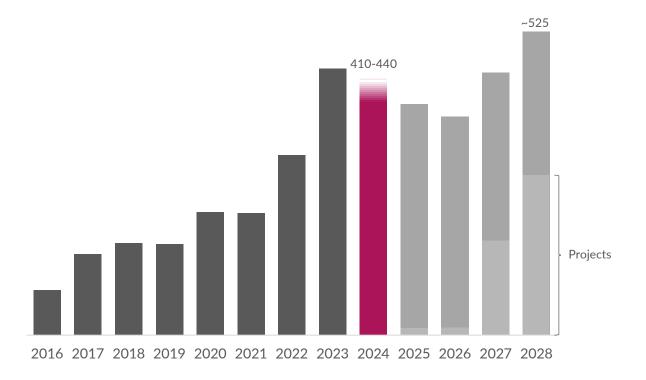




#### Developments to drive growth and value creation

Planning to produce around 525 mboepd in 2028

## Production outlook mboepd



#### Our project portfolio

- Net resources of 770 mmboe
- The projects lift Aker BP's production by 250-300 mboepd in 2028
- Low CO<sub>2</sub> emission intensity
- Full-cycle portfolio break even oil price of USD 35-40 per barrel<sup>1</sup>
- Average payback time of 1-2 years<sup>2</sup>



## Yggdrasil

#### New North Sea area hub by joining forces across licences

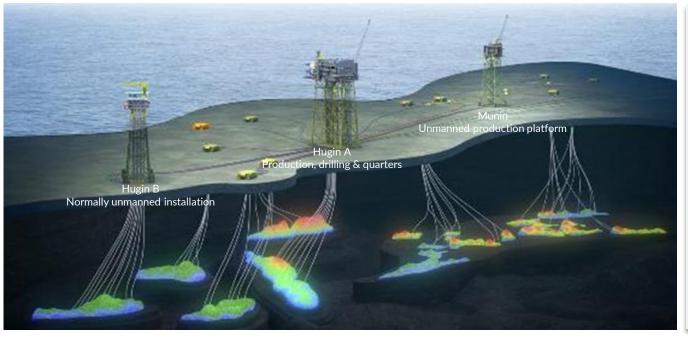
Gas ~40% of estimated volumes

Power supply from shore

A new digital standard

55 wells

Significant additional volume potential



Aker BP Hugin: 87.7% (operator) Munin: 50.0% Fulla: 47.7%

Partners Equinor and

**PGNiG Upstream Norway** 

31

Volume estimate 650 mmboe (gross) /

413 mmboe (net)

Net capex estimate

(nominal)

Prod. start

USD 10.7 bn

Production start est. 2027



Frigg East discovery not included



#### Valhall PWP-Fenris

#### Unlocks new volumes and secures life-time extension on Valhall

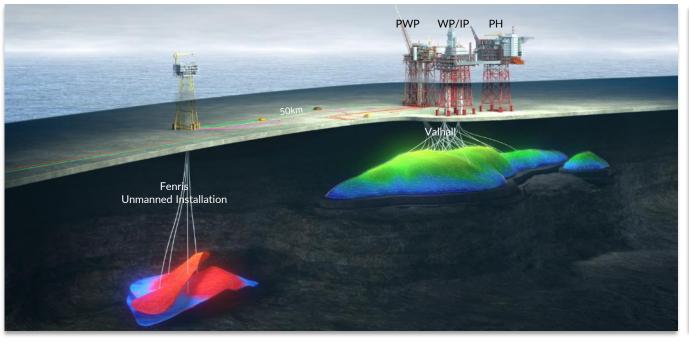
Establishes Valhall as area gas-hub

Power supply from shore

Minimal emissions of 0.5 kg CO<sub>2</sub>/boe

19 wells

Flexibility for many additional wells



Aker BP Valhall: 90.0% (operator) Fenris: 77.8%

Partners PGNiG Upstream Norway

and Pandion

Volume estimate 230 mmboe (gross) /

187 mmboe (net)

Net capex estimate

(nominal)

USD 5.5 bn

Production start est. 2027

Fenris

2023 2024 2025 2026 2027 Alliance partners / suppliers Engineering & procurement **Topside** Fabrication, assembly & installation **FEED Aker**Solutions Offshore modifications & Hook-up and comm. subsea 7 Subsea improve Offshore operations ABB Engineering & procurement Offshore operations phase Well planning **Drilling Fenris Drilling Valhall** Drilling **HALLIBURTON** N9BLE)



#### **Skarv Satellites**

#### Investments in future flexibility enabling further area development

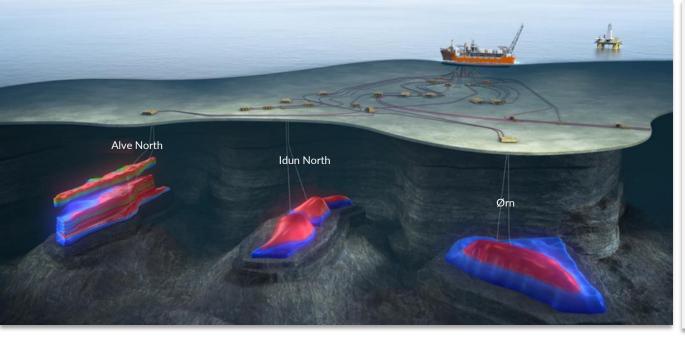
Gas ~70% of estimated volumes

Low operational cost

Low incremental emissions of 4.5 kg CO2/boe

6 wells

Flexibility for potential tie-ins



Aker BP (operator) Alve North: 68.1% Idun North: 23.8% Ørn: 30.0%

**Partners** 

Equinor, Wintershall DEA

and PGNiG Upstream

Norway

Volume estimate

119 mmboe (gross) /

51 mmboe (net)

