

Second quarter 2022 & strategy update

20 July 2022

Today's agenda

1. Introduction
2. Second quarter 2022 review
3. Strategy update
4. Q&A

Who will be speaking today...



Karl Johnny Hersvik
CEO



David Tønne
CFO

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This Document includes and is based, inter alia, on forward-looking information and statements that are subject to risks and uncertainties that could cause actual results to differ.

These statements and this Document are based on current expectations, estimates and projections about global economic conditions, the economic conditions of the regions and industries that are major markets for Aker BP ASA's lines of business.

These expectations, estimates and projections are generally identifiable by statements containing words such as "expects", "believes", "estimates" or similar expressions.

Important factors that could cause actual results to differ materially from those expectations include, among others, economic and market conditions in the geographic areas and industries that are or will be major markets for Aker BP ASA's businesses, oil prices, market acceptance of new products and services, changes in governmental regulations, interest rates, fluctuations in currency exchange rates and such other factors as may be discussed from time to time in the Document.

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Second quarter 2022

20 July 2022

The E&P company of the future

Created by combining two leading independents

- ✓ World-class assets with high efficiency and low cost
- ✓ Low emissions and clear pathway to net zero
- ✓ Driving transformation through digital and alliances
- ✓ Profitable growth from unique resource base
- ✓ Financial strength & growing dividends



Active industrial
shareholders:



~21%



~16%

Nemesia

~14%

Other

~49%

Highlights

Second quarter 2022

Lundin integration

- Transaction completed 30 June
- Leadership appointed and synergies progressing
- New decarbonisation plan established

Operations

- Summer maintenance progressing as planned
- Projects on track for PDO submission by year-end
- Exploration success in Skarv area

Financials

- Strong price realisation and cash generation
- Credit ratings upgraded by S&P, Moody's and Fitch
- Quarterly dividend up ~11% to 52.5 cents/share



Status on integration

Transaction completed 30 June

- Lundin Energy Norway is now a subsidiary of Aker BP ASA and renamed to ABP Norway
- Consideration shares as SDRs, convertible to ordinary shares (free conversion first 30 days)

Organizational integration on track

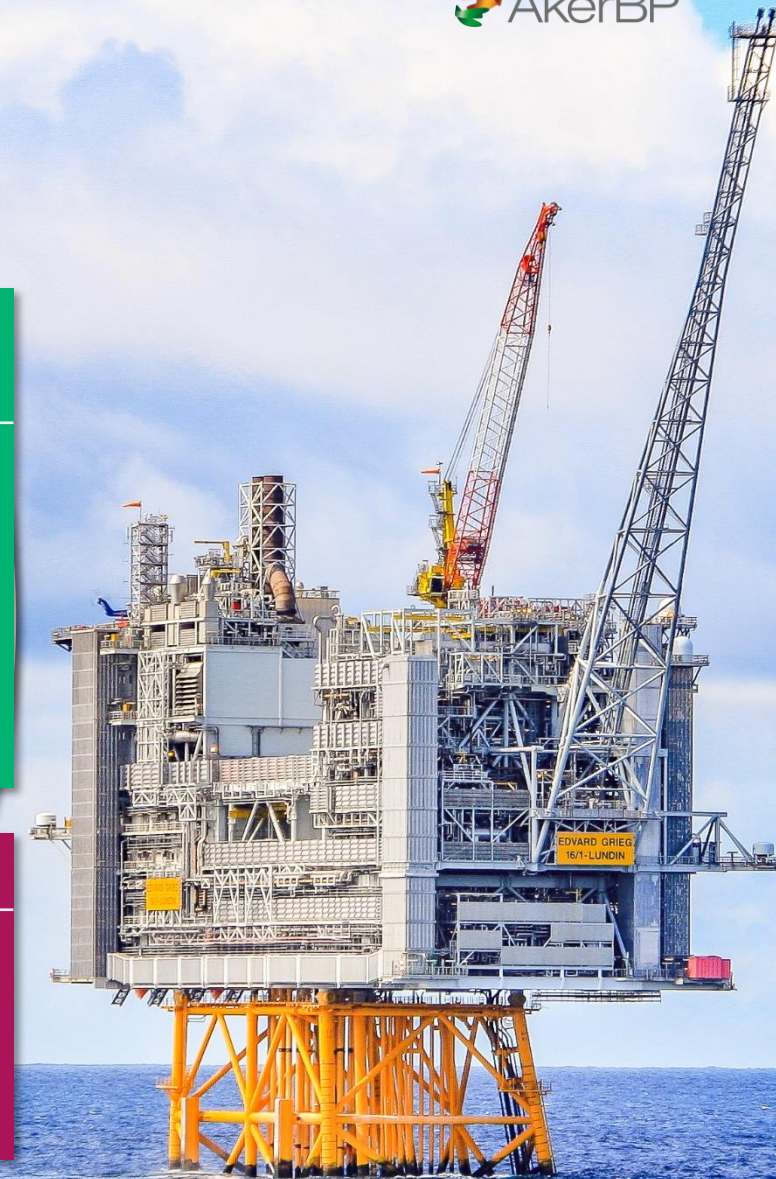
- New organisational structure defined and leaders appointed
- Combining Edvard Grieg and Ivar Aasen into one hub with one management team
- Effective from 1 October

Decarbonisation plan established

- Decarbonization targets and plan defined
- Clear path to net zero by 2030

Progressing synergies outtake

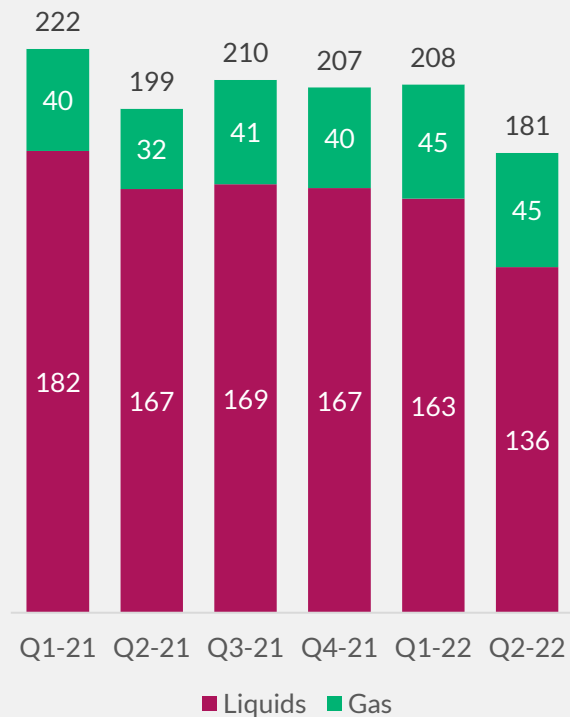
- Latest estimate USD ~250m in run-rate and USD ~150m in one-off synergies pre-tax
- Key areas are SG&A, exploration high-grading, logistics and drilling performance
- Further upside in increased output from Edvard Grieg/Ivar Aasen hub being explored



Production review

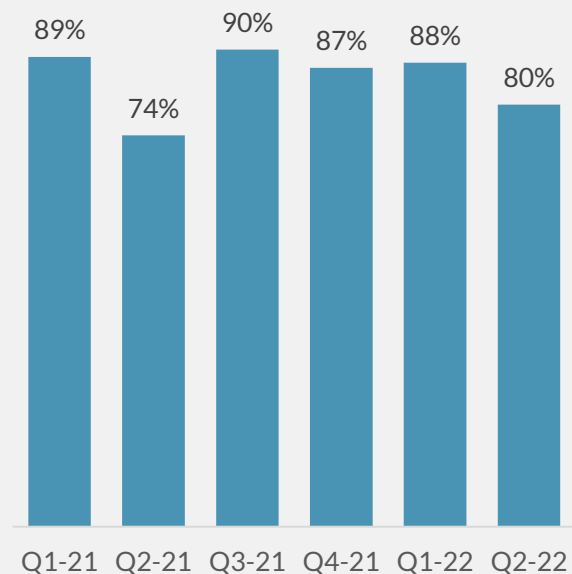
Oil and gas production

mboepd



Production efficiency

Capacity utilisation

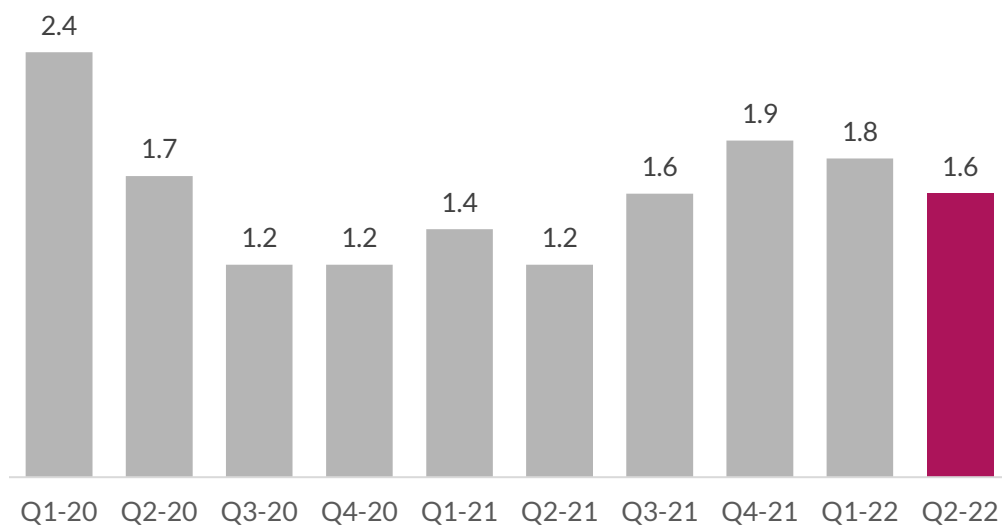


Q2 comments

- One-month planned maintenance shutdowns at **Valhall** and **Ula**
- Shorter maintenance shutdowns at **Skarv** and **Johan Sverdrup**
- Shutdown due to power issues at **Edvard Grieg/Ivar Aasen**, planned maintenance was accelerated to minimise the production impact

HSSE performance

Injury frequency (TRIF) ¹⁾

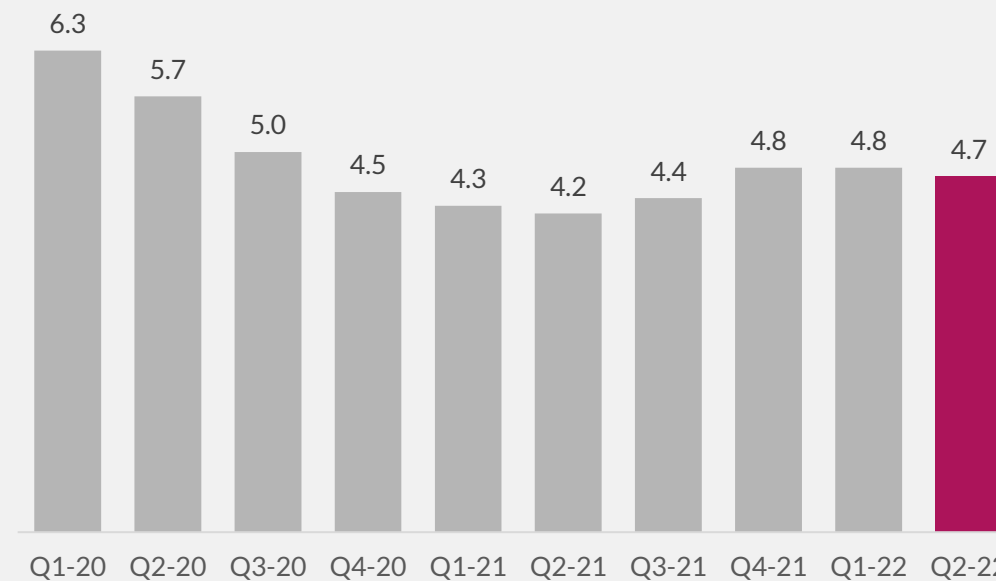


- Safety is always the top priority in Aker BP
- Zero recorded injuries in Q2 2022
- Ambition to be the preferred employer in the industry

1) Total recordable injuries per million exp. hours, rolling 12 months average

2) Kg CO₂ emissions per barrel of oil equivalents produced, rolling 12 months average

CO₂ emissions intensity ²⁾



- CO₂ emission of 4.7 kg/boe in line with plan
- Launched decarbonisation plan to achieve net zero by 2030
- Clear ambition to be industry leader on ESG

Lundin Energy E&P business

Operational highlights – first half 2022

✓ Production on plan

181 mboepd

✓ High production efficiency

86 percent

✓ Low operating costs

4.5 USD/boe

✓ Industry-leading carbon intensity

2.9 kg CO₂/boe



Project portfolio progressing according to plan



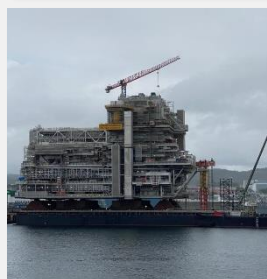
Valhall

- ✓ First oil on Hod achieved in Q2 2022
- ✓ Valhall NCP & King Lear PDO by end 2022



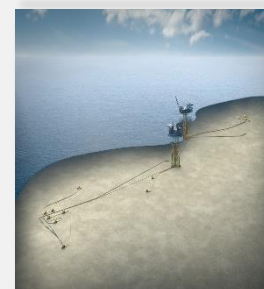
Skarv

- ✓ Ærfugl Phase II started production in Q4 2021
- ✓ Skarv Satellites PDO scheduled in Q4 2022, first oil scheduled from 2024



Johan Sverdrup phase II

- ✓ Expanding capacity to 755,000 bbl/day
- ✓ First oil expected in Q4 2022



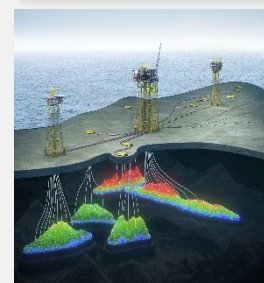
Edvard Grieg & Ivar Aasen

- ✓ Hanz PDO approved in Q1 2022
- ✓ DG2 passed on Lille Prinsen, Rolvsnes Full Field and Solveig Phase II



Alvheim

- ✓ Frosk PDO approved in July 2022
- ✓ Kobra East Gekko PDO submitted in Q2 2021
- ✓ Trell & Trine PDO scheduled in Q3 2022



NOAKA

- ✓ On track for PDO submission in Q4 2022
- ✓ Operatorship on Krafla to be transferred to Aker BP following PDO submission

Gas discovery in Skarv Area

Storjo East – Gas discovery 25-80 mmboe

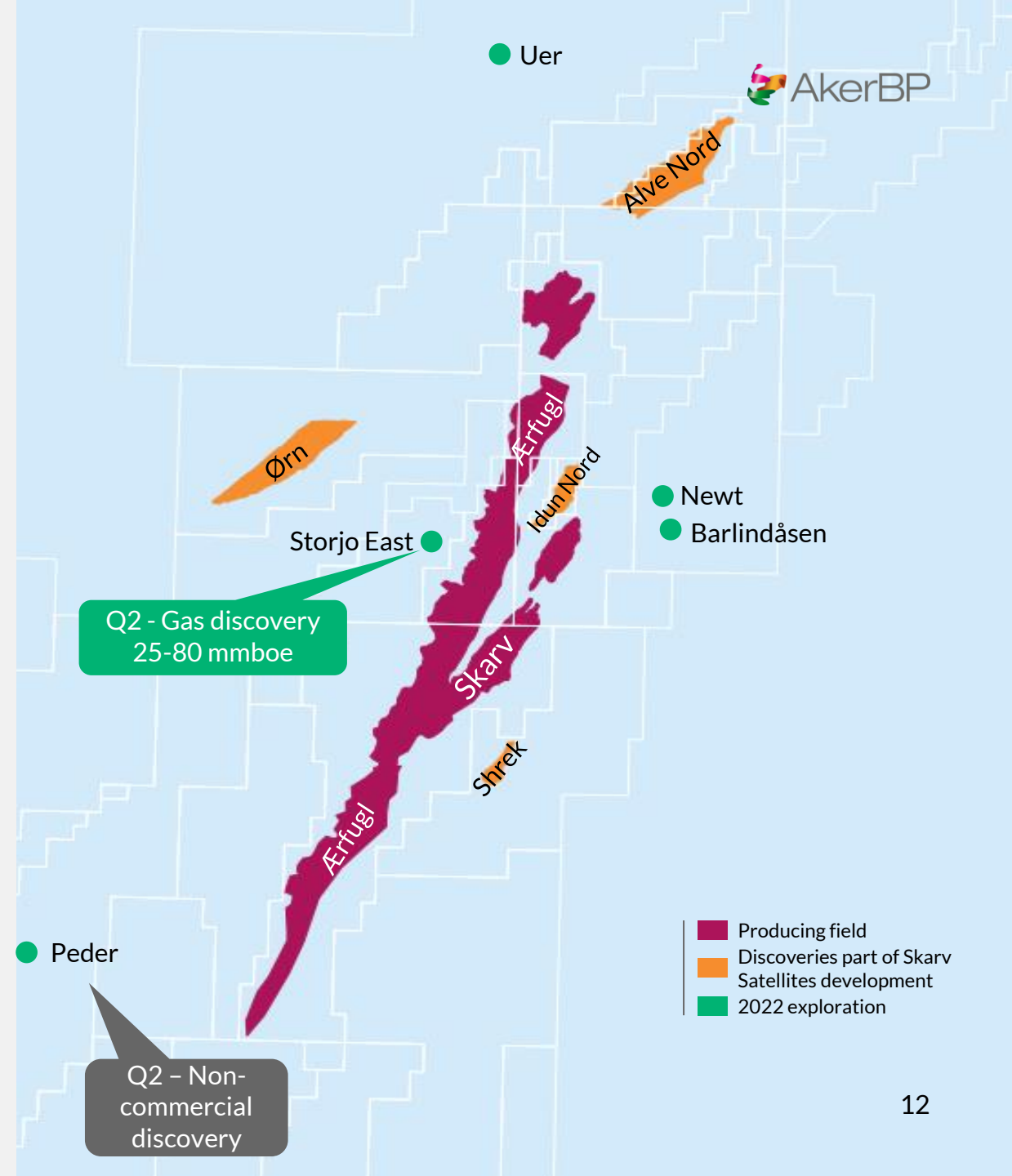
- Significantly larger than pre-drill estimate of 16-45 mmboe
- Aker BP 70 percent working interest
- Further delineation planned in 2023

