

# Lundin Energy 2021 Capital Markets Day

#### Agenda



- resilience, sustainability, growth

**Delivering growth** - world class assets

**Sustaining production** - pipeline of new projects

**Delivering future value** - organic resource growth

#### Coffee break

**Accelerating decarbonisation** - carbon neutral from 2025

Financial resilience - increasing shareholder returns

**Concluding remarks** 

Q&A

Your event moderator



**Ed Westropp** 

#### Who will be presenting today....



Nick Walker President & CEO



**Teitur Poulsen** CFO



**Daniel Fitzgerald** COO



**Zomo Fisher VP** Sustainability



Kristin Færøvik Managing Director Norway

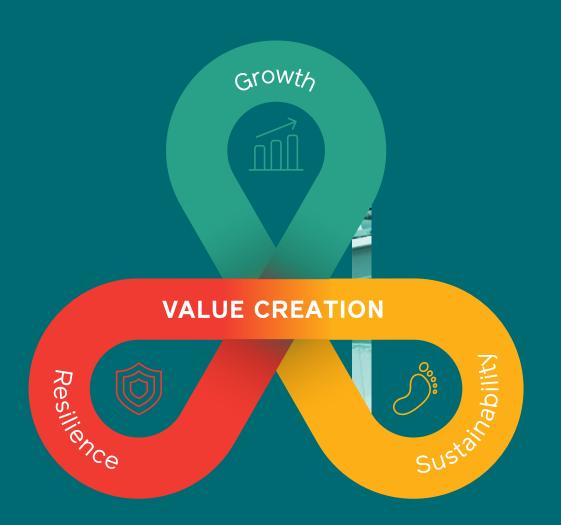


Per Øyvind Seljebotn **Exploration & Reservoir Development Director** 

**VP Investor Relations** 

# Focused value creation

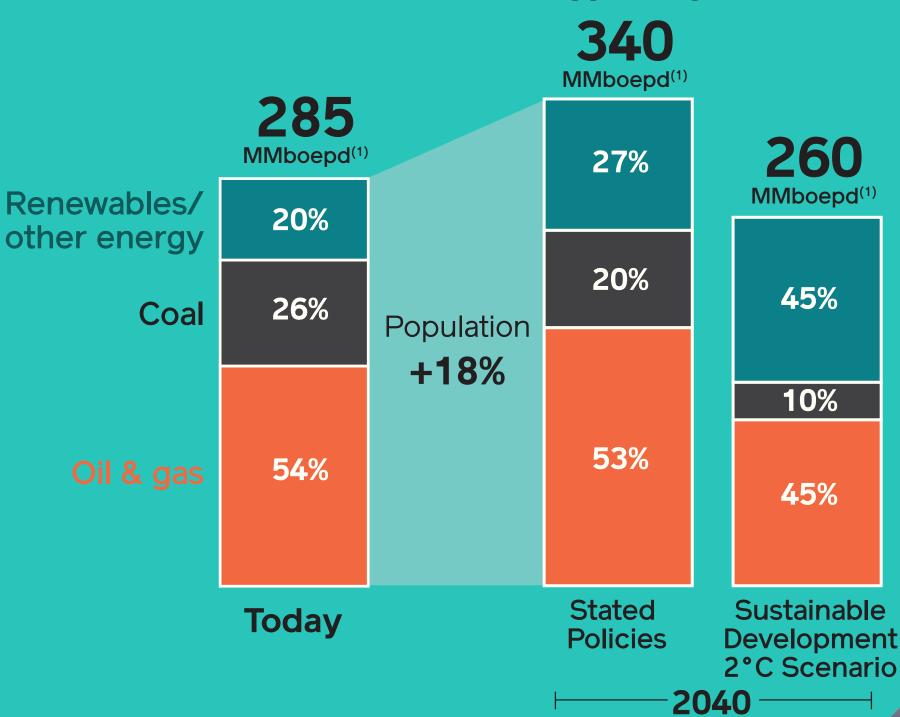
resilience, sustainability, growth





# Setting the Scene The Future of the Energy Transition



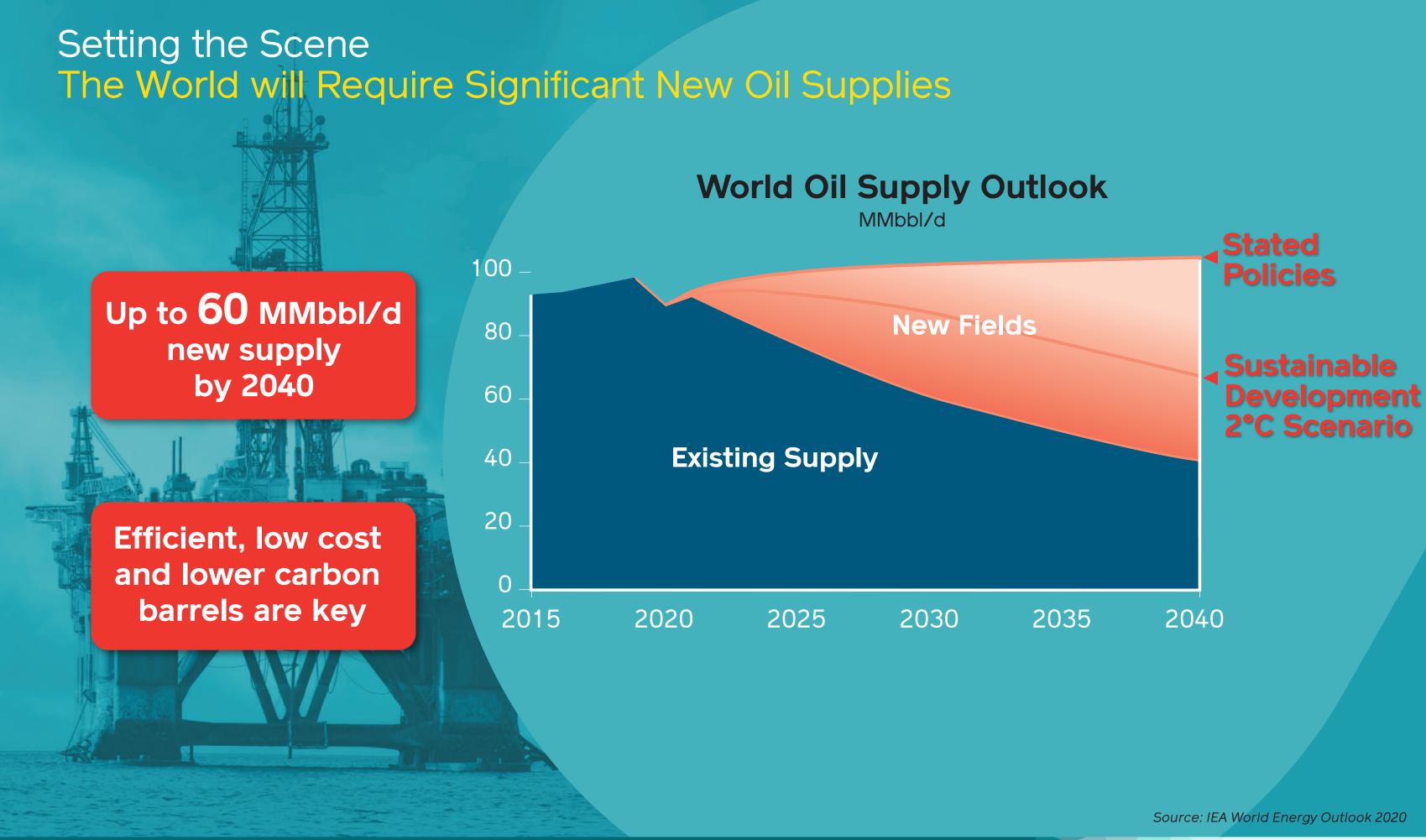


Oil and gas is an essential element of any future energy scenario

citi

Challenge is decarbonising while meeting demand for low cost energy

Source: IEA World Energy Outlook 2020



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## Lundin Energy Consistent Focused Strategy

Organic production growth

Low breakeven price projects

Innovative, efficient, technology driven

Resilience
Sustainability
Growth

**Decarbonisation strategy** 

**Capital discipline** 

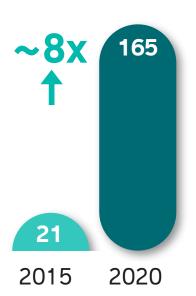
Strong free cash flow generation

Sustainable dividend growth

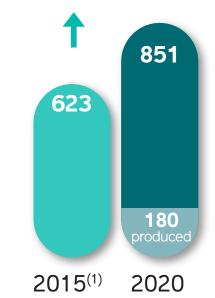
# Lundin Energy Track Record of Delivery and Value Creation

**Returns to** 

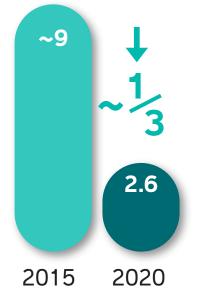








Carbon Emissions (kg CO<sub>2</sub>/boe)



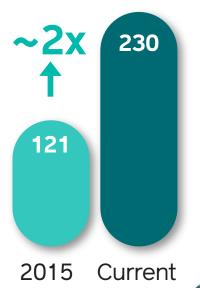
**Operating Cost** (USD/boe)



**EBITDAX** (MUSD)



**Share Price** (SEK/share)



(1) Corrected for asset transactions

(2) Includes 2020 proposed dividends

## Lundin Energy 2020 Highlights - A Year of Strong Delivery

Production 165 Mboepd

Top of guidance range<sup>(2)</sup>

Q4 record 185 Mboepd

**Edvard Grieg reserves increase** 

to 350 MMboe<sup>(1)</sup>

Further plateau extension

Industry leading low operating costs

2.7 USD/boe

Better than guidance

Johan Sverdrup capacity increased

Phase 1 to 500 Mbopd

Full field to 720 Mbopd

Phase 2 on track

Strong FCF generation

448 MUSD

Increased resources<sup>(3)</sup>
210%
replacement ratio

**COVID-19 Crisis** 

Successfully continuing operations



<sup>(1)</sup> Gross 2P ultimate recovery (2) CMD guidance

<sup>(3) 2</sup>P reserves + 2C contingent resources replacement ratio including acquisitions

## Lundin Energy 2021 - What to Expect

Production

170-190 Mboepd

Johan Sverdrup

Phase 1 capacity up to 535 Mbopd

Phase 2 - installations

**Sustained Low Opex** 

3 USD/boe

Project Start-ups
Solveig Phase 1, Rolvsnes EWT,
Edvard Greig infills

Dividends

Proposed 1.8 USD/share

80% increase

Growth

9 potential new projects

~200 MMboe (1)

**7** E&A wells targeting (2)

>300 MMboe (2,3)

Accelerating
Decarbonisation
Strategy (4)

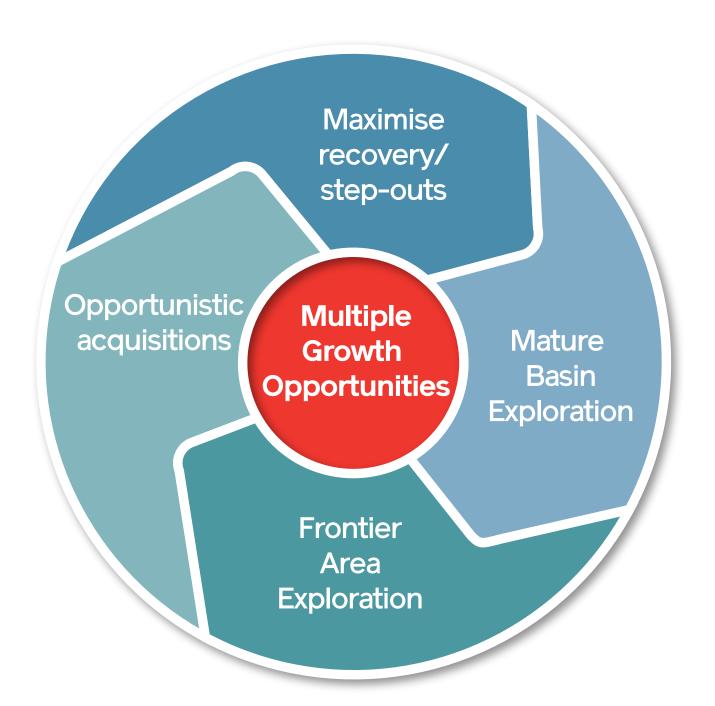
(1) Net resources

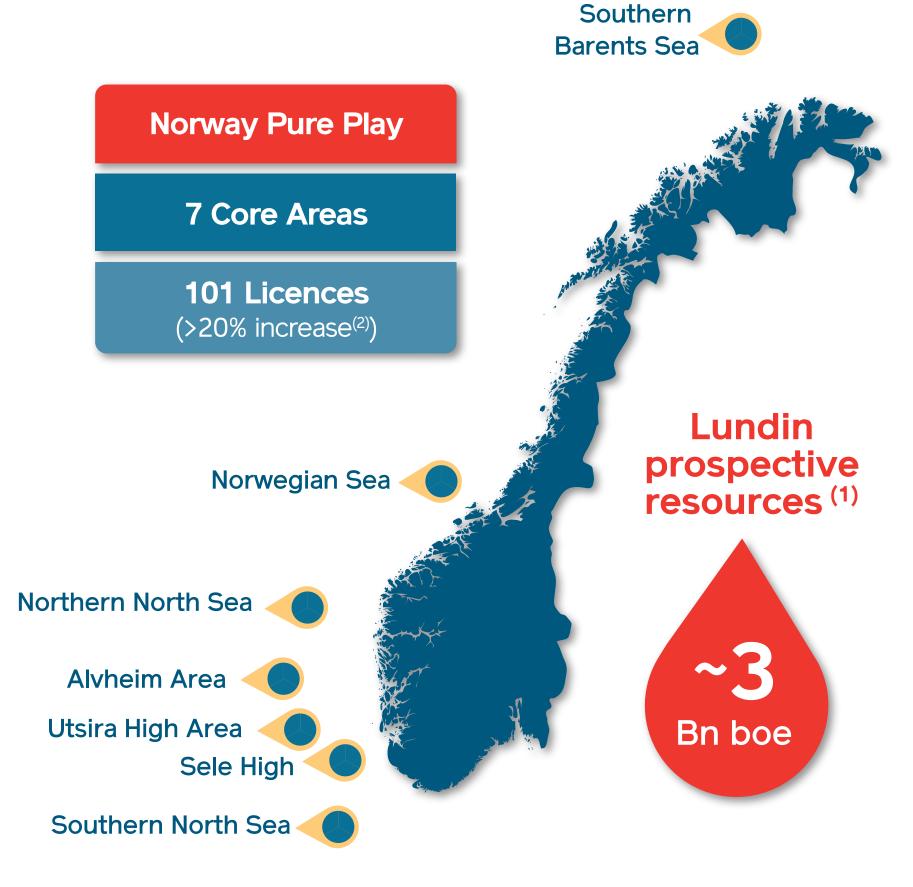
(2) Excludes Bask

(3) Net unrisked resources

(4) Operational emissions

## Lundin Energy Growth Strategy





<sup>(1)</sup> Net unrisked prospective resources

(2) Since beginning of 2020

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## Lundin Energy Delivering on our Growth Strategy

# World class assets delivering growth

Facilities and reservoir outperformance

4 projects underway

# **Sustaining** production

9 potential new projects targeting ~200 MMboe (1) accelerated by tax incentives

# Delivering future growth

2021 E&A programme

7 wells targeting

>300 MMboe (2)

Increased resources 2016–2020

150%(3)

replacement ratio

(1) Net resources (2) Net unrisked resources

<sup>(3) 2</sup>P reserves + 2C contingent resources, includes asset transactions

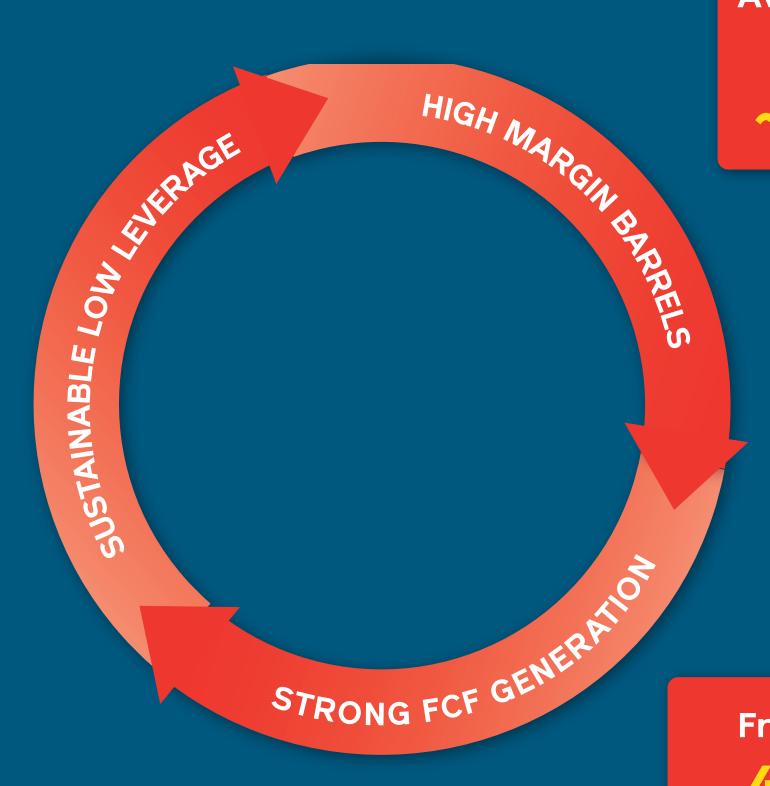


#### Lundin Energy Financial Resilience

2021-2026

**Net Debt/EBITDAX** 

<1.5x<sup>(3)</sup>



**Average FCF Breakeven**(1)

~10 USD/boe 2P ~15 USD/boe 2P + 2C

**Free Cash Flow** 

4-6 Bn USD(2)

13

Nominal figures

(1) Pre-dividends

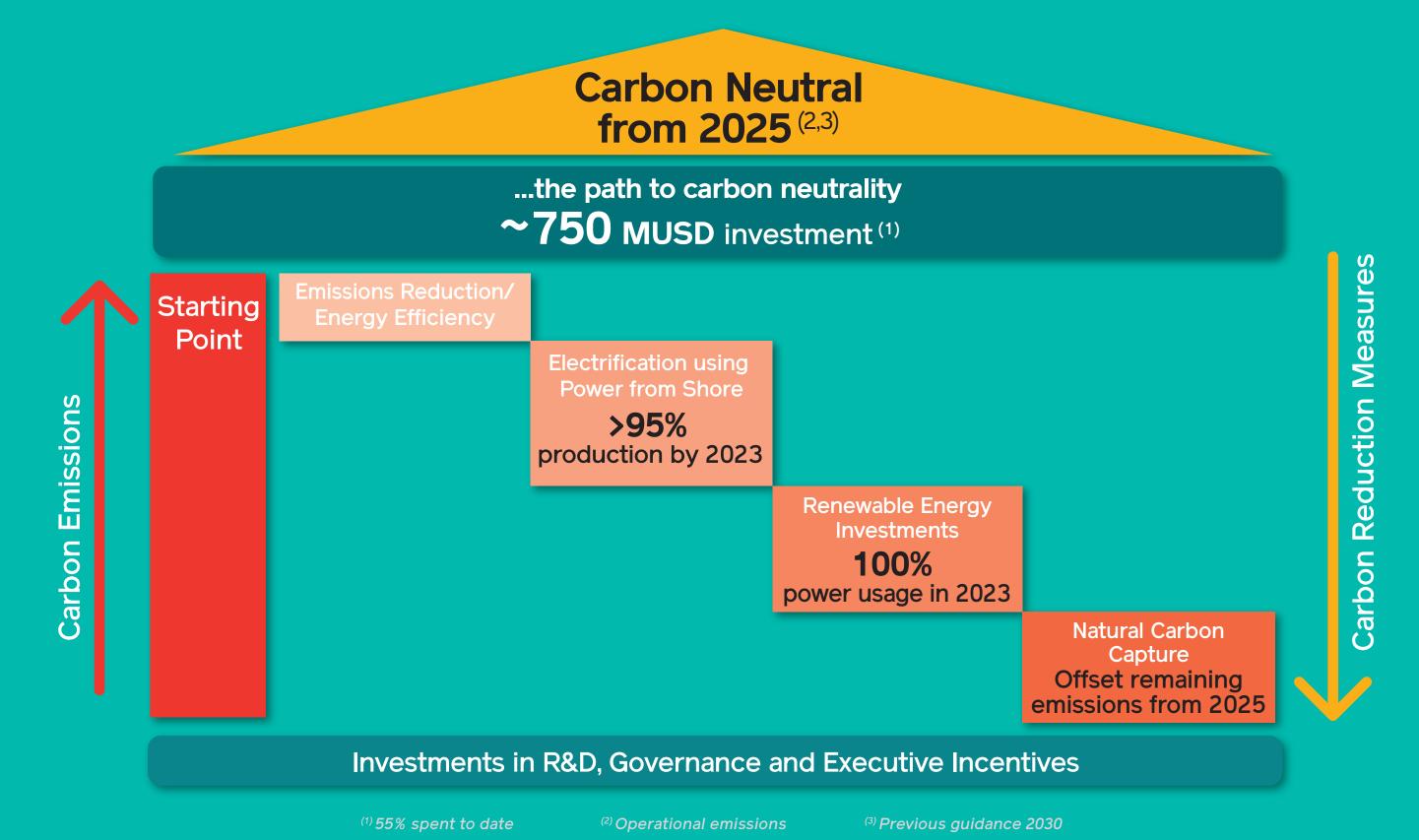
(2) Pre-dividends. Dated Brent 40-60 USD/bbl in 2021 and 45-65 from 2022 onwards (real 2021)