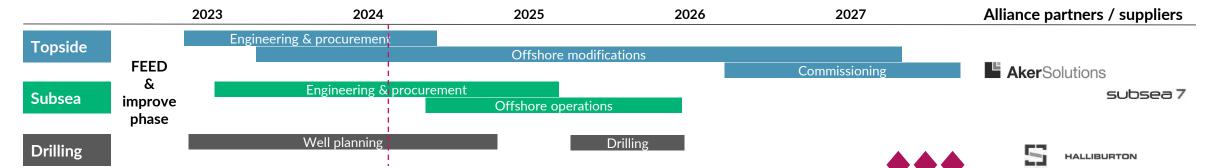
Net capex estimate

(nominal)

USD 1.0 bn

Production start est.

2027





## **Utsira High projects**

Increased capacity utilisation at Ivar Aasen and Edvard Grieg platforms

Adds low-cost production

Unlocks potential future developments

Low carbon intensity production

9 wells

Provides new infrastructure in the area



Aker BP Solveig Ph. II: 65.0% (operator) Symra: 50.0%

Hanz: 35.0%

Partners Equinor, OMV,

Wintershall Dea and

Sval Energi

Volume estimate 107 mmboe (gross) /

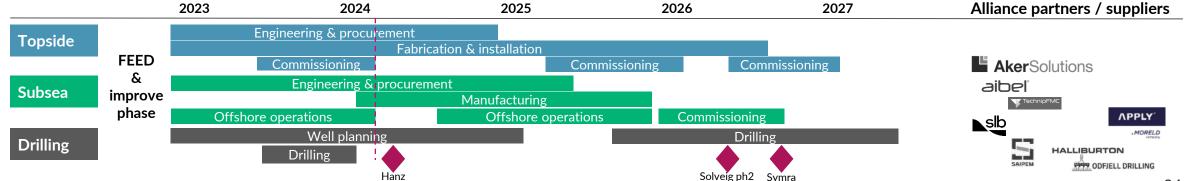
56 mmboe (net)

Net capex estimate

(nominal)

USD 1.5 bn

Production start est. 2024/2026





### **Alvheim projects**

Unlocks new volumes, reduces unit cost and secures life-time extension on Alvheim

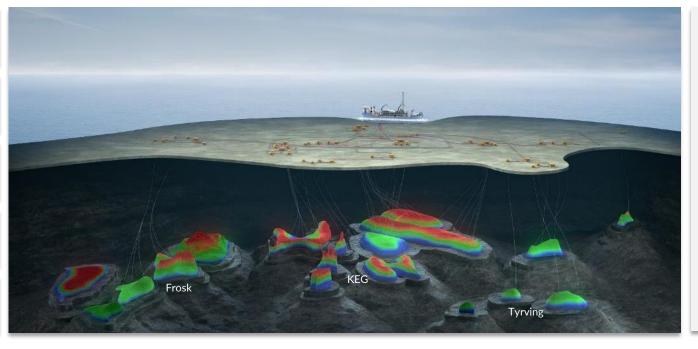
Tie-backs to existing infrastructure

Accounts for ca. 50% of net Alvheim volumes in 2024/25

Within temporary changes in the petroleum tax system

9 wells

Lower carbon intensity production



Aker BP Frosk: 80.0% 80.0% (operator) KFG: Tyrving: 61.3%

**Partners** Vår Energy,

> ConocoPhillips, Petoro, **PGNiG Upstream Norway**

Volume estimate 85 mmboe (gross) /

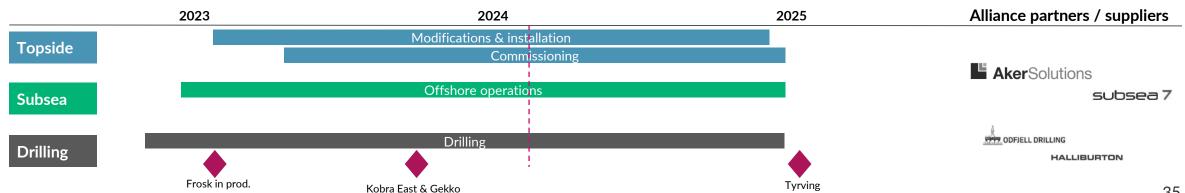
63 mmboe (net)

Net capex estimate

(nominal)