Large campaign in prospective Skarv area

- Targeting net unrisked volumes of ~90 mmboe in 2022
- 3 more wells to be drilled in H2 2022

Ambition to build next wave of tie-backs

- Skarv Satellites approaching development
- Continued focus on exploration and business development

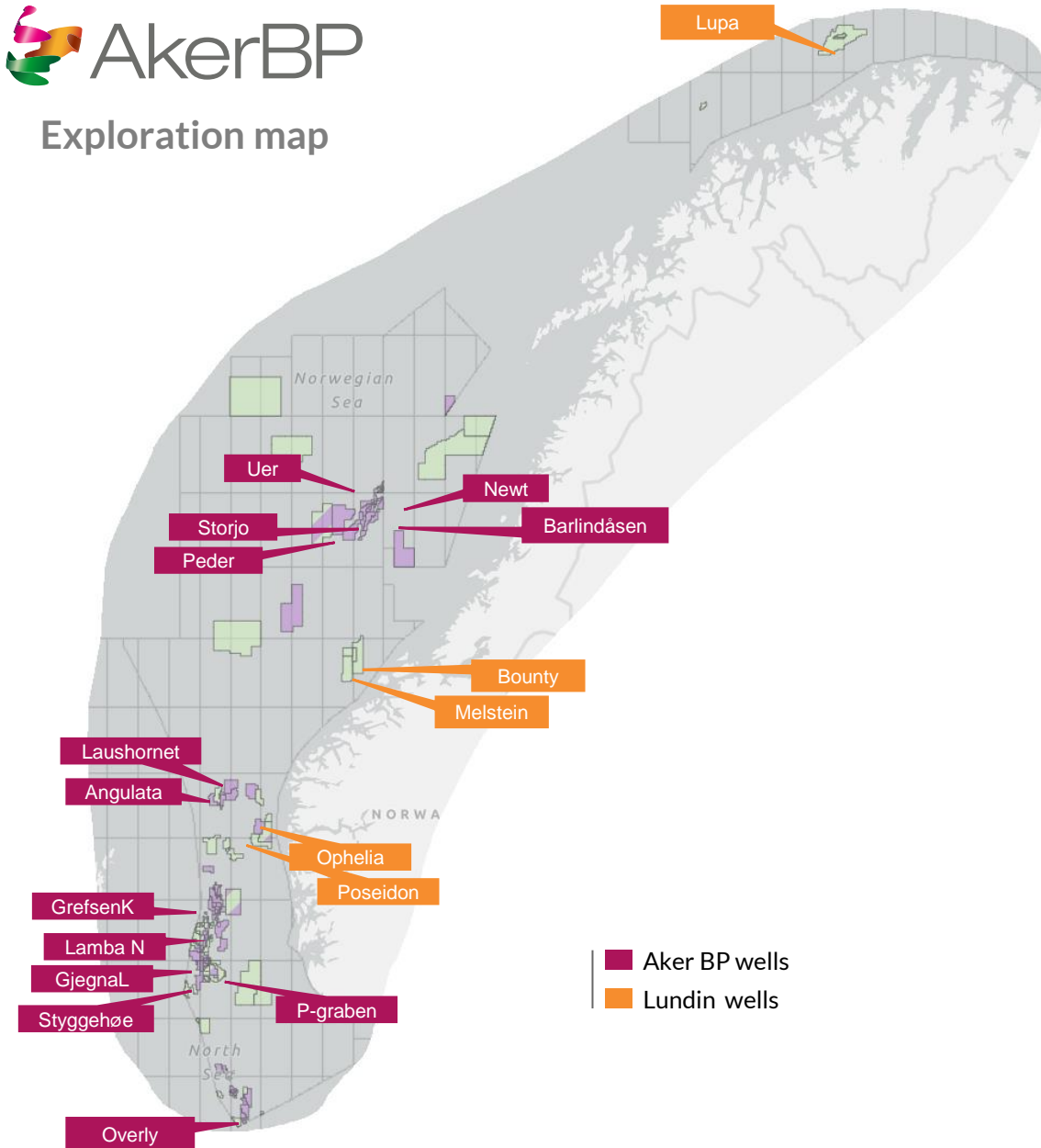


2022 exploration program

Licences	Prospect	Operator	Aker BP share	Pre-drill P90-P10	Status
PL873	Grefsenkollen & Øst Frigg	Aker BP	40%	17 - 40	1-7 mmboe
PL685	Laushornet	Aker BP	40%	73 - 306	Dry
PL1085	Overly	Aker BP	55%	46 - 135	4-12 mmboe
PL261	Storjo East	Aker BP	70%	16 - 46	25-80 mmboe
PL941	Newt	Aker BP	70%	13 - 33	Ongoing
PL941	Barlindåsen CW	Aker BP	70%	18 - 86	Q3
PL867	Gjegnalunden	Aker BP	80%	3 - 124	Q4
PL1141	Styggehøe	Aker BP	70%	10 - 41	Q4
PL554	Angulata	Equinor	30%	8 - 64	Q4
PL782S	Busta (Lamba)	CoP	20%	8 - 114	Q3
PL1064	Staurheia/Peder	CoP	20%	37 - 110	Non-commercial
PL265	P-Graben (Sverdrup)	Equinor	20%	5 - 19	Q4
PL943	Uer	Equinor	10%	7 - 93	Q3
PL229G	Lupa (Barents Sea)	Vår	50%	24 - 143	Q3
PL935	Bounty	CoP	20%	18 - 665	Dry
PL886	Melstein	Lundin	60%		Dry
PL929	Ophelia	Neptune	10%	10 - 40	Q3
PL1104	Poseidon	Equinor	40%	50 - 300	Ongoing



Exploration map



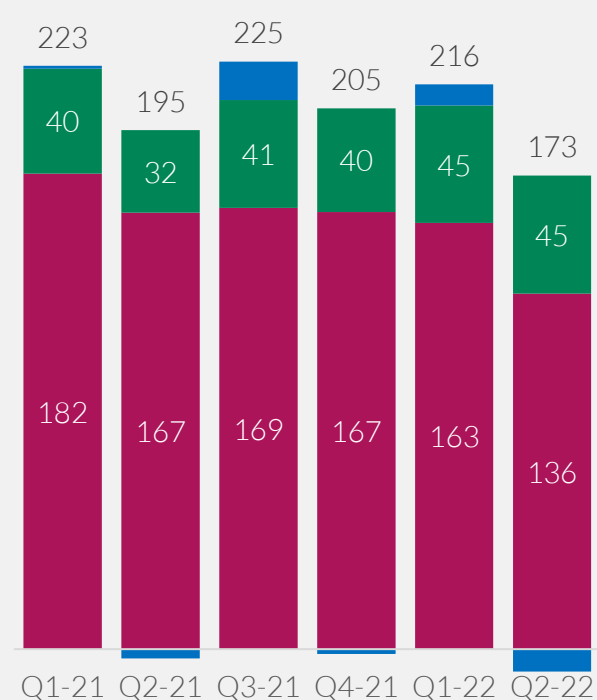
Financial review

Second quarter 2022

Production and sales of oil and gas

Volumes produced & sold

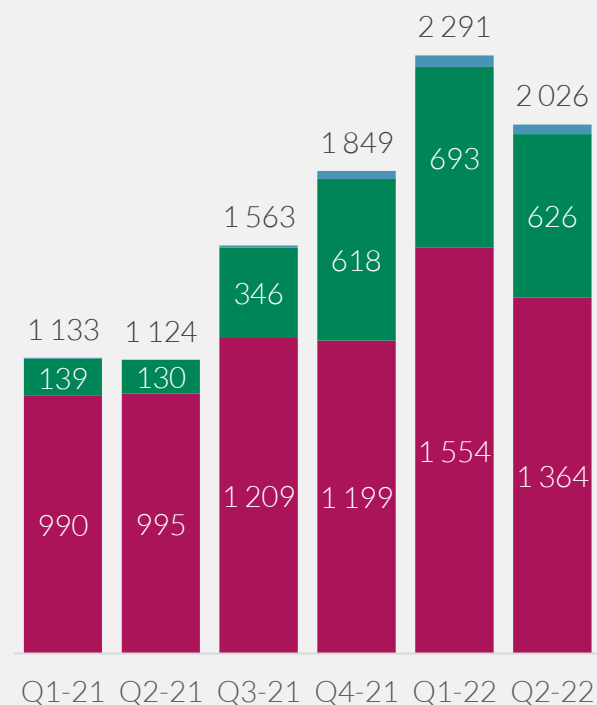
mboepd



■ Liquids ■ Natural gas ■ Over/underlift

Total income

USD million



■ Liquids ■ Natural gas ■ Other

Realised prices

USD/boe

Q2-2022

Liquids

\$117.5

Natural gas

\$152.6

Q1-2022

Liquids

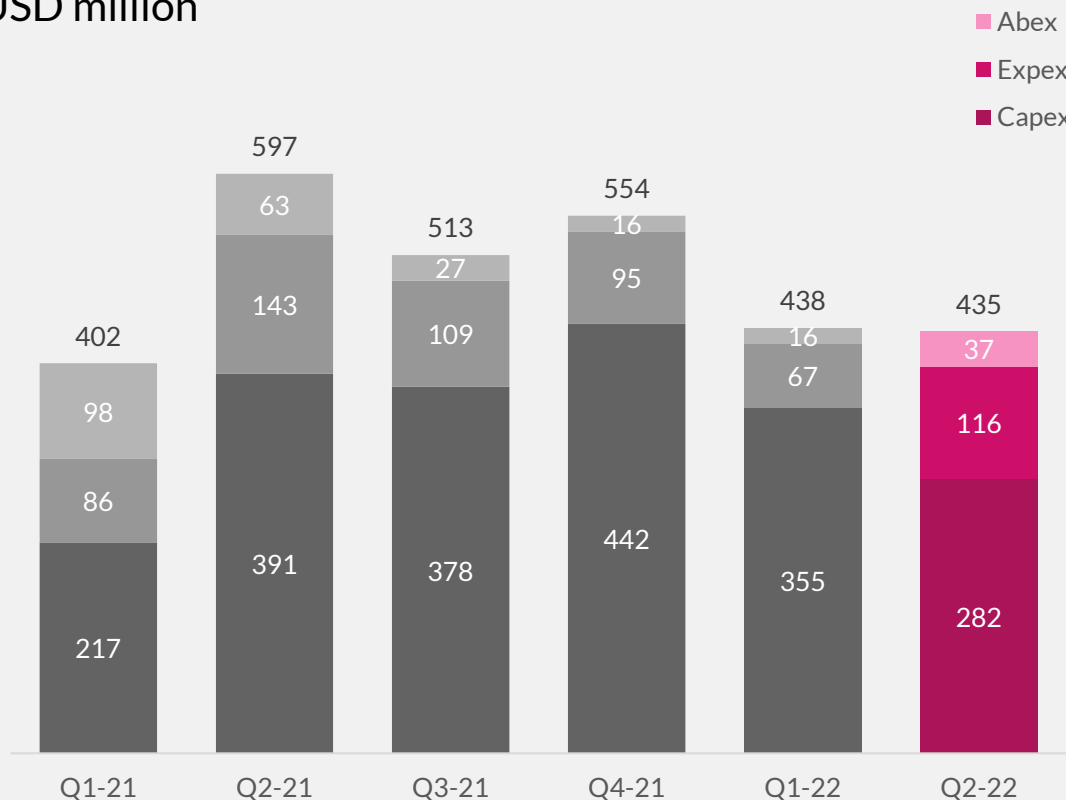
\$100.9

Natural gas

\$171.0

Capital spend

USD million



Capex

- Previous Aker BP 2022 guidance USD 1.6 bn
- Spend year-to-date below budget due to phasing
- Expected to ramp up in second half of the year

Expex

- Previous Aker BP 2022 guidance USD 0.4 bn
- High activity in the quarter
- Spending in accordance with plan

Abex

- Previous Aker BP 2022 guidance USD 0.1 bn
- Removed Valhall DP in the second quarter
- Spending in accordance with plan

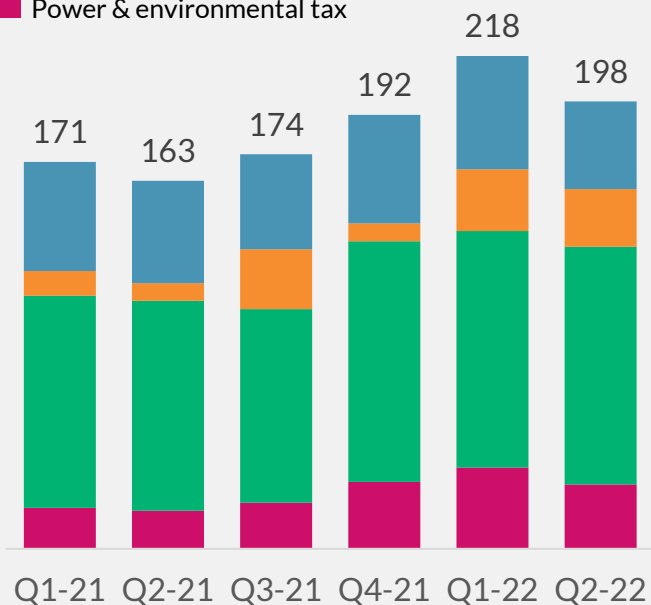
Production costs down due to planned maintenance

Increased unit cost in Q2 due to lower production as a result of planned maintenance shutdowns

Production cost

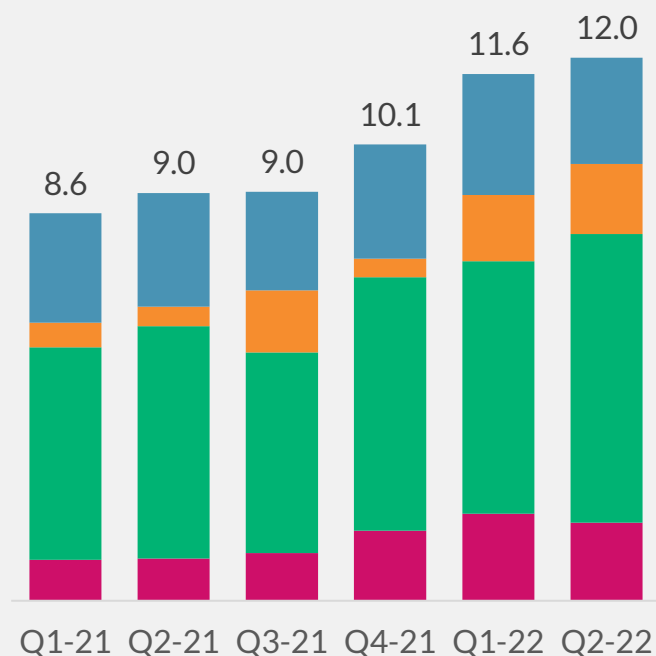
USD million

- Tariffs & transport
- Opex projects
- Base opex
- Power & environmental tax



Production cost

USD/boe



Absolute cost down in the quarter

- Lower tariffs and transport due to lower production
- Base opex stable with high activity during planned shutdowns

Production cost per barrel up

- Direct consequence of lower production
- Will trend down as production ramps-up in the third quarter

Income statement

Second quarter 2022

USD million	Q2 2022	Q1 2022	Change	Comment
Total income	2 026	2 291	(265)	1
Production costs	190	220	(30)	
Other operating expenses	20	7	13	2
EBITDAX	1 816	2 064	(248)	
Exploration expenses	67	58	9	
EBITDA	1 749	2 007	(258)	
Depreciation	199	231	(32)	
Impairments	422	-	422	3
Operating profit (EBIT)	1 128	1 775	(647)	
Net financial items	(62)	61	(123)	4
Profit/loss before taxes	1 066	1 837	(771)	
Tax (+) / Tax income (-)	878	1 300	(422)	5
Net profit / loss	188	537	(349)	
EPS (USD)	0.52	1.49		