(3) Dated Brent 50 USD/bbl in 2021 and 55 from 2022 onwards (real 2021)

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# Lundin Energy Accelerating Decarbonisation – Carbon Neutral from 2025

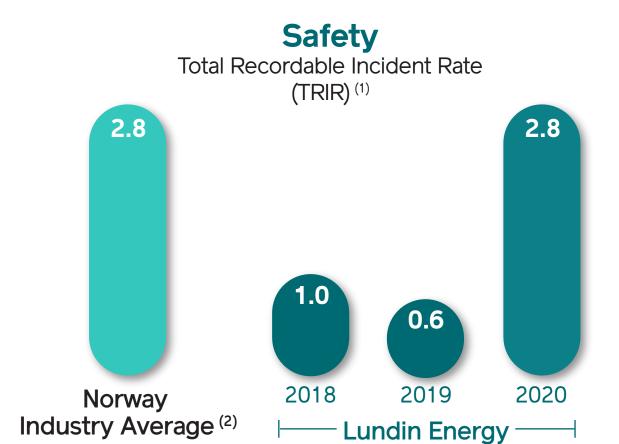


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## Lundin Energy Responsible Operations







**Production** 

>200

Mboepd by 2023

Sustain with upsides and new projects

Resilience

Sustainability

Long-term Opex

3-4

USD/boe

Industry leading low operating costs

Average FCF breakeven

~10 USD/bbl (1)

FCF 2021-2026

**4–6** Bn USD (2)

Carbon Neutral 2025

**Safe** and **Responsible** operations

**Sustainable Dividend** 

1.8 USD/share in 2021 80% increase

Nominal figures

<sup>(1)</sup> Pre-dividend, 2P reserves, 2021-2026

<sup>(2)</sup> Pre-dividend, Dated Brent 40–60 USD/bbl in 2021 and 45–65 from 2022 onwards (real 2021)

# Delivering growth

Growing to over 200 Mboepd









## Lundin Energy Looking Forward - 2021 and Beyond

2 Potential projects
1 E&A well

Barents Sea

#### **Delivering Growth**

>200 Mboepd<sup>(1)</sup> by 2023

4 projects underway

#### **Sustaining Production**

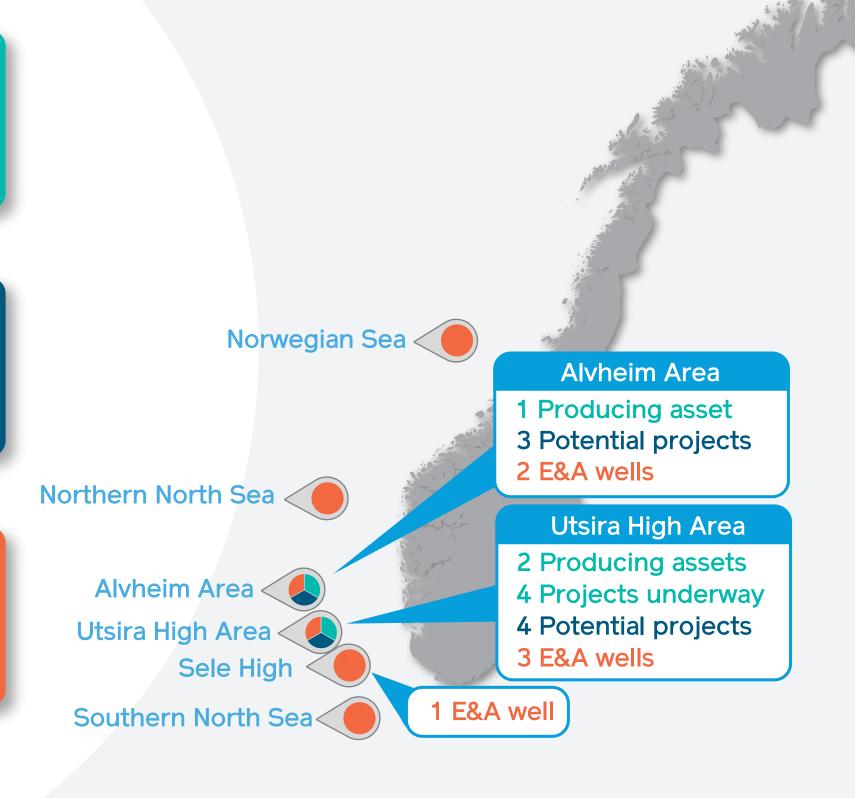
9 potential projects

Adding  $\sim$ 200 MMboe<sup>(2)</sup> and up to 30 Mboepd<sup>(1)</sup>

#### **Delivering Future Value**

Targeting >300 MMboe<sup>(3)</sup> in 2021

Platform for future growth

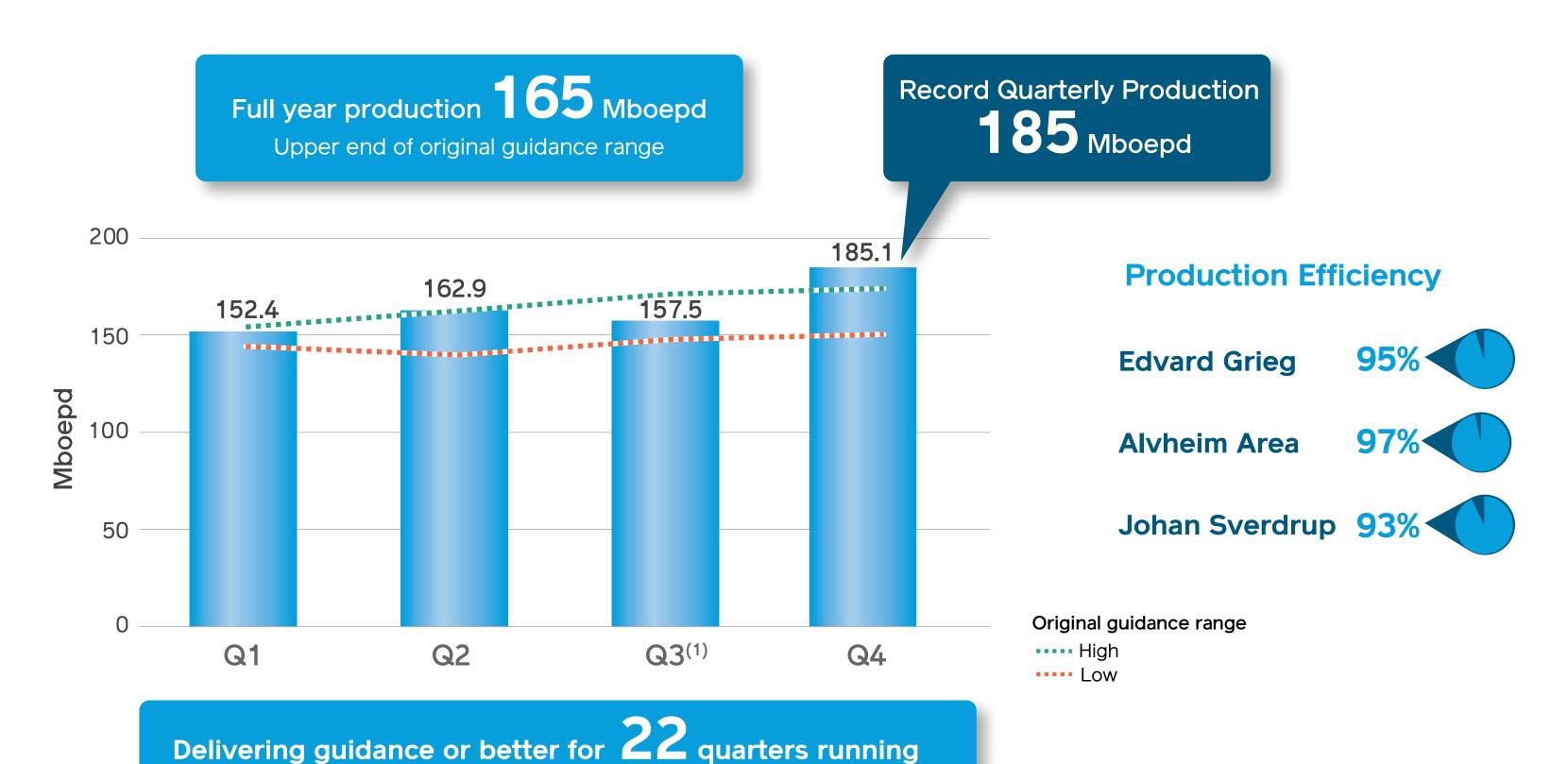


(1) Net (2) Net resources

(3) Net, unrisked prospective resources

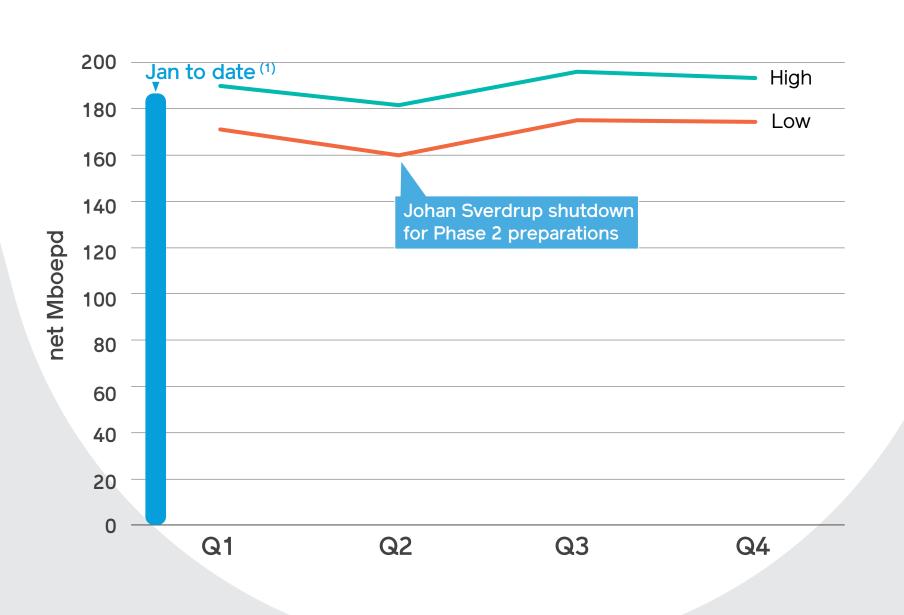
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#### Lundin Energy 2020 Production



#### Lundin Energy 2021 Production Guidance





#### **Edvard Grieg Area**

- Increased available capacity
- Solveig Phase 1, Rolvsnes EWT



Johan Sverdrup

Increased plateau production

2 infill wells

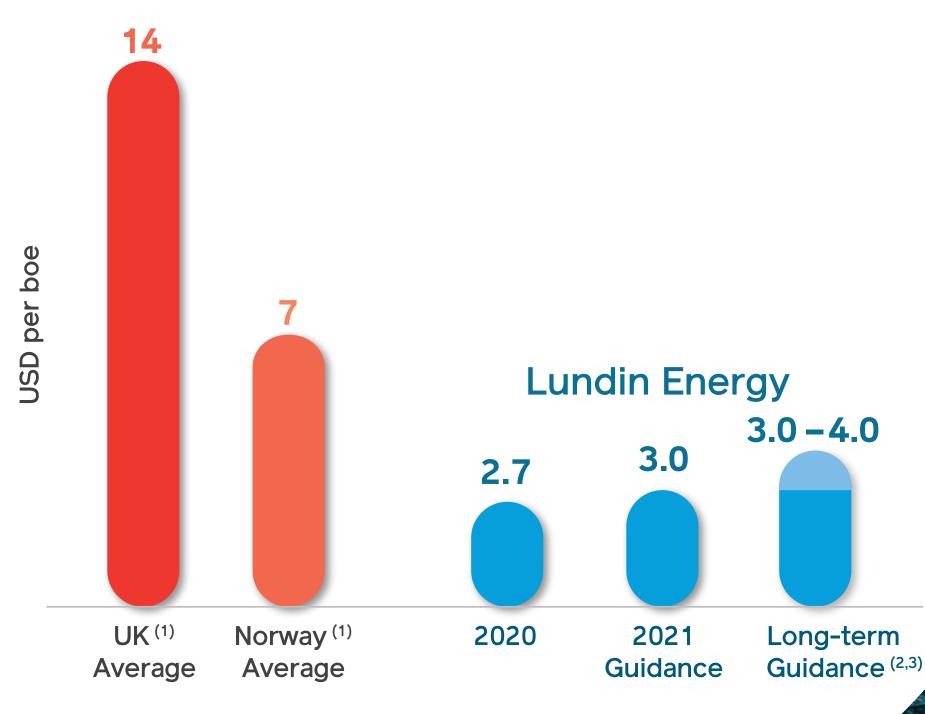
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<sup>(1)</sup>to 20 January

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# Lundin Energy Industry Leading Low Operating Costs





<sup>(2)</sup> to end Johan Sverdrup full field plateau (3) Previous guidance 3.2-4.2 USD/boe 2020 onwards

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# Johan Sverdrup In a League of its Own



#### PHASE 2 ON TRACK

Capex
41 Bn NOK

First Oil Q4 2022

#### **GROSS RESERVES**

**2.2–3.2** billion boe (PDO 1.7 – 3.0 billion boe)

#### PRODUCTION CAPACITY INCREASED

Phase 1 **500–535** Mbopd

Full Field 720 Mbopd

#### **BREAK EVEN PRICE**

Full Field <20 USD/boe

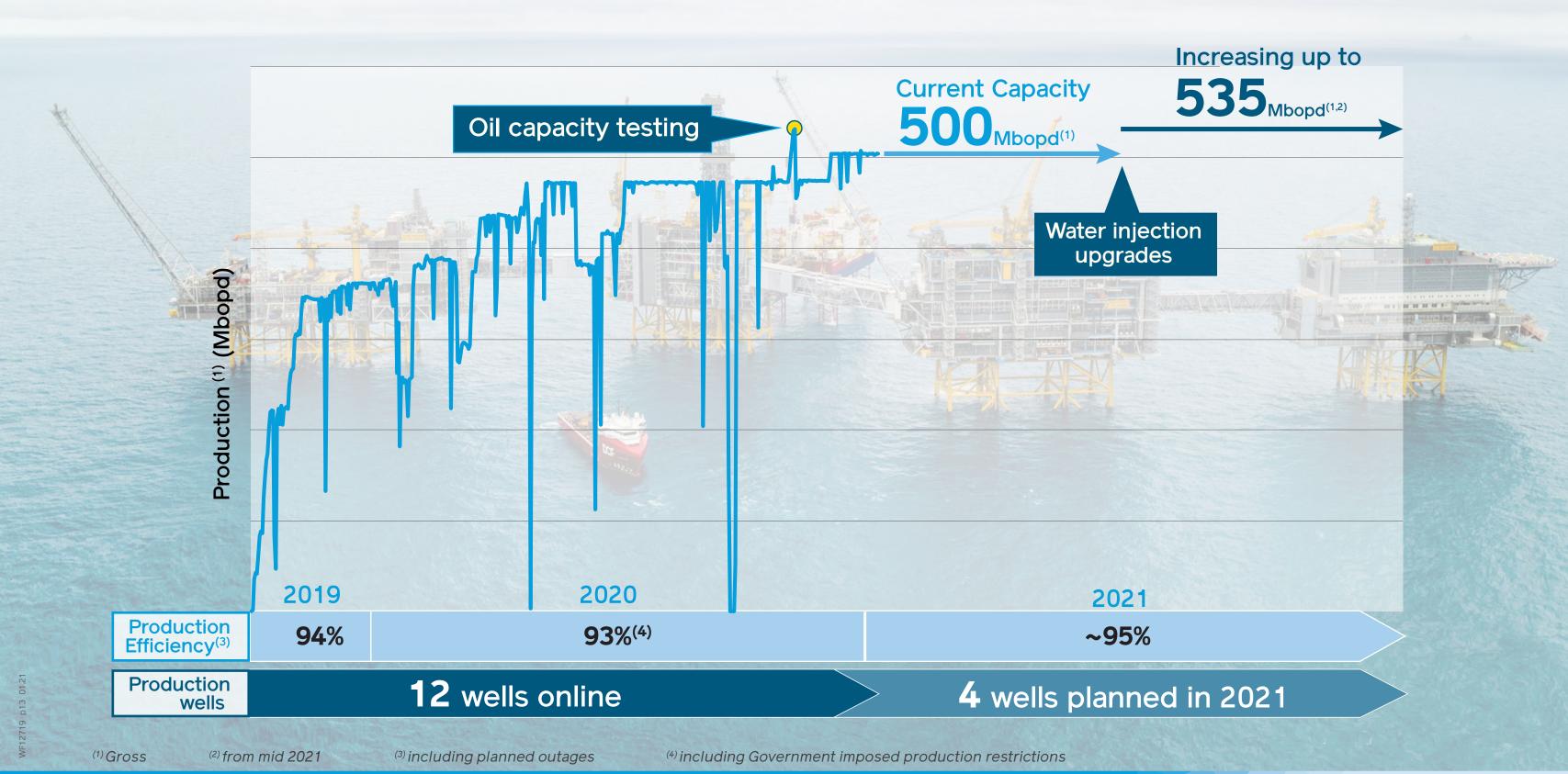
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(1) 2020

