

Fourth quarter 2022 & strategy update

10 February 2023 Aker BP ASA



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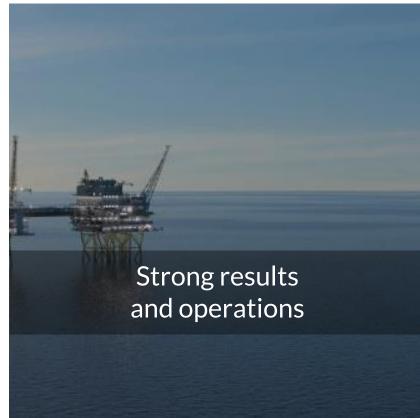


2022 - a transformational year for Aker BP

The E&P company of the future







Highlights fourth quarter 2022

High production

432 mboepd above guidance

Johan Sverdrup Phase 2

First oil

achieved 15 December

Production efficiency

95 %

across operated assets

Low cost

7.2 USD/boe in line with guidance

Low emissions

3.1 kg CO2/boe lowest in the industry

High prices

96 USD/boe avg. realized hydrocarbon price

New projects

10 PDOs

submitted in December

Lundin integration

#OneTeam

From 1 October 2022

Dividend

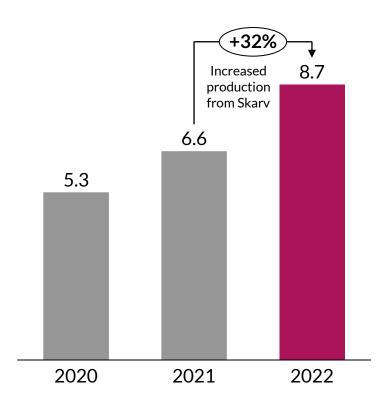
0.525 USD/share

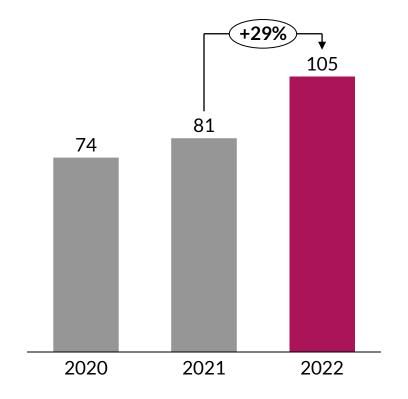
in Q4 - USD 2.0 in 2022

Aker BP – a reliable energy supplier

Gas production operated by Aker BP billion cubic metres (gross)

Aker BP oil sales to European buyers million barrels (net)









Our strategic priorities

Aker BP leads the industry transformation as the E&P company of the future

Operate safely and efficiently

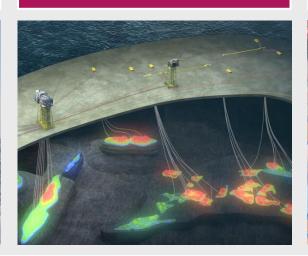
Decarbonise our business

Deliver high return projects on quality, time and cost

Establish the next wave of profitable growth options









Return maximum value to our shareholders and our society

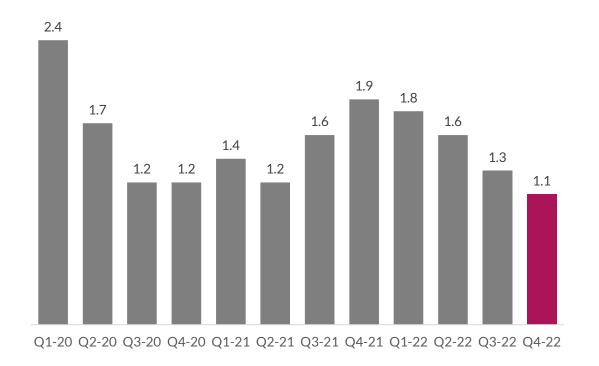




Operate safely and efficiently

Safety is our priority number one

Injury frequency (TRIF)



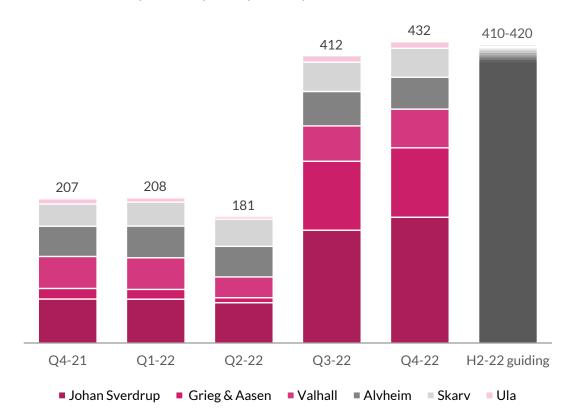




Strong operational performance

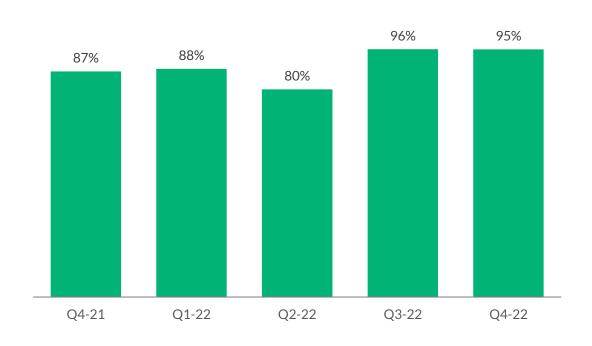
Oil and gas production per area

1,000 barrels oil equivalent per day (mboepd)



Production efficiency

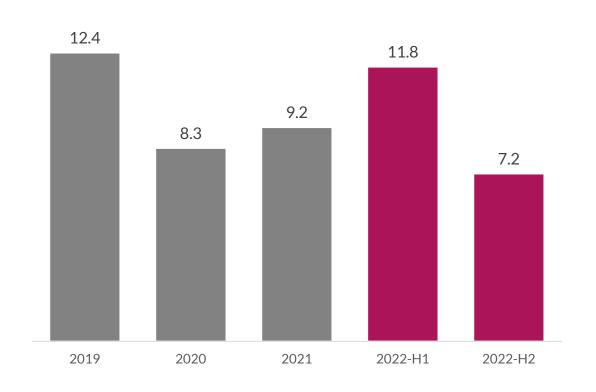
Capacity utilisation (operated assets)



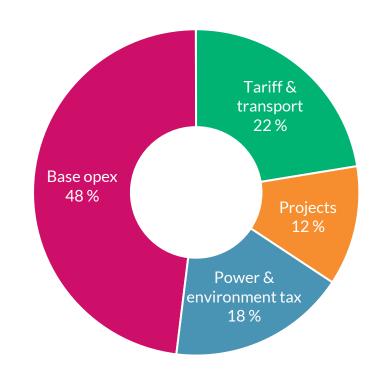


Production cost in line with guidance

Targeting USD ~7 per boe



Breakdown of Q4-22 production cost







Decarbonise our business



Aker BP's decarbonization strategy to net zero

Net zero across operations by 2030

Scope 1 + 2

Avoid



Electrification of brownfield assets and portfolio rotation

Reduce



Improve energy efficiency in rigs and operated assets

Neutralise



Carbon removal offsets for hard-to-abate emissions

Scope 3

Upstream scope 3 reduction through procurement

Support new industries and drive technology development

Explore potential of CCS

Aker BP's targets

- 1. Carbon intensity $4 \text{ kg CO}_2\text{e/boe}$
- 2. Methane intensity < 0.1 %
- 3. Scope 2 emissions ~0 from 2023
- 4. Absolute CO₂ emissions reduced with 50% by 2030 and ~100% by 2050
- 5. Net zero across operations by 2030