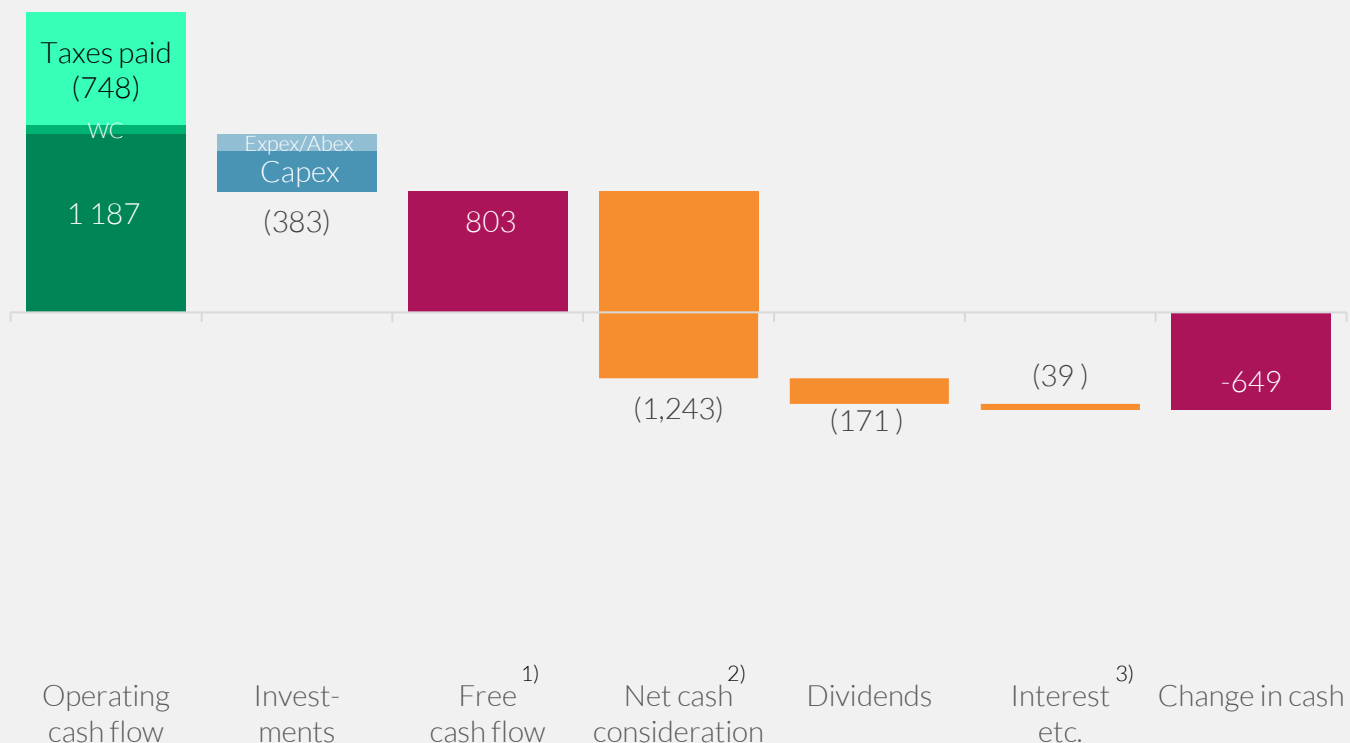
Comments

1. Gas ~31% and liquids ~67% of income in Q2
2. Includes transaction related costs
3. Mainly related to Ula, driven by change in profiles and acceleration of expected shut-down to 2028
4. Q1 was positively impacted by gain on sale of shares in Cognite
5. Higher tax rate due to revaluation of tax balances driven by weaker NOK

Cash flow

Second quarter 2022

USD million



- 1) Net cash flow from operating activities and investment activities excluding payments on lease debt
- 2) USD 2.22bn cash consideration net of cash & equivalents on account, and currency adjustment
- 3) Includes interest paid, fees related to RCF, and payments of lease debt

Q2-2022

FCF per share

\$2.2

Dividend per share

\$0.48

Q1-2022

FCF per share

\$3.0

Dividend per share

\$0.48

Statement of financial position

Before and after completion of Lundin transaction (USD million)

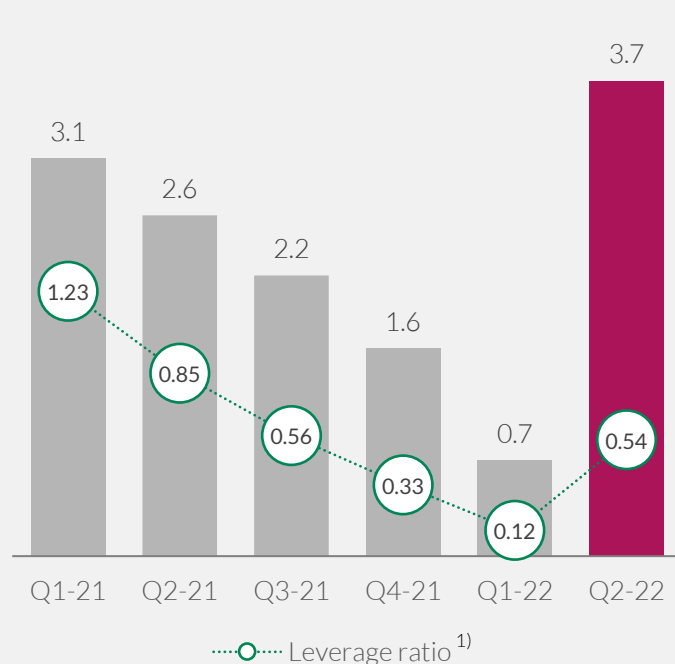
Assets	31.03.22 before	30.06.22 before	30.06.22 after
PP&E	8 257	8 479	15 988
Goodwill	1 647	1 647	14 246
Other non-current assets	1 877	1 852	3 181
Cash and equivalent	2 817	3 396	2 154
Other current assets	1 228	932	1 581
Total Assets	15 826	16 306	37 149

Equity and liabilities	31.03.22 before	30.06.22 before	30.06.22 after
Equity	2 708	2 724	12 061
Financial debt	3 558	3 508	5 834
Other long-term liabilities	6 406	7 018	13 456
Tax payable	2 257	2 072	4 253
Other current liabilities	898	984	1 545
Total Equity and liabilities	15 826	16 306	37 149

Superior financial flexibility

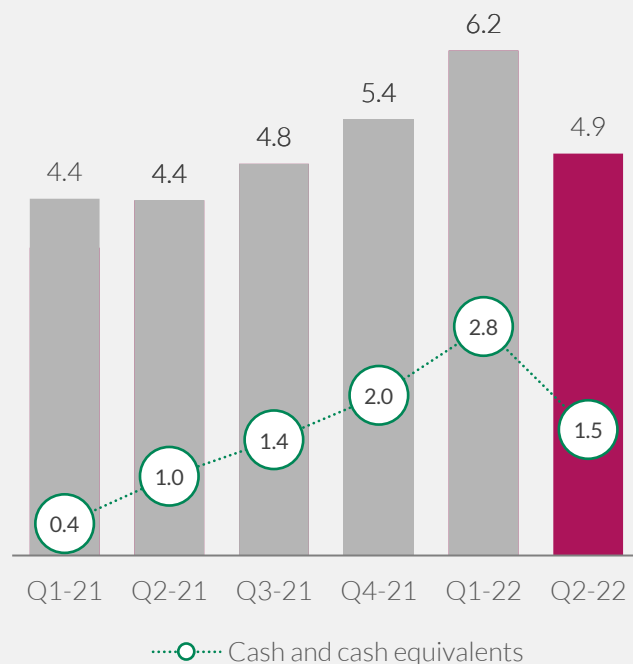
Net interest-bearing debt

Excl. leases, USD billion



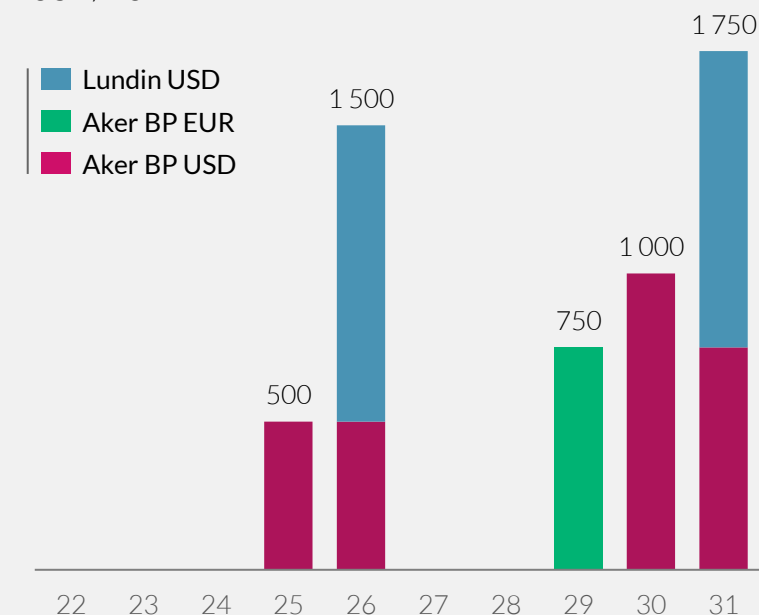
Liquidity available²⁾

USD billion



Bond maturities

USD/EUR million



Investment grade credit ratings

S&P Global Ratings
BBB (upgraded from BBB-)

MOODY'S
Baa2 (upgraded from Baa3)

Fitch Ratings
BBB (upgraded from BBB-)

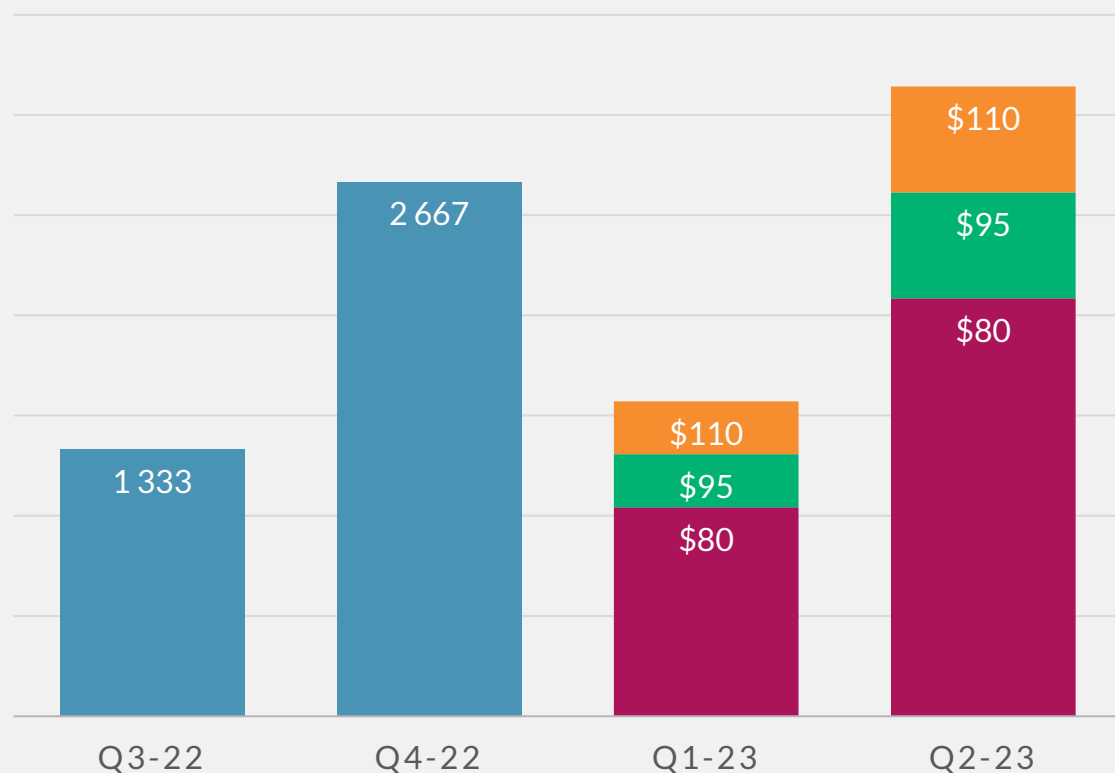
1) Net interest-bearing debt divided by EBITDAX last 12 months, excluding effects of IFRS16 Leasing

2) Liquidity available: Undrawn bank facilities and Cash and cash equivalents. Cash and cash equivalents shown net of USD 0.6 bn in short-term debt repaid on 1 July

Tax guidance

Tax payments - Sensitivity for fiscal year 2022

USD million



Note: Excluding potential payments related to uncertain tax cases

New tax system approved

- Key changes are immediate depreciation and refund of tax losses in special petroleum tax (71.8%), combined with the removal of uplift
- Will work in tandem with temporary system for 2022 PDO Projects

Tax instalments for fiscal year 2022 set in June

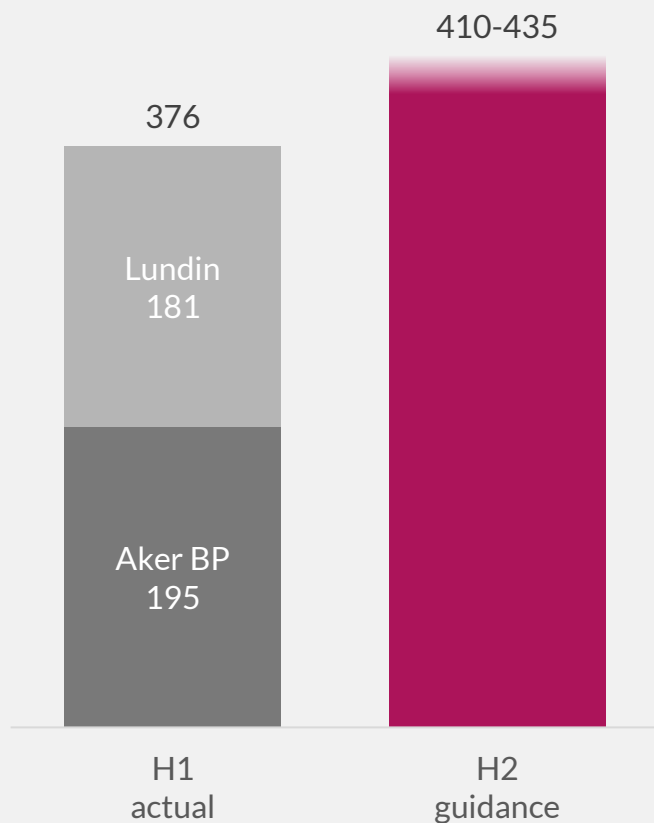
- Q3 and Q4-22 instalments fixed
- Based on forecast full-year 2022 performance for combined company
- Opportunity to adjust in Oct-22 and Jan-23

Sensitivity for payments in H1-23

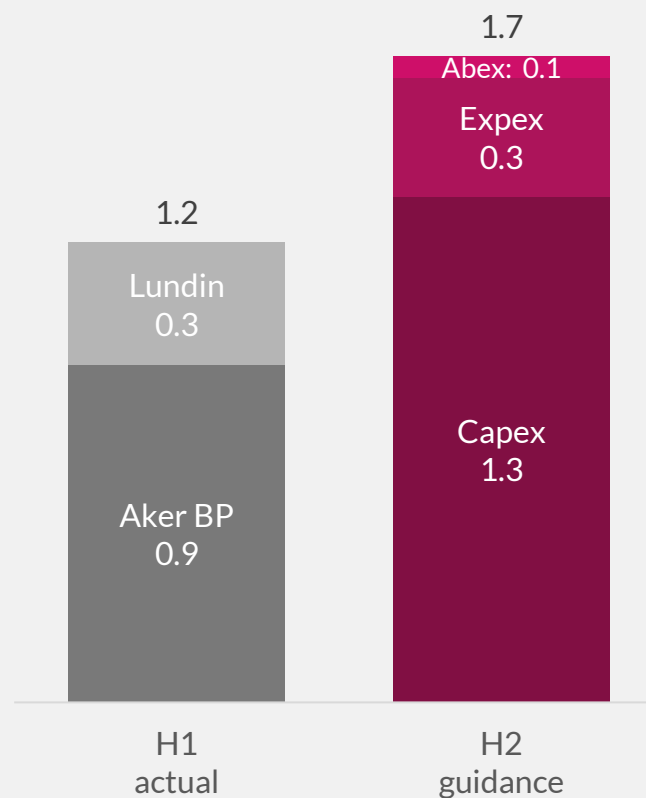
- Brent price assumptions given for H2 2022
- Gas prices assumed fixed at \$25/mmbtu
- USDNOK fixed at 9.0

Operational guidance for second half 2022

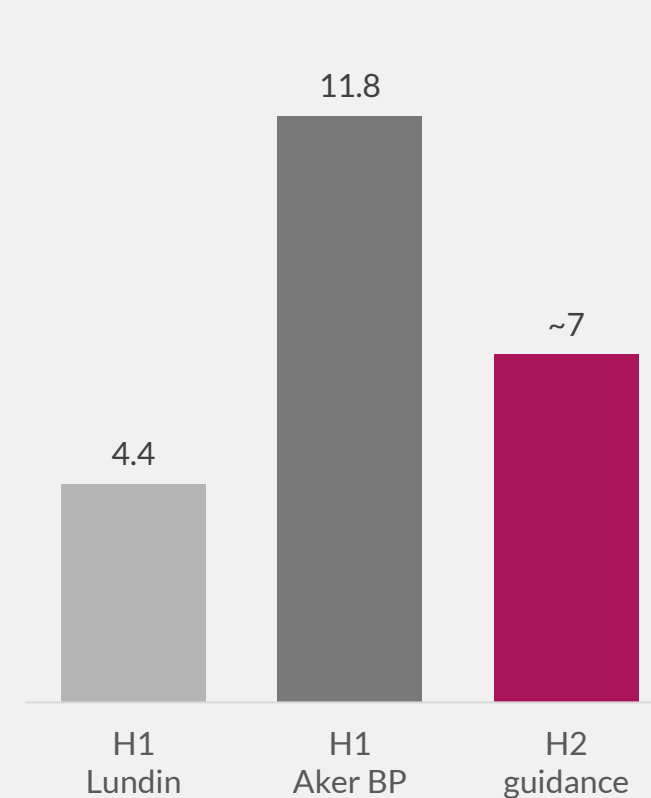
Production mboepd



Capital spend USD billion



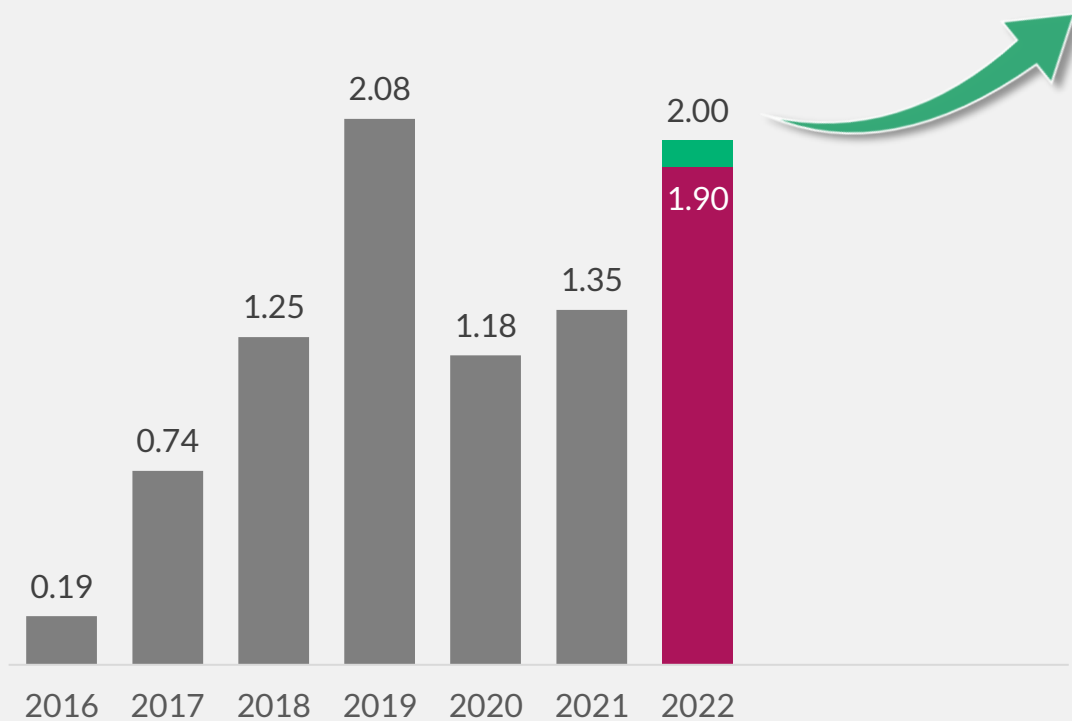
Production cost USD/boe



H2 guidance is based on USDNOK 9.5

Returning value

Aker BP dividends
USD per share



USD 2.0/share

Updated guidance for full year 2022

~48%

Yearly growth from 2021

~11%

Quarterly growth from Q2 2022

Resilient growth

Ambition to grow by minimum 5% per year
at oil prices above 40 \$/bbl

Strategy update

20 July 2022

The E&P company of the future

Created by combining two leading independents

- ✓ World-class assets with high efficiency and low cost
- ✓ Low emissions and clear pathway to net zero
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~16%