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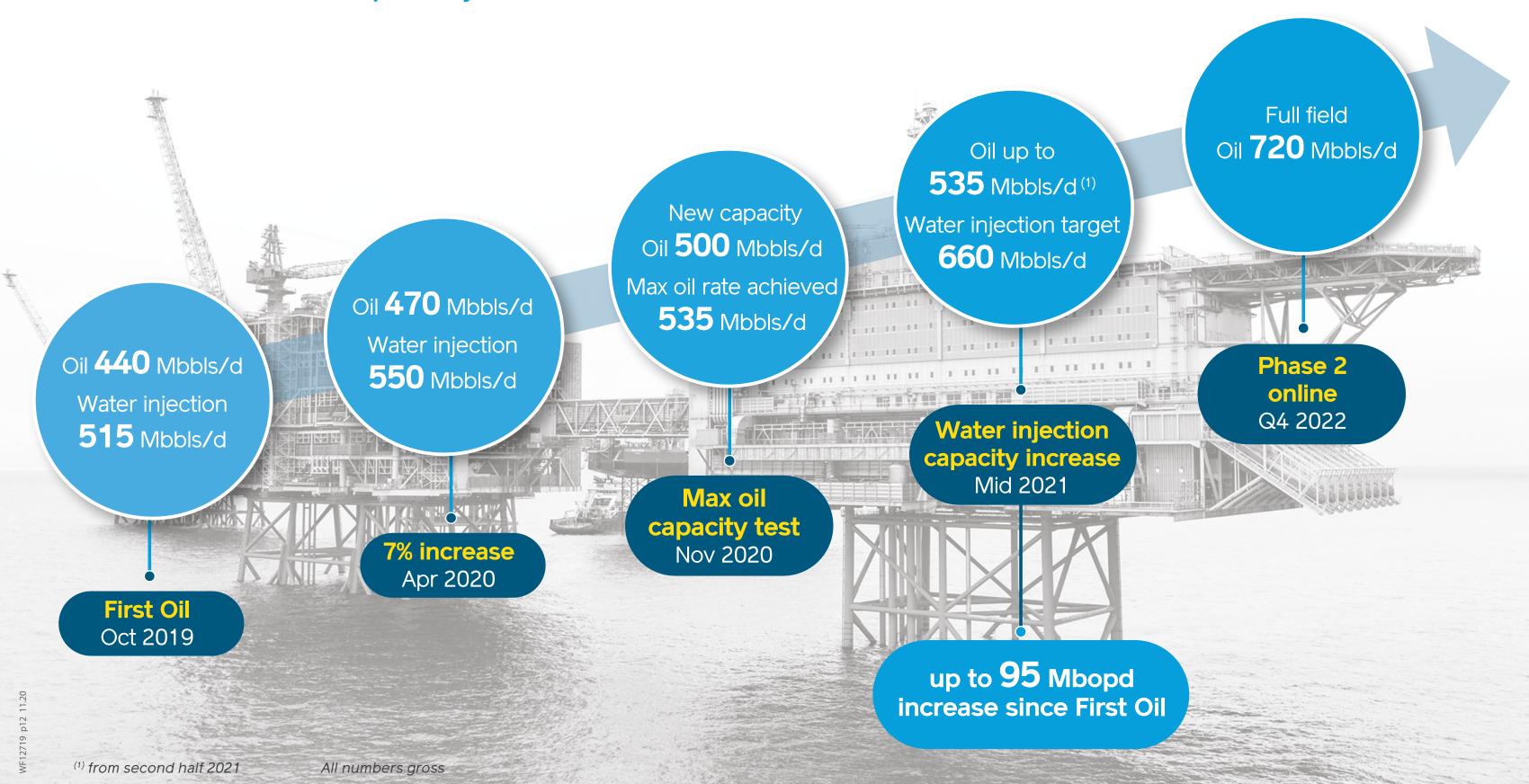
# Johan Sverdrup Phase 1 Exceptional Performance Continues



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# Johan Sverdrup Increased Oil Capacity



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#### Johan Sverdrup World Class Reservoir

Reserves

2.2-3.2 Bn boe<sup>(1)</sup>

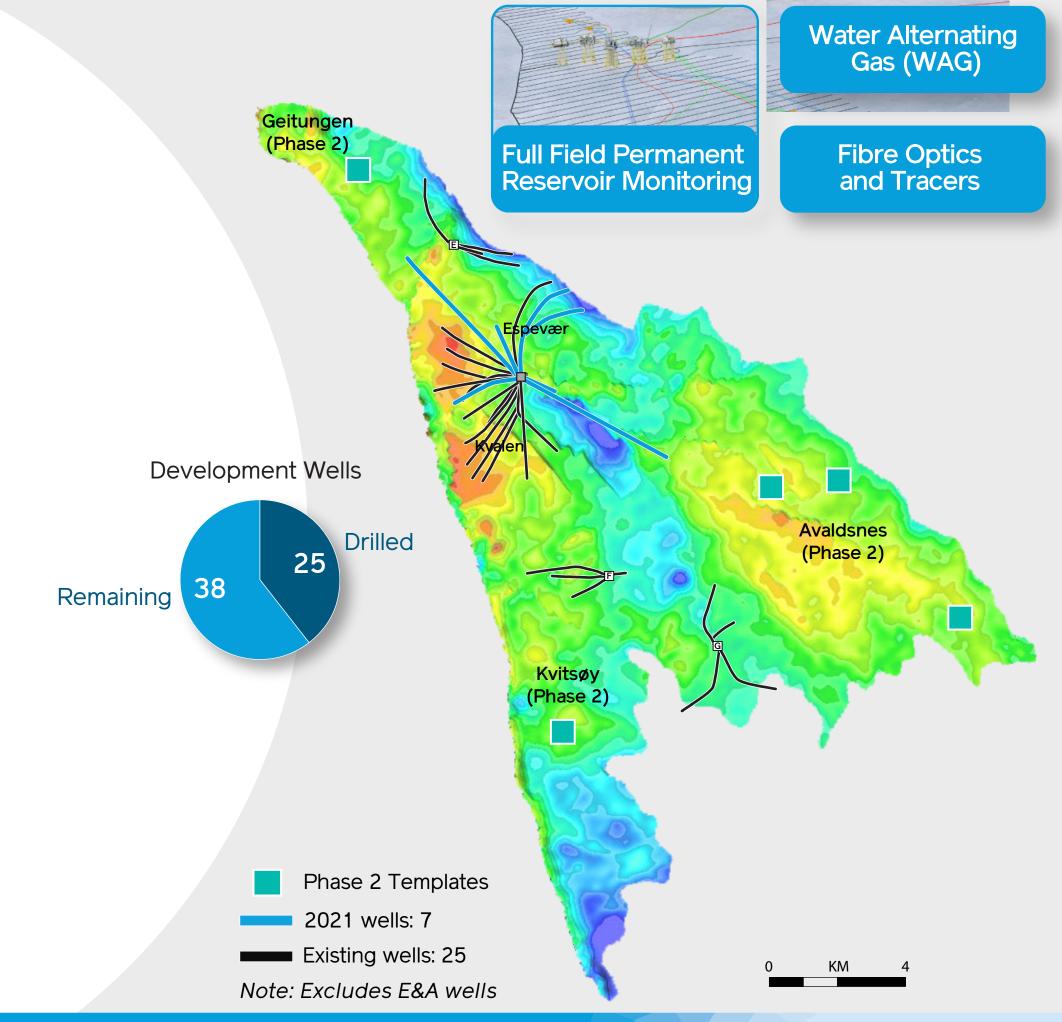
Recovery Factor
Ambition
>70%

Excellent Reservoir Continuity

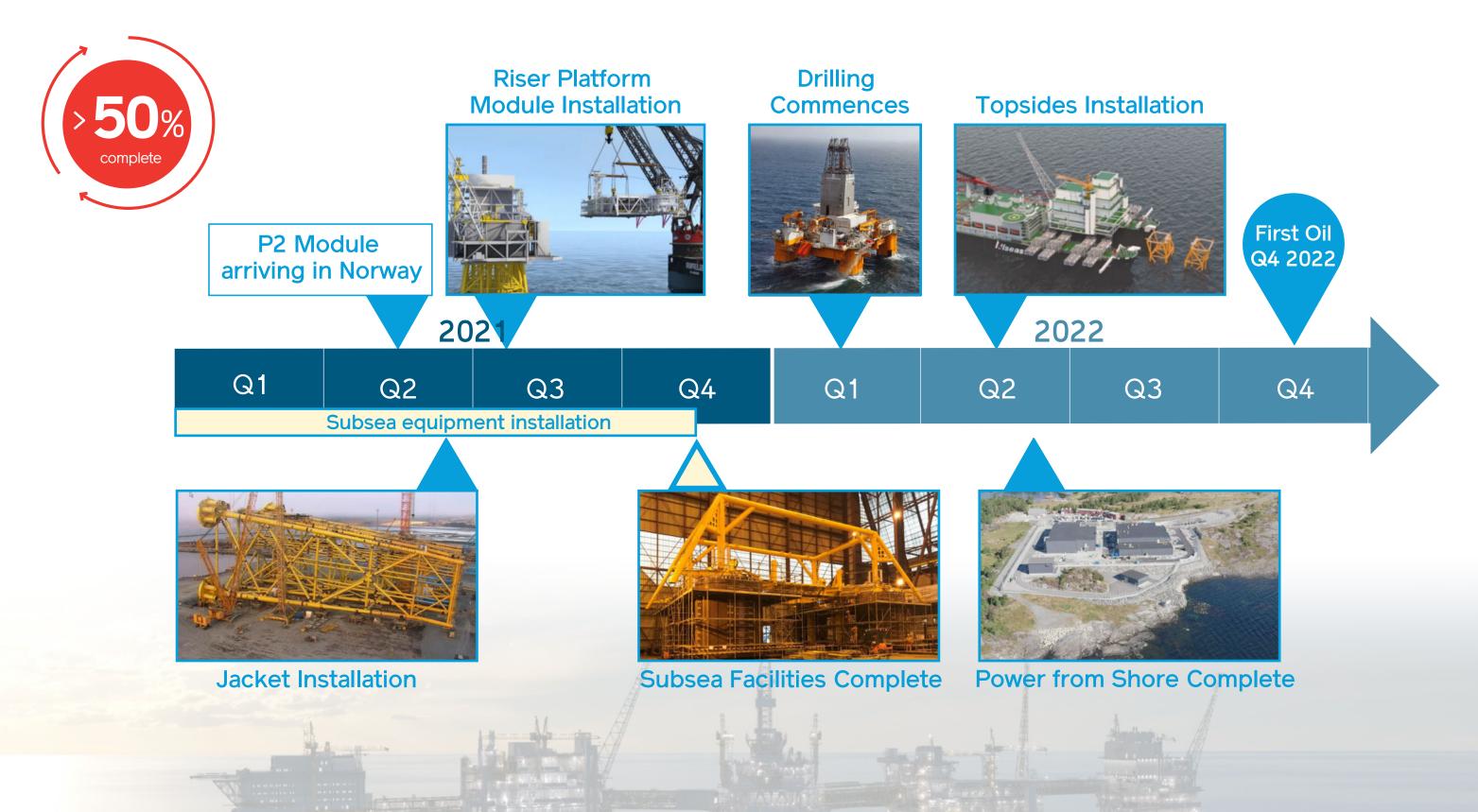
Well productivity up to 50 Mbopd<sup>(2)</sup>

(1) Gross

(2) per well



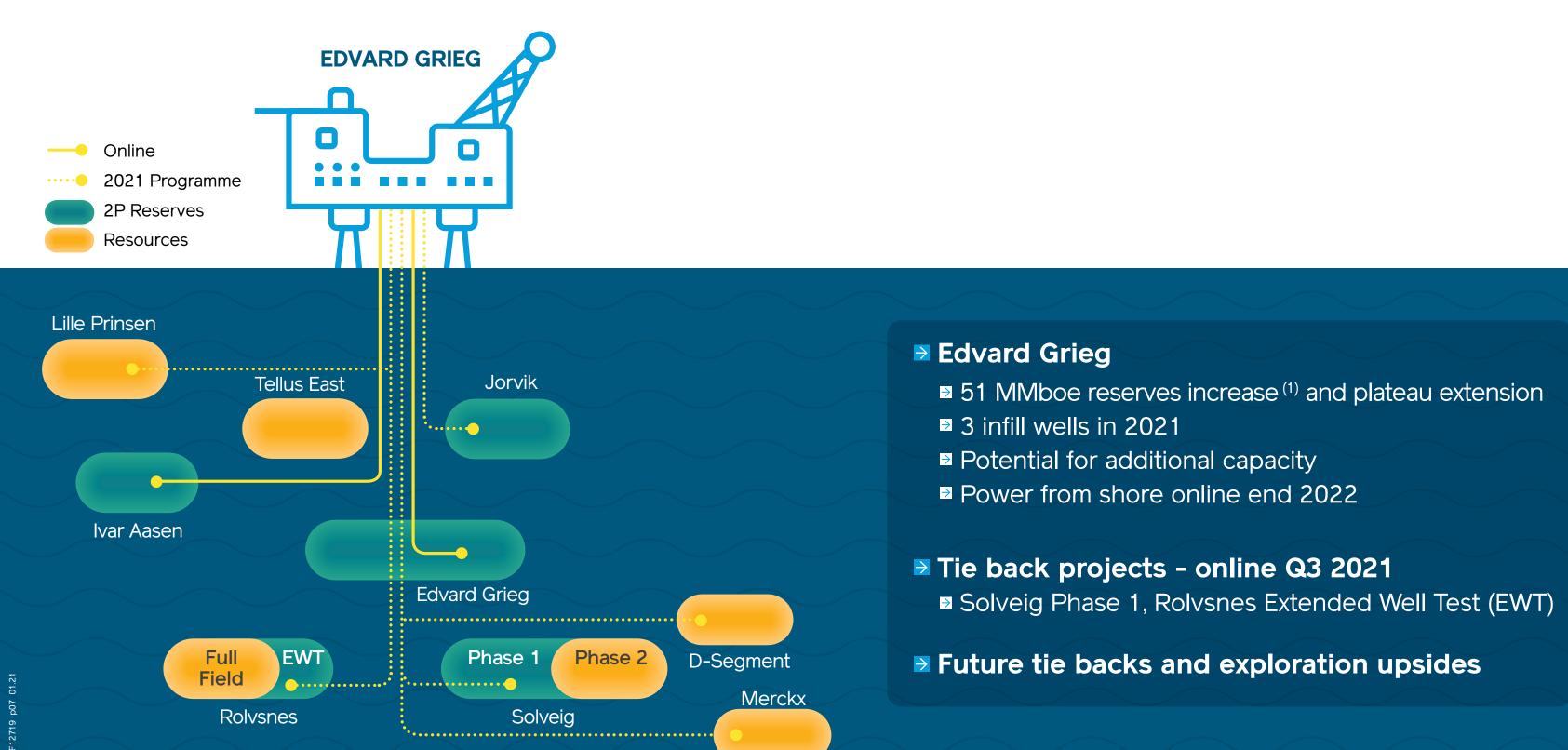
#### Johan Sverdrup Phase 2 on Track



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# Greater Edvard Grieg Area Keeping the Facilities Full



(1) Gross, compared to year end 2019 excluding production

#### **Edvard Grieg** A World Class Asset

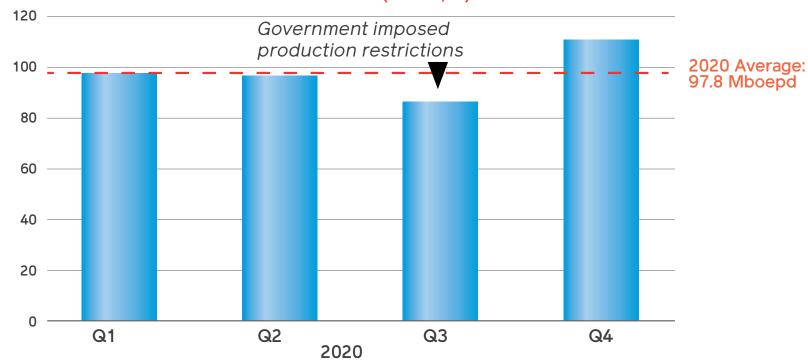
Low **Operating Cost** 3.47 USD/boe<sup>(1)</sup>

Low CO<sub>2</sub> Emissions<sup>(2)</sup> 4.7 to < kgCO<sub>2</sub>/boe with power from shore

**2021 Production** Efficiency<sup>(3)</sup> **96** %

Increased Capacity<sup>(4)</sup> Up to 135 Mboepd with Ivar Aasen decline

#### **Gross Production** (Mboepd)



(1) 2020 actual including tariff netting (2) 4.7 in 2020, reducing to <1 from 2023 with power from shore online Forecast

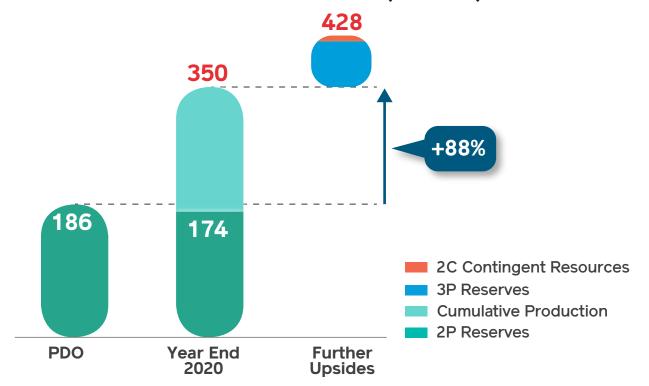
## Edvard Grieg Unlocking the Upsides

3 Infill Wells
18 MMboe<sup>(1)</sup>
<20 USD/boe breakeven<sup>(2)</sup>

164 MMboe<sup>(1)</sup> added since PDO

Leveraging technology and data to improve recovery

Gross Reserves/Resources (MMboe)



0 KM 1

Tellus 5 E&A wells since PDO North 4 Water injectors 10 Oil producers 2021 Infill wells Tellus East Discoveries after PDO 16/1-4 \$ **Fishbone** Completion Jorvik Basin Waterfront **4D Seismic** Online Q3 21 Online **⋖**Jorvik High A-17 Q2 21 South West Upside • A-14 Online **Fishbone** Q3 21 Completion

(1) Gross (2) ~ 10 USD/boe reduction since sanction

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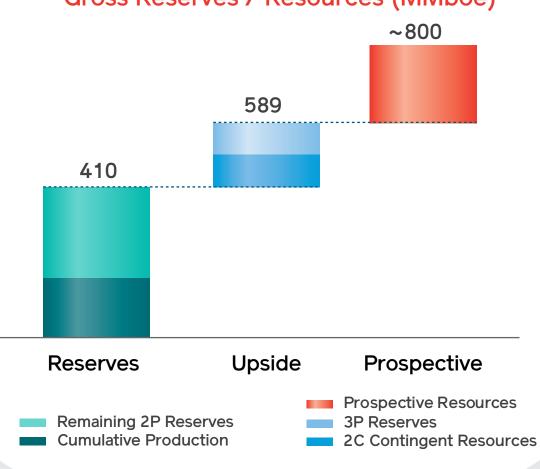
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## Greater Edvard Grieg Area Growing Beyond 2P Reserves

#### 2021 Programme

~50% of CAPEX budget<sup>(1)</sup>
Maturing 220 MMboe<sup>(2)</sup>

#### Gross Reserves / Resources (MMboe)





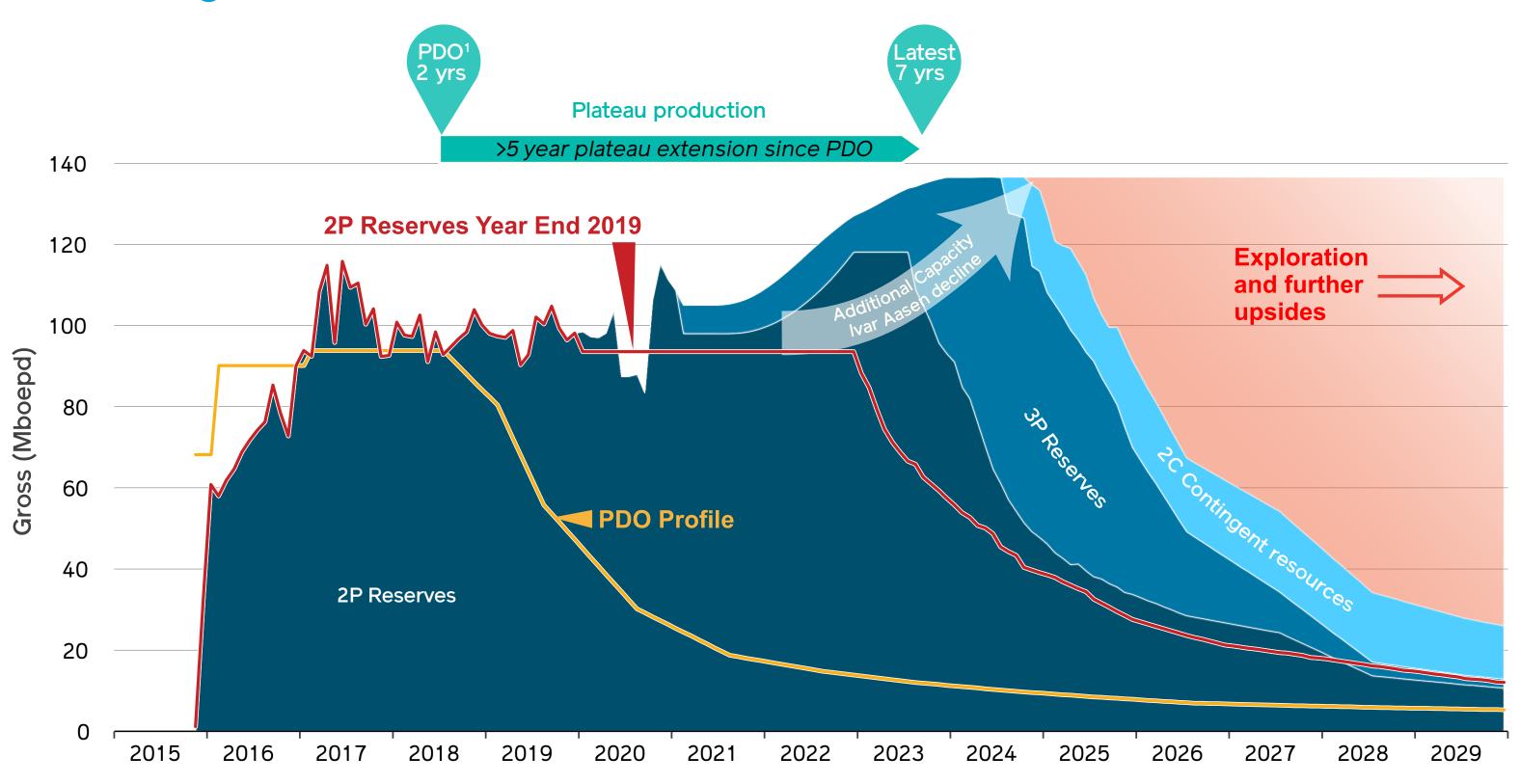
(1) Net

(2) Net, includes 2P reserves + 2C contingent resources + unrisked prospective resources