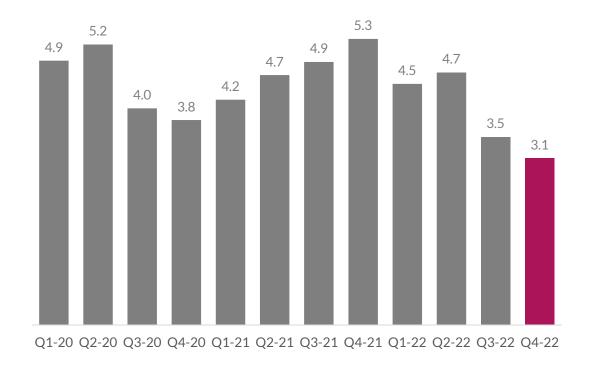
Create value through decarbonisation



Strong progress on decarbonisation in 2022

Emission intensity

Kg CO₂/boe



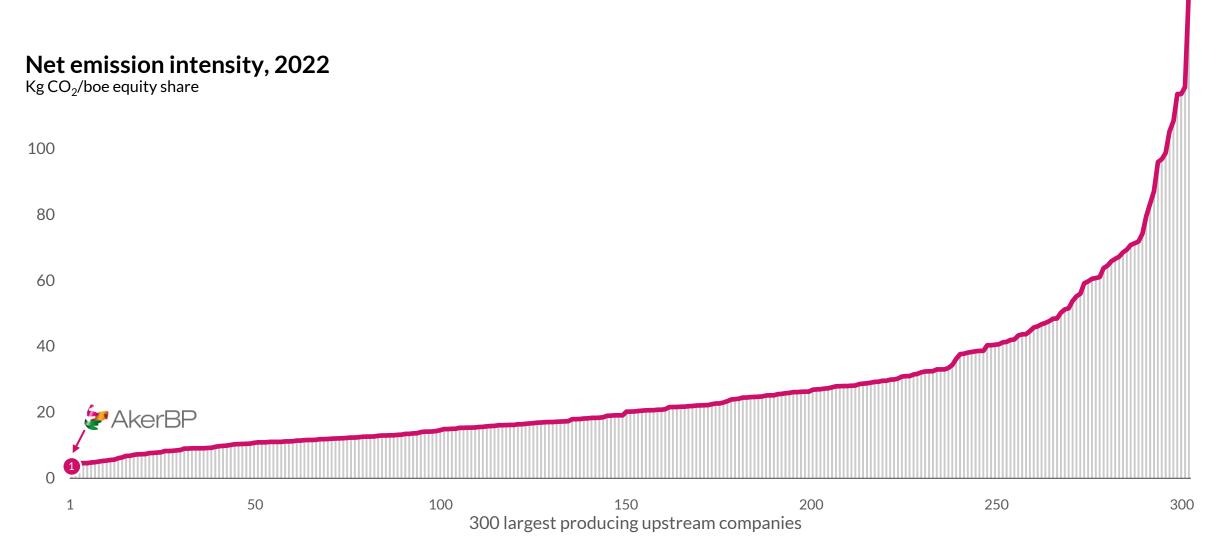
Main drivers for the reduction

- Increased ownership in low-emission assets following the Lundin transaction
- Edvard Grieg and Ivar Aasen electrified as part of Johan Sverdrup Phase 2 project
 - Only partially reflected in Q4-22
 - Full-year reduction expected to be >200 000 tonnes
- Successful energy efficiency projects
 - Delivered reductions of 73 000 tonnes (target was 10 000)

Lundin portfolio included from Q3-22



Aker BP – a global leader in low CO₂ emissions



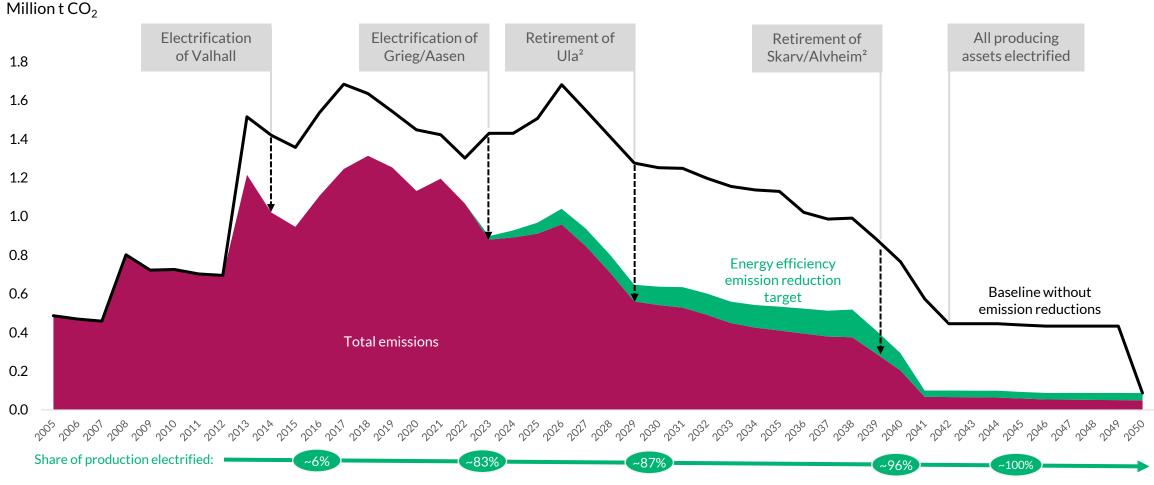
Source: Rystad Energy – Global upstream CO₂ emissions dashboard