Nemesia

~14%

Other

~49%

The E&P company of the future



Reserves & Resources

2.8 bn

barrels oil equivalent

Production growth

~400

mboepd in 2022, ~525 mboepd in 2028

Industry-leading low production cost

<\$7

USD/boe targeted from 2023

Industry-leading low carbon emissions

<4 kg

CO₂/boe Net zero by 2030

Sustainable dividend growth

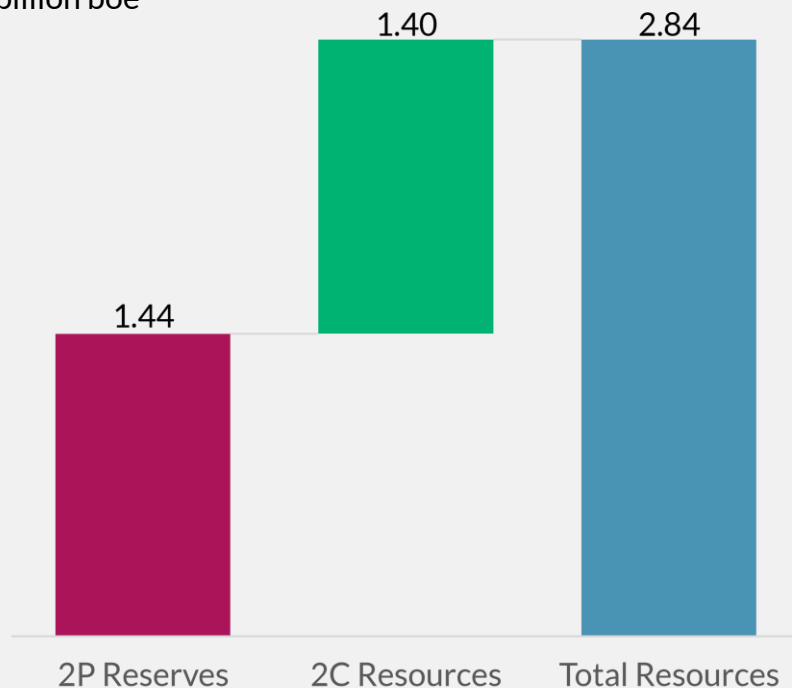
\$2.0

USD/share in 2022

Profitable growth from unique resource base

Reserves and resources per end-2021

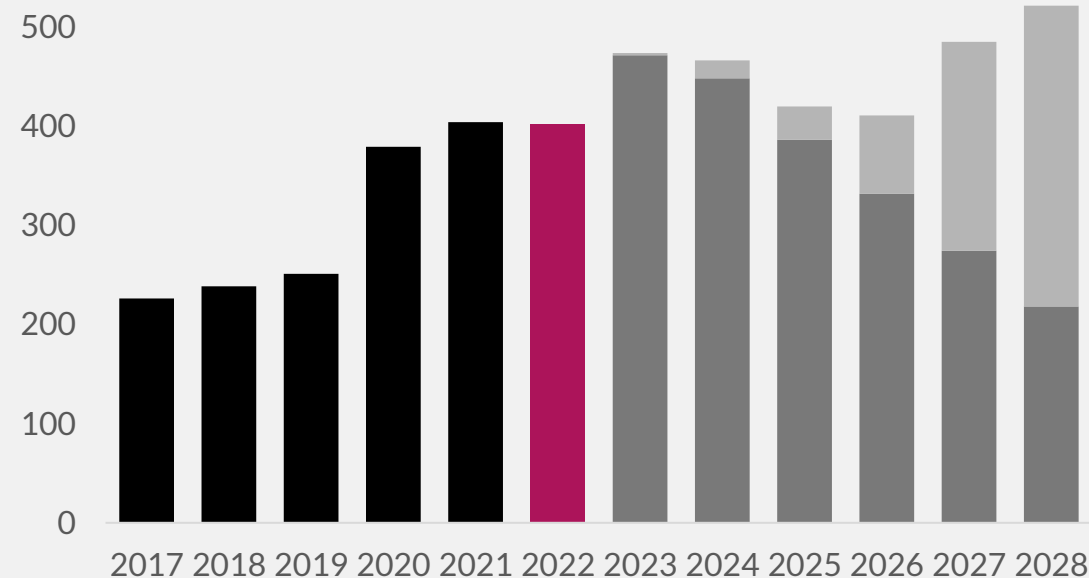
billion boe



Production outlook excl. 3P and exploration upsides

mboepd

■ Actual ■ Sanctioned ■ Non-sanctioned



\$30/bbl

NPV10 breakeven target

Capital efficient

supportive tax system

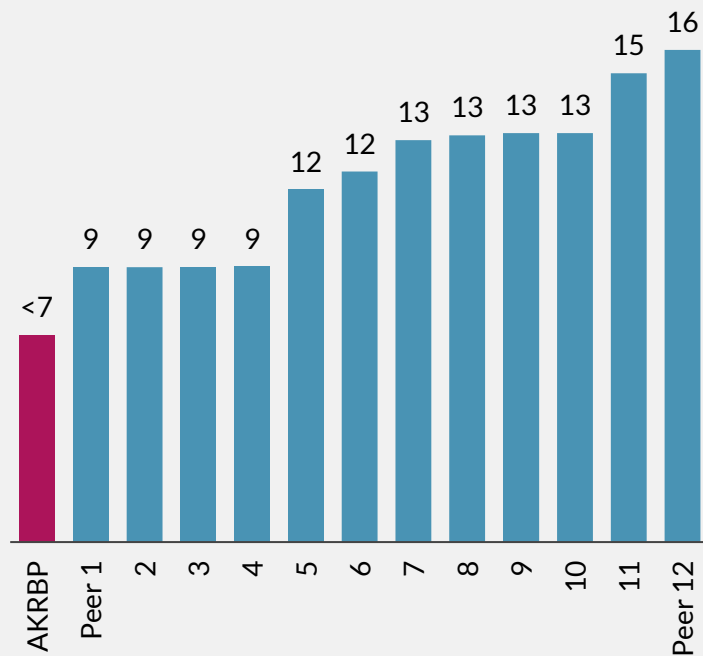
~525 mboepd

Production by 2028

Aker BP is uniquely positioned to deliver affordable, sustainable and reliable energy

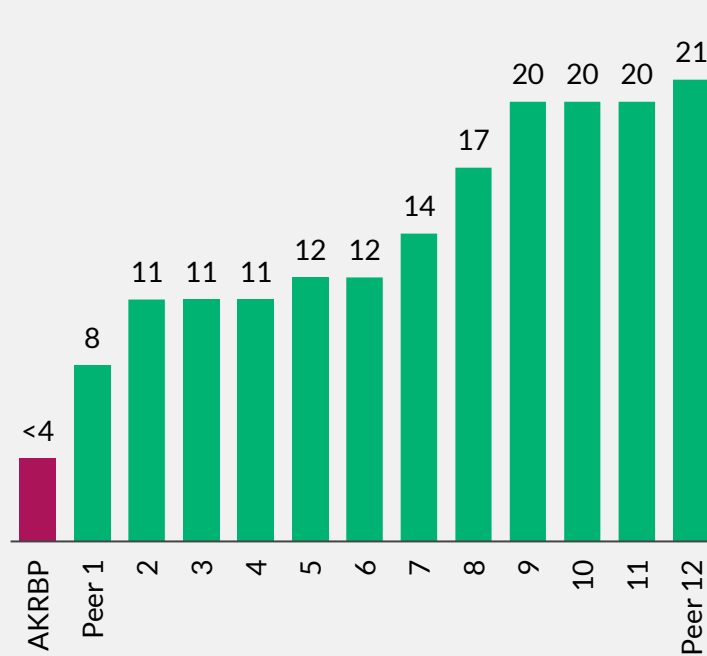
Affordable

Opex (USD/boe) 2021e



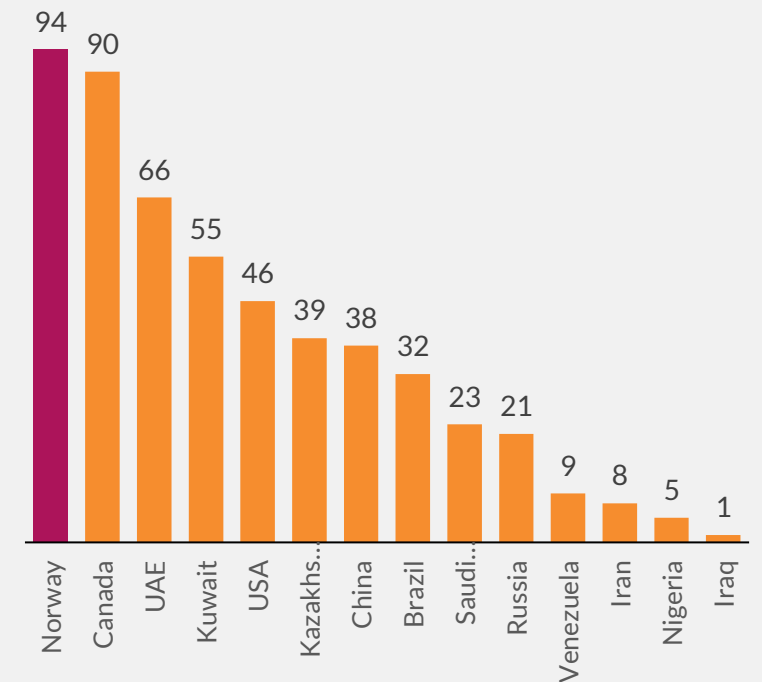
Sustainable

kg CO₂/boe 2020e



Reliable

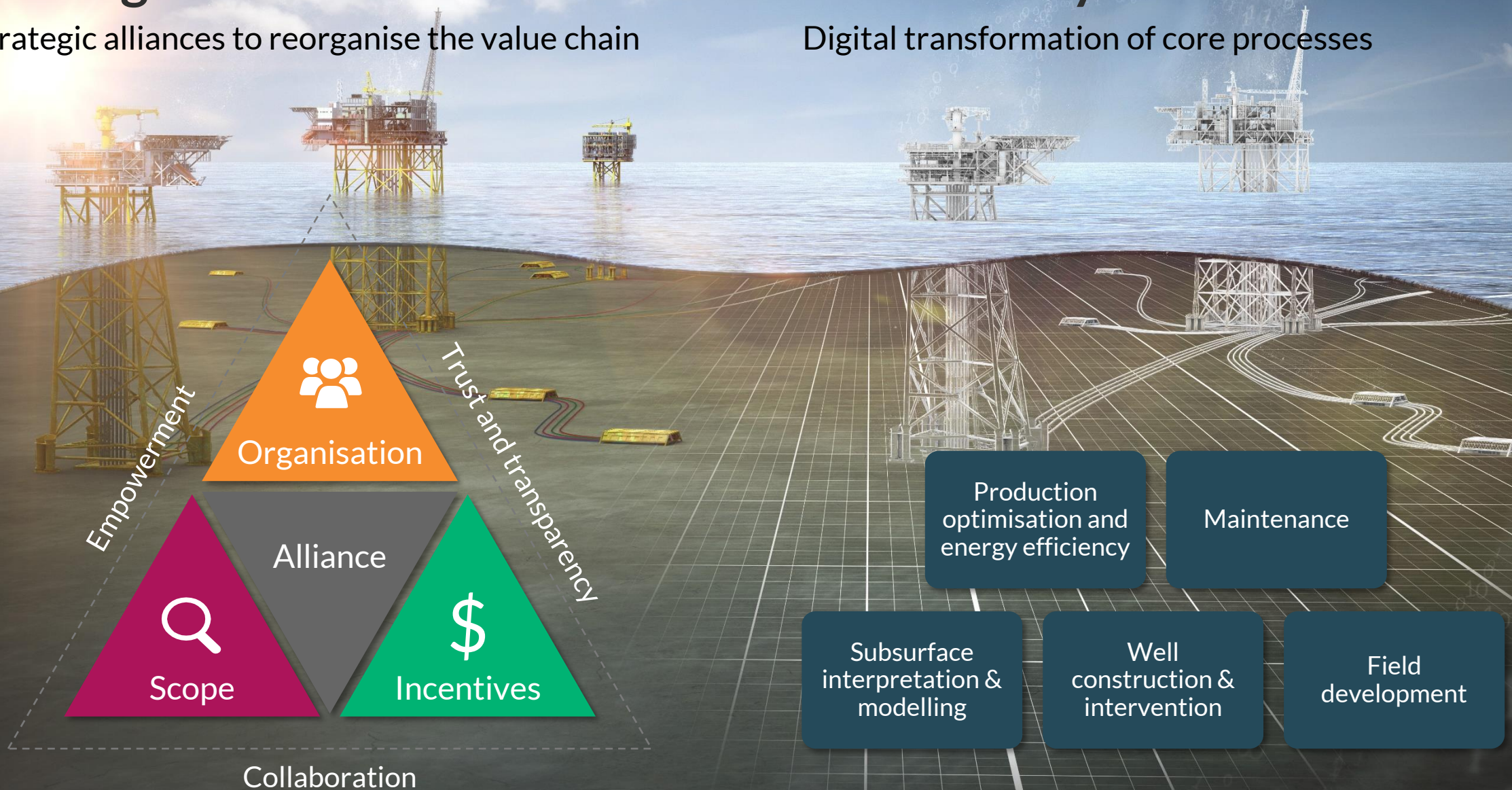
World Governance Indicator, political stability and absence of violence/terrorism



Driving the transformation of the E&P industry

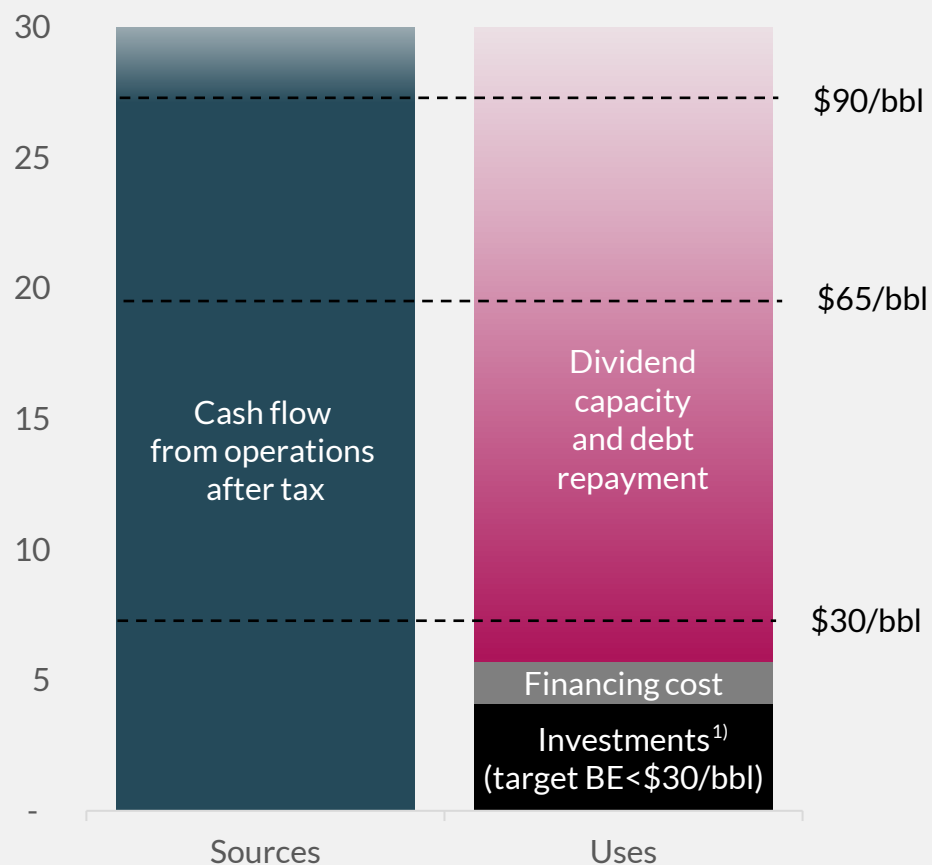
Strategic alliances to reorganise the value chain