USD 1.5 bn

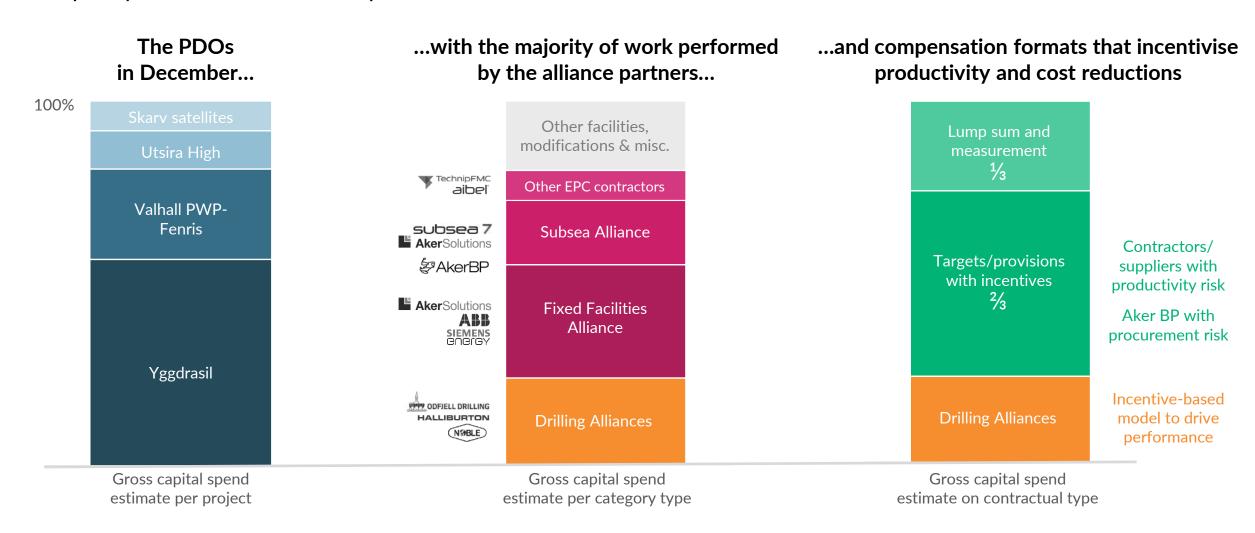
Production start est. 2023/2025





#### **Execution through alliances and incentive-based contracts**

Capacity secured with alliance partners





## Signed contracts with all major yards in Norway

Close and early collaboration to ensure capacity, construction quality and efficiency

# Aker Solutions Stord

- PWP Topside Fabrication/Integration
- Hugin A Topside Fabrication/ Integration



- Fenris Topside and Jacket
- Hugin B Topside and Jacket
- Hugin A and PWP Jackets



- Hugin A Utility Module Lower Part
- Fulla Subsea Manifolds
- PWP Pre-fab Modifications



- Hugin A and PWP Flares
- SSP Subsea Manifolds
- SSP Pre-Fab Modifications



 Munin Topside Fabrication/ Integration



PWP Utility Module



- Hugin A Living Quarter
- Hugin B Helideck
- Hugin B Emergency Shelter



PWP Bridge



Establish the next wave of profitable growth options



## Our exploration strategy

#### Uniquely positioned on the NCS

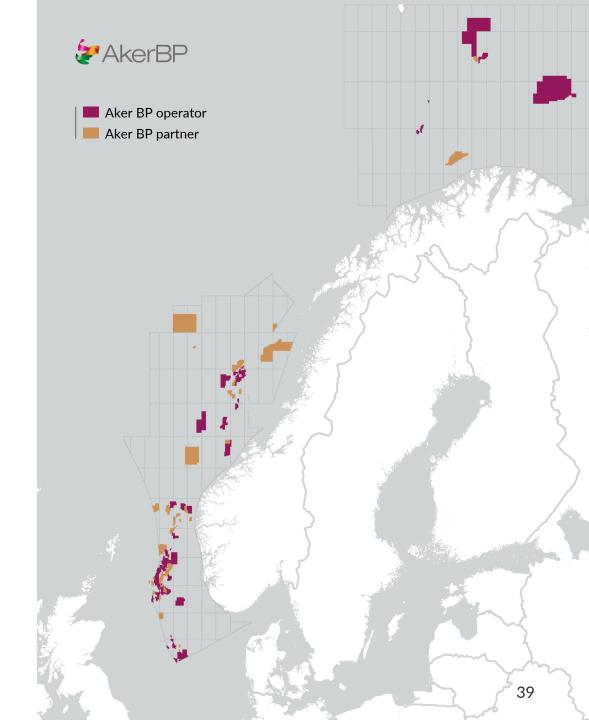
- 2<sup>nd</sup> largest in Norway with over 200 licences
- Operator of ~70%
- 27 licences awarded in APA 2023 all-time high

#### Targeting net 250 mmboe from 2022 to 2027

- Drill 10-15 exploration wells per year
- 80% near-field 20% in new areas

#### New ways of working

- Technology driving efficiency and exploration success
- Data gathering and processing speed multiplied





## 2023 – another year of successful exploration

Significant oil discovery in the Yggdrasil area

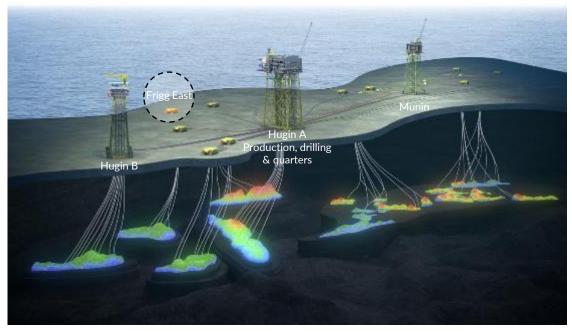
#### **Discovery at Frigg East**

- Current volume estimate of 53-90 mmboe gross
- Increases the resource base for Yggdrasil
- Highly profitable with break-even well below \$20/bbl