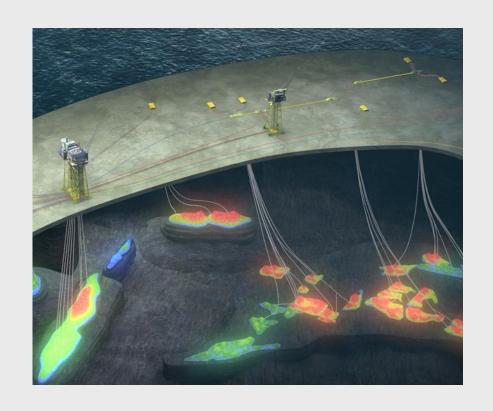


Clear pathway to reduce absolute emissions close to zero

Aker BP high level CO₂ emissions forecast of operated assets

Gross operated scope 1&2 emissions







Deliver high-return projects on quality, time and cost

Strong 2022 project deliveries

Hod delivered in record speed

First oil in April – less than two years after FID

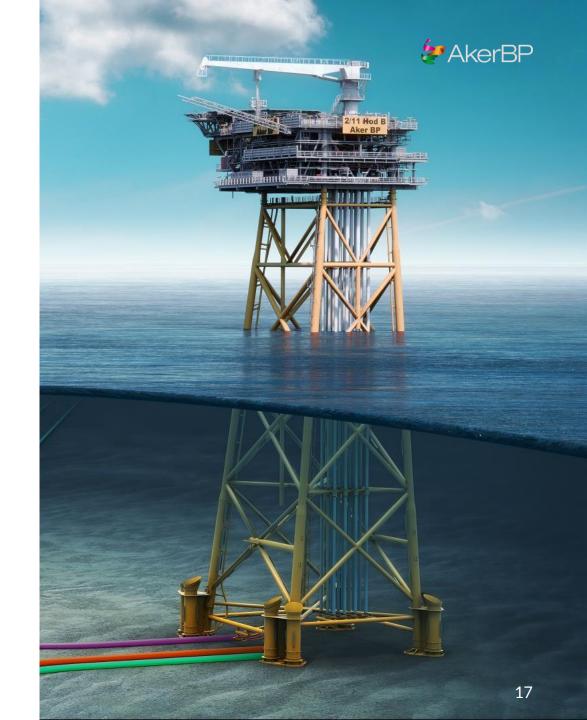
Production start Johan Sverdrup Phase 2

 Increases gross plateau production capacity from 535 to 720 mboepd with an aim increase to 755 mboepd

Four tie-back projects in execution

- Frosk first oil 2023
- Hanz first oil 2024
- Kobra East & Gekko first oil 2024
- Tyrving¹⁾ PDO submitted first oil 2025

Ten PDOs and one PIO submitted in December





Aker BP project overview

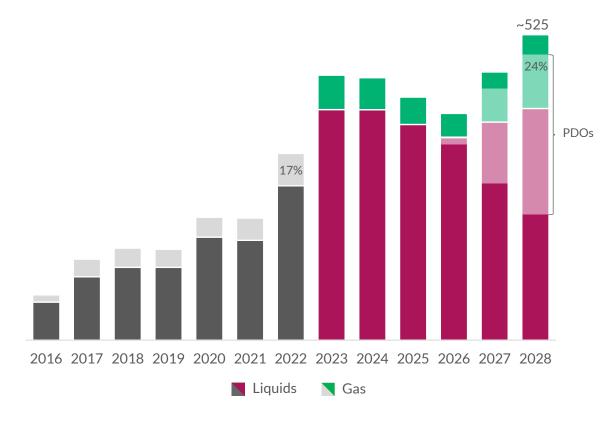
Asset area	Field development	Aker BP ownership	Gross/net volume	Net capex estimate	PDO submission	Production start
	Kobra East & Gekko	80.0%	50/40 mmboe	USD 0.9bn	2021	2024
Alvheim	Frosk	80.0%	10/8 mmboe	USD 0.2bn	2021	2023
	Tyrving	61.3%	25/15 mmboe	USD 0.4bn	2022	2025
	Hanz	35.0%	20/7 mmboe	USD 0.2bn	2021	2024
Edvard Grieg &	Symra	50.0%		USD 1.8bn	Dec-22	2027
Ivar Aasen	Troldhaugen	80.0%	124/79 mmboe			2026
	Solveig Phase II	65.0%				2026
	Alve North	68.1%		USD 1.0bn	Dec-22	2027
Skarv	Idun North	23.8%	119/51 mmboe			2027
	Ørn	30.0%				2027
Valhall	Valhall PWP	90.0%	230/187 mmboe	USD 5.5bn	Dec-22	2027
Valhall	Fenris	77.8%	230/187 mmboe	וומכ.כ עכט		2027
	Hugin	87.7%		USD 10.7bn	Dec-22	2027
Yggdrasil	Munin	50.0%	650/413 mmboe			2027
	Fulla	47.7%				2027



Grow production by executing our projects

Planning to produce around 525 mboepd in 2028

Production outlook mboepd



Ten PDOs submitted in December

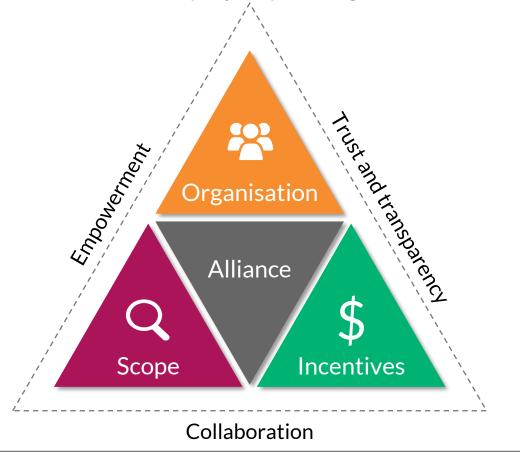
- Net resources of 730 mmboe
- The projects lift Aker BP's production by 250-300 mboepd in 2028
- Low CO₂ emission intensity
- Full-cycle portfolio break even oil price of USD 35-40 per barrel ¹⁾
- Average payback time of 1-2 years at an oil price of USD 65 per barrel

1) Break-even oil price using 10% discount rate



Alliances with leading suppliers - with proven track record

The cornerstone of project planning and execution



AkerSolutions subsea 7













Alliances established with leading suppliers

- Covering majority of capital spend
- Subsea, Fixed Facilities, Modifications and Drilling
- One team Common goals Shared incentives

Proven track record of alliance model since 2016

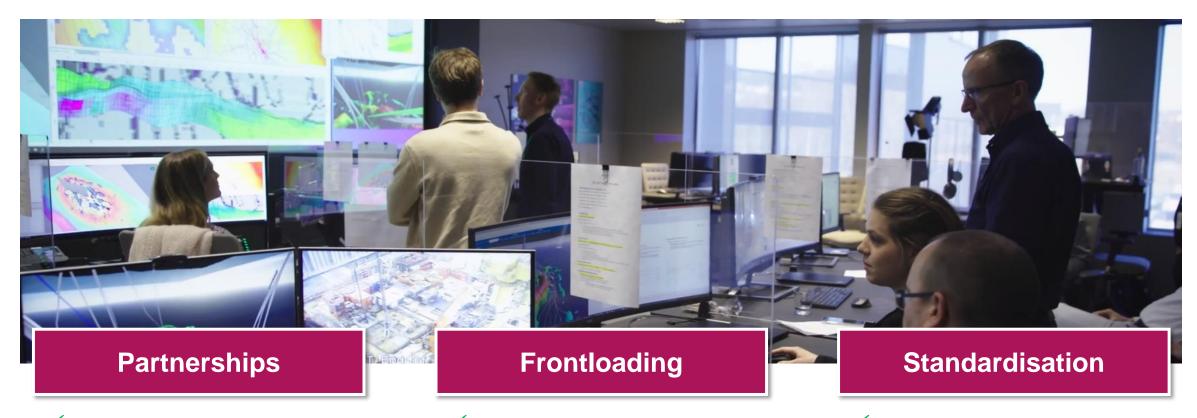
- 14 subsea tie-backs
- Two fixed platforms
- More than 100 wells completed
- Significant modifications scope