Digital transformation of core processes

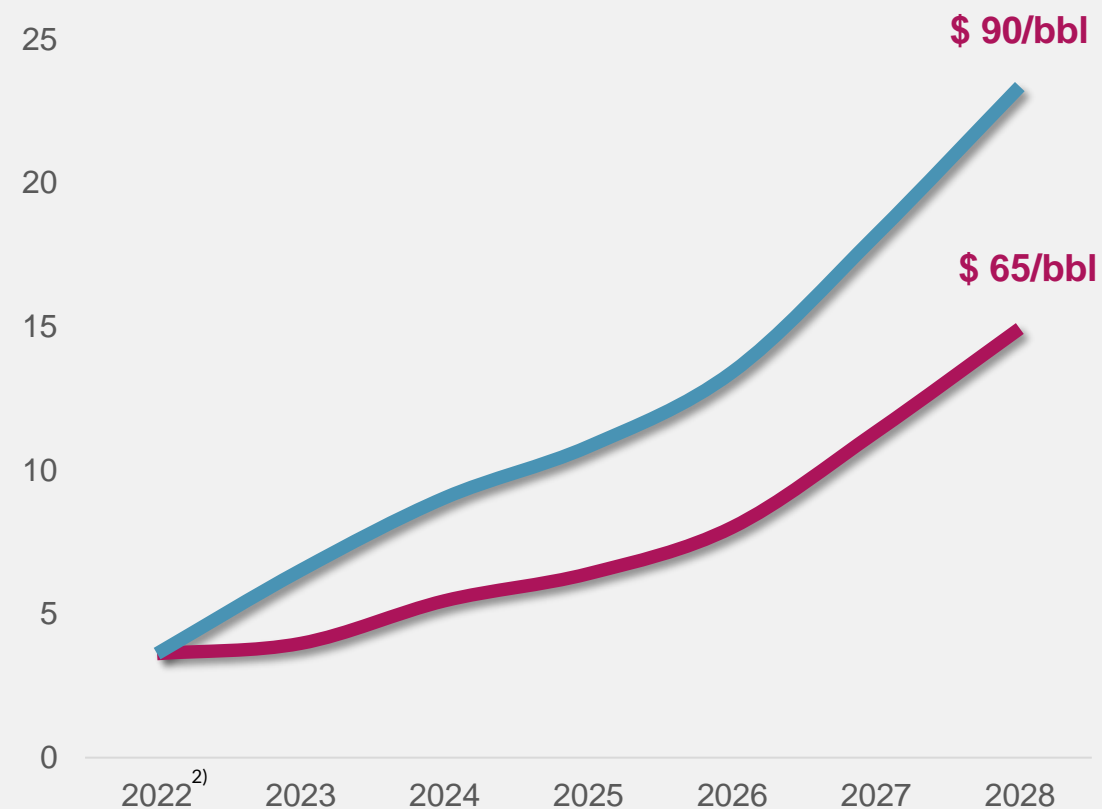


Strong and resilient cash flow generation

Aker BP value creation plan 2022-2028
USD billion, accumulated



Free cash flow scenarios
USD billion, accumulated



1) Investments after tax deductions. BE: break-even oil price using 10% discount rate
2) 2022 FCF estimate is based on a fixed oil price assumption of USD 100/bbl

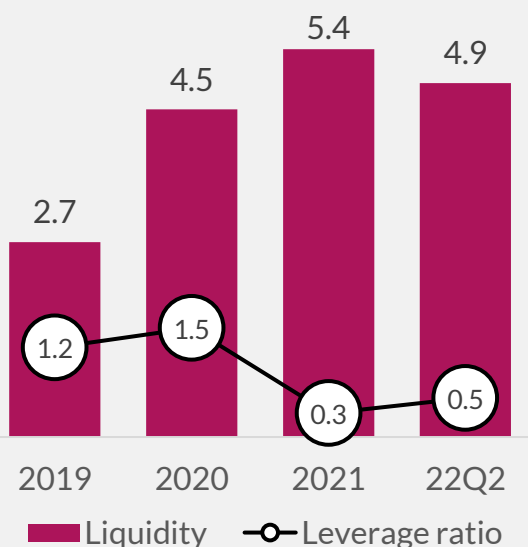
Capital allocation priorities

Aker BP's financial frame – designed to drive value creation and shareholder return

1 Financial capacity

Maintain financial flexibility and investment grade credit rating

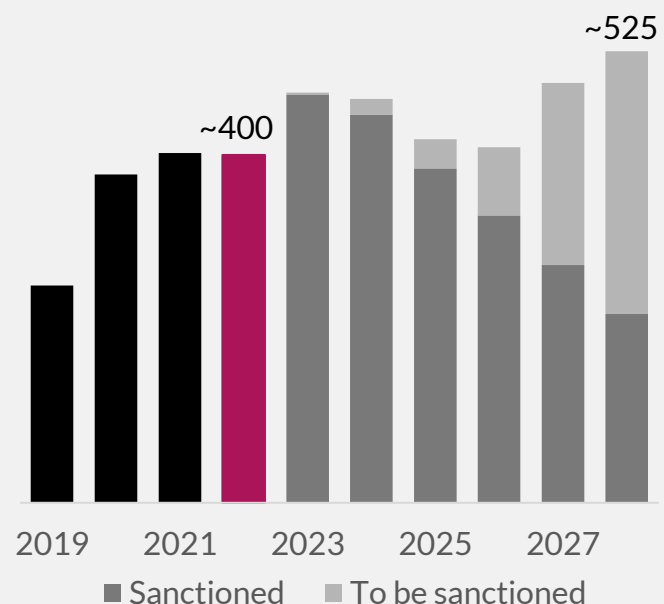
Liquidity (USD billion)



2 Profitable growth

Invest in robust projects with low break-evens

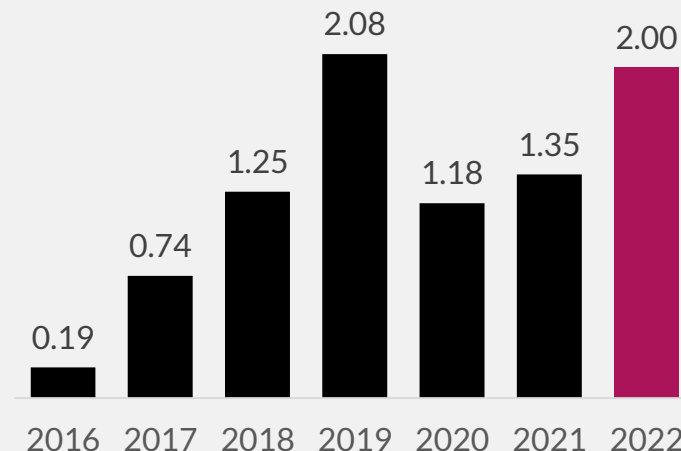
Production (mboepd)



3 Return value

Resilient dividend growth in line with long-term value creation

Dividends (USD/share)



Our strategic priorities next 5 years

Aker BP's strategic framework

Return maximum value to our shareholders and our society

Lead the transformation of E&P

Digitalisation – Alliances – Future Operations



Operate safely and efficiently



Decarbonise our business



Deliver growth on time,
cost and quality



Establish the next wave of
profitable growth options

#One Team – The most attractive place to work

Operate safely and efficiently

World-class assets with high efficiency and low cost

World-class portfolio of producing assets

Large scale, low risk assets on the Norwegian Continental Shelf

2P reserves¹⁾

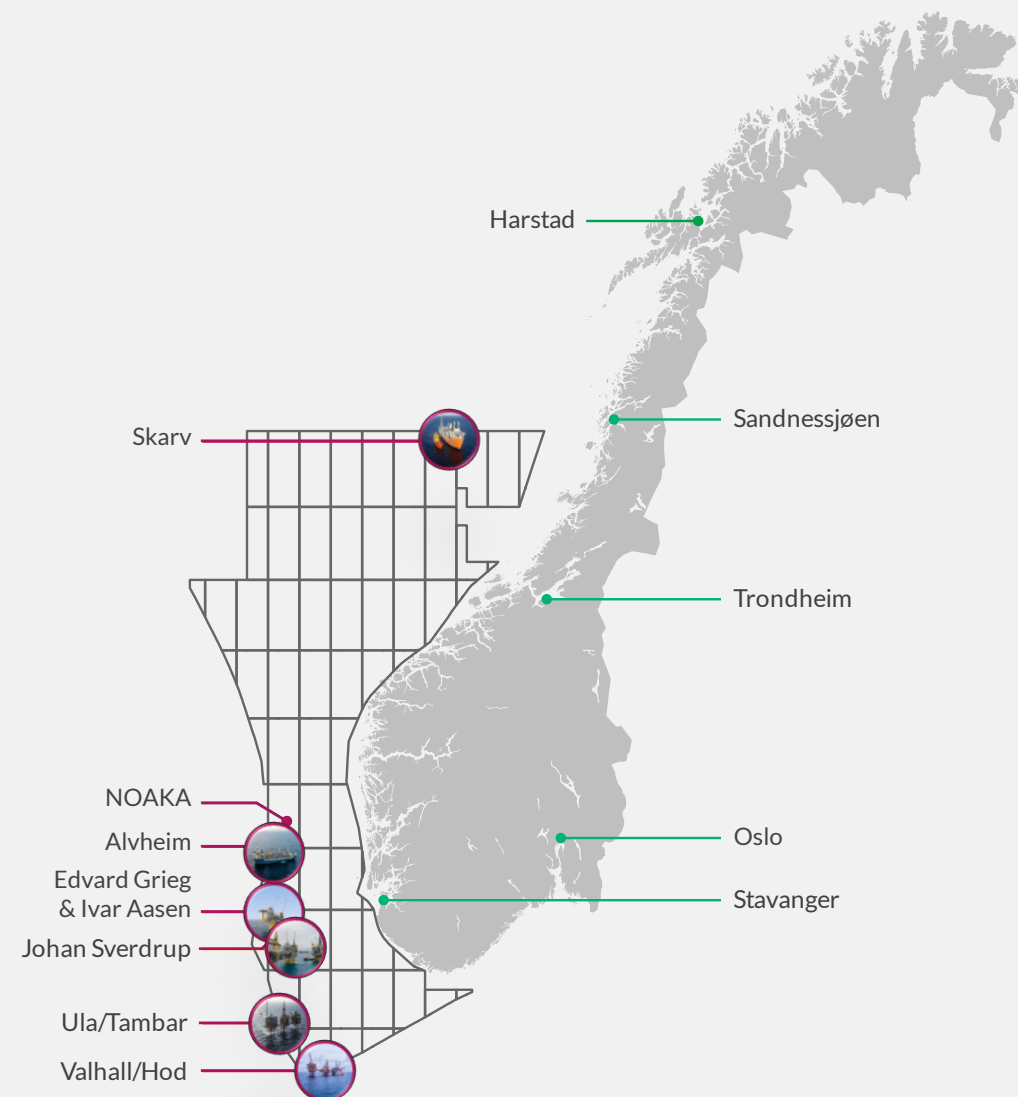
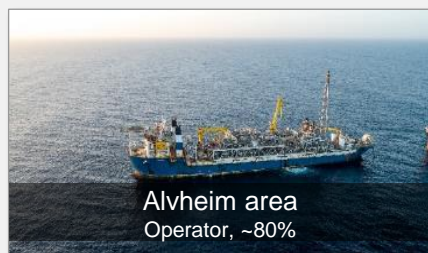
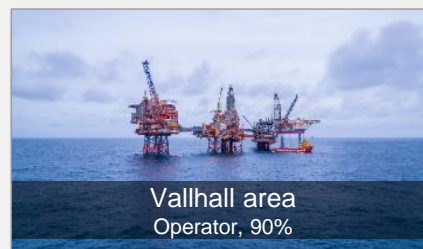
1.4bn
boe

2C resources¹⁾

1.4bn
boe

2022e

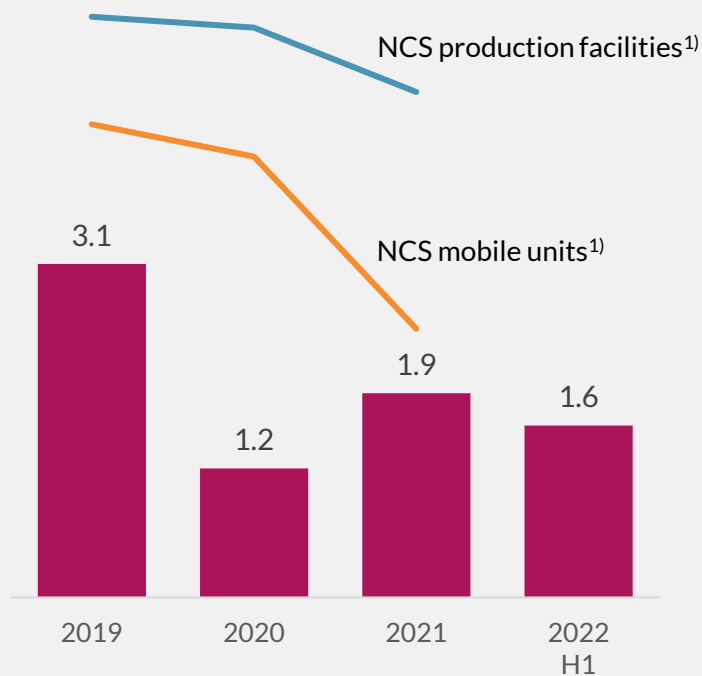
>400
mboepd



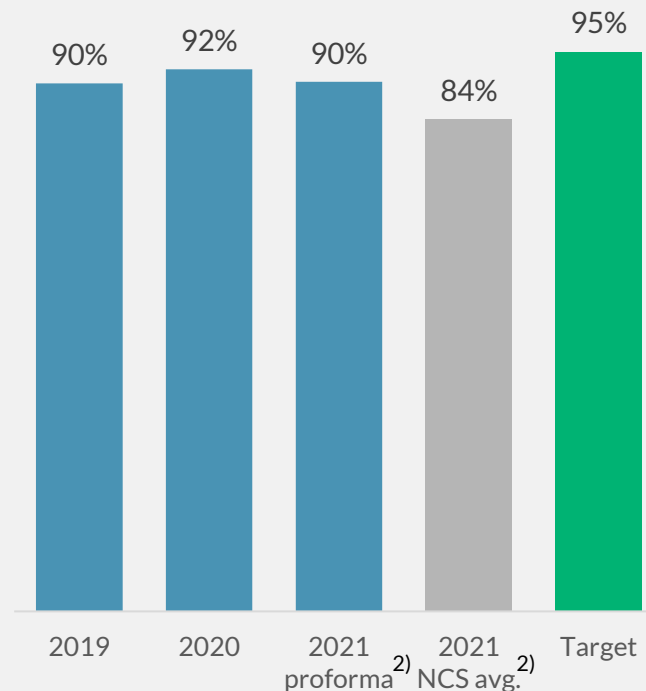
1) Reserves and resources as at end 2021

Safe and efficient operations

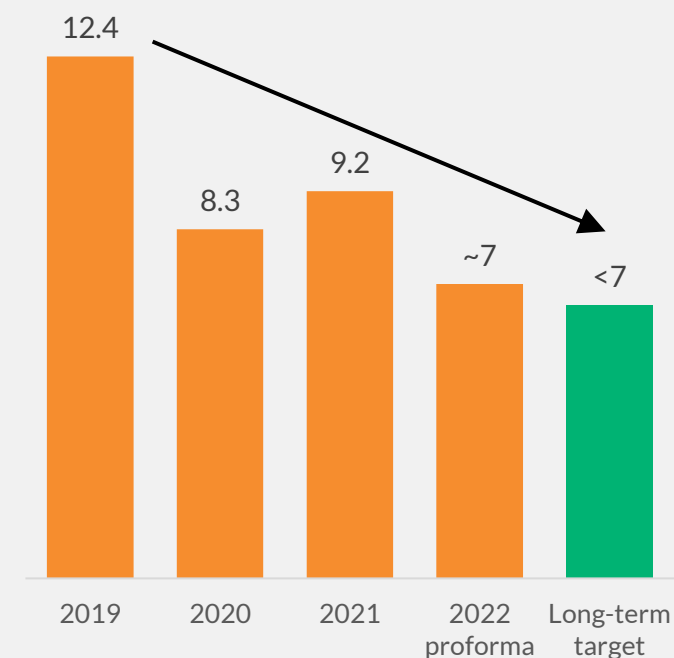
Injury frequency
(TRIF)



Production efficiency
% of max production potential



Production cost forecast
USD/boe



1) Source: RNNP 2021 (Petroleum Safety Authority Norway)

2) Source: Aker BP and McKinsey operations benchmark. 2021 proforma includes all Aker BP operated assets and Edvard Grieg

Decarbonize our business

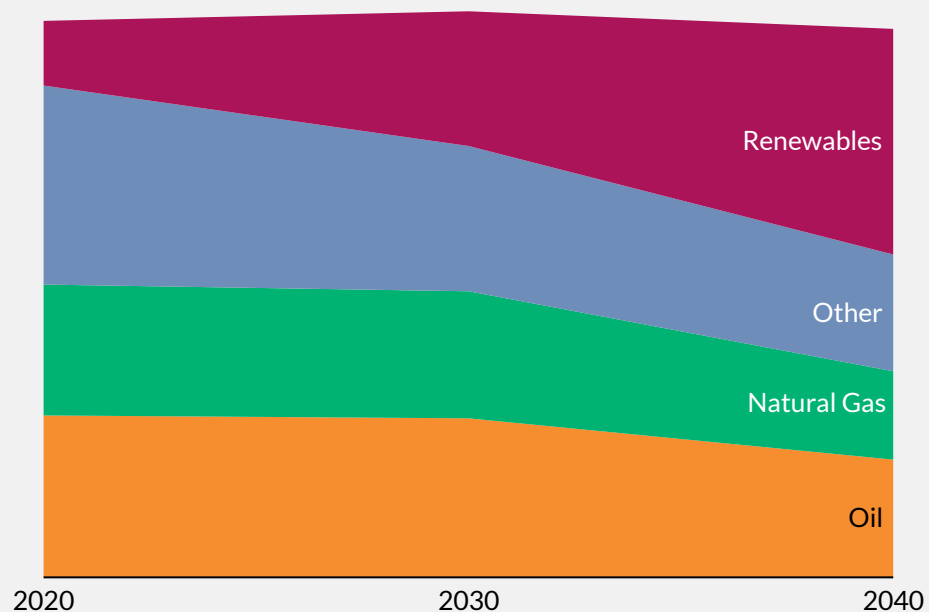
Low emissions and clear pathway to net zero