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## Greater Edvard Grieg Area Extending Plateau Production

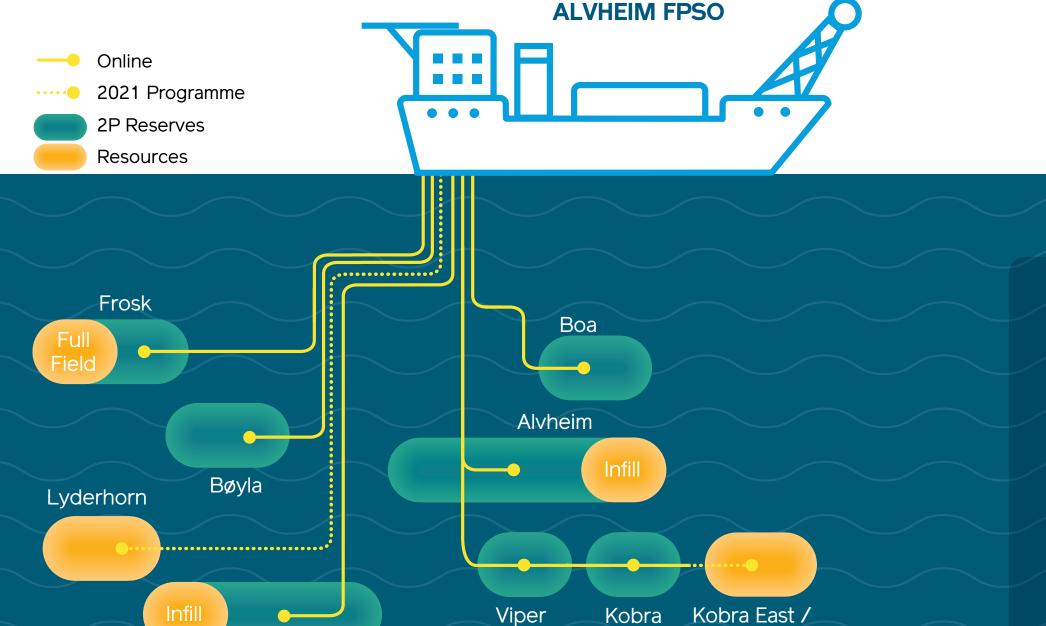


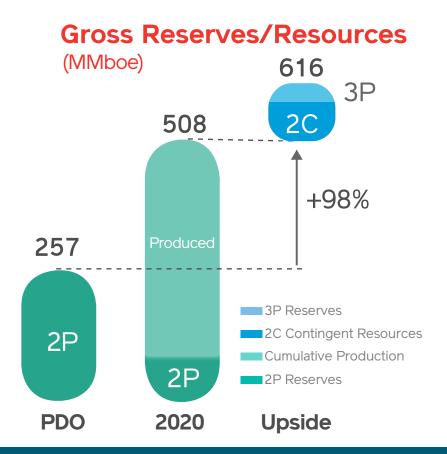
(1) Original Edvard Grieg PDO excluding tie-back projects

Note: 2P/3P reserves includes Edvard Grieg, Solveig Phase 1 and Rolvsnes EWT

#### Alvheim Area Continuous Reserves Growth

Volund





- 2021 Activity
  - 3 infill wells
- **▶** Future projects
  - Frosk
  - Kobra East and Gekko
- **> Further exploration upsides**

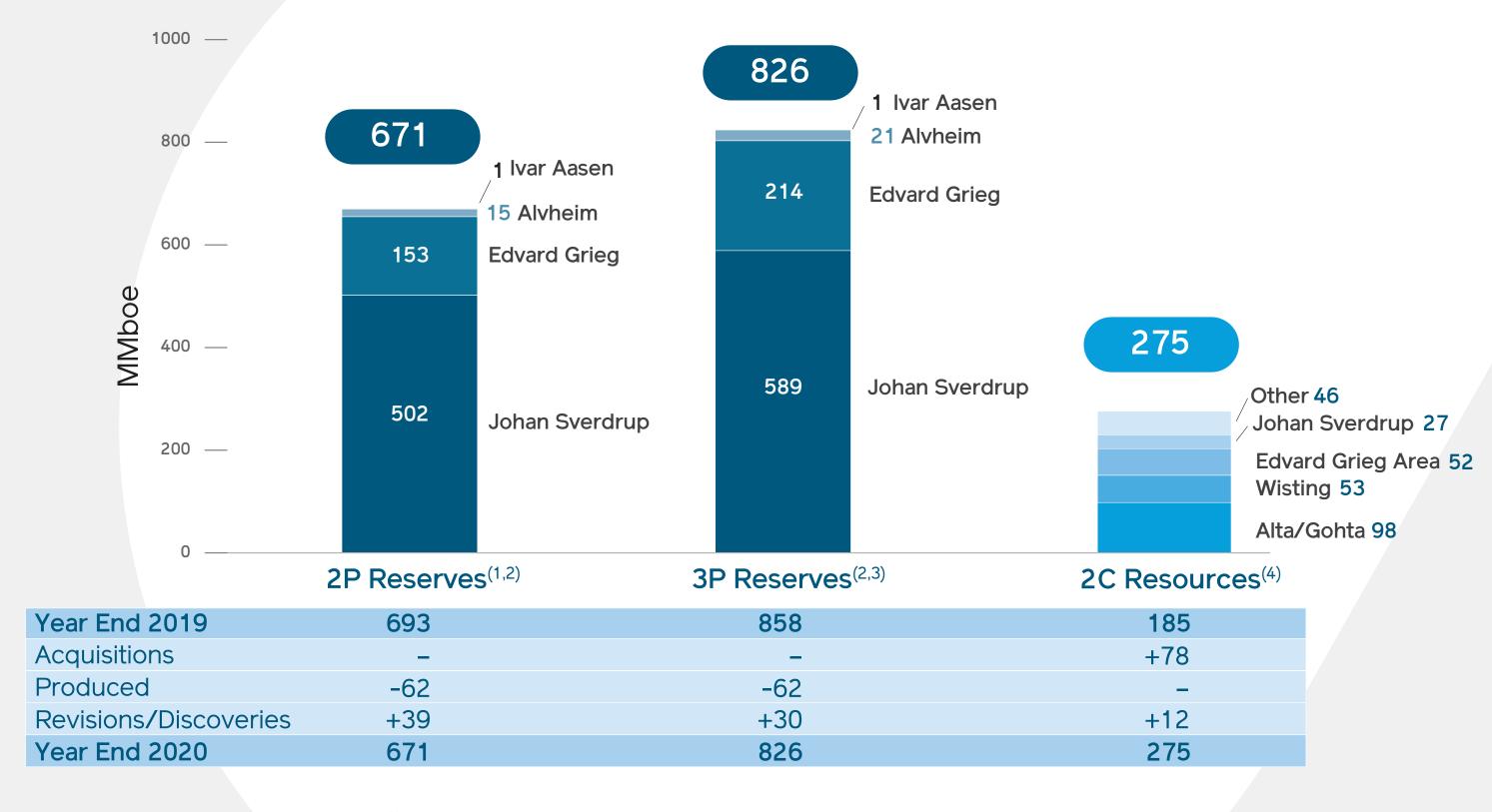
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Gekko

# Lundin Energy

#### Year-end 2020 Reserves and Resources (net MMboe)



<sup>(1) 2</sup>P proved plus probable remaining reserves (2) Independently audited by ERCE

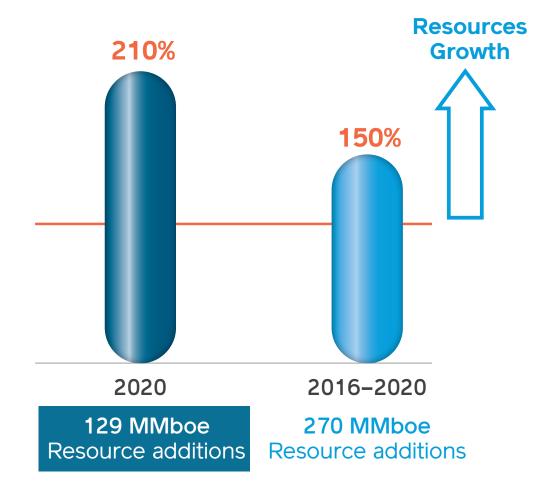
<sup>&</sup>lt;sup>(3)</sup> 3P proved plus probable plus possible remaining reserves

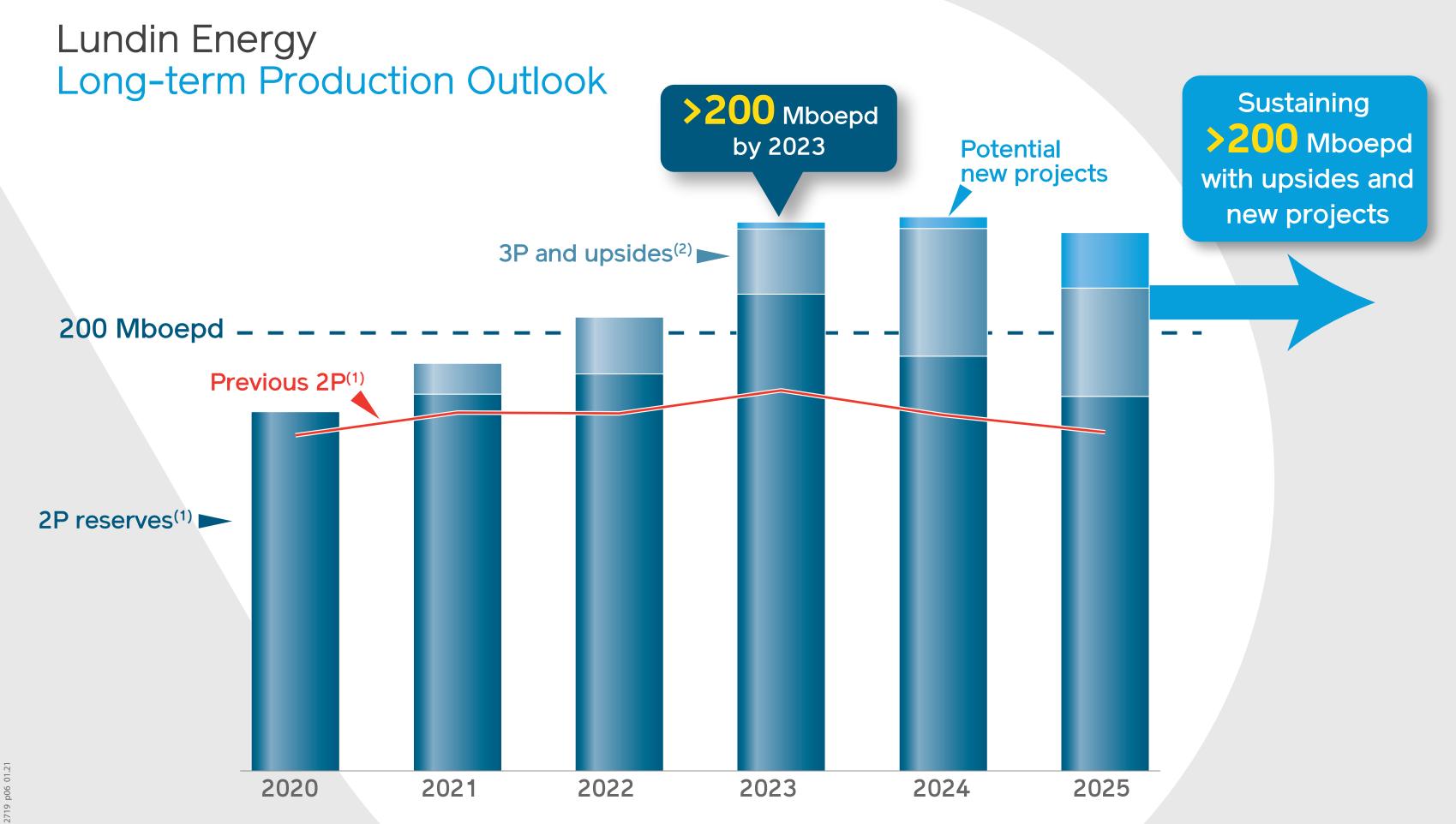
<sup>&</sup>lt;sup>(4)</sup> 2C best estimate contingent resources

## Lundin Energy 210% Resource Replacement Ratio



#### Total Resource Replacement Ratio (%) (2)





(1) 2P proved plus probable reserves (2) 3P proved plus probable plus possible reserves

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>200 Mboepd with upsides and new projects





## Lundin Energy Sustaining over 200 Mboepd

4 projects under development



9 potential new projects
Targeting ~200 MMboe<sup>(1)</sup>
Adding up to 30 Mboepd<sup>(2)</sup>



Taking advantage of tax benefits

Breakeven reduced ~ 10 USD/boe

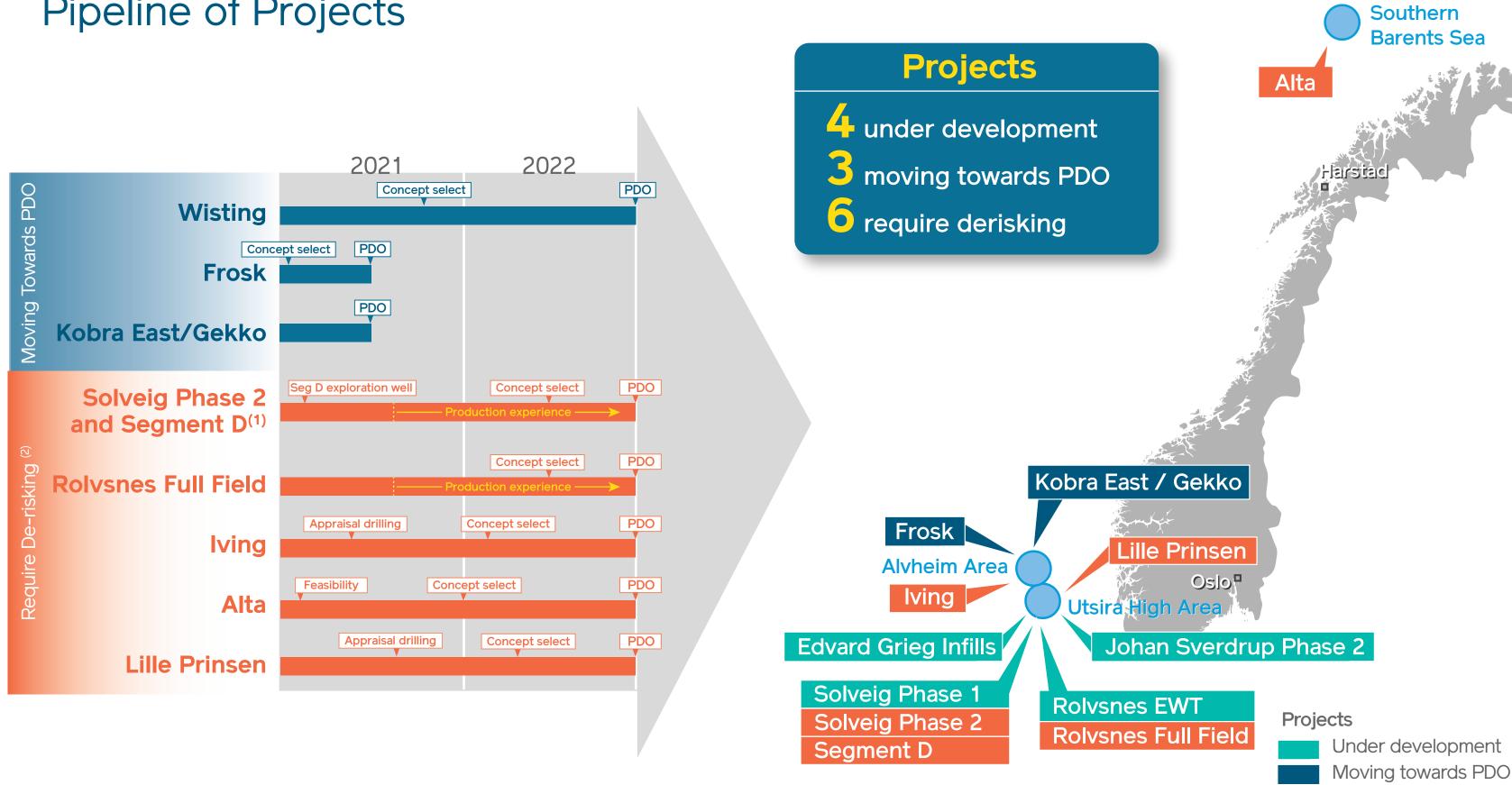
IRR enhanced up to 2x



(1) Net resources

(2) Net from 2025 onwards

# Sustaining Production Pipeline of Projects



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(2) Planned schedule

(1) Two projects

Require derisking

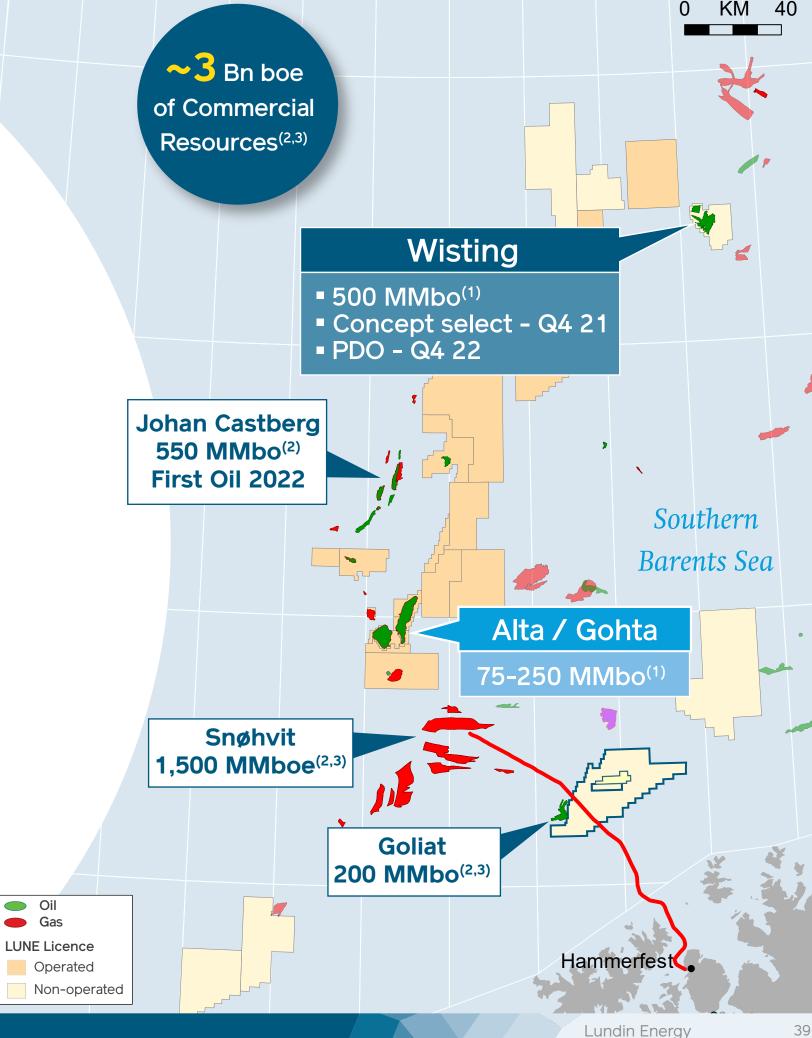
Wisting

## Southern Barents Sea Wisting - Moving towards Sanction

### Wisting - Strategic acquisition

- Long life resource base
- → Low entry cost ~1.8 USD/boe

Alta - Feasibility studies ongoing



(2) Source: NPD (3) Gross resource including historical production

## Alvheim Area Projects Consistently Growing Reserves

**Projects potential** >50 MMboe<sup>(1)</sup> up to 35 Mboepd<sup>(2)</sup>

Breakeven

<30 USD/boe

**Further Upsides** 

**Exploration Life Extension** 



Kneler (Alvheim) manifold **Gekko North** Viper Gekko **Gekko South** Kobra Volund **Kobra East** 