#### Partner in several other discoveries

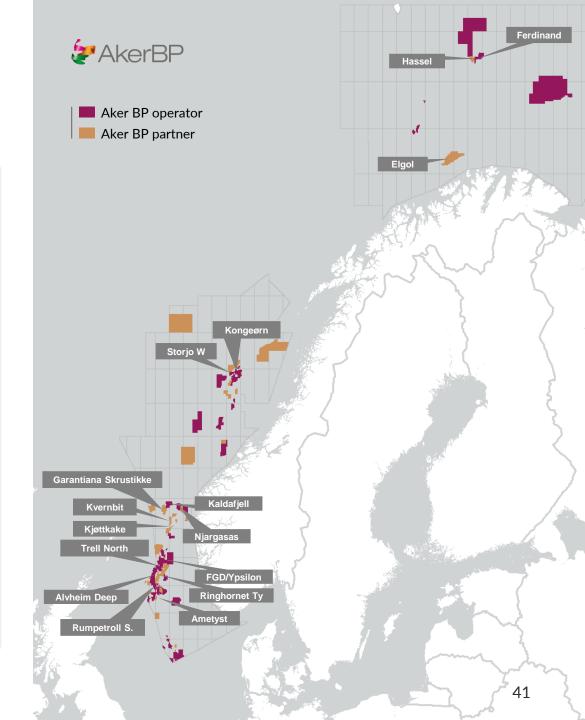
- Carmen, Ofelia, Norma
- Finding cost below \$1/boe
- 2/3 on the way towards 2027 target of 250 mmboe





## 2024 exploration program

Licence	Prospect	Operator	Aker BP share	Pre-drill mmboe	Status
PL102G	Trell North	Aker BP	61%	3 - 12	Drilling
PL1138	Ametyst	Harbour Energy	30%	23 - 116	Drilling
PL956	Ringhornet Ty	Vår Energi	20%	7 - 27	Drilling
PL442	FGD/Ypsilon	Aker BP	88%	9 - 22	Q1
PL1182S	Kjøttkake	DNO	30%	19 - 42	Q2
PL1185	Kvernbit	Equinor	20%	9 - 64	Q2
PL203	Alvheim Deep	Aker BP	80%	24 - 159	Q2
PL261	Storjo West	Aker BP	70%	4 - 32	Q2
PL1170	Ferdinand	Aker BP	35%	31 - 65	Q2
PL1170	Hassel	Aker BP	35%	27 - 47	Q2
PL554	Garantiana Skrustikke	Equinor	30%	26 - 99	Q2
PL869	Rumpetroll South	Aker BP	80%	10 - 45	Q3
PL932	Kaldafjell	Aker BP	40%	12 - 140	Q3
PL1110	Njargasas	Aker BP	55%	23 - 120	Q4
PL1131	Elgol	Vår Energi	20%	27 - 180	Q4
PL942	Kongeørn	Aker BP	30%	5 - 39	Q4

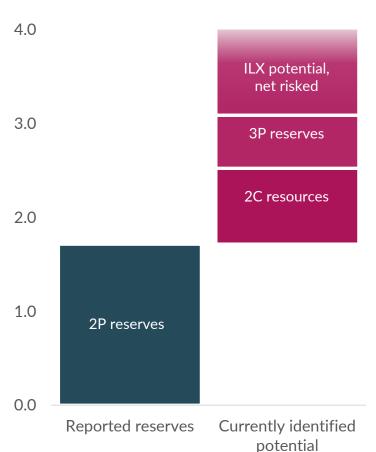




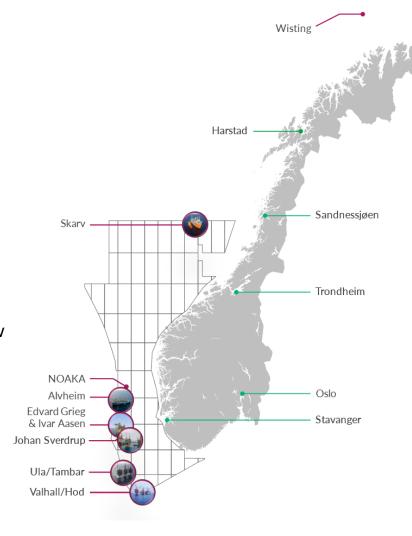
## Significant upside potential around existing assets

#### Reserves and resources

billion boe



- Skarv: Infill drilling, exploration and development of tight reservoirs
- Edvard Grieg/Ivar Aasen: Infill drilling, exploration and basement upside
- Johan Sverdrup: Infill drilling, subsea tiebacks exploration opportunities
- Valhall: Infill drilling, exploration with new gas infrastructure
- Wisting: Exploring for upside potential





Return maximum value to shareholders and society





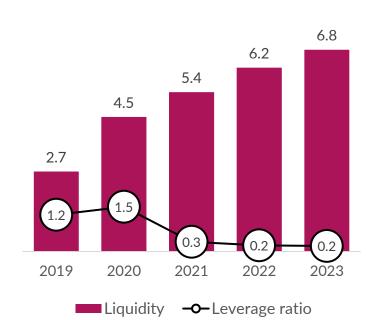
## Capital allocation priorities

Aker BP's financial frame – designed to drive value creation and shareholder return