Key benefits

- Access to capacity and competence
- Improved efficiency
- Drive continuous improvement



Aker BP's key principles for successful project execution



- ✓ Competence and learning
- **✓** Continuity
- **✓** Common goals and incentives

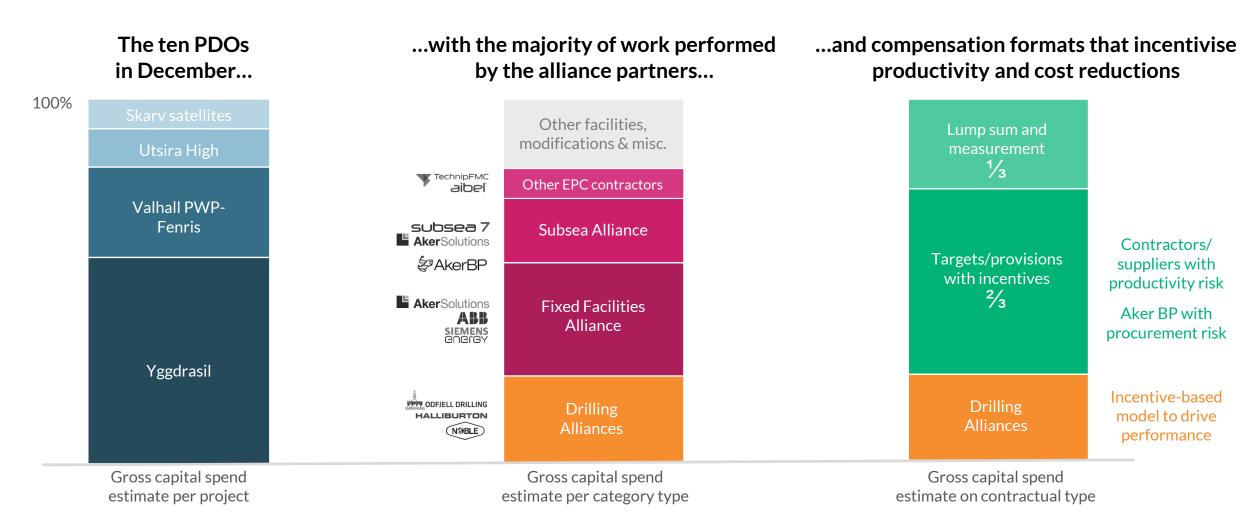
- ✓ Early planning and maturation
- **✓** Supplier involvement
- ✓ Secured yard and rig capacity

- ✓ Well designs and equipment
- **✓** Topside and subsea equipment
- **✓** Facilitate efficient operations



Execution through alliances and incentive-based contracts

Capacity secured with alliance partners





Signed contracts with all major yards in Norway

Close and early collaboration to ensure capacity, construction quality and efficiency

Aker Solutions Stord

- PWP Topside Fabrication/Integration
- Hugin A Topside Fabrication/ Integration



- Fenris Topside and Jacket
- Hugin B Topside and Jacket
- Hugin A and PWP Jackets



- Hugin A Utility Module Lower Part
- Fulla Subsea Manifolds
- PWP Pre-fab Modifications



- Hugin A and PWP Flares
- SSP Subsea Manifolds
- SSP Pre-Fab Modifications



 Munin Topside Fabrication/ Integration



- PWP Utility Module
- PWP Wellbay Module



- Hugin A Living Quarter
- Hugin B Helideck
- Hugin B Emergency Shelter



PWP Bridge





Establish the next wave of profitable growth options

Exploration strategy

Uniquely positioned on the NCS

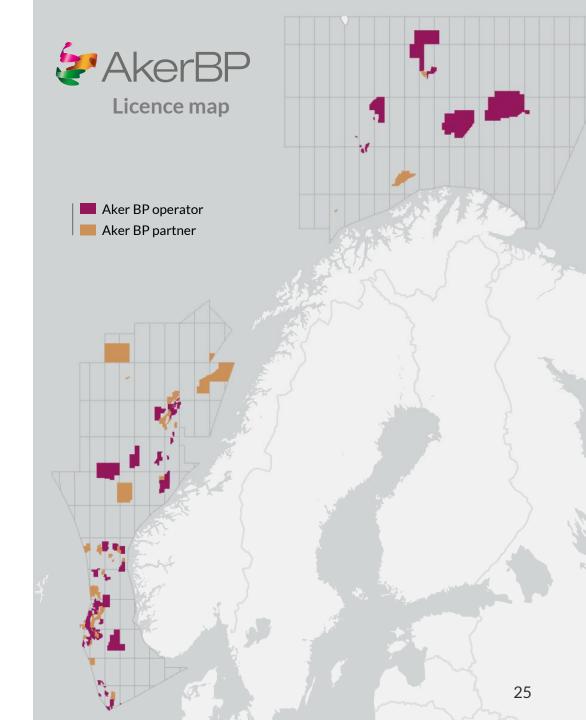
- 2nd largest in Norway with ~200 licences
- Operator for ~70%

Targeting 250 mmboe by 2027

- Drill 10-15 exploration wells per year
- 80/20 near-field/new areas

New ways of working

- Combining two strong teams
- Investing in technology and digitalisation



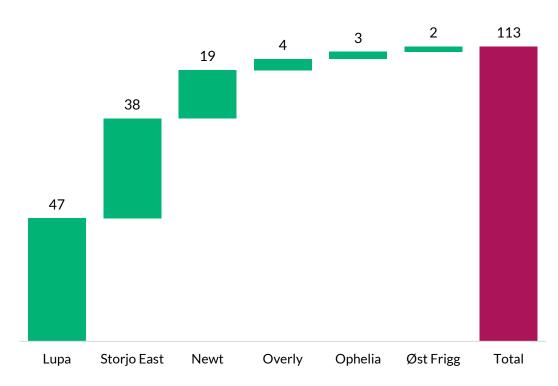


2022 - a successful exploration year

Aker BP discovered most resources on the NCS in 2022

Preliminary estimates of 2022 discoveries*

mmboe (Aker BP share)



Two discoveries in the Skarv area

- Newt and Storjo East
- Follow-up potential
- Future tie-backs to Skarv FPSO

Lupa - large discovery in the Barents sea

- 50% ownership
- Long-term development solution
- Could unlock area potential

*) Mid-point of preliminary estimates, subject to change

2023 exploration program

Licence	Prospect	Operator	Aker BP share	Pre-drill mmboe	Status
PL867	Gjegnalunden	Aker BP	80%	3 - 124	Tech. disc
PL265	P-Graben	Equinor	27%	8 - 33	Dry
PL1141	Styggehøe	Aker BP	70%	10 - 41	Q1
PL554	Angulata	Equinor	30%	8 - 64	Drilling
PL919	Ve	Aker BP	80%	6 - 14	Q1
PL211CS	Dvalin N	Wintershall Dea	15%	29 - 66	Q1
PL873/442	Øst Frigg Beta/Epsilon	Aker BP	44%	18 - 45	Q2
PL1005	Rondeslottet*	Aker BP	40%		Q2
PL442	Frigg Gamma Delta / Ypsilon	Aker BP	88%	9 - 22	Q2
PL1148	Carmen	Wellesley	10%	22 - 172	Q3
PL929	Ofelia	Neptune	10%	28 - 45	Q3
PL956	Ringhornet Ty	Vår	20%	7 - 39	Q3
PL272B	Krafla Mid Statfjord	Equinor	50%	10 - 59	Q3
PL261	Storjo West	Aker BP	70%	10 - 20	Q4
PL1170	Ferdinand	Aker BP	35%	49 - 117	Q4
PL932	Kaldafjell	Aker BP	40%	19 - 145	Q4
PL917	Magellan	Vår	40%	16 - 54	Q4