Kneler

Alvheim

Volund 📜

Frosk

KM 20

Gekko

Kobra East

lving

Alvheim FPSO

(1) Gross

(2) Gross, at peak rates



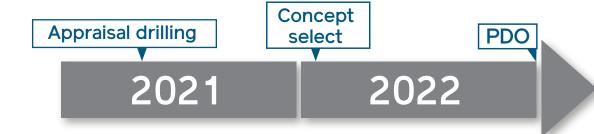
**Kobra East** 

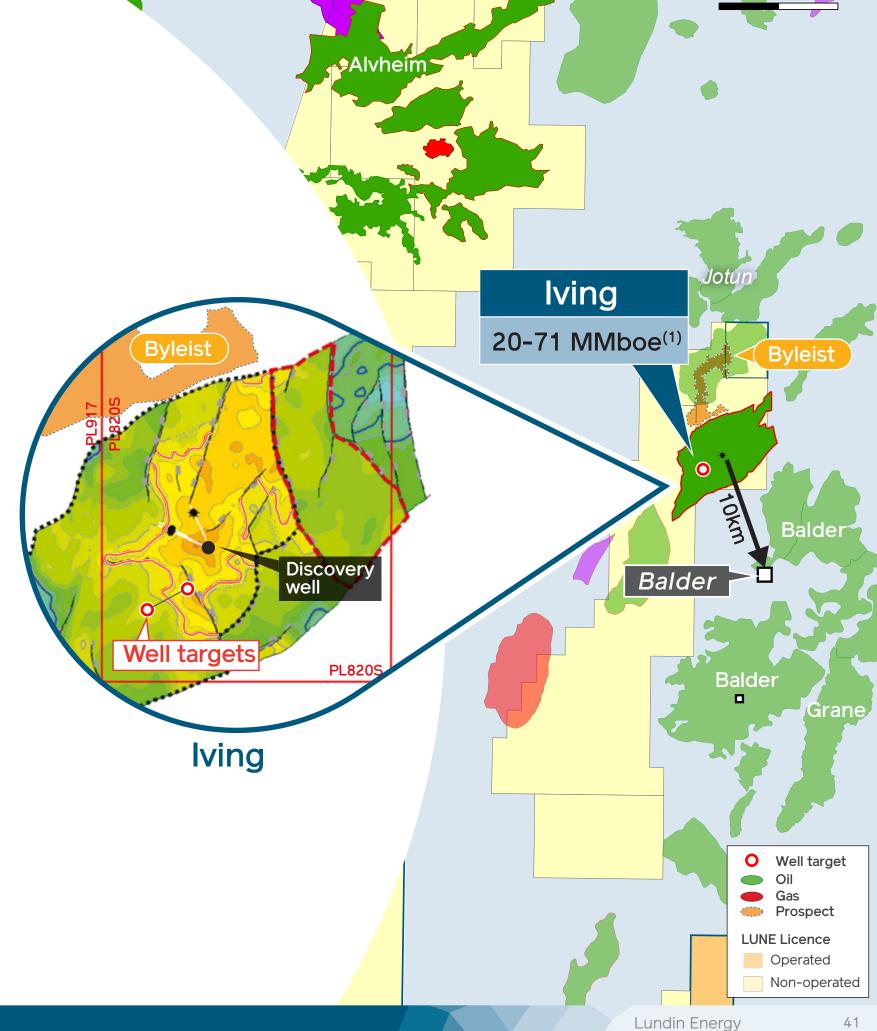
## Central North Sea Iving Discovery

Appraisal well in 2021

Simple tie back to existing infrastructure

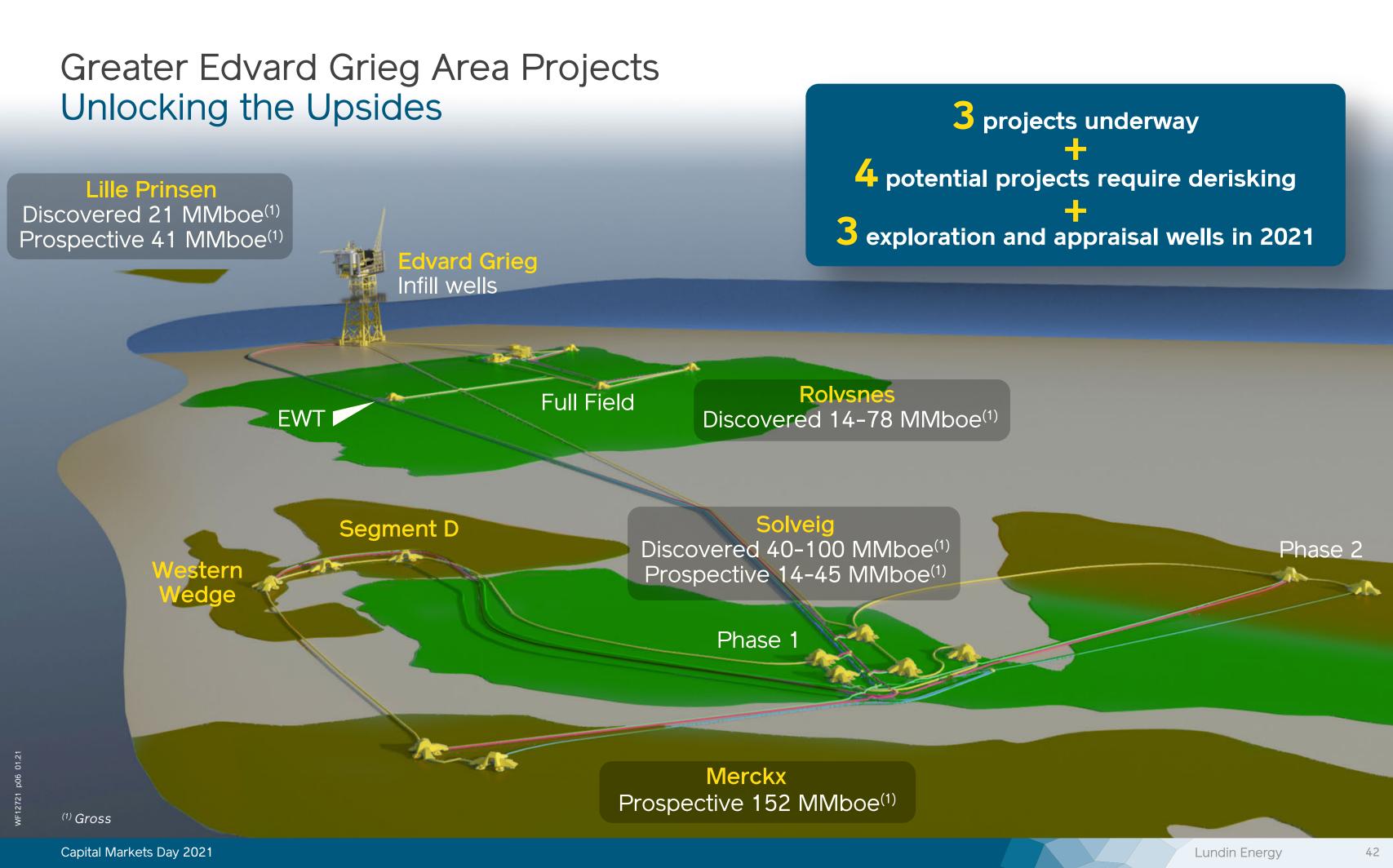
Taking advantage of tax incentives





(1) Gross, includes 2C contingent resources + unrisked prospective resources

KM



## Solveig Phase 1 & Rolvsnes EWT Projects on Track

Solveig Phase 1 adds 30 Mboepd<sup>(1)</sup>

(1) Gross

Breakeven oil price <20 USD/bbl<sup>(2)</sup>

(~10 USD/boe reduction from PDO)



(2) Improved from ~30 USD/boe at PDO due to tax incentives **Lundin Energy** 

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## Lundin Energy **Organic Growth Strategy**

Southern Barents Sea

Core Areas

**New licences** in APA 2020 7 as operator

remaining 2021 E&A wells >300 MMboe<sup>(1)</sup>

**Targeting** 8-10 wells per year

Lundin **Prospectivity** Bn boe<sup>(1)</sup> NPD estimate Bn boe yet to find resources

Norwegian Sea

Northern North Sea

Alvheim Area

Utsira High Area

USD/boe Finding

Costs<sup>(2</sup>

Southern North Sea

Sele High

(1) Net unrisked resources, excluding Bask (2) post tax

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## Lundin Energy Creating Value through Innovation

Subsurface expertise

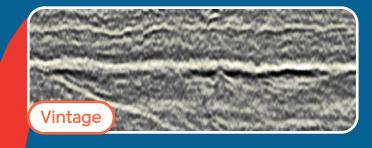
Unlocking new plays

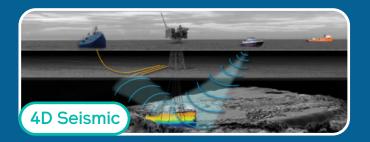
Testing new reservoirs

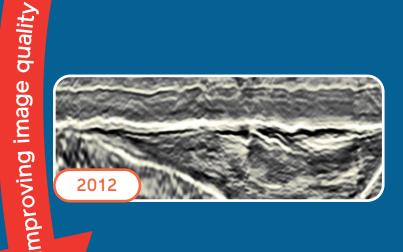
Leveraging latest technology

### **Seismic Front Runner**

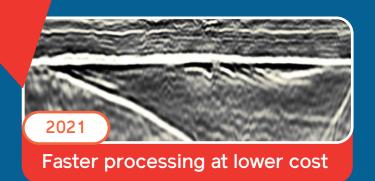
# Enhanced Recovery





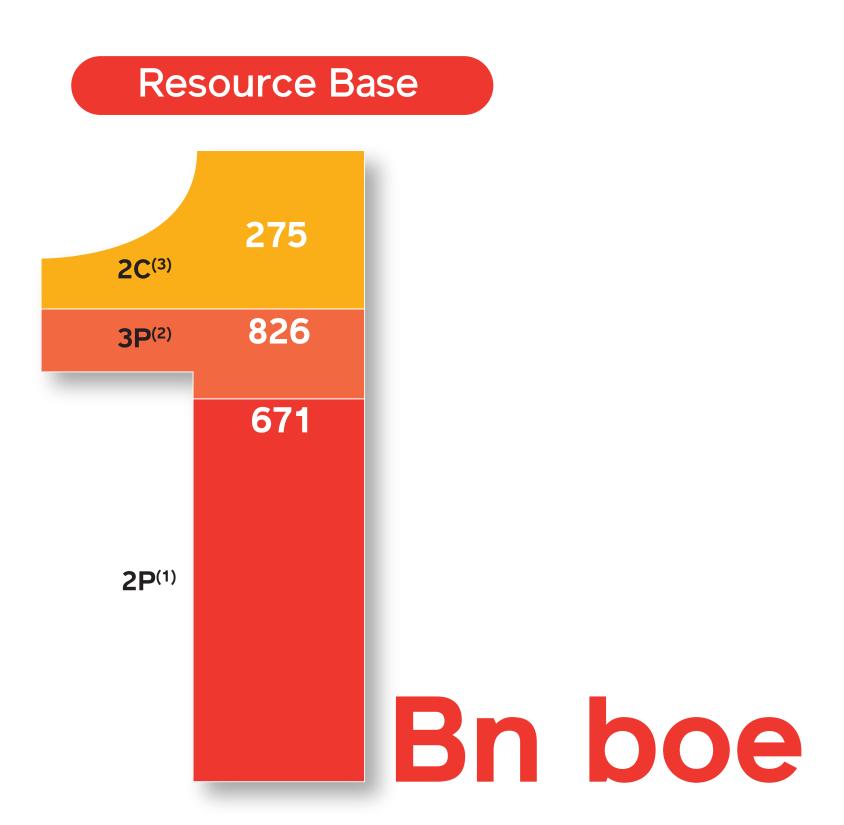




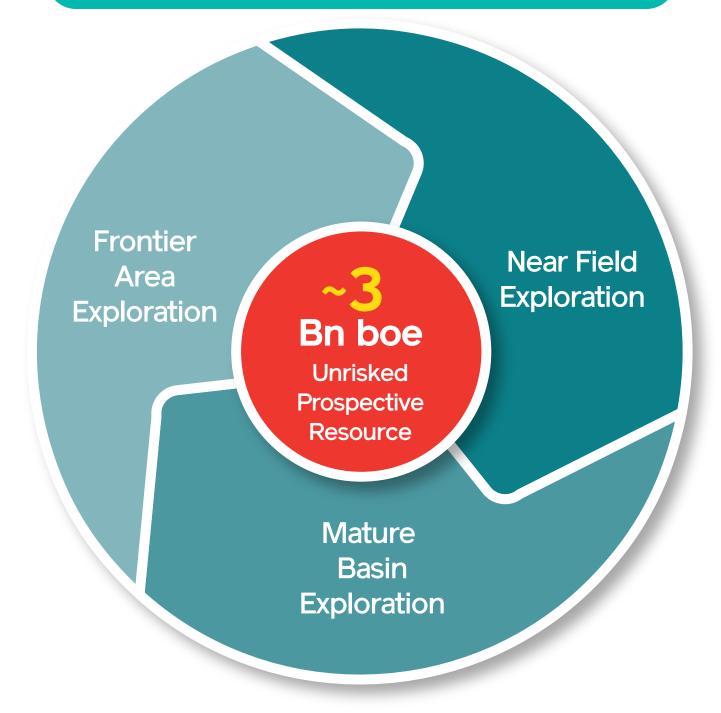




### Lundin Energy Platform for Future Growth



## **Balanced Exploration Portfolio**



(1) 2P proved plus probable remaining reserves

(2) 3P proved plus probable plus possible remaining reserves

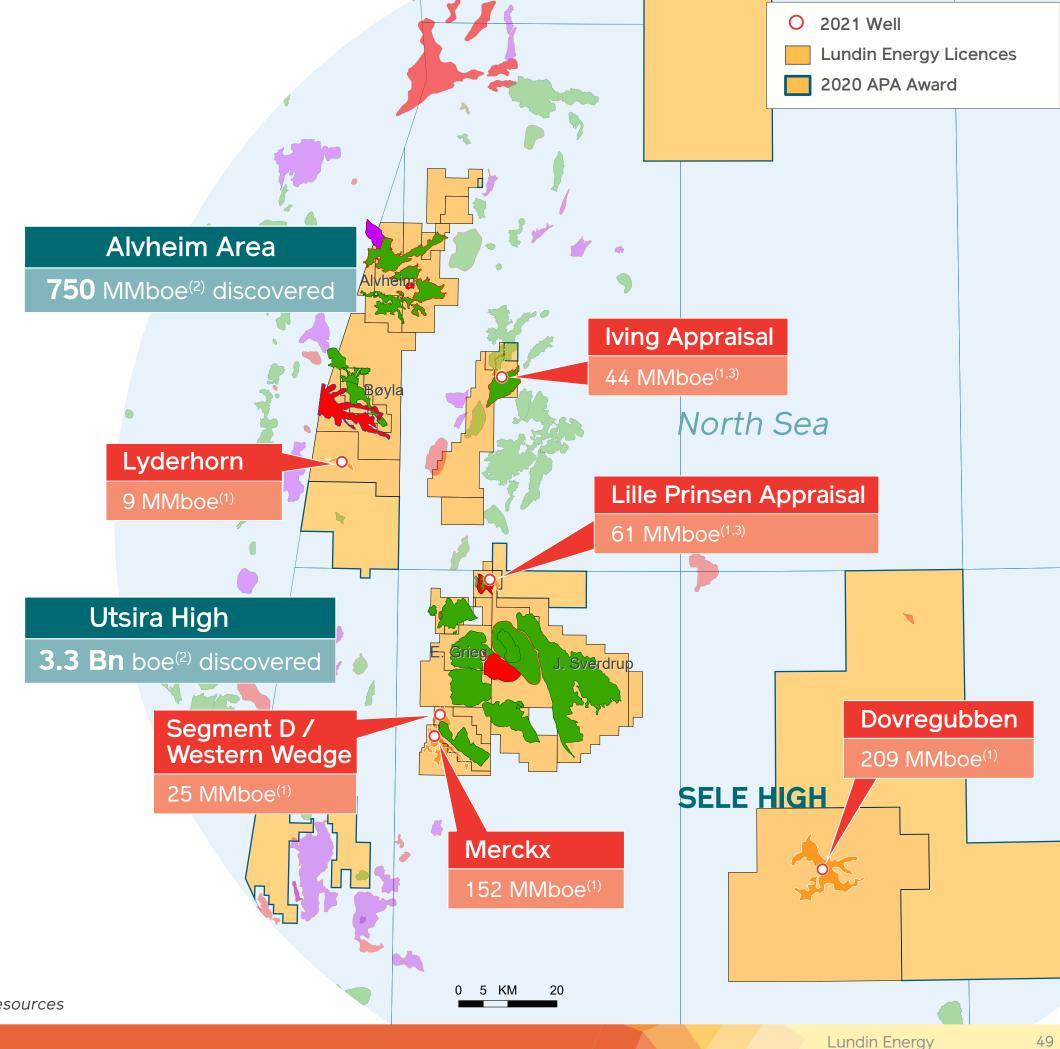
(3) 2C best estimate contingent resources

## Central North Sea **Building on Success**

E&A wells in 2021 Targeting >200 MMboe(1)

new licences in APA 2020

High value barrels close to existing facilities



(1) Gross unrisked resources

(2) Gross

(3) Including 2C contingent resources

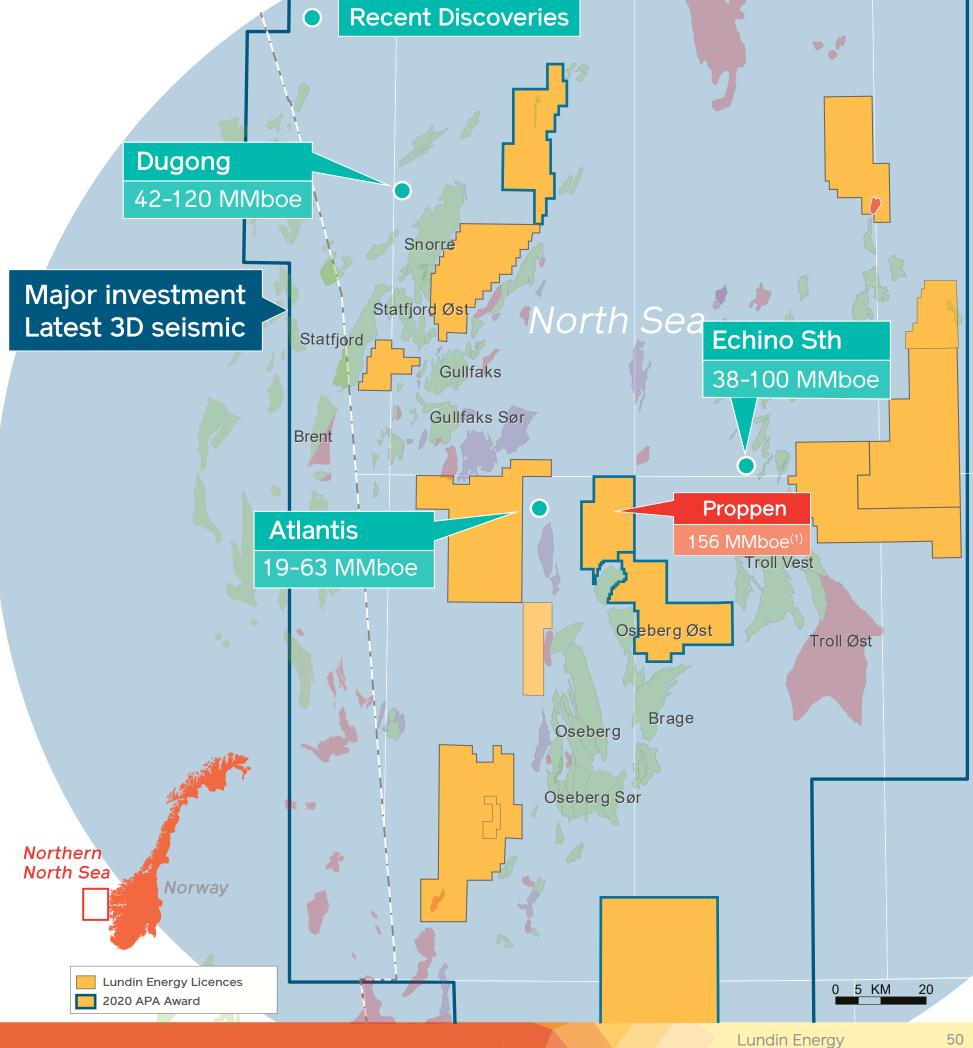
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## Northern North Sea **Maturing Drilling Targets**