1 Financial capacity

Maintain financial flexibility and investment grade credit rating

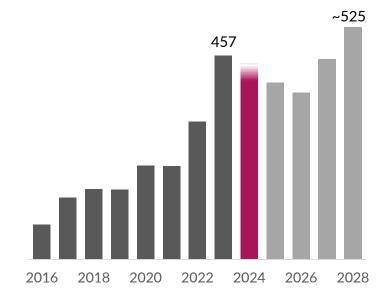
**Liquidity (USD billion)** 



2 Profitable growth

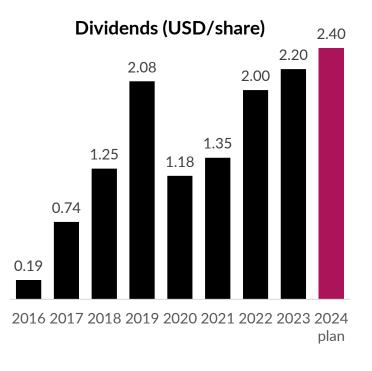
Invest in robust projects with low break-evens

**Production (mboepd)** 



**3** Return value

Resilient dividend growth in line with long-term value creation





## Continuously optimising our capital structure

#### Financing transactions in 2023

USD 1,500 million in new Senior Notes issued

- USD 500 million Notes due in 2028
- USD 1,000 million Notes due in 2033

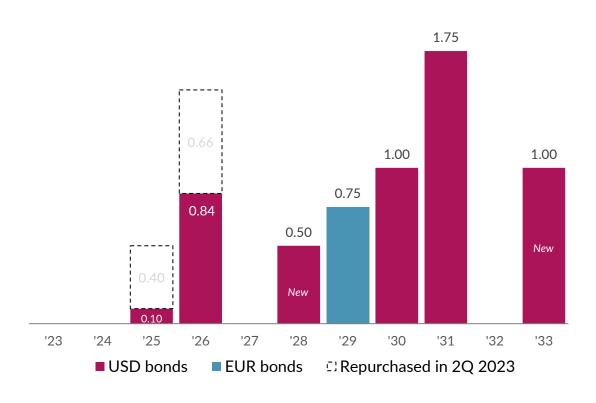
USD ~1,000 million in existing bonds repurchased

2025 and 2026 maturities

USD 1,800 million Forward Start Bank Facility signed

- Active from 2026, maturing in 2028, options to extend to 2030
- Opportunity to increase up to USD 2,500 million

## Bond maturities USD/EUR billion

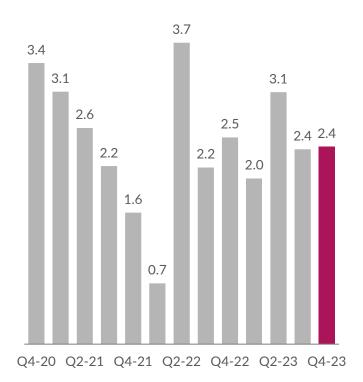




## Maintaining financial flexibility

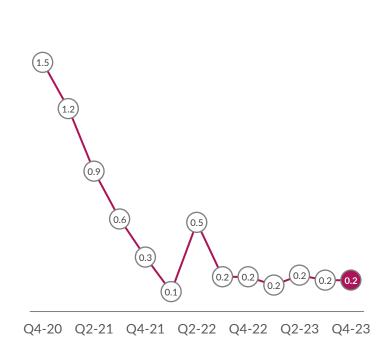
#### Net interest-bearing debt

Excl. leases, USD billion

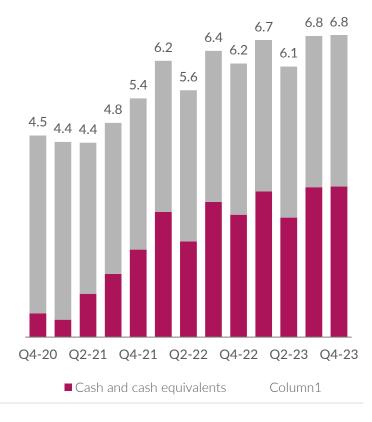


#### Leverage ratio<sup>1</sup>

Targeting below 1.5 over time



#### Liquidity available<sup>2</sup> **USD** billion



Investment grade credit ratings



BBB

Moody's Baa2

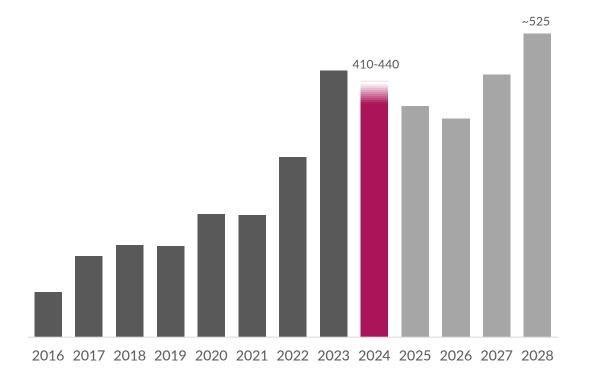




## Grow production with robust high return projects

Projects to lift Aker BP's production by 250-300 mboepd in 2028

## Production outlook mboepd



#### Robust and profitable project portfolio

\$35-40/bbl

Project portfolio break-even oil price<sup>1</sup>

~25%

Project portfolio IRR at \$65/bbl oil price

1-2 years

Project portfolio payback at \$65/bbl oil price

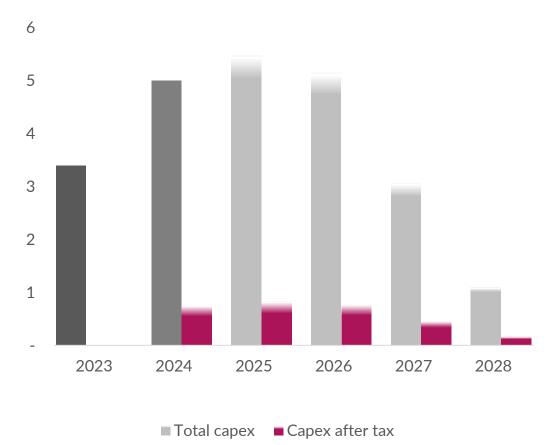
1) Break-even oil price using 10% discount rate at start-2022