AkerBP Ferdinand 2023 exploration wells Storjo West Dvalin N Rondeslottet Kaldafjell Ofelia Angulata Frigg Gamma Delta Ypsilon Carmen Krafla Mid Statfjord Ringhornet Ty Øst Frigg Beta Magellan **Epsilon** Styggehøe Gjegnalunden P-Graben 27

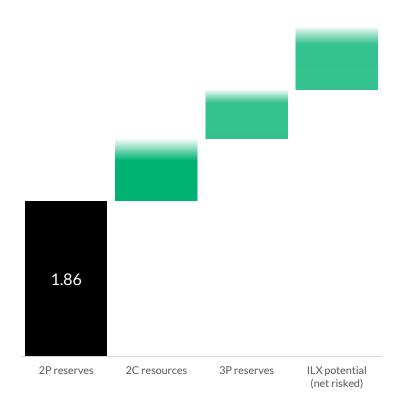
^{*} Appraisal of the Ellida discovery from 2003



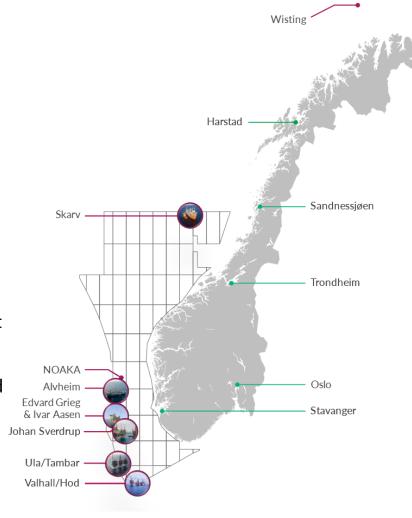
Significant upside potential around existing assets

Reserves and resources

billion boe



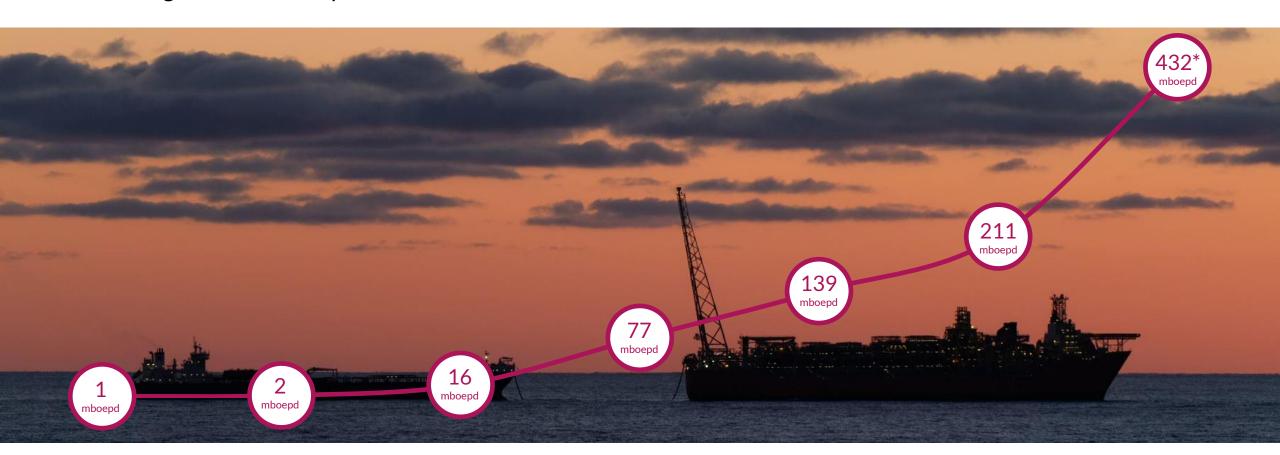
- Skarv: Exploration opportunities (ILX) and development of tight reservoirs
- Edvard Grieg/Ivar Aasen: Infills, ILX and basement upside enabled by 4D seismic
- Johan Sverdrup: Infill drilling to extend plateau and accelerate production
- Valhall: Infill enabled by lower drilling cost and new completion technology
- Alvheim & Yggdrasil: Infill and ILX enabled by 4D seismic and lower drilling costs
- Wisting: Exploring for upside potential