The challenge

Affordable, sustainable and reliable energy for all

Oil & gas will remain a crucial part of the energy mix

Sustainable Development scenario (SDS)

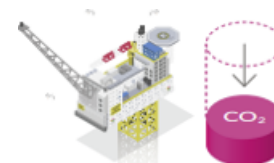


Source: World energy outlook 2021, Energy supply mix

Aker BP's contribution as a pure play E&P company



Maximize value creation
for shareholders and the society while producing the energy the world needs



Minimize emissions
from our operations



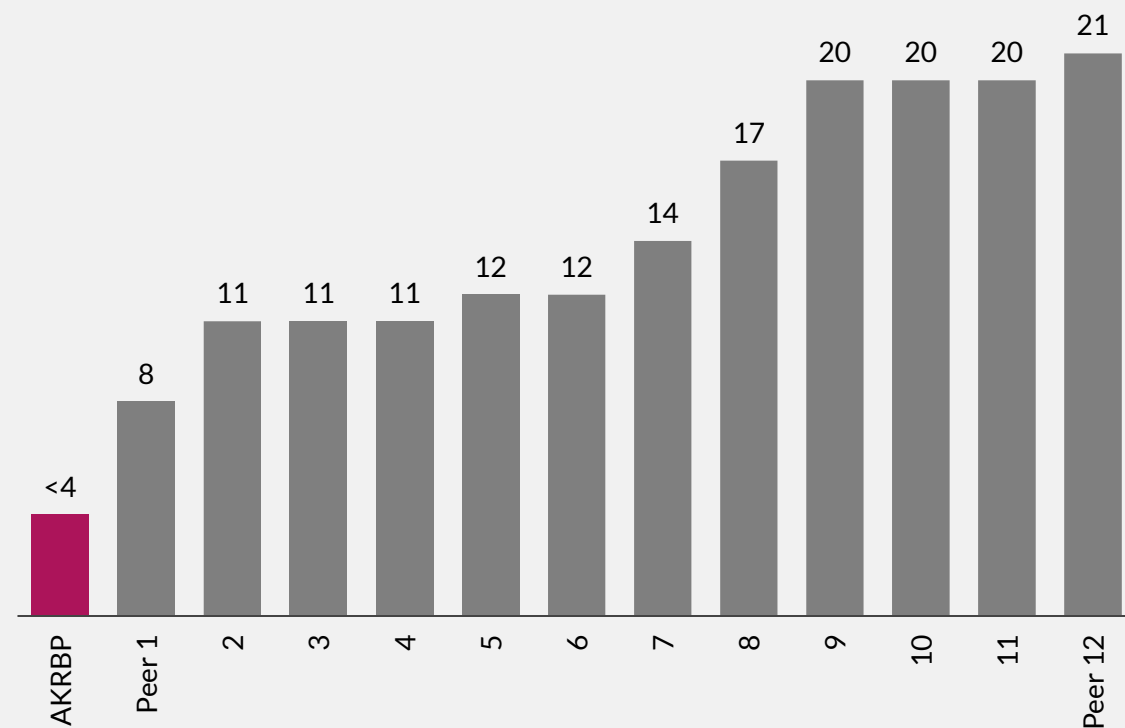
Share technology and knowledge
to enable new industries

World-class low emissions

Leading the way on low carbon

Emissions intensity 2020

kg CO₂/boe, equity share



Source: Rystad. Selection of independents with 2021e production > 100 mboepd and mainly offshore assets
Includes APA, BHP, COP, BHR, HES, MUR, Neptune Energy, OXY, Spirit Energy, Vår Energy, Wintershall
DEA, WPL

Key drivers behind Aker BP's low emissions

Electrification

Power from Shore to Valhall (2012) – Johan Sverdrup (2019) –
Edvard Grieg & Ivar Aasen (late 2022)

Efficiency improvements

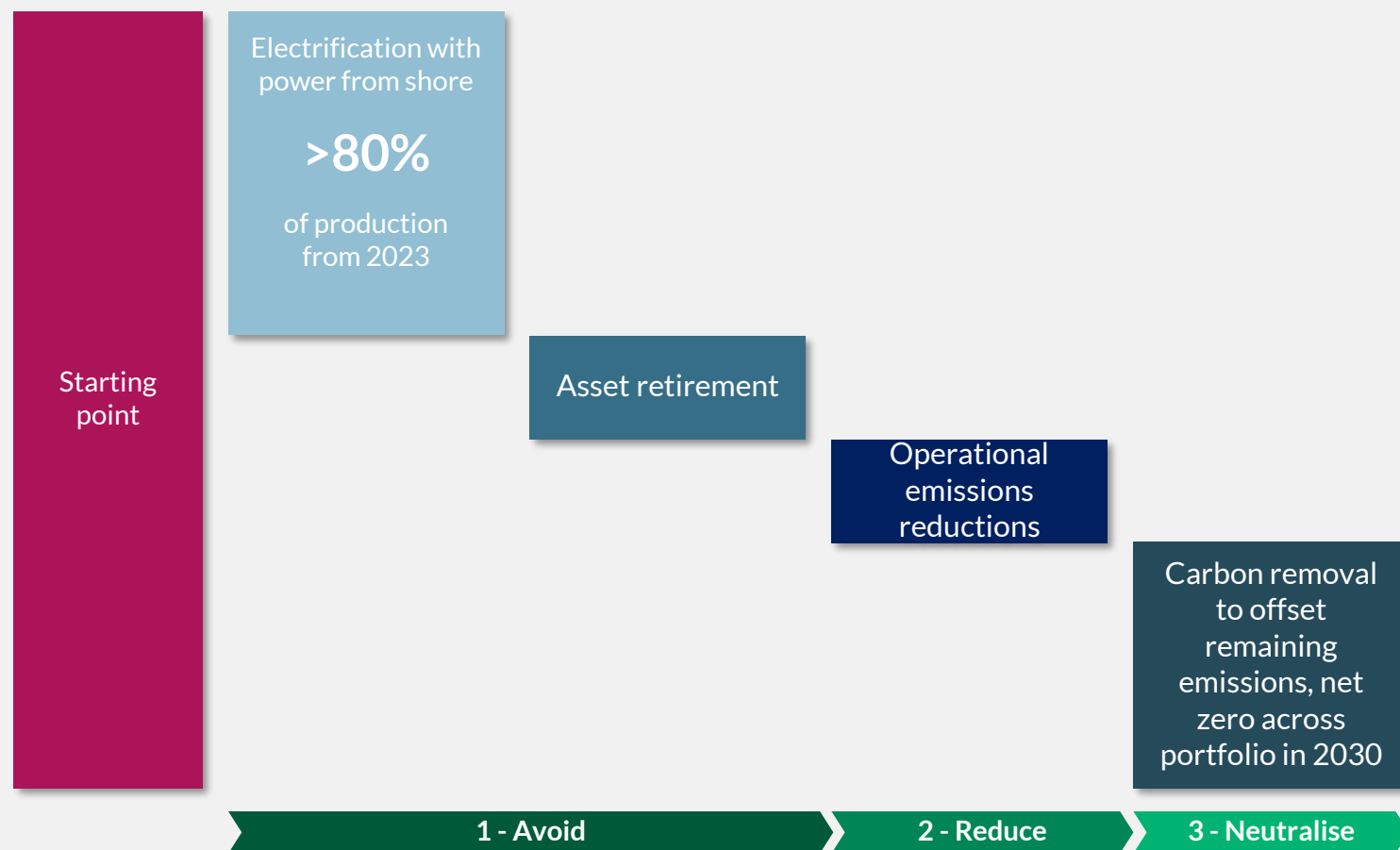
Portfolio-wide program achieving
year-by-year improvements in Energy Efficiency

Production optimisation

Continuous field development through
Aker BP's alliance model to keep production high

Decarbonization plan to net zero

Net zero across operations by 2030 ¹⁾



Aker BP's targets

1. Carbon intensity < 4 kg CO₂e/boe
2. Methane intensity < 0.1 %
3. Scope 2 emissions ~0 from 2023
4. Absolute CO₂ emissions reduced with 50% by 2030 and ~100% by 2050
5. Net zero across operations by 2030

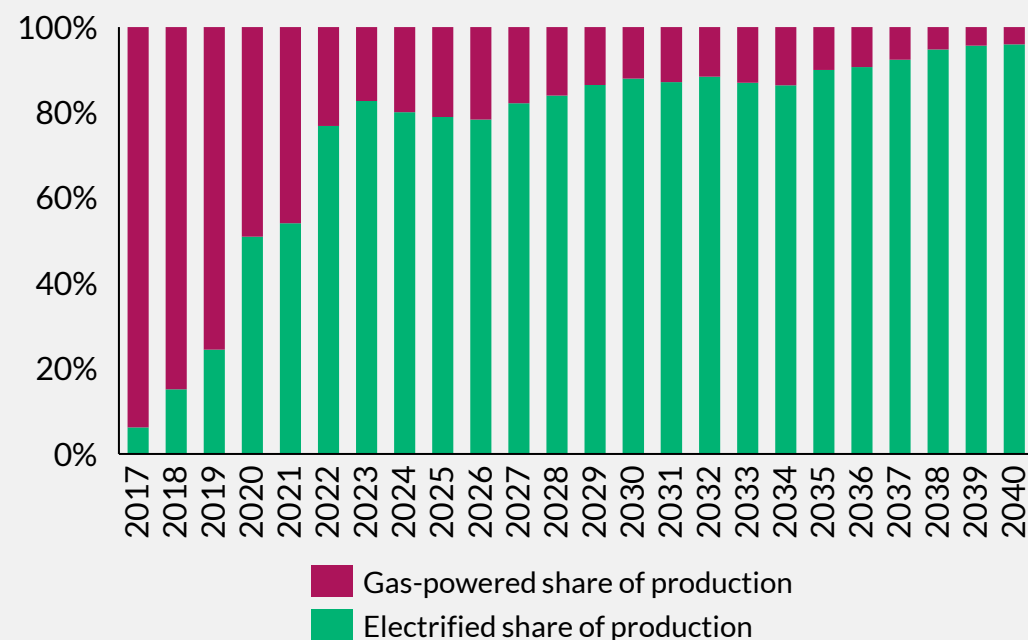
1) Net zero across Scope 1 + 2, on an equity basis. Separate targets for Scope 3 emissions to be finalised in 2022

Aker BP set to further improve emissions performance

Concrete actions taken to reduce emissions

More than 80% of production with ~0 scope 1 emissions

Driven by continued electrification and asset retirement



Energy efficiency: Targeting 2% improvement p.a.

Examples of recent achievements¹⁾

2020: 19 000 tonnes (+60 000 tonnes with temporary effect)

- Change Skarv gas export specifications and reduce pressure loss
- Optimised Ula WAG scheme reduced injection pressure

2021: 22 000 tonnes

- Rebundled Alvheim compressors
- Modifications on rig to optimise fuel consumption

2022: 39 000 tonnes (YTD estimate)

- Change two Alvheim water injection pumps
- Optimise Skarv gas injection and rate

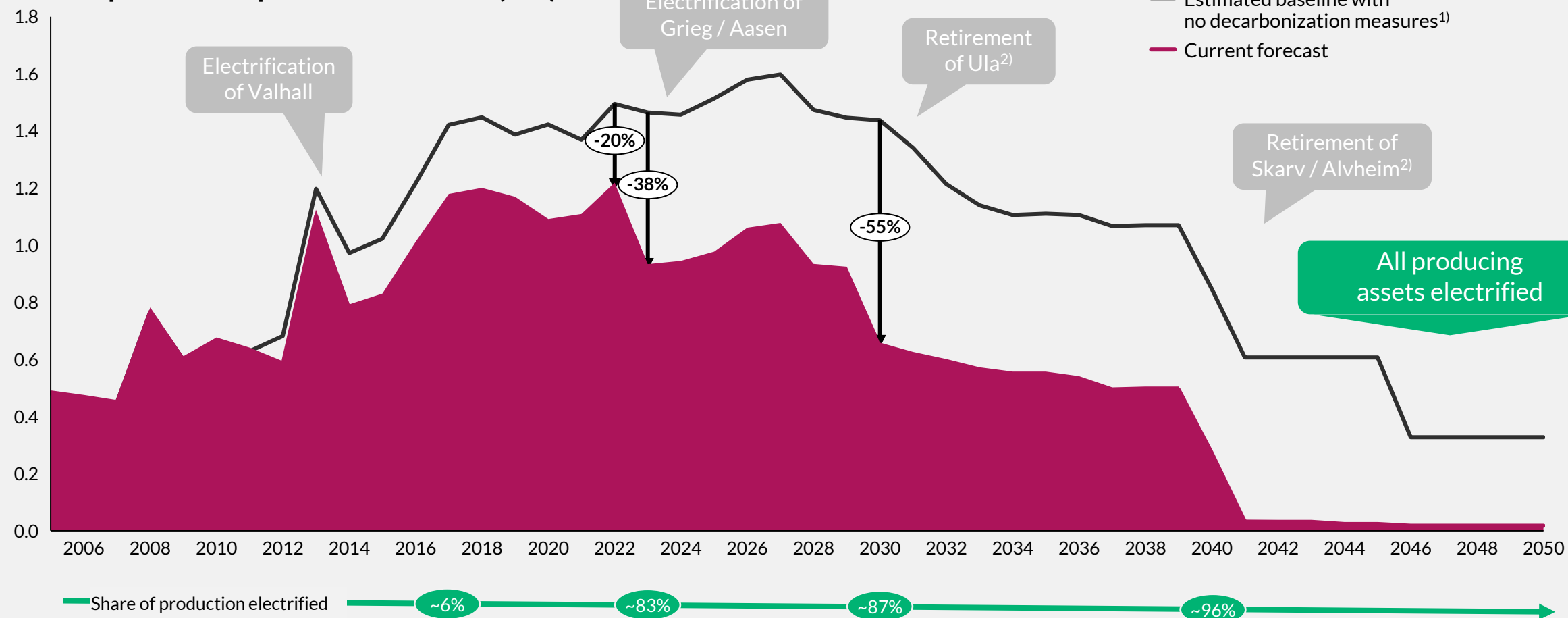
Successful decarbonisation strategy results in forecast emissions intensity of < 4 kg CO₂/boe until 2035

1) Non-exhaustive list. Effects are gross tonnes CO₂ equivalents and Aker BP's best estimates

Clear pathway to reduce absolute emissions close to zero

Aker BP high level CO₂ emissions forecast of operated assets

Gross operated scope 1 & 2 emissions (MT)



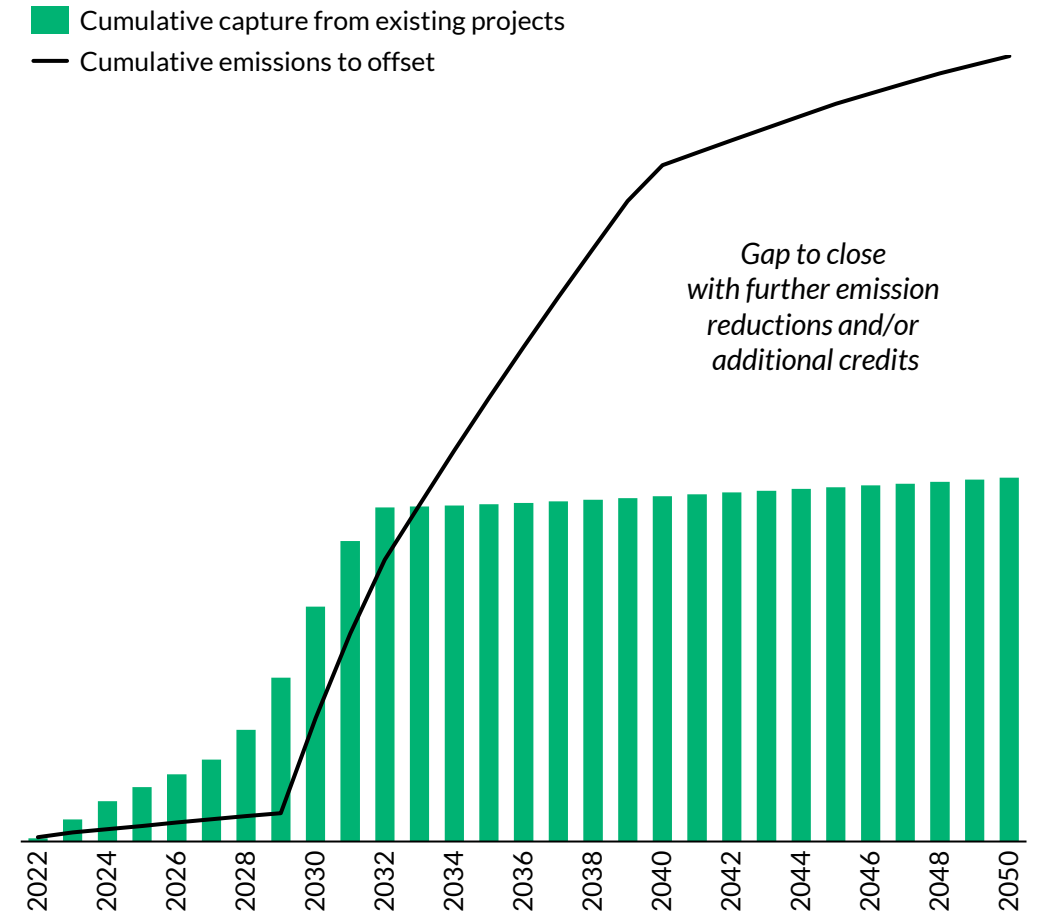
1) Current best estimate of hypothetical emissions if no electrification or energy efficiency measures had been implemented
 2) Based on current business plan and could change based on economic cut-off