**Drilling in 2022** 

(1) Gross unrisked prospective resources, Lundin Energy Working Interest 40%





Froya High
2 wells in 2022

Nordland Ridge Following Toutatis

#### **Halten Terrace**

Seismic investment Significant recent discoveries

**Frontier Exploration** 



(1) Gross unrisked prospective resources

(2) NPD estimate

## Southern Barents Sea More to Find

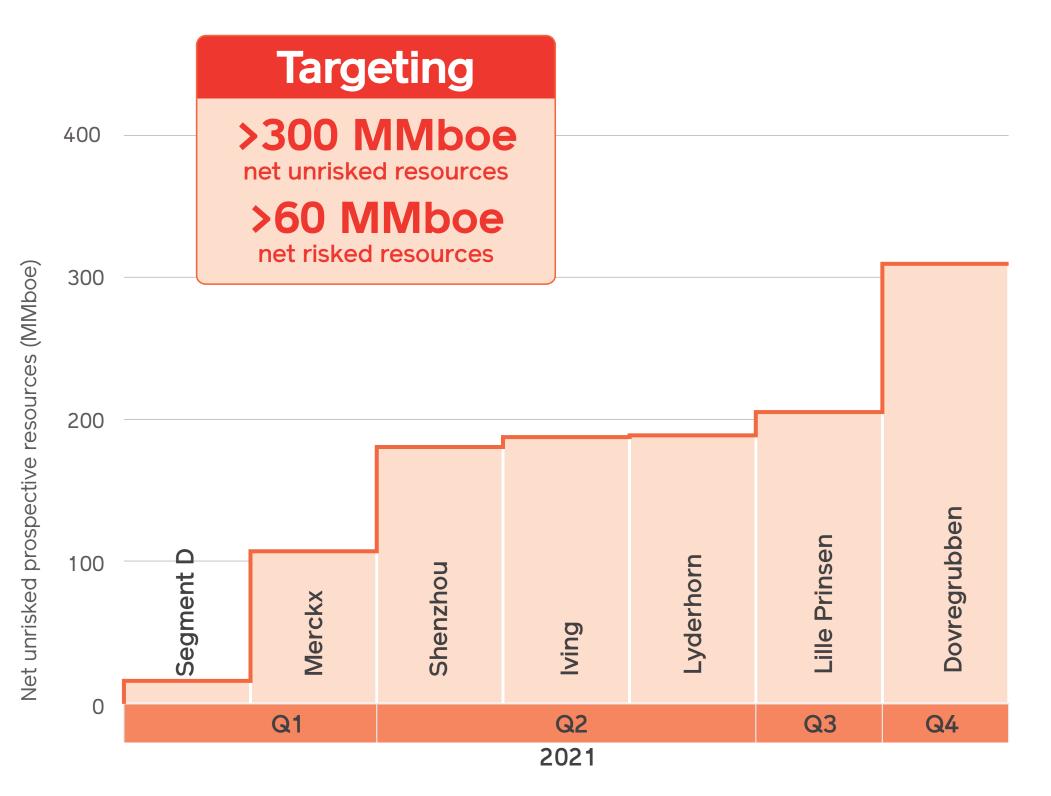


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## Lundin Energy

## 2021 Exploration and Appraisal Programme





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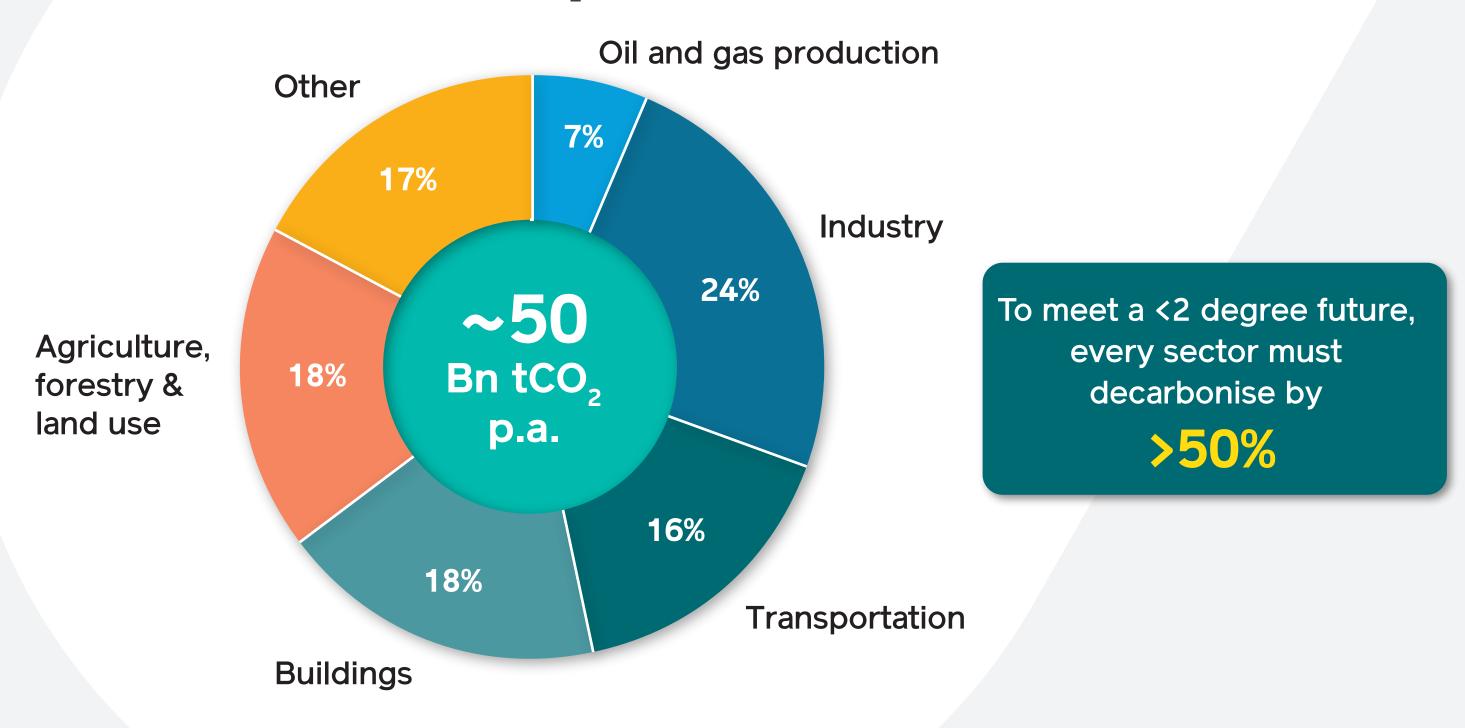




## Global Emissions Context

## The Oil and Gas Industry Needs to Rapidly Decarbonise

### **Current Global CO<sub>2</sub> Emissions by Sector**



WF12723 p10 01.21

## Lundin Energy

First Oil and Gas Company to be Carbon Neutral

750 MUSD investment 55% spent to date<sup>(1)</sup>

>95% of production to be electrified(2)

Carbon Neutral from 2025

Carbon intensity target of <2 kgCO<sub>2</sub>/boe<sup>(2)</sup>

>80%
CO<sub>2</sub> emissions avoided<sup>(3)</sup>

100% replacement of electricity consumption with renewables

8 million trees to be planted

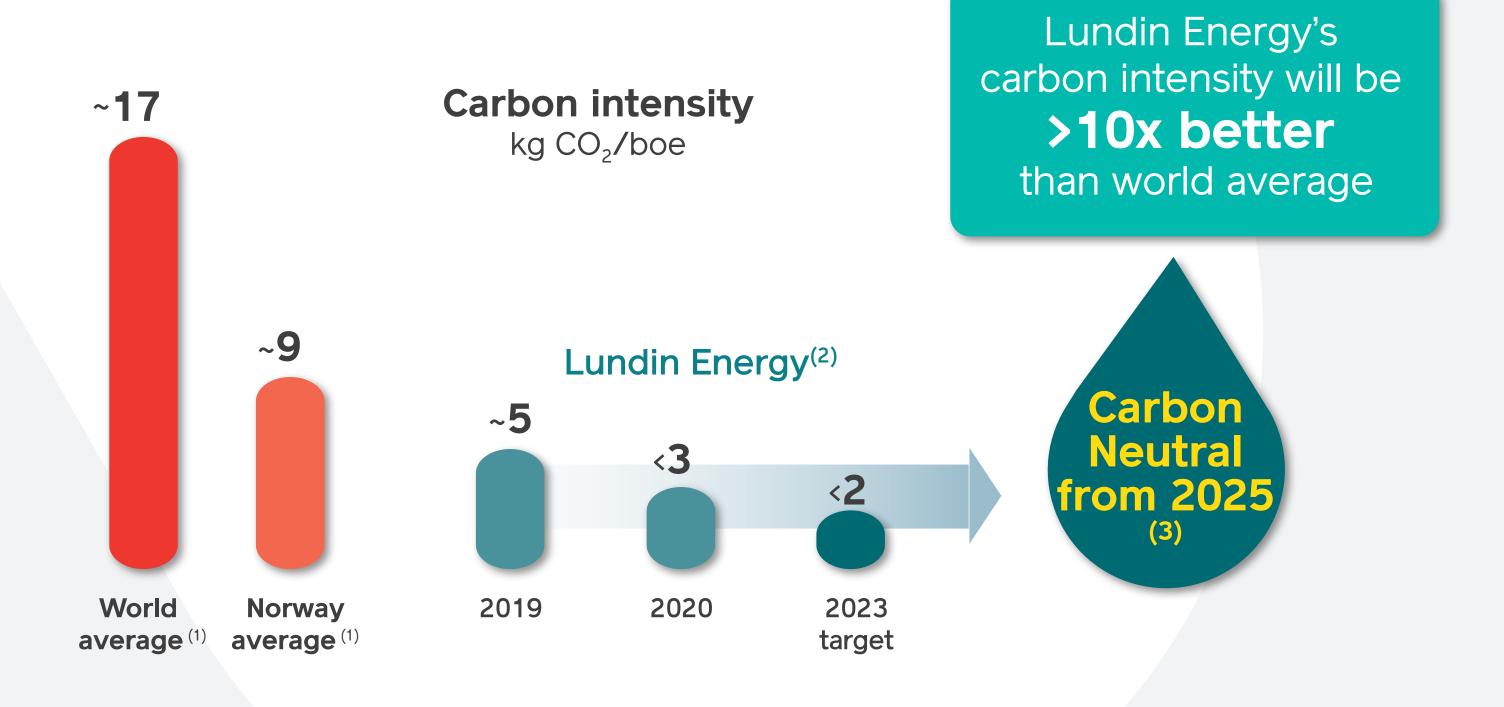
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<sup>(1)</sup> In electrification, renewables and natural carbon capture

<sup>(2)</sup> By 2023 (3) From electrification of Johan Sverdrup and Edvard Grieg

<sup>(4)</sup> Across Scope 1, 2 and Scope 3 supply chain emissions (logistics, supply vessels, tankers)

## Lundin Energy Industry-leading Low Carbon Intensity



(1) NOROG/IOGP

(2) Net Scope 1 and 2 emissions

(3) Across net Scope 1 and 2 emissions and supply chain emissions

## Lundin Energy

### Edvard Grieg - The First Certified Low Carbon Field in the World





Creates clear
distinction
between barrels



Gives refiners a **competitive edge** 



Ensures full value chain traceability



Reduces **lifecycle footprint** of
hydrocarbon products

80%

lower emissions
than average barrel

Enables premiumisation of lower-carbon intensity barrels

WF12723 p04 01.2

Replacement of Electricity Consumption with Renewables

100%

Net electricity usage replacement (%)

500 GWhr Johan Sverdrup full field and Edvard Grieg power usage p.a. Committed projects 60% power generation Johan Sverdrup phase 1 power usage p.a. Leikanger \_ ~30% power generation

> **Generating good** leveraged returns

2023

2020





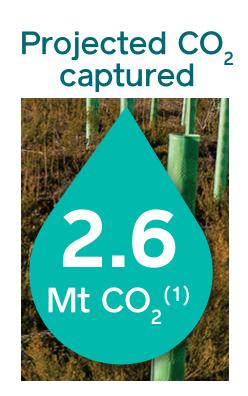
# Lundin Energy 35 MUSD over 2021–2025 for Natural Carbon Capture

▶ Proprietary re-forestation projects on degraded land

Fixing a low cost per tonne of carbon captured

Enables flexibility for future growth





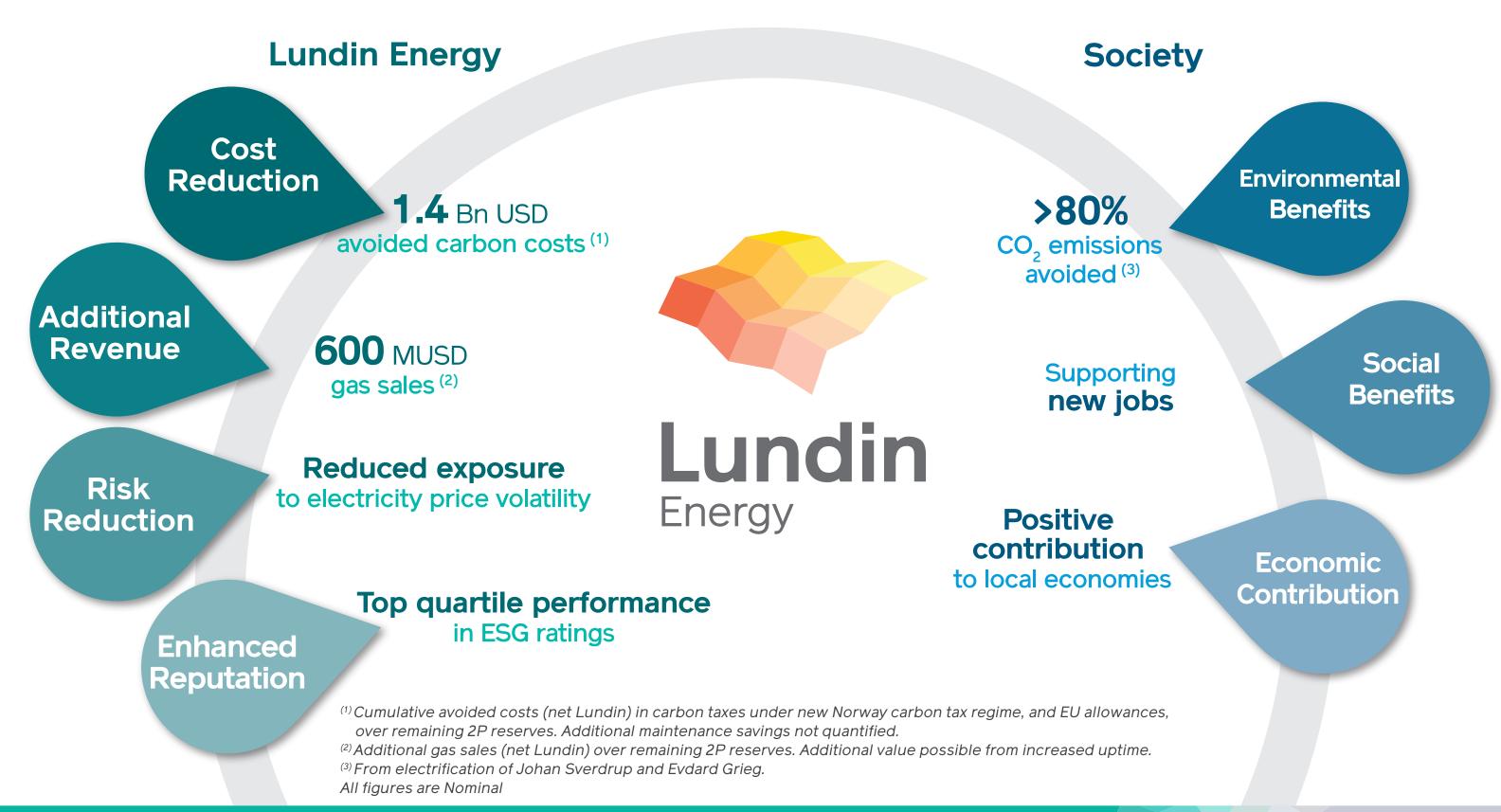
(1) Million tonnes



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## Lundin Energy

## Our Decarbonisation Strategy Delivers Value to All



WF12723 MAR 01

Capital Markets Day 2021

Lundin Energy

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# Q4 and Full Year 2020 Financial Highlights