Value creation through M&A and organic growth

The making of a NCS champion





















Return maximum value to our shareholders and our society

Financial highlights fourth quarter 2022

Sales volume

428.3 mboepd

Integration synergies

250 USD million run-rate estimate

Leverage ratio

0.2

Net debt/EBITDAX

Realised prices

96 USD/boe

Free cash flow

7.7 USD/share in 2022

Credit rating

BBB/Baa2

All 3 agencies upgraded in 2022

Production cost

7.2 USD/boe

Dividend

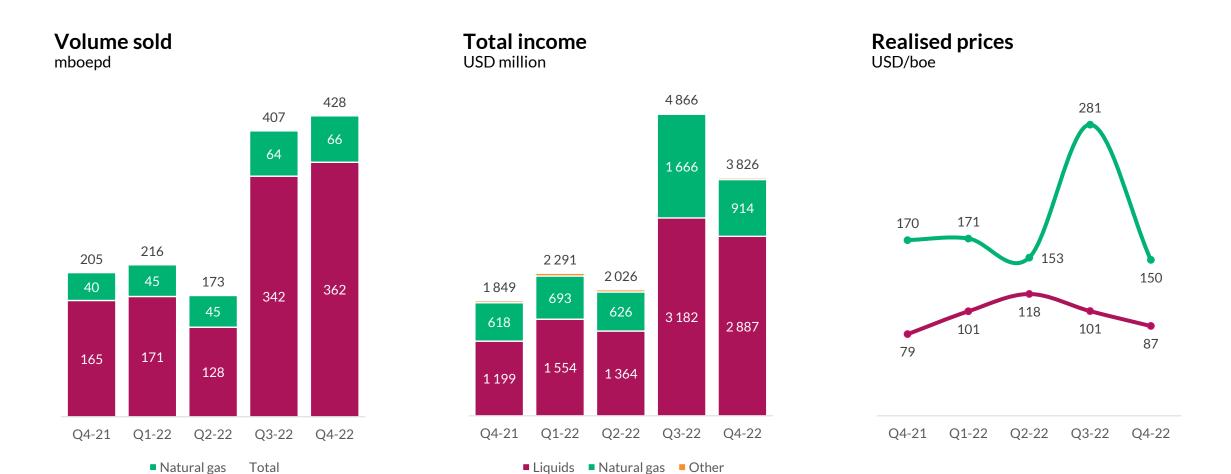
2.0 USD/share in 2022

Liquidity available

6.2 USD billion



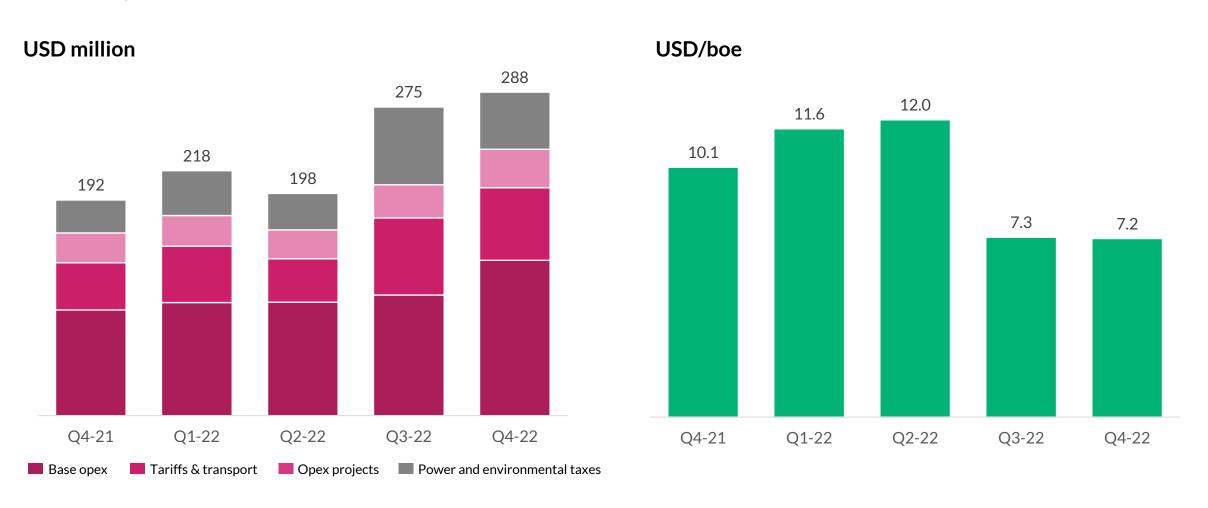
Sales of oil and gas





Production cost

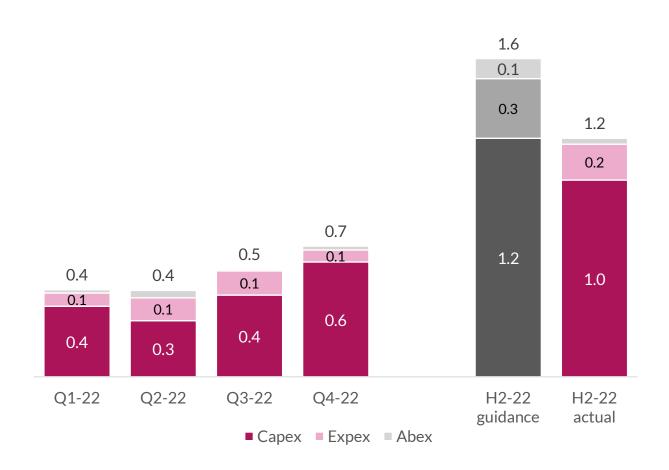
Based on produced volumes





Capital spend below guidance

Capex, expex and abex, USD billion



- Stronger USD than anticipated
- Some activities phased to 2023
- Strong cost performance in execution



Income statement

Fourth quarter 2022

USD million	Q4 2022	Q3 2022 restated	Change	Comment
Total income	3 826	4 866	-1040	1
Production costs	286	236	50	2
Other operating expenses	16	9	7	
EBITDAX	3 523	4 621	-1098	
Exploration expenses	32	85	-53	
EBITDA	3 491	4 536	-1045	
Depreciation	641	594	47	3
Impairments	636	55	581	4
Operating profit (EBIT)	2 214	3 887	-1 673	
Net financial items	(37)	(174)	137	
Profit/loss before taxes	2 177	3713	-1 536	
Tax (+) / Tax income (-)	2 0 6 4	2 949	-885	5, 6
Net profit / loss	112	763	-651	
EPS (USD)	0.18	1.21	-1.03	

Comments

- 1. Realised prices down ~25% from Q3
- 2. USD 7.2 (7.3) per boe produced
- 3. USD 16.1 (15.7) per boe
- 4. Wisting USD 499 million and Edvard Grieg USD 137 million (of which USD 377 million in goodwill)
- 5. High effective tax rate 95% due to impairment of goodwill without deferred tax
- 6. Tax payable USD 2 170 million, deferred tax USD -112 million

In addition, other comprehensive income (OCI) includes a positive forex translation effect of USD 1 308 million



Statement of financial position

Assets	31.12.22	30.09.22 restated	31.12.21 restated	Comment
PP&E	15 887	15 307	10 214	1
Goodwill	13 935	13 193	1 647	
Other non-current assets	2 984	3 057	1863	
Cash and equivalent	2 756	3 042	1 971	
Other current assets	2 000	2015	1012	
Total Assets	37 562	36 613	16 708	2

Equity and liabilities				
Equity	12 428	11 320	2 197	
Financial debt	5 279	5 198	3 577	
Abandonment provisions	4 166	4 185	5 172	1
Other long-term liabilities	9 557	9 193	3 385	
Tax payable	5 084	5 419	1 497	3
Other current liabilities	1049	1 299	879	
Total Equity and liabilities	37 562	36 613	16 708	

Comments

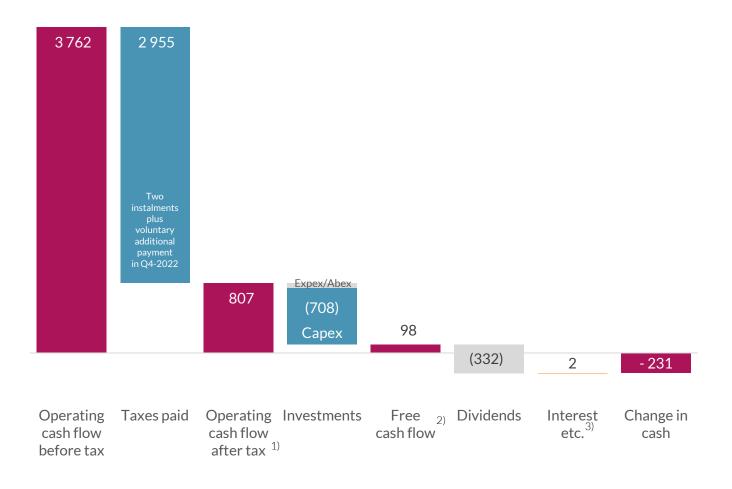
- 1. Change in accounting principle for Abandonment provisions increases the present value of the liability, with an offsetting entry on PP&E (previous periods have been restated accordingly)
- 2. Total assets have generally increased due to the consolidation of ABP Norway in NOK functional currency (including PPA values) and the weakening of USD against NOK during Q4
- 3. Tax payments of USD 2 955 million in the quarter



Cash flow

Fourth quarter 2022

USD million



Q4-2022	2022
FCF per share ⁴⁾	FCF per share ⁴⁾ \$7.7
Dividend per share \$0.525	Dividend per share \$2.0

Actual performance vs guidance

Second half 2022 – post Lundin completion

	Guidance	Actual
Production (mboped)	410-4201)	422
Opex (USD/boe)	~7	7.2
Capex (USDbn)	1.2	1.0
Exploration (USDbn)	0.3	0.2
Abandonment (USDbn)	0.1	0.03



¹⁾ Original production guidance was 410-435 mboepd. This was narrowed in to 410-420 mboepd in October due to more precise estimate for startup of Johan Sverdrup Phase 2.