Neutralising residual emissions from 2030

- ✓ Leading low CO₂ intensity is a competitive advantage for Aker BP to become net zero across operations
- ✓ Main priority is to avoid and reduce our own emissions
- ✓ Residual emissions will be neutralised from 2030
 - For every ton CO₂ we emit in 2030 onwards¹⁾, Aker BP will remove one ton from the atmosphere
- ✓ Neutralisation through high integrity carbon credits
 - > 50% of cumulative credits needed to 2040 secured already, mostly through two proprietary reforestation projects²⁾
- ✓ Evaluating CCS³⁾ as a standalone business opportunity and potential decarbonisation lever longer term

1) Aker BP's equity share of Scope 1 and Scope 2 emissions
2) VCS or GoldStandard registered reforestation projects
3) Carbon Capture and Storage

CO₂ neutralisation status



Deliver growth on time, cost and quality

Profitable growth from unique resource base

Uniquely positioned for profitable growth

- Large resource base and diversified project portfolio with low break evens
- Supportive and investment friendly fiscal regime
- Alliance model enabling strong execution in volatile supplier market
- Portfolio progressing according to plan – on track to deliver PDOs by end 2022
- Set to grow production >525 mboepd by 2028

1.4 bn boe
2C resources

15 projects
with PDO in 2022

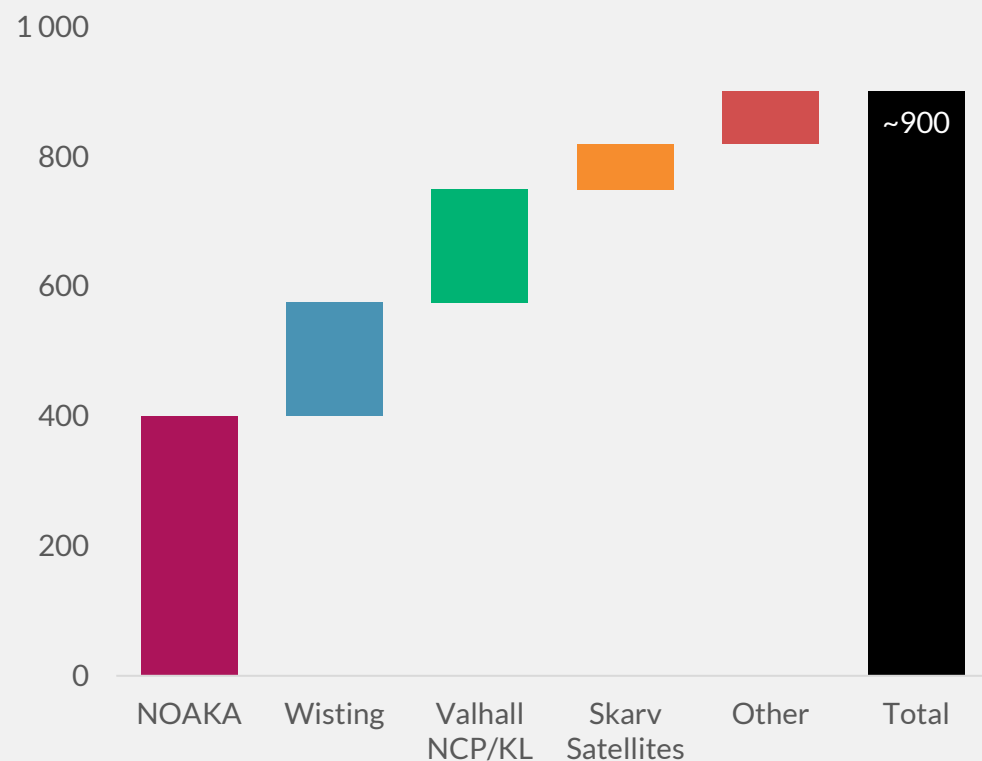
30 \$/bbl
Targeted NPV-10 breakeven

Investing in highly profitable growth

Aiming to sanction ~900 of 1,400 mmboe by end 2022 in new developments¹⁾

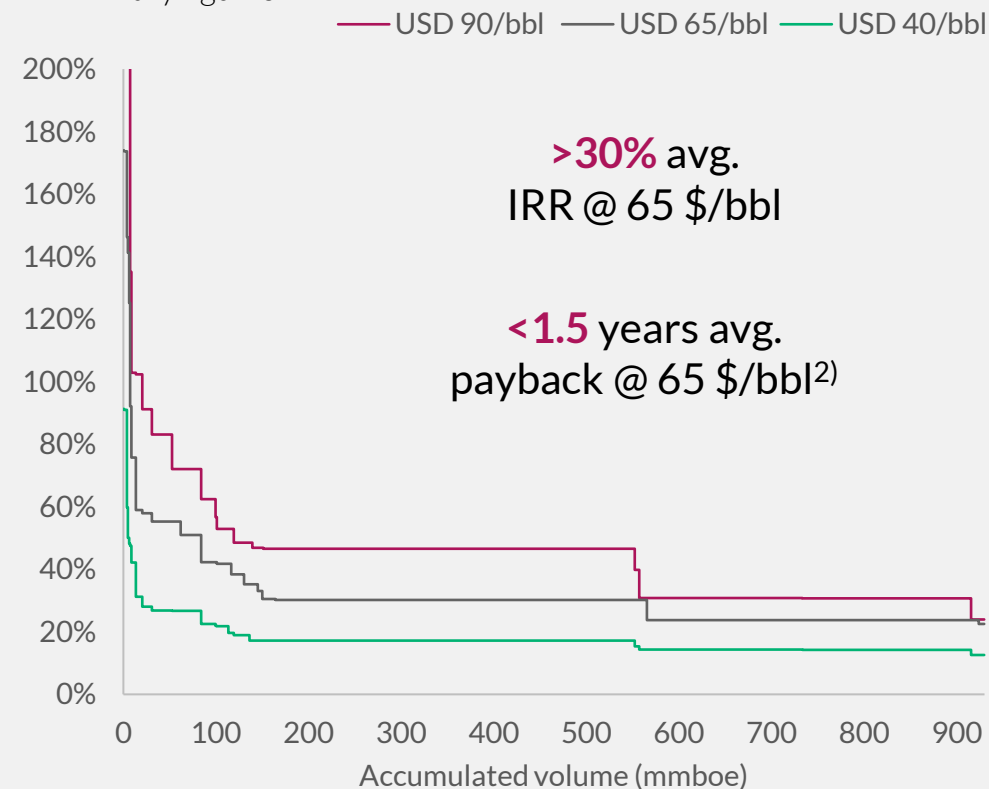
Projects targeting FID by end-22

mmboe net to Aker BP



Post tax unlevered IRR for projects with FID by end-2022

Preliminary figures*



1) >700 mmboe of these 900 mmboe expected to be transferred from 2C to 2P after final investment decision (FID)

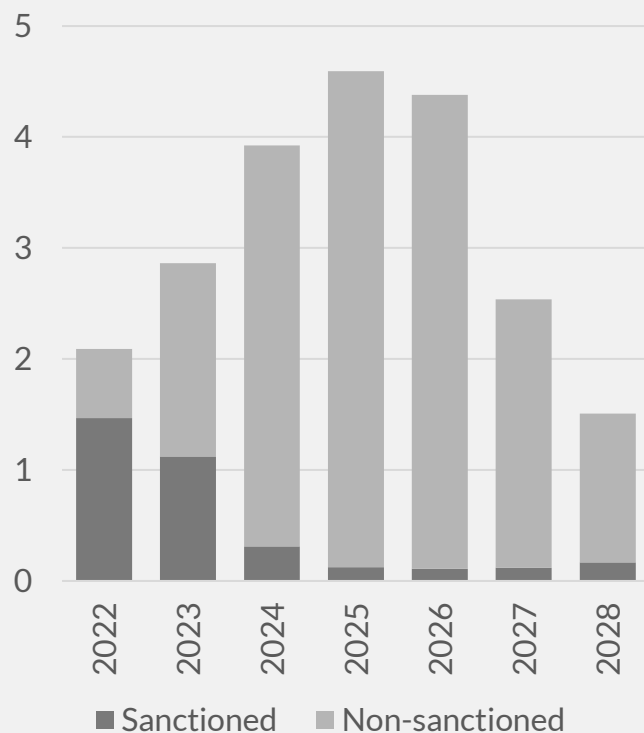
2) Company estimates. Brent real 2022. From year of first oil

Investment-friendly fiscal regime

Accelerated tax deductions reduce financial risk and improve project economics

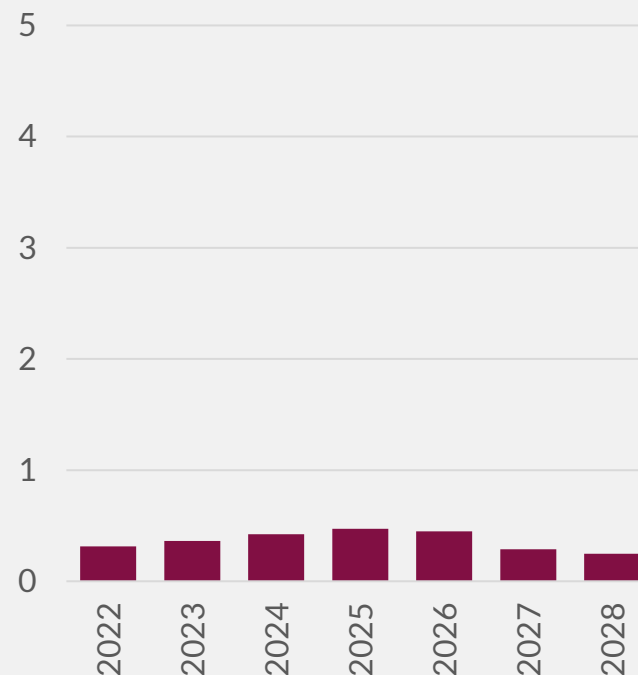
Aker BP est. capex before tax

USD billion



Aker BP est. capex after tax

USD billion



New tax system approved in June

Will work in tandem with temporary system from 2020 in response to the pandemic

Temporary system applicable to projects with final investment decision by end 2022

- Effectively lowers full-cycle breakeven oil prices by USD 5-10/bbl (NPV-10)
- ~90% tax deduction for capex until production start (~85% in the first year)

Alliances – the cornerstone of our execution model

Key to secure capacity in the supply chains

Long-term collaboration model

- One team
- Common goals
- Shared incentives

Key benefits

- Access to capacity and competence
- Improved efficiency
- Drive continuous improvement

Alliances established with leading suppliers

- Covering >90% of capital spend
- Across all major categories

Aker BP's alliance model



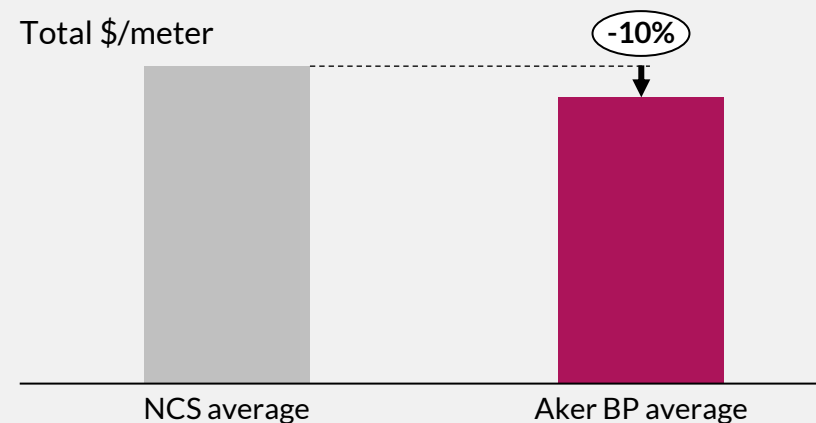
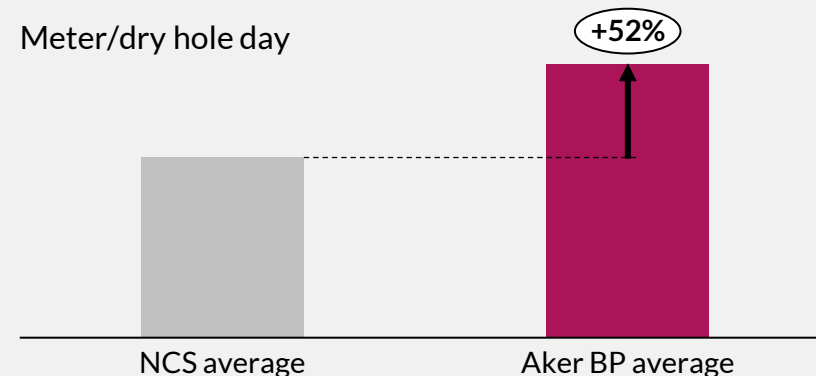
Transforming drilling performance

Enabled by digitalization and world-class alliance partners



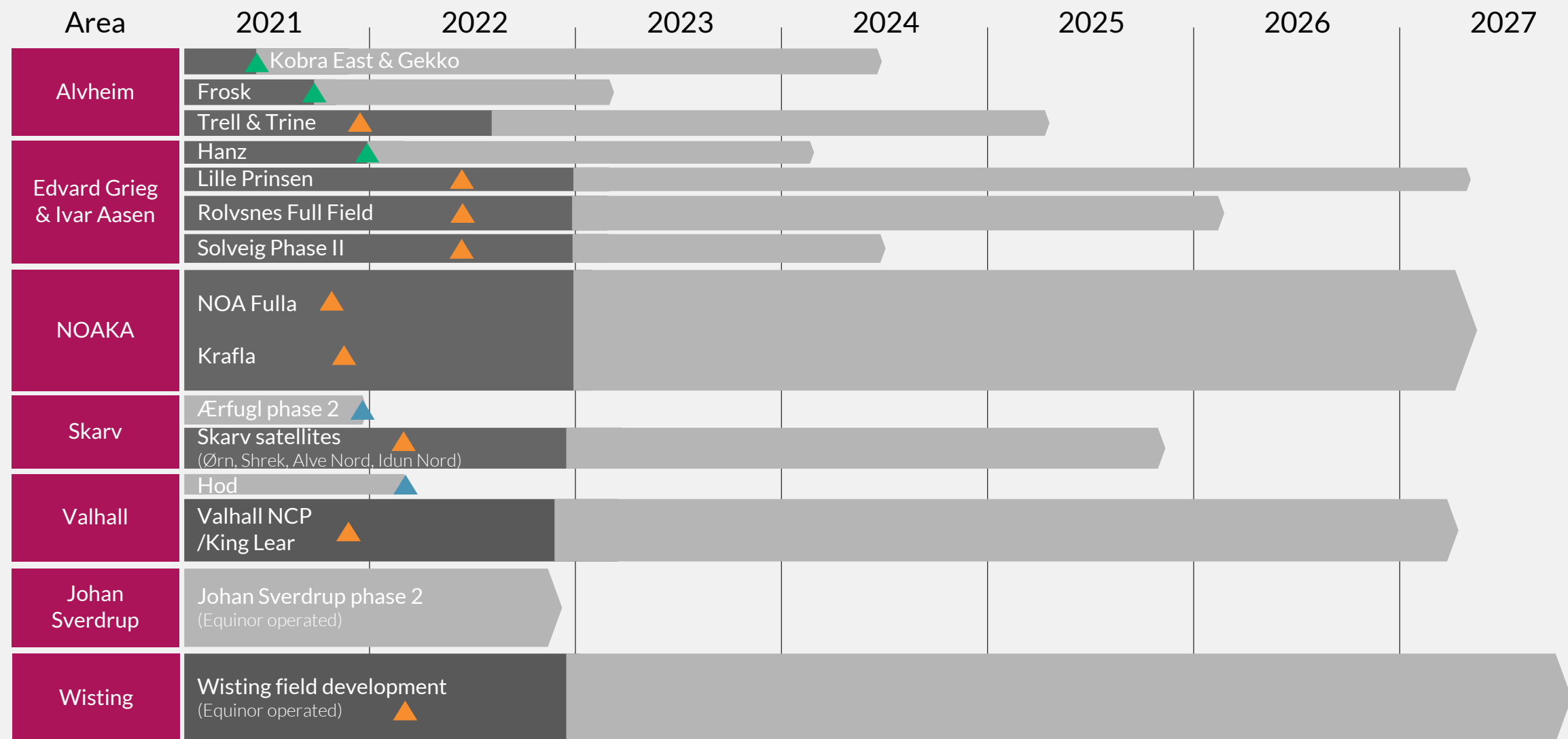
Performance Benchmark from Drilling & Wells

Rushmore benchmarking 2021-2022



Source: Rushmore Reviews. All rights reserved. Extracted 06.07.2022. Search Criteria (Rig Type: Semi-Sub & Jack Up, Well Type: Development & Exploration, Year: 2021-2022, Hole Type: New Well & Slot Recovery, Is Multilateral: True & False, Is HPHT: False, Following areas: Norway, Total number of wells: 89)