## Investing in robust and profitable projects

In an investment-friendly tax system

### Aker BP est. capex before and after tax USD billion



- Total capex estimate 2023-2028 in line with plans presented one year ago
- Minor adjustments to capex phasing between years
- ~85% of the planned capex is related to projects subject to the temporary tax system with 86.9% tax deduction
- The rest is subject to ordinary tax system with 78% tax deduction

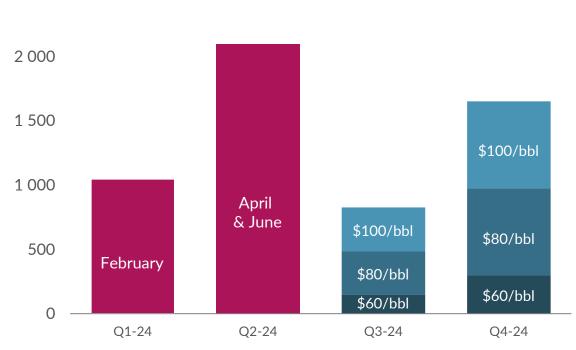


## Near-term tax payments

#### Sensitivity for H2-2024

**USD** million





#### Tax instalments for fiscal year 2023

- Tax for the year is paid in six bimonthly instalments with six months delay
- Q1-24 and Q2-24 instalments now fixed based on full-year 2023 performance

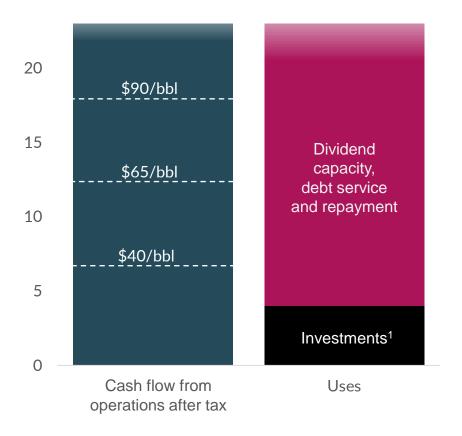
#### Assumptions for H2-24 sensitivity analysis

- Gas prices assumed at USD 11 per mmbtu
- USDNOK rate assumed at 10.0
- Three oil price scenarios illustrated (average for 2024)

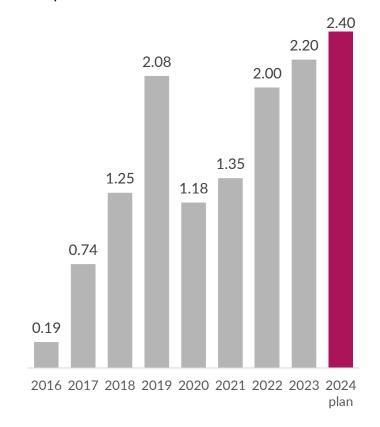


## Strong and resilient cash flow as basis for dividend growth

## Aker BP value creation plan 2023-2028 USD billion, accumulated



### **Dividends**USD per share



- Low-cost production gives resilient dividend capacity
- Distributions shall reflect the capacity through the cycle
- 9% dividend growth in 2024
- Ambition to grow dividend by minimum 5% per year



## Q4 and full-year 2023

8 February 2024 Aker BP ASA

## 2023 highlights

- Strong performance delivering on targets
- Development projects on track
- Exploration success
- Leading the way in low GHG emissions
- Financially strong & growing dividends