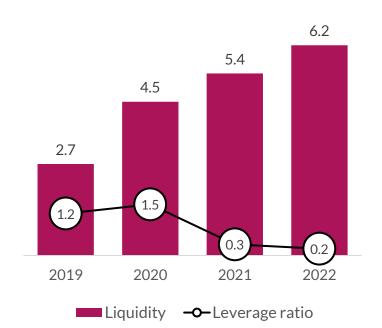
Capital allocation priorities

Aker BP's financial frame - designed to drive value creation and shareholder return

1 Financial capacity

Maintain financial flexibility and investment grade credit rating

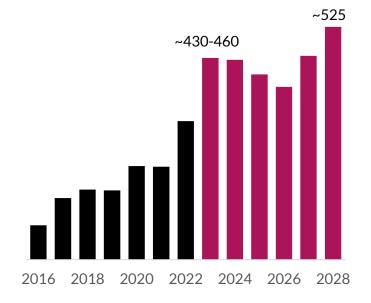
Liquidity (USD billion)



2 Profitable growth

Invest in robust projects with low break-evens

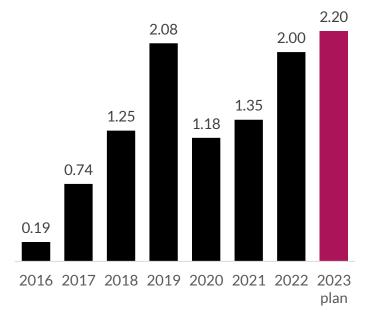
Production (mboepd)



3 Return value

Resilient dividend growth in line with long-term value creation

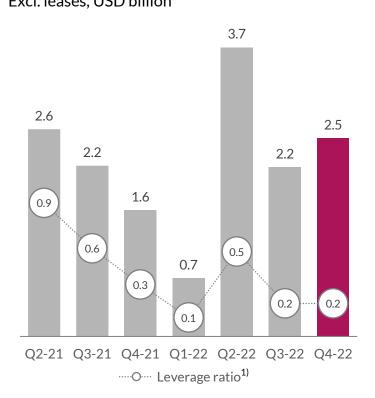
Dividends (USD/share)



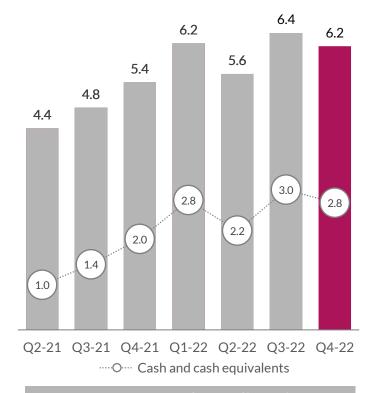


Maintain financial flexibility

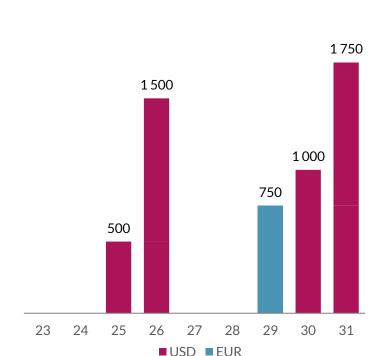
Net interest-bearing debt Excl. leases, USD billion



Liquidity available²⁾ USD billion



Bond maturities USD/EUR million



Investment grade credit ratings

S&P Global Ratings

Moody's Baa2

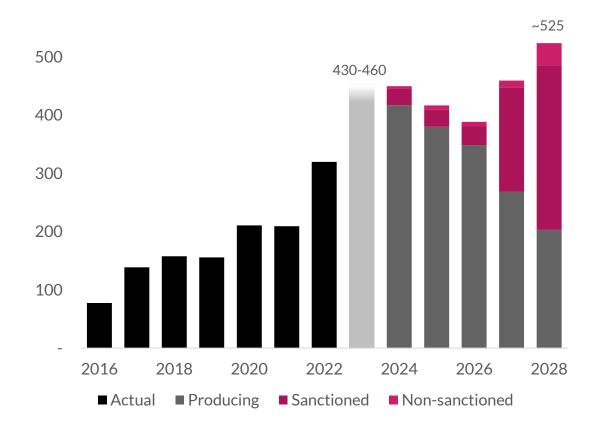
FitchRatings BBB

BBB



Grow production with robust high return projects

Production outlook



Robust and profitable project portfolio

\$35-40/bbl

Project portfolio break-even oil price

~25%

Project portfolio IRR at \$65/bbl oil price

1-2 years

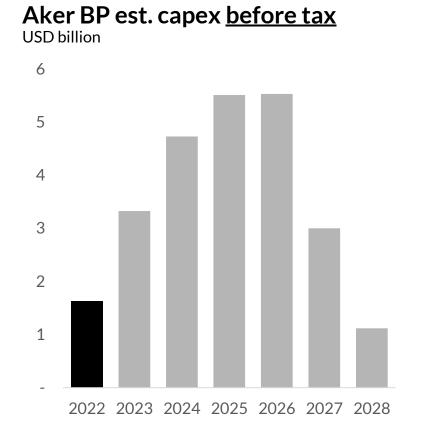
Project portfolio payback at \$65/bbl oil price

1) Break-even oil price using 10% discount rate

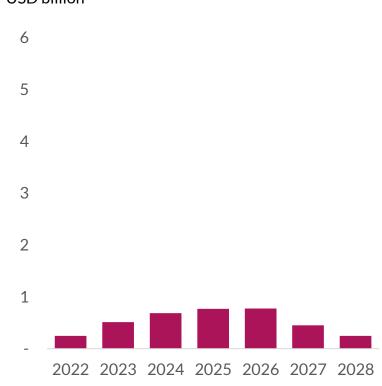


Investing in robust and profitable projects

In an investment-friendly tax system



Aker BP est. capex <u>after tax</u> USD billion



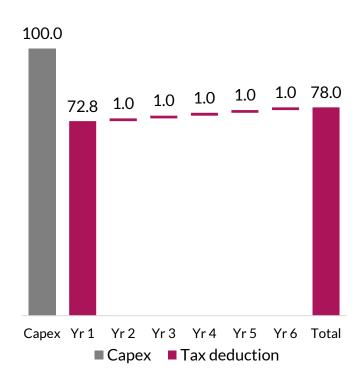
- Around 85% of the planned capex is related to projects subject to the temporary tax system with 86.9% tax deduction
- The rest is subject to ordinary tax system with 78% tax deduction