Q4 production & sales

Produced: 185 Mboepd

Sales: 187 Mboepd

Good price realisation in Q4

Oil: 44.7 USD/bbl

Gas / NGL: **32.5** USD/bbl

Costs & investments in Q4

Opex: 2.4 USD/boe

Oil & Gas Capex/E&A: 216 MUSD

10% Wisting acquisition: 125 MUSD

Strong cash generation

CFFO 12m: **1,528** MUSD

EBITDAX 12m: **2,140** MUSD

Re-financing successful

Corporate Facility: 5 Bn USD

Net Debt 2020: **3.9** Bn USD

Liquidity Headroom: Bn USD

Ratios 2020

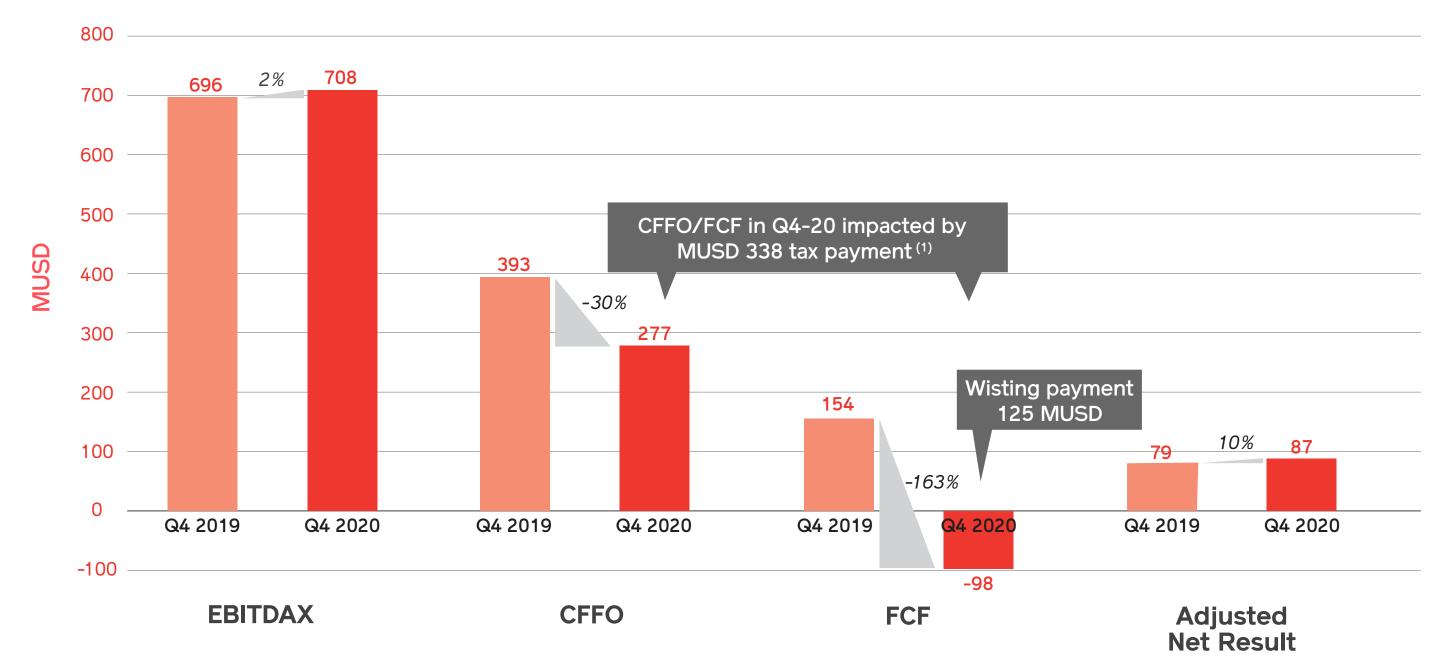
FCF (1)/Paid Dividends: 1.4X

Net Debt/EBITDAX: 1.8x



# Financial Results Fourth Quarter 2020

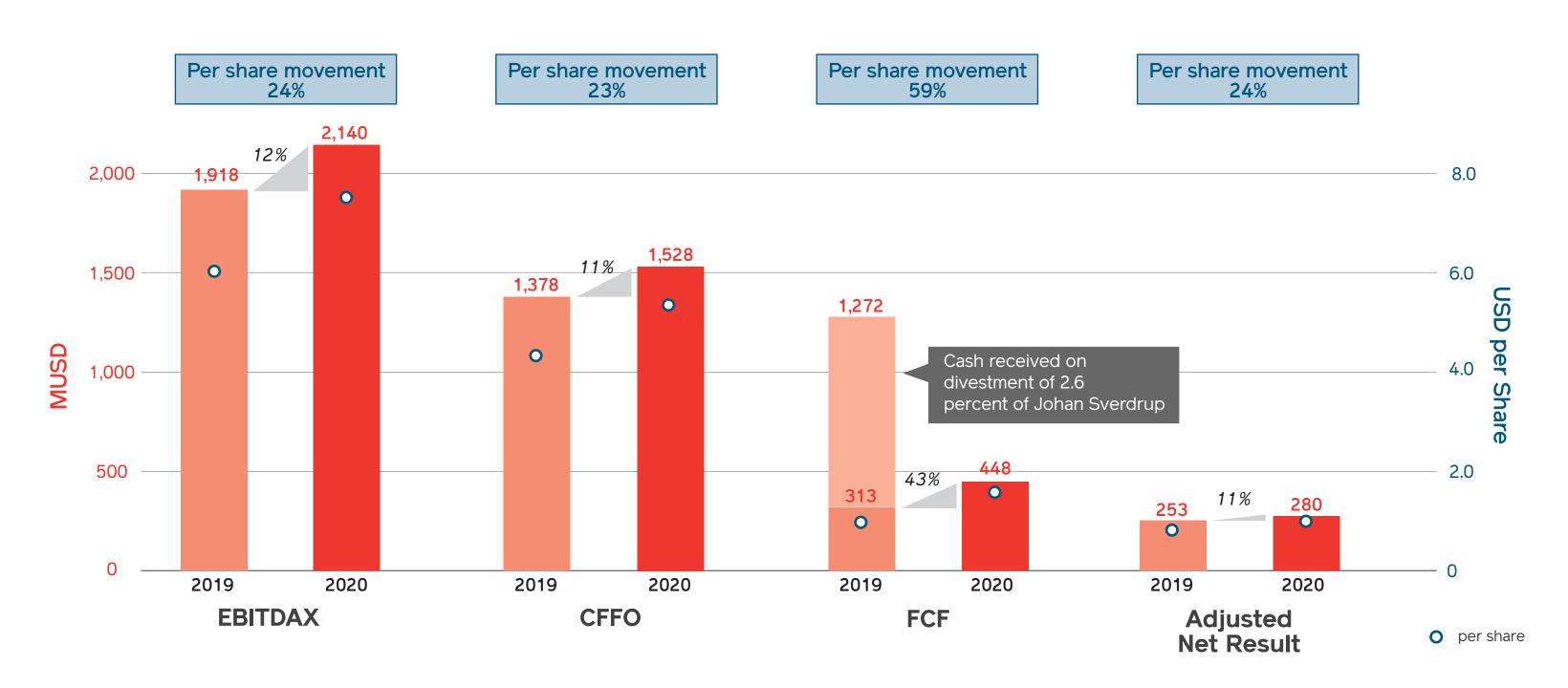
	Q4-20	Q4-19	Q4-20 vs Q4-19
Sales Price (USD/boe)	43.5	60.8	-28%
Sales Volumes (Mboe)	17,223	12,186	41%



<sup>(1)</sup> Includes minor non-Norway tax

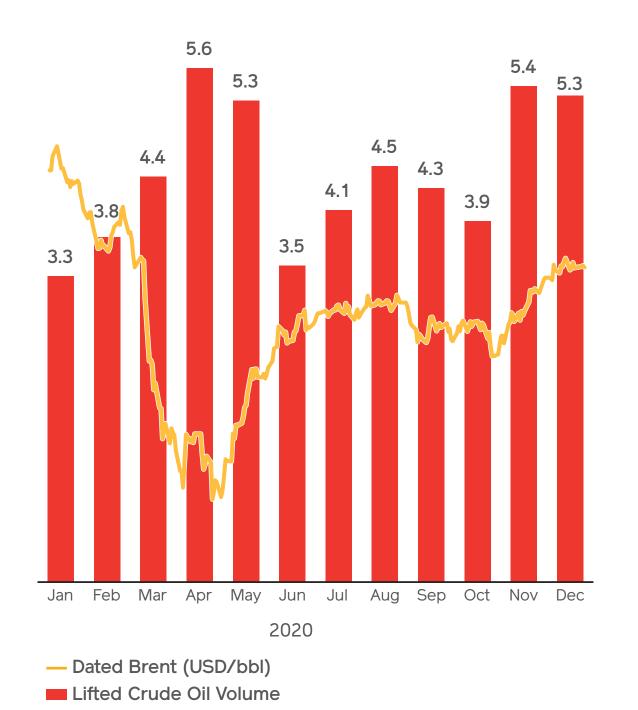
## Financial Results Full Year 2020

	2020	2019	2020 vs 2019
Realised Price USD/boe	38.4	61.0	-37%
Sales Volumes (Mboe)	60,277	34,005	77%

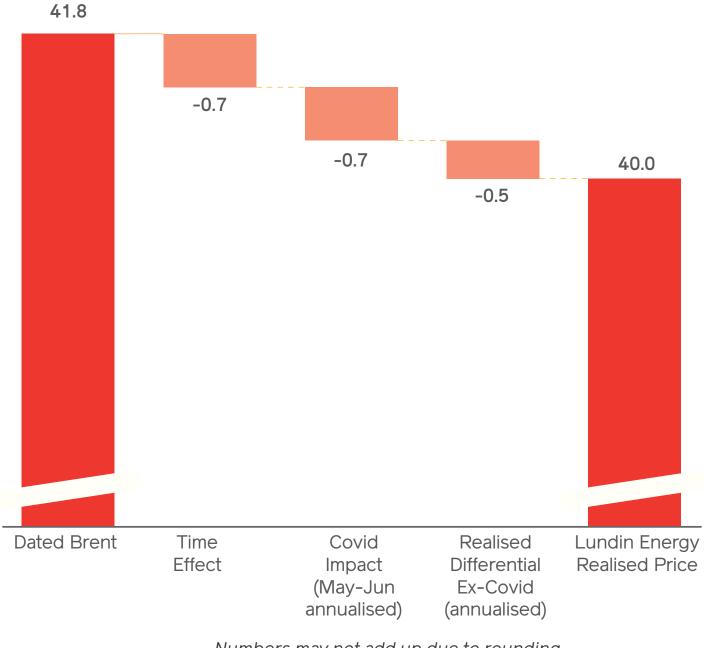


## Lundin Energy Lifted Volumes and Realised Prices

#### 2020 Crude Oil Liftings (MMbbls)



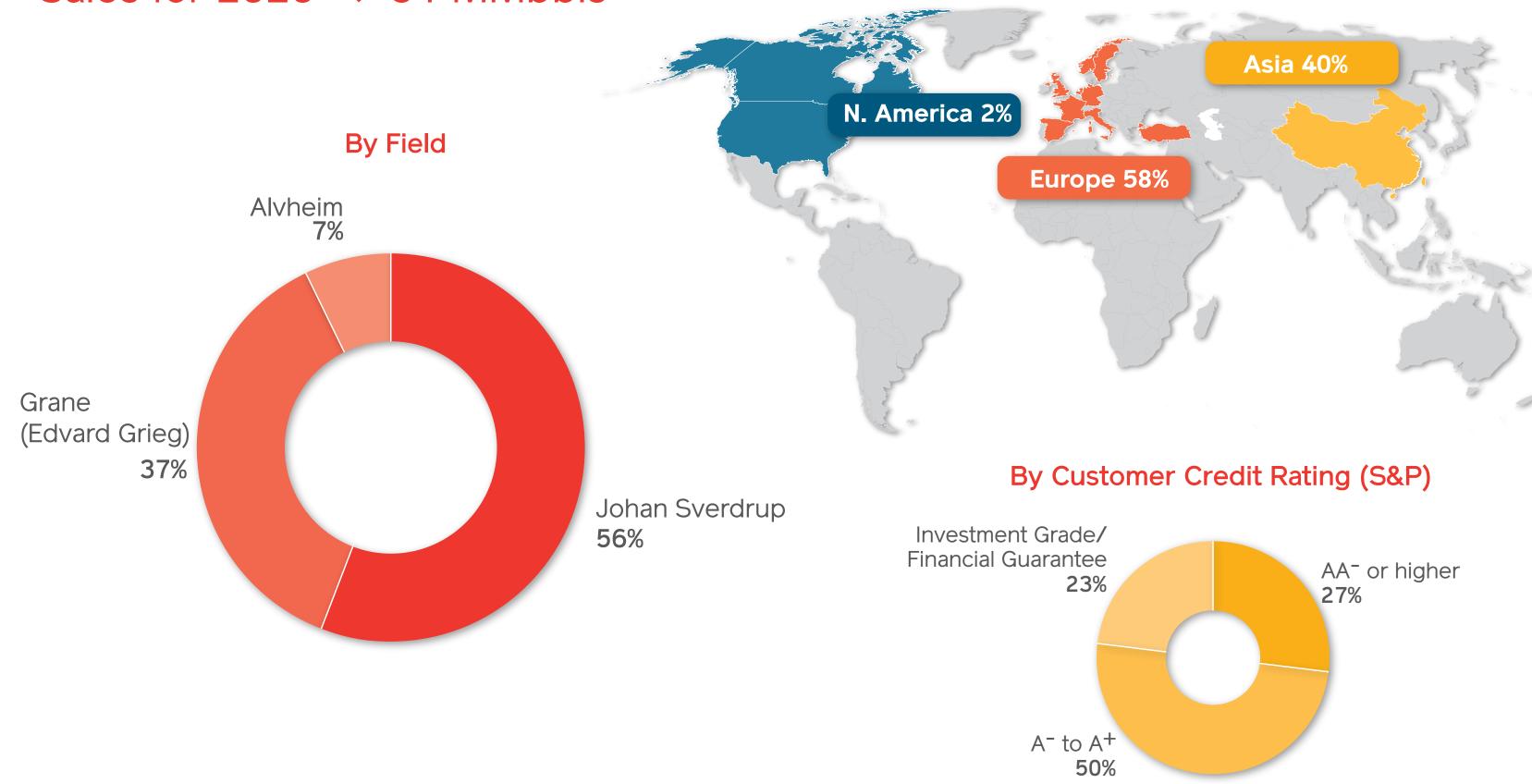
#### 2020 Crude Realised prices (USD/bbl)



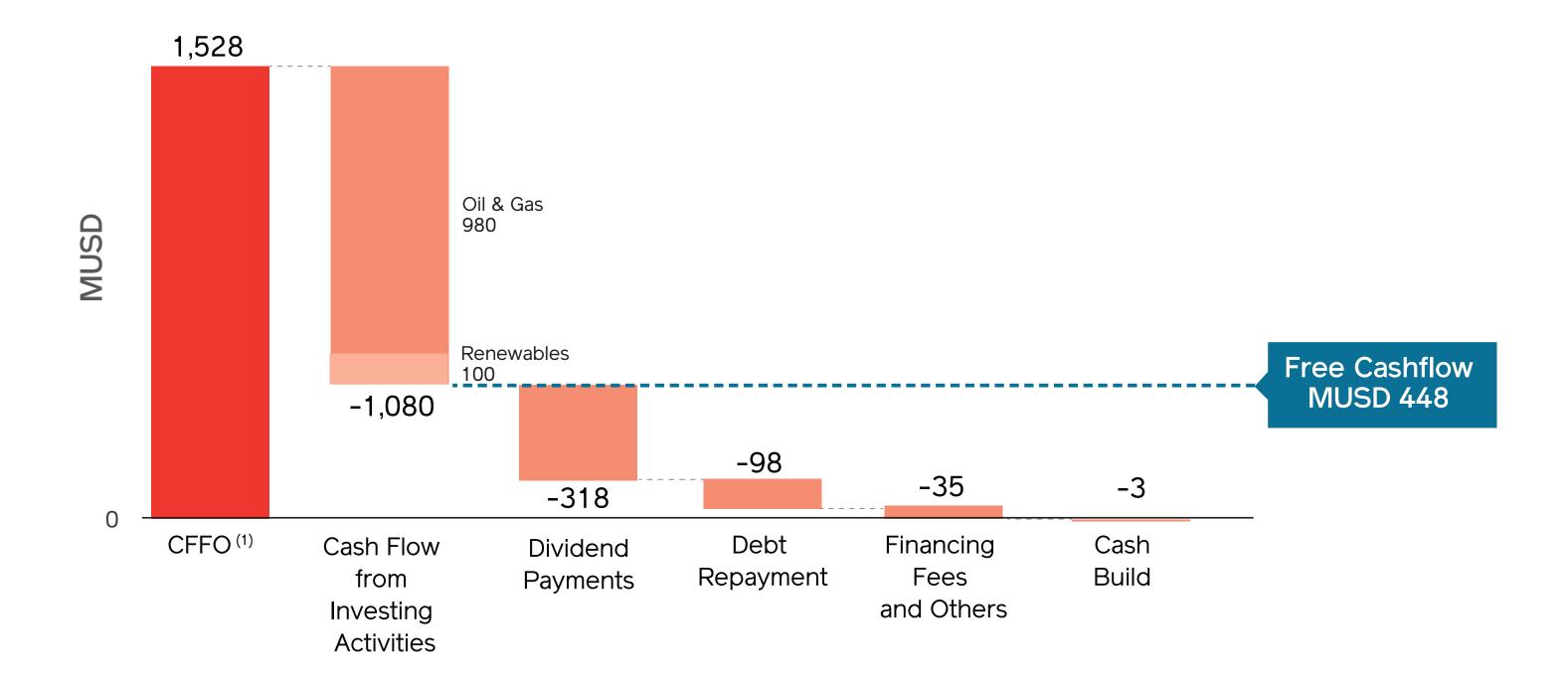
Numbers may not add up due to rounding

# Crude Oil Marketing Sales for 2020 => 54 MMbbls

#### By Destination



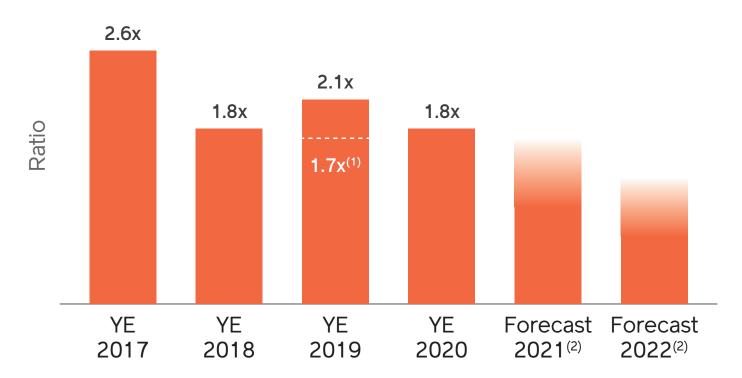
## Full Year 2020 Cash Flow



<sup>(1)</sup> Includes MUSD 61 positive cash flow from working capital movements

# Lundin Energy Debt and Liquidity

#### **Debt Gearing - Net Debt/EBITDAX**







→ Liquidity sources vs liquidity uses >1.5x next 2 years

	Old Facility	New Facility	
Туре	RBL	Corporate (RCF + Term Loans)	
Margin	2.50%	1.60%	
Bond issuance	Subordinated to bank debt	Unsecured, Pari Passu to bank debt	
ESG Framework	No	Yes	

<sup>(1)</sup> Excluding Equinor Deal Summer 2019 and share buy-back

<sup>&</sup>lt;sup>(2)</sup> Nominal. Dated Brent range 40–60 USD/bbl in 2021 and 45–65 in 2022 (real 2021)

## 2020 Actuals Compared to CMD

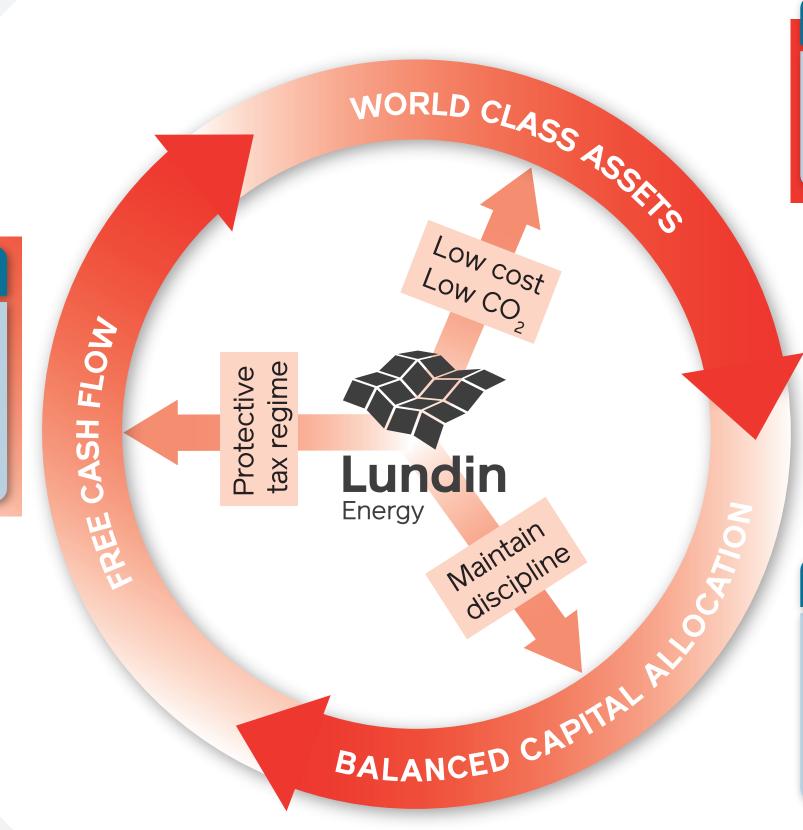
	CMD	Actual
Production (Mboepd)	145-165	164.5
Operating costs (USD/boe)	3.40	2.69
CAPEX (MUSD)	895	640
E&A Expenditure (MUSD)	225	153
Decommissioning Expenditure (MUSD)	50	58
Renewables Investments (MUSD)	100	96

Better than guidance

## Lundin Energy Financial Model

#### **FCF Breakeven**

- -~10 USD/boe 2P(1)
- -~15 USD/boe 2P + 2C(1)
- Sustain dividends at<50 USD/bbl aim to grow</li>



#### **Characteristics**

- Good quality oil
- EBITDAX margin >90%
- Low capex intensity

#### **Priorities**

- Dividend growth
- Organic growth
- Conservative leverage
- Opportunistic M&A

(1) Nominal, pre-dividends average 2021–2026 including E&A spend

# Lundin Energy

Dividends

1.8 USD/share 80% increase

Opex

3.0 USD/boe

**CFFO** 

1.5-2.3 Bn USD(1)

Oil and Gas Capex

**1 1** Bn USD<sup>(2)</sup>

Net Debt/EBITDAX

~1.2x<sup>(3)</sup>

Year end 2021

Renewables & Reforestation

**70** MUSD

NOK/USD 8.5

(1) Dated Brent 40–60 USD/bbl

(2) Including E&A spend and Decommissioning (3) Dated Brent 50 USD/bbl



# 2021 Forecast Netback (USD/boe)

	Forecast 2021		
Average Dated Brent oil price USD/boe	40	50	60
Revenue Cash Operating Costs (1) Other	40.6 -3.0 -0.3	50.1 -3.0 -0.3	59.5 -3.0 -0.3
Cash Margin Netback	37.4	46.8	56.3
General & Administration (2)	-0.5	-0.5	-0.5
EBITDAX Netback	36.9	46.4	55.8
EBITDAX Margin	92%	93%	93%