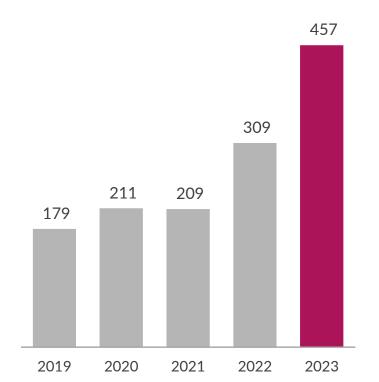




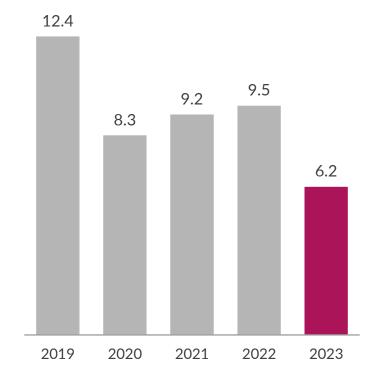
## 2023 operational improvements

#### Increasing production...

1,000 barrels oil equivalent per day (mboepd)<sup>1</sup>

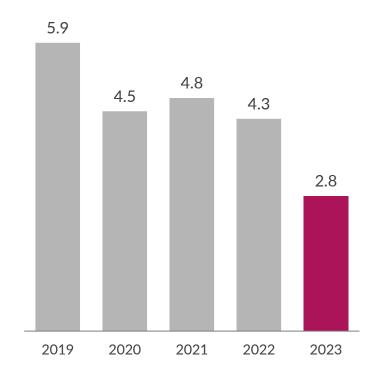


## ...reducing production cost... USD per boe<sup>1</sup>



#### ...while decarbonising our business

Aker BP emission intensity, kg CO<sub>2</sub>e per boe



1) The Lundin transaction was completed on 30 June 2022

## 2023 key financials

**Total income** 

13.7 USD billion

Free cash flow

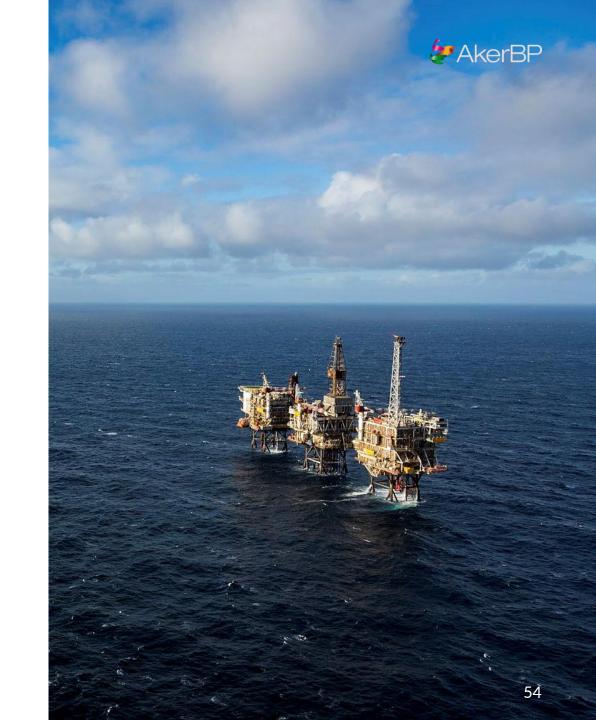
3.1 USD/share

**Earnings** 

2.1 USD/share

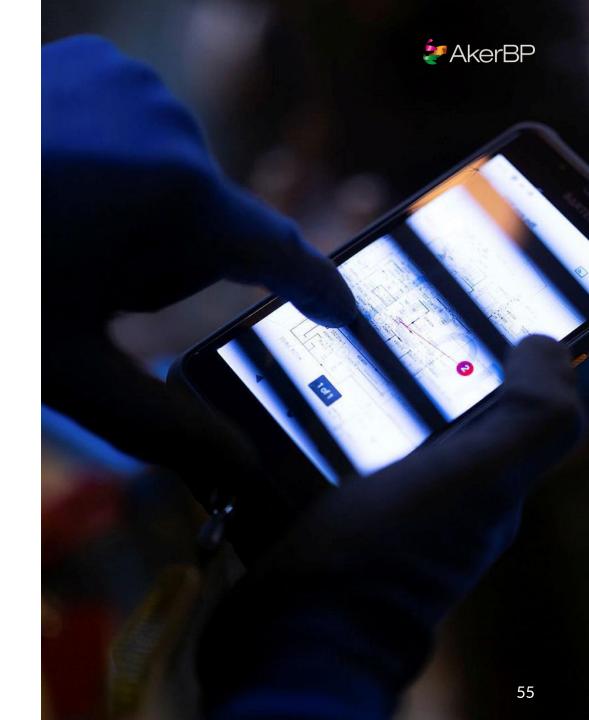
**Dividend** 

2.2 USD/share



## 2023 deliverables

	Original guidance <sup>1</sup>	Latest guidance <sup>2</sup>	Actual 2023
Production mboped	430-460	455-465	457
Production cost USD/boe	7.0-8.0	6.0-6.5	6.2
Capex USD billion	3.0-3.5	3.0-3.5	3.3
<b>Exploration</b> USD billion	0.4-0.5	0.4-0.5	0.36
Abandonment USD billion	0.1-0.2	~0.2	0.16



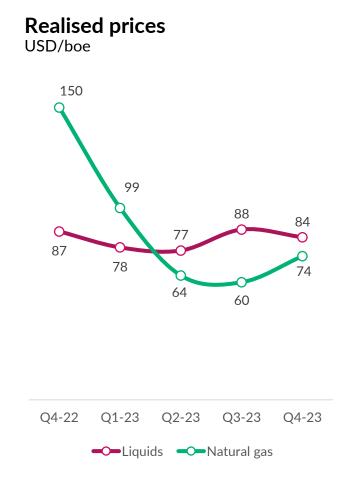


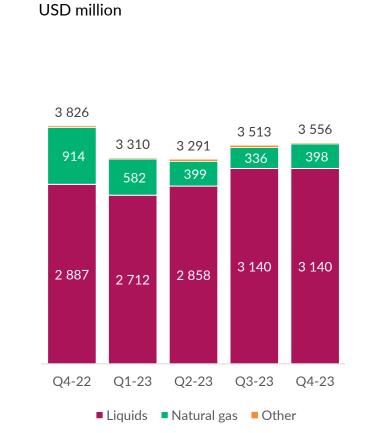
## Q4 2023 - Sales of oil and gas

## q 1 2020 Gales of off and ga



Volume sold





**Total income** 



#### **Income statement**

#### **USD** million

	Q4 2023			Q3 2023
	Before impairment	Impairments	Actual	Actual
Total income	3 556		3 556	3 513
Production costs	298		298	252
Other operating expenses	17		17	12
EBITDAX	3 241		3 241	3 249
Exploration expenses	67		67	74
EBITDA	3 174		3 174	3 174
Depreciation	606		606	557
Impairments		415	415	-
Operating profit (EBIT)	2 569	(415)	2 154	2 618
Net financial items	15		15	(53)
Profit/loss before taxes	2 583	(415)	2 168	2 565
Tax (+) / Tax income (-)	2 008	(3)	2 005	1 977
Net profit / loss	575	(412)	164	588
EPS (USD)	0.82	(0.65)	0.26	0.93
Effective tax rate	78 %	1 %	92 %	77 %