On track to sanction 900 mmboe by end-2022



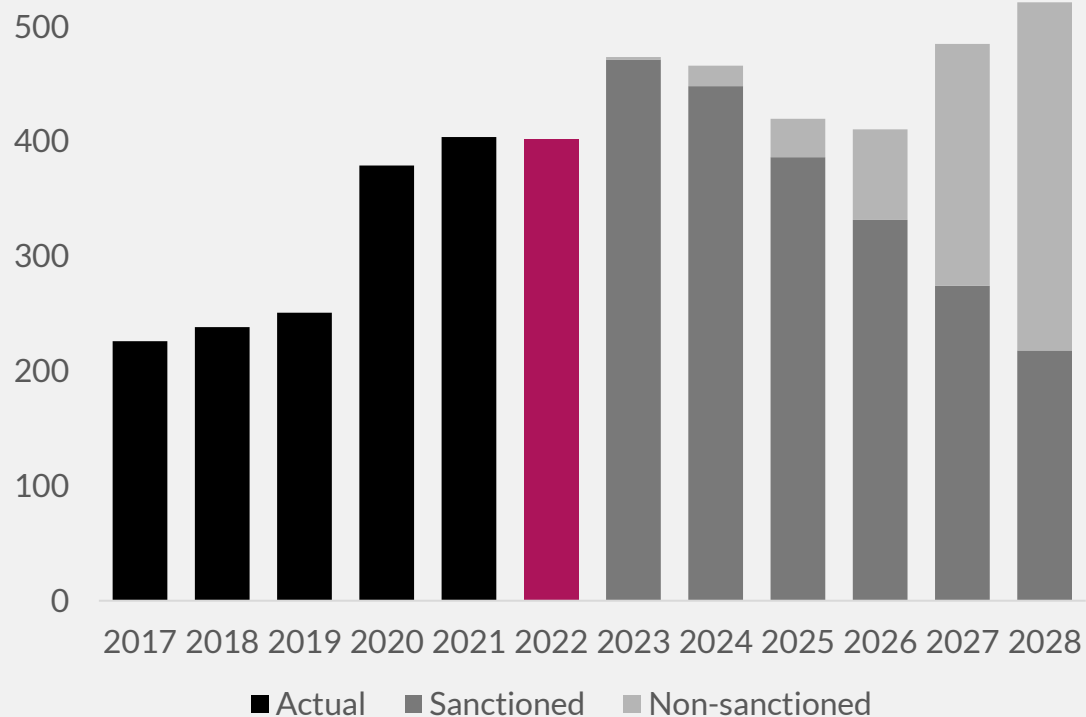
Timing is indicative

Project planning
 Project execution
 Concept select
 Final investment decision
 Production start

Strong production growth with high-return barrels

Production outlook¹⁾

mboepd



~525 mboepd

production by 2028

30 \$/bbl

Targeted NPV-10 breakeven

Capital efficient

with supportive tax system

1) Does not include 3P or exploration upsides

Establish the next wave of profitable growth options

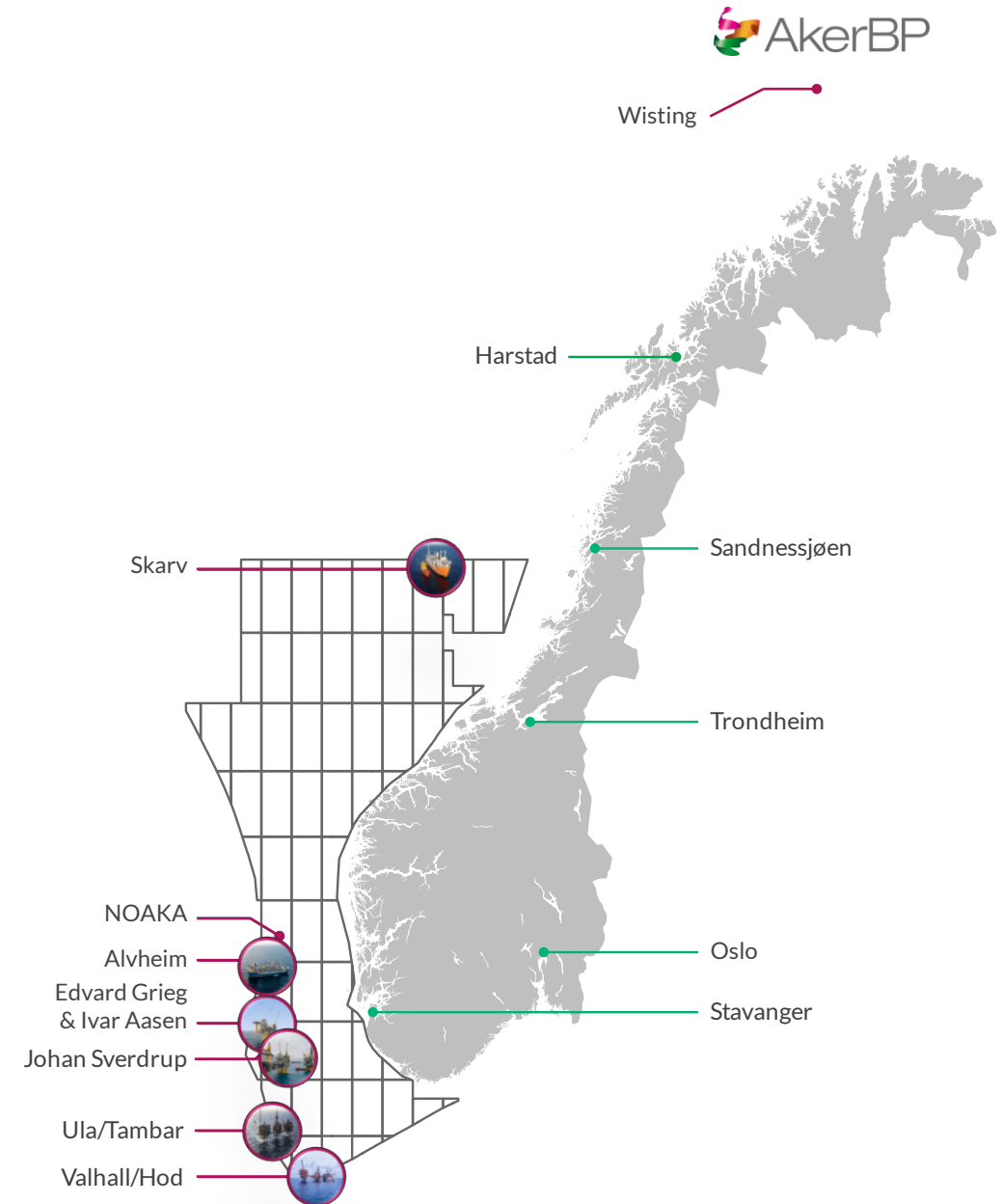
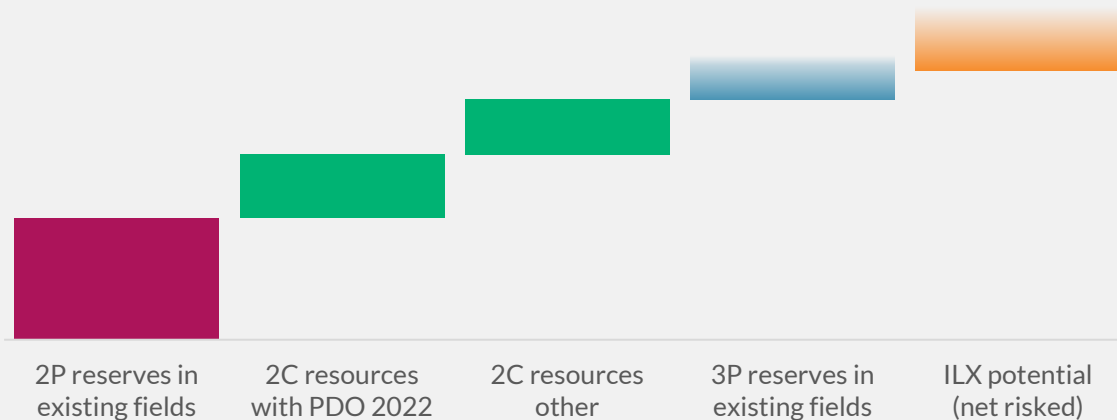
Uniquely positioned on the NCS

Significant upsides to current plans around existing assets

- Skarv: Exploration prospectivity (ILX) and development of tight reservoirs
- Edvard Grieg/Ivar Aasen: Infills, ILX and basement upside enabled by 4D seismic
- Johan Sverdrup: Infill drilling to extend plateau and accelerate production
- Valhall: Infill enabled by lower drilling cost and new completion technology
- Alvheim & NOAKA: Infill and ILX enabled by 4D seismic and lower drilling costs

Reserves and resources

billion boe



Exploration strategy

Uniquely positioned on the NCS

- Second largest licence holder with 189 licences
- Operator for ~70%

Targeting 250 mmboe by 2027

- Drill 10-15 exploration wells per year
- 80/20 near-field/new areas

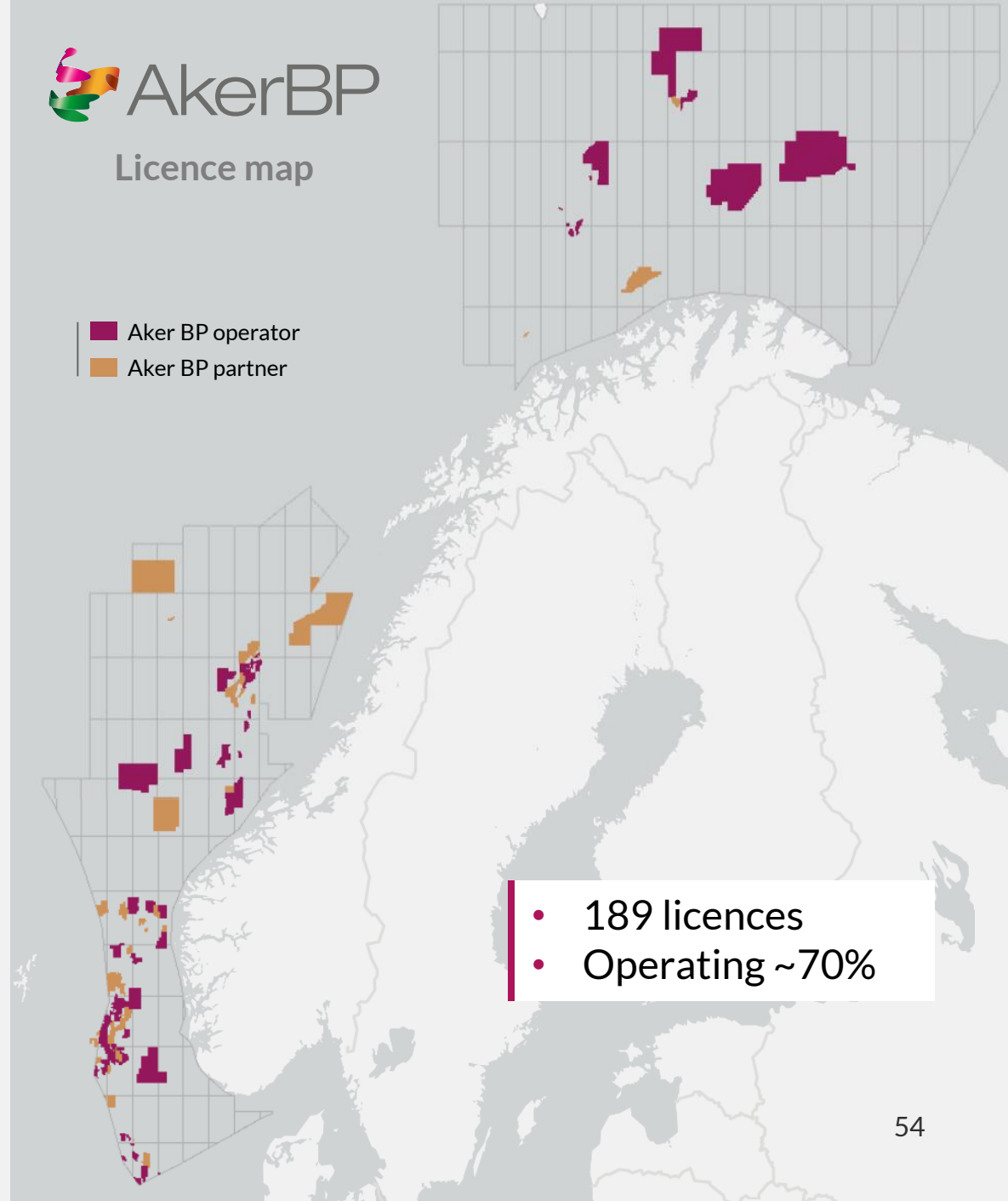
New ways of working

- Combining two strong teams
- Investing in technology and digitalisation



Licence map

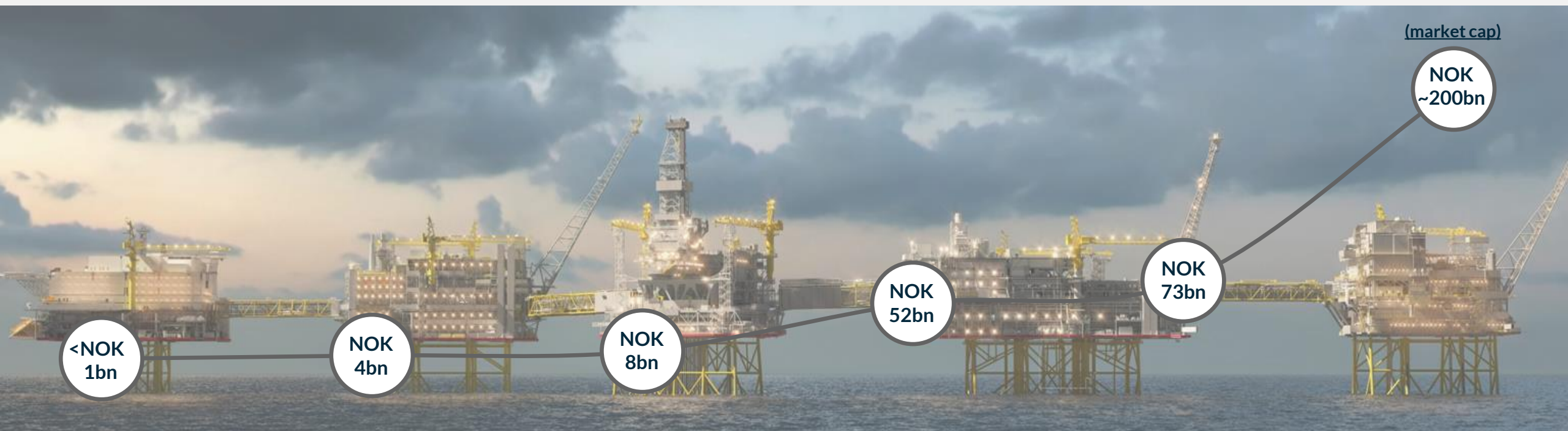
- Aker BP operator
- Aker BP partner



- 189 licences
- Operating ~70%

Disciplined approach to M&A

Value creation through a combination of M&A and organic growth



(market cap)

NOK
~200bn

NOK
73bn

NOK
52bn

NOK
8bn

NOK
4bn

<NOK
1bn



2006

2009

2014

2016

2017

2022

Summary

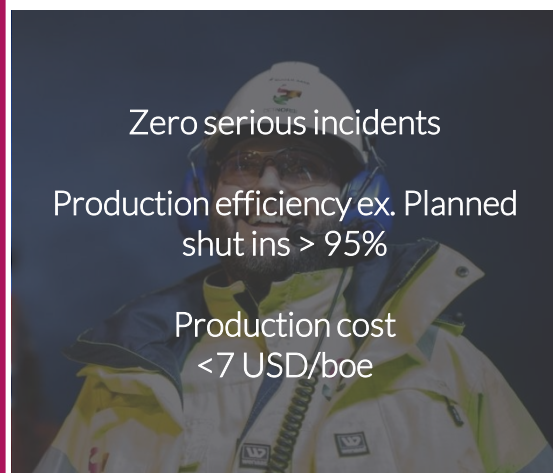
Our strategic priorities next 5 years

Aker BPs strategic framework

Return maximum value to our shareholders and our society

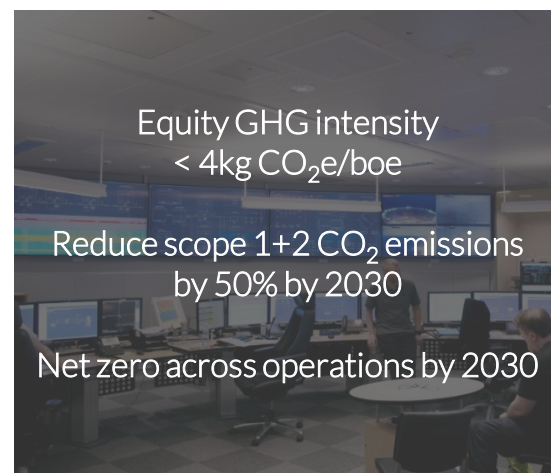
Lead the transformation of E&P

Digitalisation – Alliances – Future Operations



Zero serious incidents
 Production efficiency ex. Planned shut ins > 95%
 Production cost < 7 USD/boe

Operate safely and efficiently



Equity GHG intensity < 4kg CO₂e/boe
 Reduce scope 1+2 CO₂ emissions by 50% by 2030
 Net zero across operations by 2030

Decarbonise our business



Grow production to >525 mboepd from projects with BEP < 30
 Deliver projects on cost, quality & time

Deliver growth on time, cost and quality



Discover 250 mboe by 2027
 Grow the resource potential with new technology
 Execute value driven M&A

Establish the next wave of profitable growth options

#One Team – The most attractive place to work

The E&P company of the future



Reserves & Resources

2.8 bn

barrels oil equivalent

Production growth

~400

mboepd in 2022, ~525 mboepd in 2028

Industry-leading low production cost

<\$7

USD/boe targeted from 2023

Industry-leading low carbon emissions

<4 kg

CO₂/boe Net zero by 2030

Sustainable dividend growth

\$2.0

USD/share in 2022



AkerBP

www.akerbp.com