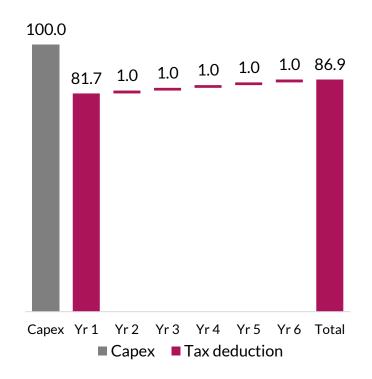
The Norwegian petroleum tax system

Supportive for investments

Ordinary tax system



Temporary tax system

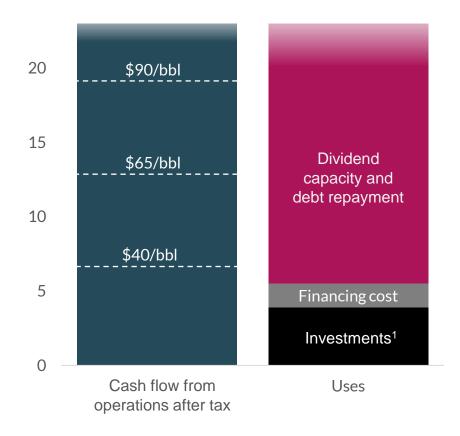


- The temporary tax system was introduced summer 2020 to stimulate investments¹⁾
- Applicable for projects with PDO submitted by end-2022
- Involves a capex uplift which is deducted from special petroleum tax
- Hence 86.9% of capex is deductible, while marginal tax on income remains 78%

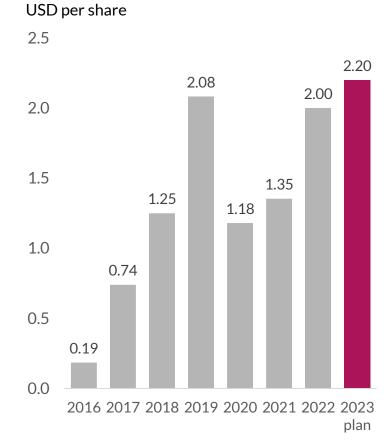


Strong and resilient cash flow as basis for dividend growth

Aker BP value creation plan 2023-2028 USD billion, accumulated



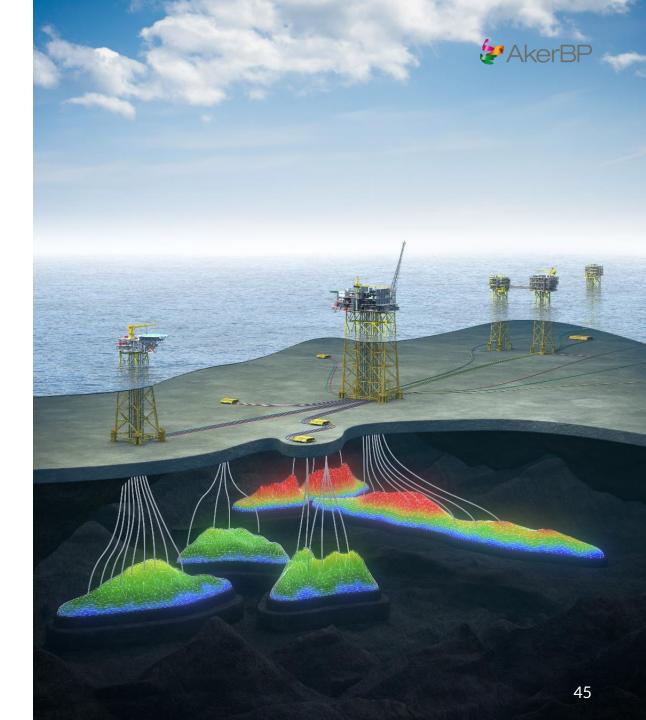
Dividends



- Low cost production gives resilient dividend capacity
- Distributions shall reflect the capacity through the cycle
- ~10% dividend growth in 2023
 - Quarterly USD 0.55 per share
- Ambition to grow dividend by minimum 5% per year

2023 guidance

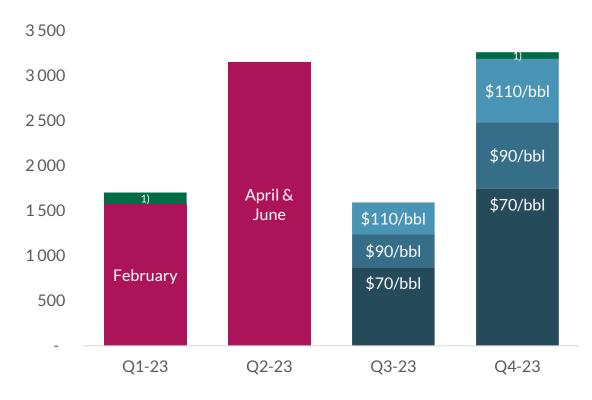
	2022 actuals	2023 guidance
Production (mboped)	309 (H2-22: 422)	430-460
Opex (USD/boe)	8.7 (H2-22: 7.2)	7.0-8.0
Capex (USDbn)	1.6	3.0-3.5
Exploration (USDbn)	0.4	0.4-0.5
Abandonment (USDbn)	0.1	0.1-0.2





Tax guidance

Tax payments - Sensitivity for 2023 USD million



Process for tax payments

- Tax for the year is paid in six bimonthly instalments, starting in August, plus final settlement
- Initial tax estimate for the year is made in Q2, the Aug-Dec instalments are then fixed in NOK
- Option for voluntary additional payment in October normally only relevant if the initial estimate was too low
- At year-end, the upcoming Feb-Jun instalments may be adjusted to reflect latest estimate
- Final settlement in December the following year

Assumptions for H2-23 sensitivity analysis

- Brent price assumption reflects average for 2023
- Gas prices fixed at 25 \$/mmbtu
- USDNOK 9.5



Summary – Executing on our strategic priorities





Appendix



World-class oil and gas portfolio

Large scale, low risk assets on the Norwegian Continental Shelf

2P reserves¹

1.86bn

2C resources¹

0.74bn

Production²

432 mboepd



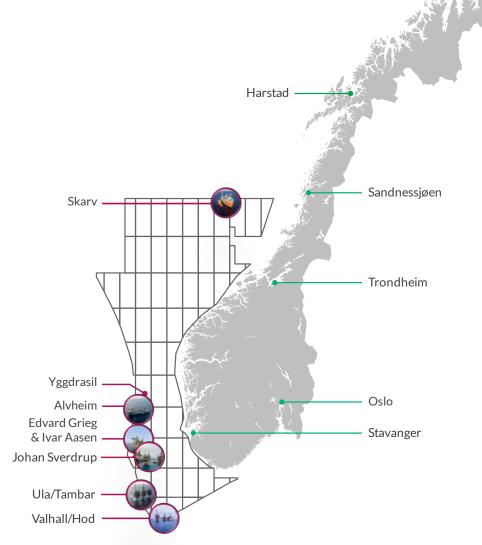












1) Reserves and resources as at end 2022 2) Fourth quarter 2022