Numbers may not add up due to rounding

All netback forecast for 2021 based on mid-point of 2021 production guidance 170-190 Mboepd

<sup>(1)</sup> Tariff income from Ivar Aasen netted

<sup>(2)</sup> Adjusted for depreciation NOK/USD 8.5

# 2021 Forecast Profit Netback (USD/boe)

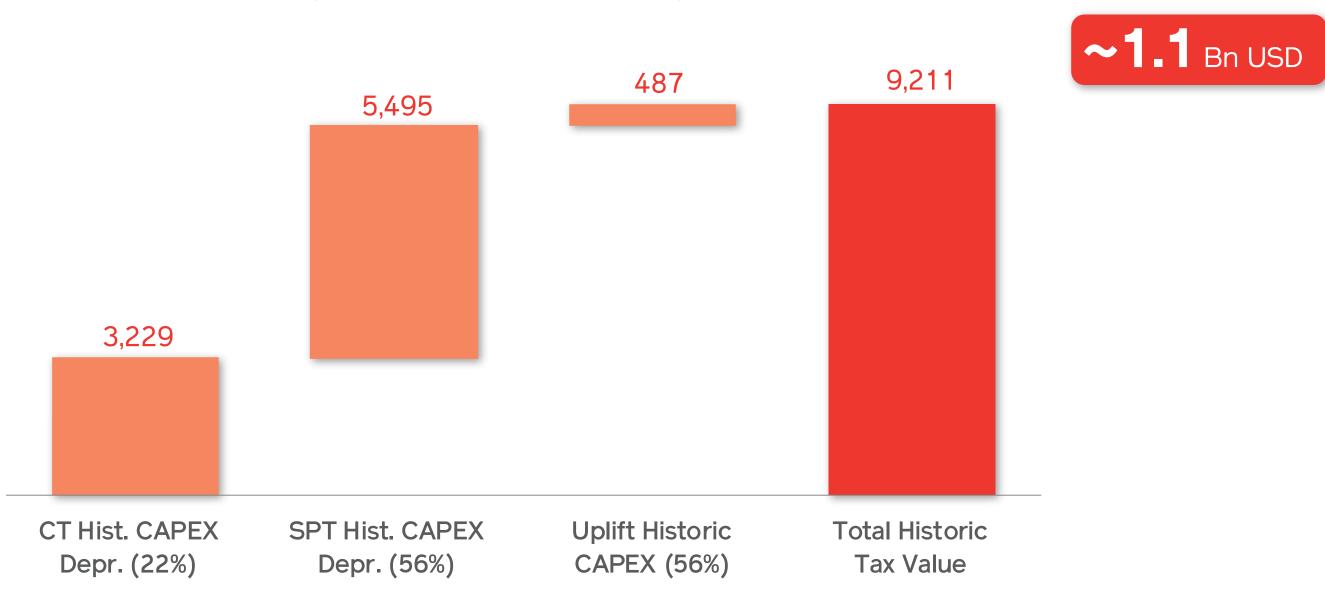
	Forecast 2021		
Average Dated Brent oil price USD/bbl	40	50	60
Cash Margin Netback	37.4	46.8	56.3
Depletion/Depreciation G&A Financial Items, net	-9.7 -0.5 -2.5	-9.7 -0.5 -2.4	-9.7 -0.5 -2.4
Profit Before Tax	24.8	34.3	43.8
Tax Charge	-19.0	-26.4	-33.8
Profit After Tax	5.8	7.9	10.0
Tax Rate	77%	77%	77%
Current Tax as % of EBITDAX	27%	37%	44%

Numbers may not add up due to rounding

## Lundin Energy Norway Tax Value

### Tax Value from Historic CAPEX Spend

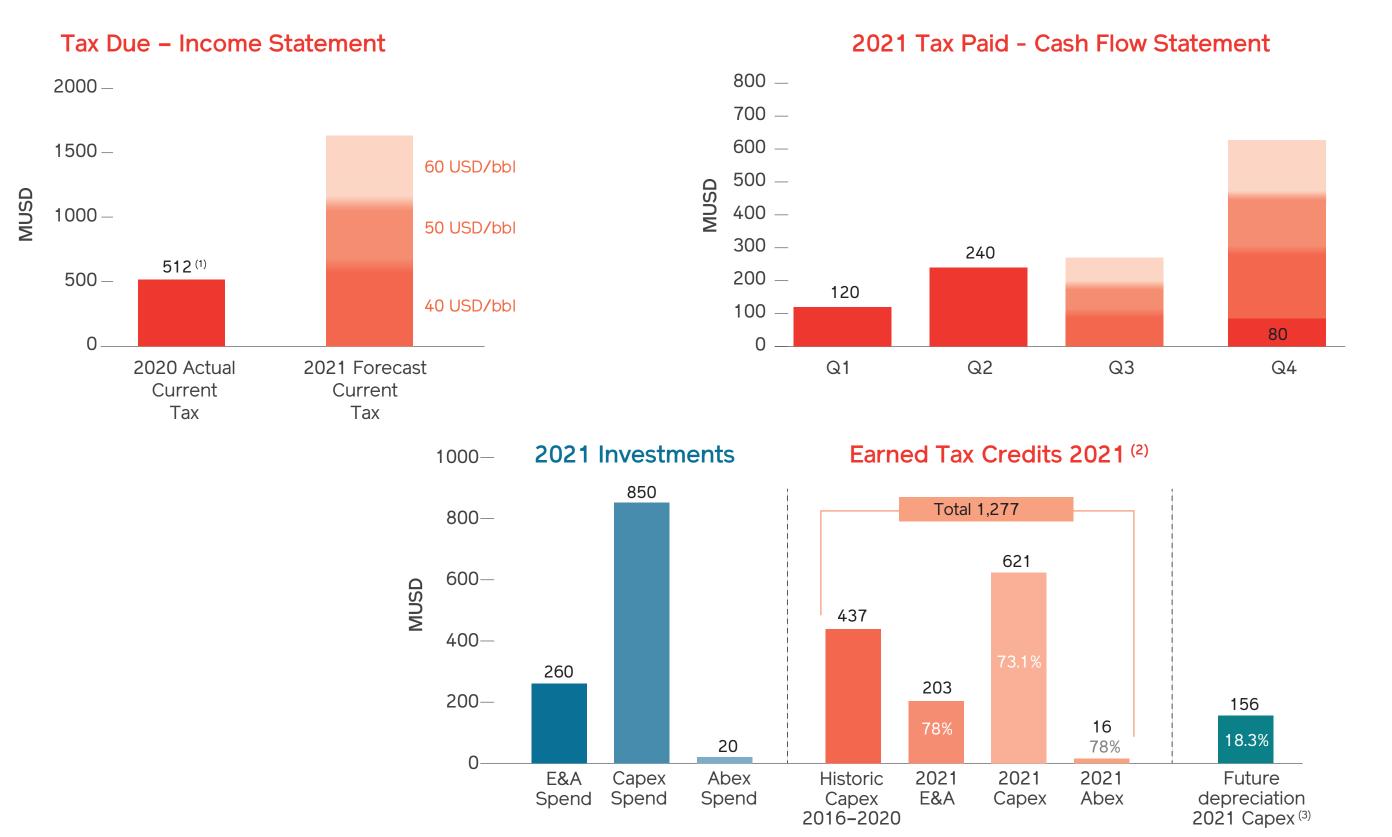
(MNOK as at 1 Jan 2021)



NOK/USD 8.5

77

## Norway Tax Guidance



60 USD/bbl

50 USD/bbl

40 USD/bbl

Tax paid 2020

78

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#### 2021 Forecast

# Funding and Liquidity (USD/boe)

	Forecast 2021		
Average Dated Brent oil price USD/bbi	40	50	60
CFFO (1)	23.1	28.9	34.7
Development Capex Oil and Gas	-12.9	-12.9	-12.9
Development Capex Renewable <sup>(2)</sup>	-1.1	-1.1	-1.1
Exploration & Appraisal Capex	-4.0	-4.0	-4.0
Decommissioning	-0.3	-0.3	-0.3
Cash Flow from Investing Activities	-18.3	-18.3	-18.3
Cash Flow available for Dividends  A+B	4.8	10.6	16.5
Dividend 2020 C	-6.9	-6.9	-6.9
Free Cash Flow after Dividends  A+B+C	-2.1	3.7	9.5
Available Liquidity at beginning of 2021	16.6	16.6	16.6
Available Liquidity at end of 2021	14.5	20.3	26.1

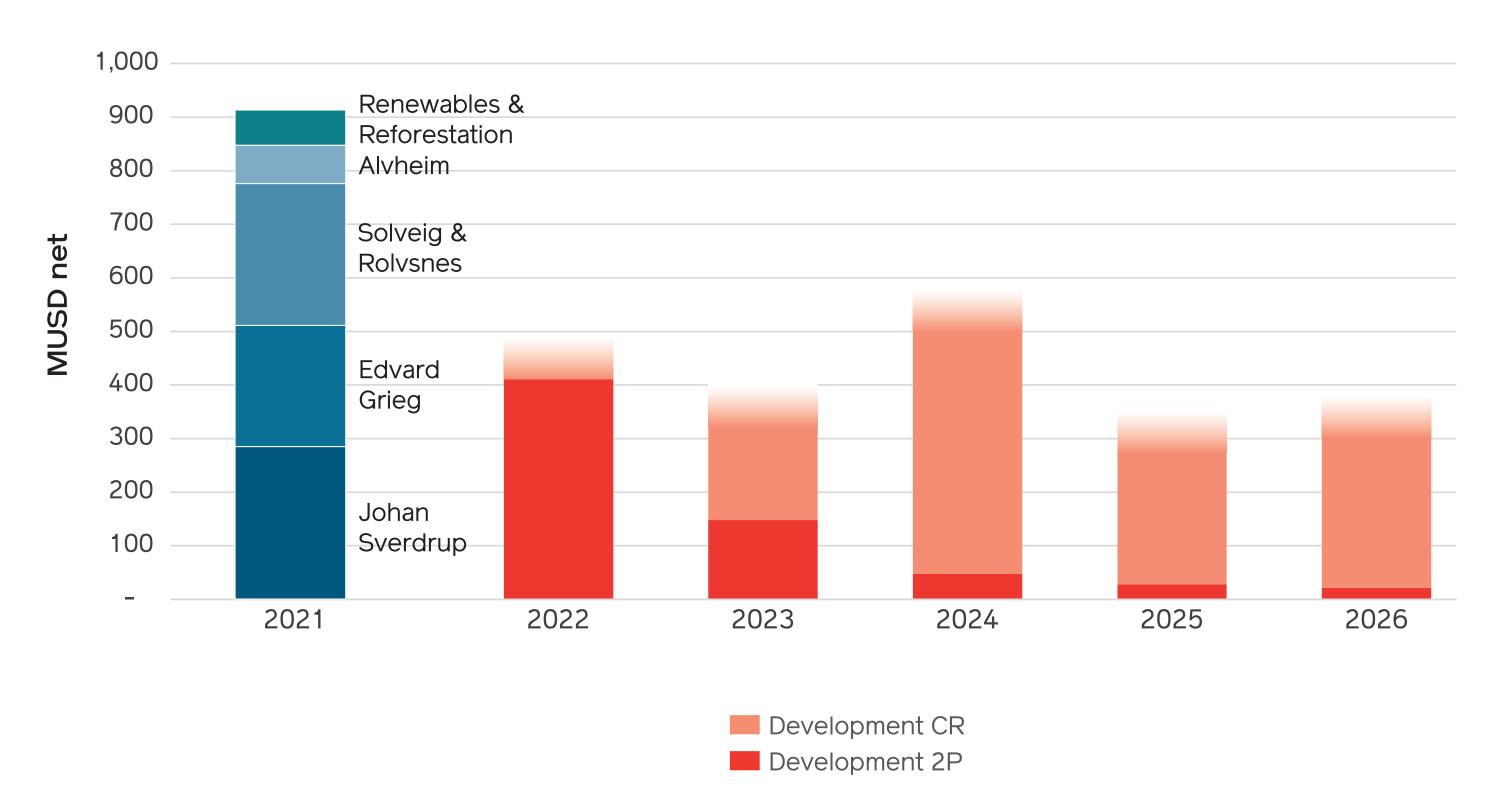
Numbers may not add up due to rounding

Development O&G 850 MUSD, Decarbonisation 70 MUSD, E&A 260 MUSD and Decommissioning 20 MUSD

<sup>(1)</sup> Excluding working capital movements

<sup>(2)</sup> Includes investments through joint ventures

# Lundin Energy Capex

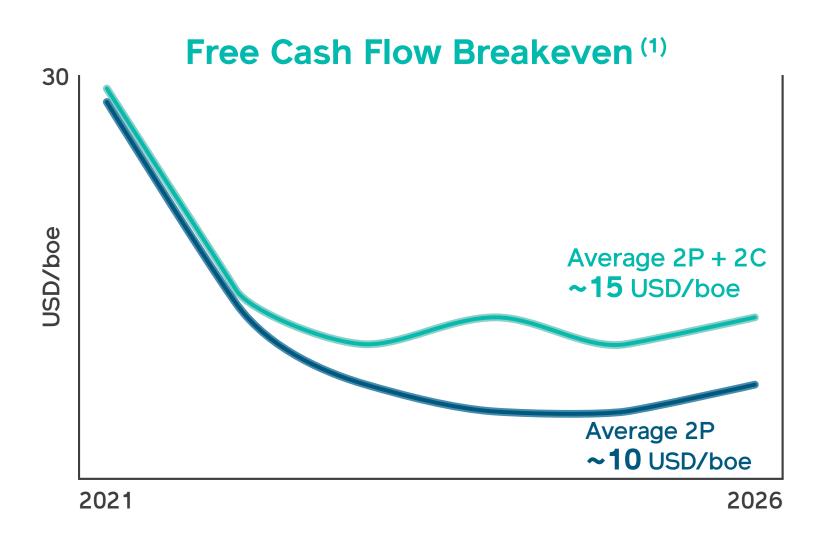


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NOK/USD 8.5 Nominal Excluding E&A and Decomissioning

80

## Lundin Energy World Class Financial Resilience



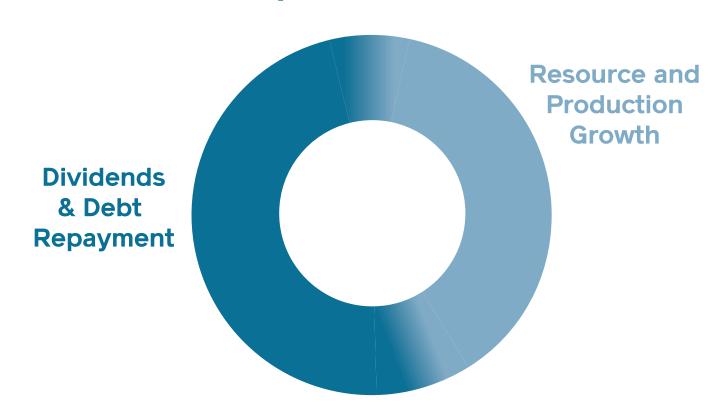


- ▶ Opex: 3-4 USD/boe
- Capex: <2.5 USD/boe<sup>(2)</sup>
- **■** EBITDAX margin<sup>(3)</sup> >90%

#### Growth

≥ 2C breakeven 20-35 USD/boe<sup>(4)</sup> 2021–2026 CFFO 8–11 Bn USD (3)

#### **Capital Allocation**



#### **Dividends & Debt Repayment**

- ▶ FCF<sup>(1,3)</sup>: 4-6 Bn USD
- Dividends: 1.8 USD/share in 2021
- ▶ Net debt/EBITDAX: <1.5x

Nominal  $^{(1)}$  Pre-dividends  $^{(2)}$  Remaining 2P  $^{(3)}$  Dated Brent 40–60 USD/bbl in 2021 and 45–65 from 2022 onward (real 2021)  $^{(4)}$  2021 onwards, NPV8

## Lundin Energy Risk Management

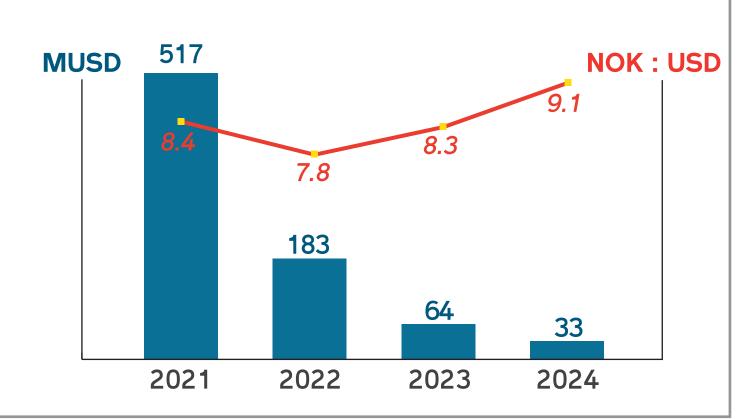
#### Insurance

- All major properties insured
- Construction insurance on developments
- Business interruption
  - → Johan Sverdrup
  - → Edvard Grieg

#### **FX Hedging**

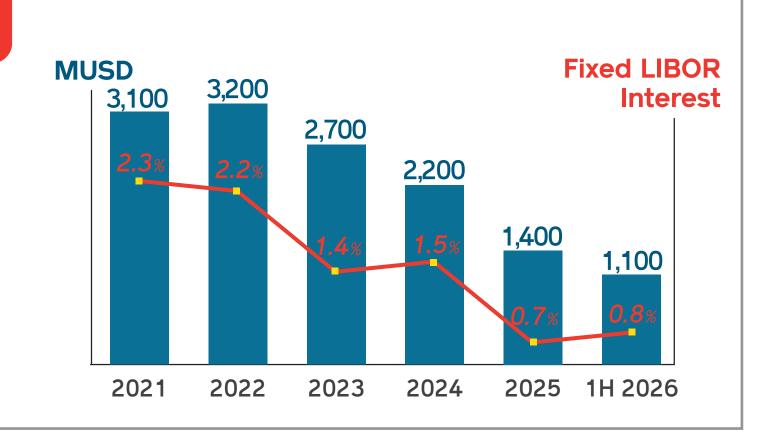
**Total MUSD 800** 

Average NOK:USD 8.3



## **Interest Rate Swaps**

Average Fixed LIBOR 1.7%



## Shareholder Returns A Proven Track Record



(1) From 2001 to 22 January 2021



**Production** 

>200

Mboepd by 2023

Sustain with upsides and new projects

Resilience

Sustainability

Long-term Opex

3-4

USD/boe

Industry leading low operating costs

Average FCF breakeven

~10 USD/bbl (1)

FCF 2021-2026

**4–6** Bn USD (2)

Carbon Neutral 2025

**Safe** and **Responsible** operations

**Sustainable Dividend** 

1.8 USD/share in 2021 80% increase

Nominal figures

<sup>(1)</sup> Pre-dividend, 2P reserves, 2021-2026

<sup>&</sup>lt;sup>(2)</sup> Pre-dividend, Dated Brent 40–60 USD/bbl in 2021 and 45–65 from 2022 onwards (real 2021)

# Appendix Lundin Energy CMD 2021 Guidance

	CMD
Production (Mboepd)	170–190
Operating Costs (USD/boe)	3.0
Capex - Oil & Gas (MUSD)	850
E&A Expenditure (MUSD)	260
Decommissioning Expenditure (MUSD)	20
Capex - Renewables/Reforestation (MUSD)	70

#### Disclaimer

#### **Forward-Looking Statements**

Certain statements made and information contained herein constitute "forward-looking information" (within the meaning of applicable securities legislation). Such statements and information (together, "forward-looking statements") relate to future events, including Lundin Energy's future performance, business prospects or opportunities. Forward-looking statements include, but are not limited to, statements with respect to estimates of reserves and/or resources, future production levels, future capital expenditures and their allocation to exploration and development activities, future drilling and other exploration and development activities. Ultimate recovery of reserves or resources are based on forecasts of future results, estimates of amounts not yet determinable and assumptions of management.

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