**467** mboepd (450)

Oil and gas sales

**\$82** per boe (84)

Net realised price

**\$6.2** per boe (6.0)

**Production cost** 

92% (77%)

Effective tax rate



#### **Cash flow**

#### **USD** million

	Q4-23	Q3-23	Q2-23	Q1-23
Operating cash flow before tax	3 710	2 963	2 938	3 251
Taxes paid	(2 207)	(862)	(2 817)	(1 569)
Cash flow - operations	1 503	2 101	121	1 682
Cash flow – investments	(1 042)	(944)	(776)	(705)
Free cash flow	461	1 157	(655)	977
Net debt drawn/repaid	(0)	(2)	488	-
Dividends	(348)	(348)	(348)	(348)
Interest, leasing & misc.	(85)	(138)	(75)	(106)
Cash flow - financing	(433)	(488)	66	(454)
Net change in cash	28	669	(589)	523
Cash at end of period	3 388	3 375	2 689	3 280

**\$0.5** bn (1.2)

Free cash flow (FCF)

**\$0.73** (1.83)

FCF per share

**\$0.55** (0.55)

Dividend per share



#### **Balance sheet**

#### **USD** million

Assets	31.12.23	30.09.23	31.12.22
PP&E	17 450	16 123	15 887
Goodwill	13 143	13 554	13 935
Other non-current assets	3 314	3 166	2 984
Cash and equivalent	3 388	3 375	2 756
Other current assets	1 751	1 909	2 000
Total Assets	39 047	38 127	37 562

Equity and liabilities			
Equity	12 362	12 524	12 428
Financial debt	5 798	5 754	5 279
Deferred taxes	10 592	10 182	9 359
Other long-term liabilities	4 861	4 090	4 248
Tax payable	3 600	4 070	5 084
Other current liabilities	1 833	1 509	1 164
Total Equity and liabilities	39 047	38 127	37 562

**\$6.8** bn (\$6.8)

Total available liquidity

32% (33%)

**Equity ratio** 

0.19 (0.19)

Leverage ratio<sup>1</sup>

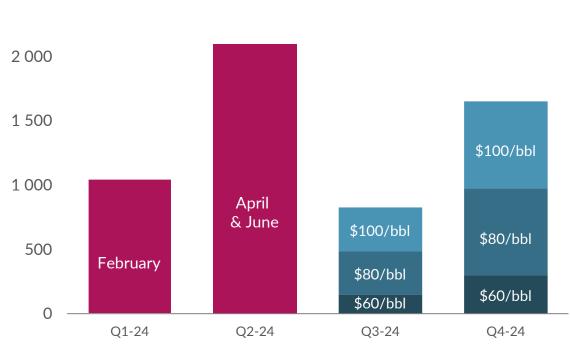


## Near-term tax payments

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#### Assumptions for H2-24 sensitivity analysis

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- Three oil price scenarios illustrated (average for 2024)

## 2024 guidance

	2023 actuals	2024 guidance
Production (mboped)	457	410-440
Opex (USD/boe)	6.2	~7.0
Capex (USDbn)	3.3	~5.0
Expex (USDbn)	0.36	~0.5
Abex (USDbn)	0.16	~0.25





# The Norwegian petroleum tax system



### The Norwegian petroleum tax system

#### An overview

#### Ordinary tax system

- Stable 78% tax rate, consisting of corporate tax (CT) and special petroleum tax (SPT)
- Cash flow-based tax system from 2022
- Immediate deductions for offshore investments in SPT and refund of tax losses

## Temporary tax system implemented in 2020 to stimulate investments during the pandemic

- An additional 12.4 % deduction of offshore investments in SPT for projects sanctioned pre-2023
- Resulting in 86.9% deduction for investments versus 78% tax on income
- Applicable to ~85% of Aker BP's investments 2023-2028

#### **Financial effects**

- Cash flows accelerated with higher investments due to an increased gap between P&L and cash tax
- Tax-losses no longer carried forward, increasing robustness in years with low commodity prices
- Reduced outstanding tax balances and increased deferred tax on the balance sheet



#### The tax system is highly supportive for investments

In the investment phase, taxes paid are significantly lower than tax expense in the P&L

## Illustrative<sup>1</sup> tax calculations Aker BP 2023 - 2028 USD billion



- Relatively low tax payments in periods with high investments
  - Especially prominent in low oil price scenarios
- An illustrative tax calculation example
  - Tax calculation model employed<sup>1</sup>
     (available at www.akerbp.com/investor)



 Note: this is for illustrative purposes only and is not company guiding



#### Overview of calculation of current tax (cash tax)

#### Analyst information

